POWERSECURE INTERNATIONAL, INC. Form 10-Q May 08, 2008

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# **FORM 10-Q**

(Mark One)

# b QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2008

or

# • TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_\_ to

# Commission File Number 1-12014 POWERSECURE INTERNATIONAL, INC.

(Exact name of registrant as specified in its charter)

84-1169358

(I.R.S. Employer

Identification No.)

27587

(Zip code)

Delaware (State or other jurisdiction of incorporation or organization)

1609 Heritage Commerce Court Wake Forest, North Carolina (Address of principal executive offices)

(919) 556-3056

(Registrant s telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes b No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large acceleratedAccelerated filer bNon-accelerated filer oSmaller reportingfiler o(Do not check if a smaller reporting company)company oIndicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes o No pAs of May 1, 2008, 16,917,695 shares of the issuer s Common Stock were outstanding.

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# PART I. FINANCIAL INFORMATION

# **Item 1. Financial Statements**

# POWERSECURE INTERNATIONAL, INC. AND SUBSIDIARIES Consolidated Balance Sheets (unaudited)

	March 31, 2008	December 31, 2007
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 21,511,577	\$ 28,709,688
Trade receivables, net of allowance for doubtful accounts of \$247,200 and		
\$262,547, respectively	35,214,596	36,753,399
Other receivables	2,577,531	376,198
Inventories	18,411,422	20,785,549
Deferred income taxes	2,463,986	2,528,636
Prepaid expenses and other current assets	805,819	1,091,498
Assets of discontinued operations held for sale (Note 3)		2,399,589
Total current assets	80,984,931	92,644,557
	00,701,751	22,011,007
PROPERTY, PLANT AND EQUIPMENT:		
Equipment	10,391,444	6,488,695
Vehicles	289,973	174,825
Furniture and fixtures	618,711	614,589
Land, building and improvements	4,391,130	1,013,022
Total property, plant and equipment, at cost	15,691,258	8,291,131
Less accumulated depreciation and amortization	2,899,784	2,640,424
Property, plant and equipment, net	12,791,474	5,650,707
OTHER ASSETS:		
Goodwill	7,255,710	7,255,710
Restricted annuity contract	2,036,310	2,001,204
Intangible rights and capitalized software costs, net of accumulated		
amortization of \$1,123,200 and \$947,550, respectively	1,562,847	1,660,676
Investment in unconsolidated affiliate (Note 2)	4,057,004	3,652,251
Other assets	81,394	158,363
	14,002,005	14 700 004
Total other assets	14,993,265	14,728,204

\$108,769,670 \$113,023,468

See accompanying notes to consolidated financial statements.

# POWERSECURE INTERNATIONAL, INC. AND SUBSIDIARIES Consolidated Balance Sheets (unaudited)

	March 31, 2008	December 31, 2007
LIABILITIES AND STOCKHOLDERS EQUITY	2000	
CURRENT LIABILITIES:		
Accounts payable	\$ 11,498,247	\$ 11,321,639
Accrued and other liabilities	26,794,079	35,156,946
Restructuring charges payable	3,890,182	4,047,849
Note payable (Note 4)	129,200	
Liabilities of discontinued operations held for sale (Note 3)		754,589
Current unrecognized tax benefit	83,987	83,987
Capital lease obligations	1,418	1,392
Total current liabilities	42,397,113	51,366,402
		, ,
LONG-TERM NOTES PAYABLE (Note 4)	2,454,800	
NON-CURRENT UNRECOGNIZED TAX BENEFIT	674,173	674,173
NON-CURRENT RESTRUCTURING CHARGES	1,284,883	1,682,543
	, ,	, ,
DEFERRED COMPENSATION OBLIGATION	138,600	55,440
	150,000	55,410
NON-CURRENT CAPITAL LEASE OBLIGATIONS	4,962	5,326
1011 COMMENT ON THE LEASE ODDIOATIONS	ч,902	5,520

# COMMITMENTS AND CONTINGENCIES

# MINORITY INTEREST IN SUBSIDIARIES

# STOCKHOLDERS EQUITY:

Preferred stock undesignated, \$.01 par value; 2,000,000 shares authorized;		
none issued and outstanding		
Preferred stock Series C, \$.01 par value; 500,000 shares authorized; none		
issued and outstanding		
Common stock, \$.01 par value; 25,000,000 shares authorized; 16,908,165 and		
16,860,267 shares issued and outstanding, respectively	169,082	168,602
Additional paid-in-capital	106,172,511	105,472,838
Accumulated deficit	(44,526,454)	(46,401,856)

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Total stockholders equity	61,815,139	59,239,584
TOTAL	\$108,769,670	\$ 113,023,468
See accompanying notes to consolidated financial statements.		
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# POWERSECURE INTERNATIONAL, INC. AND SUBSIDIARIES Consolidated Statements of Operations (unaudited)

	Three Months Ended March 31,	
	2008	2007
Revenues	\$33,575,035	\$25,416,027
Cost of sales	23,554,663	18,047,671
Gross profit	10,020,372	7,368,356
Operating expenses:		
General and administrative	7,242,915	5,441,183
Selling, marketing and service	1,324,659	618,618
Depreciation and amortization	457,244	332,541
Research and development	19,212	17,524
Total operating expenses	9,044,030	6,409,866
Operating income	976,342	958,490
Other income and (expenses):		
Management fees	149,333	101,646
Interest and other income	226,487	502,209
Interest and finance charges	(51,128)	(6,322)
	963,822	648,560
Equity income	905,822	
Litigation settlements Minority interest		278,334
Income before income taxes	2,264,856	2,482,917
Income tax provision	(311,286)	(306,137)
	(311,280)	(500,157)
Income from continuing operations	1,953,570	2,176,780
Discontinued operations Metretek Florida		
Loss on disposal	(42,278)	
Income (loss) from operations	(35,890)	56,576
Income (loss) from discontinued operations	(78,168)	56,576
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Net income	\$ 1,8	875,402	\$ 2,2	233,356
PER SHARE AMOUNTS (NOTE 1): Income from continuing operations: Basic Diluted	\$ \$	0.12 0.11	\$ \$	0.14 0.13
Net income Basic Diluted	\$ \$	0.11 0.11	\$ \$	0.14 0.13
WEIGHTED AVERAGE COMMON SHARES OUTSTANDING: Basic	16,2	317,178	15,8	830,475
Diluted	17,2	261,066	17,0	020,123
See accompanying notes to consolidated financial statements. 5				

# POWERSECURE INTERNATIONAL, INC. AND SUBSIDIARIES Consolidated Statements of Cash flows (unaudited)

	Three Months Ended March 31,	
	2008	2007
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net income	\$ 1,875,402	\$ 2,233,356
Adjustments to reconcile net income to net cash used in operating activities:		
Depreciation and amortization	457,244	342,924
Minority interest in subsidiary		
Deferred income taxes	64,650	(509,250)
Loss on disposal of property, plant and equipment	5,410	63,806
Equity in income of unconsolidated affiliate	(963,822)	(648,560)
Distributions from unconsolidated affiliate	543,944	543,944
Stock compensation expense	614,412	208,910
Changes in operating assets and liabilities, net of effect of aquisitons:		
Trade receivables, net	1,538,803	8,005,610
Inventories	2,374,127	(3,352,361)
Other current assets	(1,915,654)	75,782
Assets of discontinued operations held for sale	2,399,589	
Other noncurrent assets	76,969	(11,490)
Accounts payable	176,608	(9,011,935)
Accrued and other liabilities	(8,362,867)	1,633,271
Liabilities of discontinued operations held for sale	(754,589)	
Restructuring obligations	(555,327)	
Deferred compensation obligation	83,160	
Retirement annuity	(35,106)	
Net cash used in operating activities	(2,377,047)	(425,993)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchases of property, plant and equipment	(7,413,096)	(344,608)
Additions to intangible rights and software development	(77,821)	(177,473)
Proceeds from sale of property, plant and equipment	450	
Net cash used in investing activities	(7,490,467)	(522,081)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from stock option exercises	85,741	202,877
Proceeds from term loan	2,584,000	, -
Payments on preferred stock redemptions		(220,186)
Payments on capital lease obligations	(338)	(2,314)
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Net cash provided by (used in) financing activities	2,669,403	(19,623)
NET DECREASE IN CASH AND CASH EQUIVALENTS	(7,198,111)	(967,697)
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD	28,709,688	15,916,460
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$21,511,577	\$ 14,948,763
See accompanying notes to consolidated financial statements. 6		

# POWERSECURE INTERNATIONAL, INC. AND SUBSIDIARIES Notes to Unaudited Consolidated Financial Statements

As of March 31, 2008 and December 31, 2007 and

For the Three Month Periods Ended March 31, 2008 and 2007

#### 1. Summary of Significant Accounting Policies

*Organization* The accompanying consolidated financial statements include the accounts of PowerSecure International, Inc. and its subsidiaries, primarily, PowerSecure, Inc. ( PowerSecure subsidiary ) (and its majority-owned and wholly-owned subsidiaries, UtilityEngineering, Inc., PowerServices, Inc., EnergyLite, Inc. EfficientLights, LLC and Reid s Trailer, Inc. dba PowerFab), Southern Flow Companies, Inc. ( Southern Flow ), and Metretek, Incorporated ( Metretek Florida ) (and its majority-owned subsidiary, Metretek Contract Manufacturing Company, Inc. ( MCM )), and WaterSecure Holdings, Inc. ( WaterSecure ), collectively referred to as the Company or we or us or our .

These consolidated financial statements have been prepared pursuant to rules and regulations of the Securities and Exchange Commission. The accompanying consolidated financial statements and notes thereto should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2007.

In management s opinion, all adjustments (all of which are normal and recurring) have been made which are necessary for a fair presentation of the consolidated financial position of us and our subsidiaries as of March 31, 2008 and the consolidated results of our operations and cash flows for the three month periods ended March 31, 2008 and March 31, 2007.

*Principles of Consolidation* The consolidated financial statements include the accounts of PowerSecure International, Inc. and its subsidiaries after elimination of intercompany accounts and transactions. We use the equity method to account for our investment in unconsolidated affiliate.

*Use of Estimates* The preparation of our consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires our management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Significant estimates include percentage-of-completion estimates, allowance for doubtful accounts receivable, inventory valuation reserves, and our deferred tax valuation allowance.

**Basic and Diluted Earnings Per Share** Earnings (loss) per share is computed by dividing net income (loss) by the weighted average number of shares outstanding during the period on a basic and diluted basis. Diluted earnings per share reflects the potential dilution that would occur if stock options and warrants were exercised using the average market price for our

stock for the period. Diluted earnings per share excludes the impact of potential common shares related to stock options and warrants in periods in which we reported a loss from continuing operations or in which the option or warrant exercise price is greater than the average market price of our common stock during the period because the effect would be antidilutive.

The following table sets forth the calculation of basic and diluted earnings (loss) per share:

	Three Months Ended March 31,			
Income from continuing operations Income (loss) from discontinued operations		2008 ,953,570 (78,168)		2 <b>007</b> 176,780 56,576
Net income	\$ 1	,875,402	\$2,	233,356
Basic weighted-average common shares outstanding in period Add dilutive effects of stock options and warrants		,317,178 943,888		,830,475 ,189,648
Diluted weighted-average common shares outstanding in period	17.	,261,066	17,	.020,123
Basic earnings (loss) per common share: Income from continuing operations Income (loss) from discontinued operations	\$	0.12 (0.01)	\$	0.14 0.00
Basic earnings per common share	\$	0.11	\$	0.14
Diluted earnings (loss) per common share: Income from continuing operations Income (loss) from discontinued operations	\$	0.11 (0.00)	\$	0.13 0.00
Diluted earnings per common share	\$	0.11	\$	0.13

*Cash and Cash Equivalents* Cash and all highly liquid and unrestricted investments with a maturity of three months or less from the date of purchase, including money market mutual funds, short-term time deposits, and government agency and corporate obligations, are classified as cash and cash equivalents. We maintain our cash in bank deposit accounts, which, at times, may exceed federally insured limits. We have not experienced any losses in such accounts. We do not believe we are exposed to any significant credit risk on cash and cash equivalents.

*Minority Interest* The minority shareholder s interest in the equity and losses of EfficientLights for the three months ended March 31, 2008 is included in minority interest in the accompanying consolidated financial statements. The minority shareholder s interest in accumulated losses of EfficientLights exceeded its basis in EfficientLights at December 31, 2007. Accordingly, we discontinued recording additional minority interest losses in EfficientLights during the three months ended March 31, 2008.

In December 2007, the Financial Accounting Standards Board (FASB) issued Financial Accounting Standards (FAS) No. 160, Noncontrolling Interests in Consolidated Financial Statements-an amendment of ARB No. 51 (FAS 160), which establishes accounting and reporting standards for the noncontrolling interest in a subsidiary (minority interest) and for the deconsolidation of a subsidiary. We will be required to adopt the provisions of FAS 160 beginning January 1, 2009. We are currently evaluating the impact that the adoption of FAS 160 will have on our financial position and results of operations.

*Income Taxes* - On January 1, 2007, we adopted the provisions of FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes an Interpretation of FASB Statement No. 109 (FIN 48). FIN 48 clarifies the accounting for uncertainty in income taxes by prescribing a minimum recognition threshold for a tax position taken or expected to be taken in a tax return that is required to be met before being recognized in the financial statements. FIN 48 also provides guidance on derecognition, measurement, classification, interest and penalties, accounting in interim periods, disclosure and transition.

We account for income taxes in accordance with the provisions of FAS 109, Accounting for Income Taxes . Accordingly, we recognize deferred income tax assets and liabilities for the estimated future tax consequences attributable to temporary differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. We have net operating loss carryforwards available in certain jurisdictions to reduce future taxable income. Future tax benefits for net operating loss carryforwards are recognized to the extent that realization of these benefits is considered more likely than not. To the extent that available evidence raises doubt about the realization of a deferred income tax asset, a valuation allowance is established.

*Fair Value Measurements* Effective January 1, 2008, we adopted the provisions of FAS No. 157, Fair Value Measurements (FAS 157). FAS 157 defines fair value to measure assets and liabilities, establishes a framework for measuring fair value, and requires additional disclosures about the use of fair value. FAS 157 is applicable whenever another accounting pronouncement requires or permits assets and liabilities to be measured at fair value. FAS 157 does not expand or require any new fair value measures. The adoption of FAS 157 had no effect on our financial position or results of operations.

*Financial Assets and Financial Liabilities* Effective January 1, 2008, we adopted the provisions of FAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities (FAS 159), which permits entities to choose to measure many financial instruments and certain other items at fair value that are not currently required to be measured at fair value. The adoption of FAS 159 had no effect on our financial position or results of operations.

**Business Combinations** In December 2007, the FASB issued FAS No. 141(R), Business Combinations-a replacement of FASB Statement No. 141 (FAS 141(R)), which significantly changes the principles and requirements for how the acquirer of a business recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any noncontrolling interest in the acquiree. FAS 141(R) also provides guidance for

recognizing and measuring the goodwill acquired in the business combination and determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. FAS 141(R) is effective prospectively, except for certain retrospective adjustments to deferred tax balances, for fiscal years beginning after December 15, 2008 and will become effective for us on January 1, 2009. We are currently evaluating the impact that the adoption of FAS 141(R) will have on our financial position and results of operations.

**Derivative Instruments and Hedging Activities** In March 2008, the FASB issued FAS No. 161, Disclosures About Derivative Instruments and Hedging Activities an amendment of FASB Statement No. 133 (FAS 161). FAS 161 amends FAS No. 133 by requiring expanded disclosures about, but does not change the accounting for, derivative instruments and hedging activities, including increased qualitative, quantitative, and credit-risk disclosures. FAS 161 is effective for fiscal years and interim periods beginning after November 15, 2008 and will become effective for us on January 1, 2009. We are currently evaluating the impact that the adoption of FAS 161 will have on our financial position and results of operations.

**Reclassification** - In December 2007, our board of directors approved a plan to discontinue the operations of Metretek Florida and sell all of its assets (see Note 3). The operations of the discontinued segment have been reclassified to discontinued operations for all periods presented in the accompanying consolidated statements of operations. In addition, certain 2007 amounts have been reclassified to conform to current year presentation. Such reclassifications had no impact on our net income or stockholders equity.

#### 2. Investment in Unconsolidated Affiliate

Through WaterSecure, we own a 36.26% equity interest in Marcum Midstream 1995-2 Business Trust (MM 1995-2), which we account for under the equity method. MM 1995-2 owns and operates six water disposal wells located at five facilities in northeastern Colorado. The balance of our equity investment in MM 1995-2 includes approximately \$704,000 and \$719,000 of unamortized purchase premiums we paid on our acquired interests at March 31, 2008 and December 31, 2007, respectively. The premiums are being amortized over a period of 14 years, which represents the weighted average useful life of the underlying assets acquired.

The following table sets forth certain summarized financial information for MM 1995-2 at March 31, 2008 and December 31, 2007 and for the three months ended March 31, 2008 and 2007:

	March 31, 2008	December 31, 2007
Total current assets Property, plant and equipment, net Total other assets	\$ 4,160,321 8,318,018 11,272	\$ 3,136,735 8,366,745 13,469
Total assets	\$ 12,489,611	\$ 11,516,949
Total current liabilities Long-term note payable Total shareholders equity	\$ 1,320,670 2,229,410 8,939,531	\$ 1,362,482 2,372,807 7,781,660
Total liabilities and shareholders equity	\$ 12,489,611	\$ 11,516,949

		Three Months Ended March 31,		
	2008	2007		
Total revenues	\$4,889,321	\$3,145,449		
Total costs and expenses	2,231,450	1,356,957		
Net income	\$ 2,657,871	\$1,788,492		

#### **3. Discontinued Operations**

In December 2007, our board of directors approved a plan to sell substantially all of the assets of Metretek Florida, which operated our automated data collection and telemetry segment. The board of directors adopted this plan in conjunction with its review of our strategic alternatives for our non-core businesses. On March 14, 2008, Metretek Florida entered into an Asset Purchase Agreement with Mercury Instruments LLC. Under the purchase agreement, Metretek Florida sold substantially all of its assets and business to Mercury for a total purchase price of \$2,250,000. The sale was completed March 31, 2008. On April 1, 2008, we received proceeds from the sale in the amount of \$1,800,000, and the remaining proceeds from the sale in the amount of \$450,000 were deposited by the seller into an escrow account. Proceeds from the sale are included in Other receivables in the accompanying consolidated balance sheet at March 31, 2008.

Metretek Florida retained its cash, accounts receivables, accounts payable in excess of \$182,700, and certain other liabilities, other than those liabilities expressly assumed by Mercury in the purchase agreement. Mercury assumed most of the customer orders of Metretek Florida and its facilities lease. The purchase agreement contains customary representations, warranties and indemnification obligations by Metretek Florida and Mercury to each other, and includes a one year escrow of 20% of the purchase price to support the indemnity obligations of Metretek Florida.

As a result of the sale, we recorded an after-tax estimated loss on disposal of our discontinued operations of \$1,120,000 during the fourth quarter of fiscal 2007. Upon closing of

the sale, we recorded an additional loss on disposition in the amount of \$42,278 to reflect changes in assets and liabilities sold from December 31, 2007 to the date of closing. This non-cash charge represents our current estimate of the actual losses incurred. Additional losses may be recorded to the extent indemnity obligations are incurred, receivables remain uncollected, or warranty and other obligations exceed amounts we have currently reserved.

The accompanying consolidated financial statements have been reclassified for all periods presented to reflect the operations of Metretek Florida as discontinued operations. We ceased recording depreciation upon classification of the assets as discontinued operations in January 2008. Depreciation and amortization expense of Metretek Florida during the three months ended March 31, 2007 was \$10,383. The following tables sets forth the results of discontinued operations for the three months ended March 31, 2008 and 2007:

	Three Months Ended March 31,		
	2008	2007	
Total revenues	\$ 1,284,576	\$959,346	
Operating expenses	1,320,466	902,770	
Income (loss) from operations	(35,890)	56,576	
Loss on disposal	(42,278)		
Income (loss) from discontinued operations	\$ (78,168)	\$ 56,576	

The following assets and liabilities were segregated and classified as held for sale or liquidation in the accompanying consolidated balance sheet at December 31, 2007:

	De	ecember 31, 2007
Inventories	\$	1,189,437
Prepaid expenses and other current assets		195,159
Property, plant and equipment, net		162,618
Goodwill		770,558
Intangible assets, less accumulated amortization		47,530
Other assets		34,287
Assets of discontinued operations held for sale or liquidation	\$	2,399,589
Current liabilities Other	\$	754,589
Liabilities of discontinued operations held for sale or liquidation	\$	754,589
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Net cash flows of our discontinued operations from the categories of investing and financing activities were not significant for the three months ended March 31, 2008 and 2007.

# 4. Debt

*Line of Credit* - We have an existing Credit Agreement (the Credit Agreement ) with Citibank, N.A., as the administrative agent (the Agent ), and the other lenders party thereto (Lender ), providing for a \$25 million senior, first-priority secured revolving and term credit facility (the Credit Facility ). The Credit Facility is guaranteed by our active subsidiaries and secured by the assets of the Company and those subsidiaries. The Credit Facility matures on August 23, 2010. We expect to use the Credit Facility primarily to fund the growth and expansion of our PowerSecure subsidiary, as well as the growth of Southern Flow.

While the Credit Facility primarily functions as a \$25 million revolving line of credit, we are permitted to carve out up to three term loans, in an aggregate amount of up to \$5 million, to fund acquisitions, with each term loan having the tenor and amortization of seven years and maturing on August 23, 2015 (if made before August 23, 2008) or August 23, 2016 (if made on or after August 23, 2008). Any amounts borrowed under any term loans reduce the aggregate amount of the revolving loan available for borrowing.

Outstanding balances under the Credit Facility bear interest, at our discretion, at either the London Interbank Offered Rate (LIBOR) for the corresponding deposits of U.S. Dollars plus an applicable margin, which is on a sliding scale ranging from 125 basis points to 200 basis points based upon our leverage ratio, or at the Agent s alternate base rate plus an applicable margin, on a sliding scale ranging from minus 25 basis points to plus 50 basis points based upon our leverage ratio. Our leverage ratio is the ratio of our funded indebtedness as of a given date to our consolidated earnings before interest, taxes, deprecation and amortization (EBITDA) for the four consecutive fiscal quarters ending on such date. The Agent s alternate base rate is equal to the higher of the Federal Funds Rate as published by the Federal Reserve of New York plus 0.50%, and the Agent s prime commercial lending rate. Through March 31, 2008, we have not borrowed any amounts under the Credit Facility.

The Credit Facility is not subject to any borrowing base computations or limitations, but does contain certain financial covenants that we must meet. Our maximum leverage ratio cannot exceed 2.75. Our minimum fixed charge coverage ratio must be in excess of 1.75, where fixed charge coverage ratio is defined as the ratio of the aggregate of our trailing 12 month consolidated EBITDA plus our lease or rent expense minus our cash paid for taxes, divided by the sum of our consolidated interest charges plus our lease or rent expenses plus our scheduled principal payments and dividends, computed over the previous period. Also, our minimum asset coverage must be in excess of 1.25, where asset coverage is defined as the summation of 80% of the book value of accounts receivable plus 60% of the book value of inventory plus 50% of the book value of net fixed assets, divided by total funded debt outstanding less any acquisition term debt. At March 31, 2008, we were in compliance with these financial covenants.

The Credit Agreement also contains customary representations and warranties and affirmative and negative covenants, including restrictions with respect to liens, indebtedness,

loans and investments, material changes in our business, asset sales or leases or transfers of assets, restricted payments such as distributions and dividends, mergers or consolidations and transactions with affiliates. Upon the sale of our assets other than in the ordinary course of business, or the sale of any of our capital stock or debt, we are required to use the net proceeds thereof to repay any indebtedness then outstanding under the Credit Facility.

Our obligations under the Credit Facility are secured by guarantees (Guarantees) and security agreements (the Security Agreements) by each of our active subsidiaries. The Guarantees guaranty all of our obligations under the Credit Facility, and the Security Agreements grant to the Lenders a first priority security interest in virtually all of the assets of each of the parties to the Credit Agreement.

The Credit Agreement contains customary events of default, including payment defaults, breach of representations and warranties, covenant defaults, cross-defaults, certain bankruptcy or insolvency events, judgment defaults and certain ERISA-related events.

On January 17, 2008, we acquired the land and building constituting our principal executive offices and the offices of our PowerSecure subsidiary, located in Wake Forest, North Carolina for a purchase price of approximately \$3.3 million. Previously, we had leased the facilities from the seller. We determined it was more financially favorable to us to acquire the facilities than to continue leasing them, and that the ownership of these facilities served the best interests of our stockholders.

The acquisition of the facilities was financed in large part through a \$2,584,000 seven year term loan under a Term Credit Agreement (the Term Credit Agreement ) with the Lender. The Term Credit Agreement is in addition to, and on substantially the same terms and conditions as, the Credit Facility, including nearly identical covenants (financial and operating), representations, warranties, collateral, security and events of default. The Term Credit Agreement, like the Credit Facility, is guaranteed by our active subsidiaries and secured by the assets of the Company and those subsidiaries.

The outstanding balance under the Term Credit Agreement is payable on a quarterly basis and bears interest, at our discretion, at either LIBOR for the corresponding deposits of U. S. Dollars plus an applicable margin, which is on a sliding scale ranging from 125 basis points to 200 basis points based upon our leverage ratio, or at the Lender s alternate base rate plus an applicable margin, on a sliding scale ranging from minus 25 basis points to plus 50 basis points based upon our leverage ratio, as under the Credit Facility.

Upon the sale of either our PowerSecure subsidiary or the facilities, we are required to use the net proceeds to repay the then outstanding balance on the Term Credit Agreement. Our obligations under the Term Credit Agreement are secured by a deed of trust by our PowerSecure subsidiary with respect to the facilities, and by the Guarantees and amendments to the existing Security Agreements by our active subsidiaries. The Guarantees guaranty all of our obligations under the Term Credit Agreement, and the Security Agreements, as amended, grant to the Lender a first priority security interest in virtually all of the assets of each of the parties to the Guarantees.

On January 17, 2008, we entered into a First Amendment to Credit Agreement with the Lender, modifying the Credit Agreement to incorporate and facilitate the Term Credit Agreement and to amend certain technical provisions of the Credit Agreement.

On May 5, 2008, we entered into a Second Amendment to Credit Agreement and First Amendment to Term Credit Agreement with the Lender, modifying the Credit Agreement and Term Credit Agreement to eliminate the restrictive covenants on annual capital expenditures.

#### 5. Share-Based Compensation

We account for share-based compensation in accordance with the provisions of FAS No. 123 (Revised 2004), Share-Based Payment (FAS 123(R)), which requires measurement of compensation cost for all stock-based awards at the fair value on date of grant and recognition of compensation over the service period for awards expected to vest. We measure the fair value of restricted stock awards based on the number of shares granted and the quoted price of our common stock on the date of the grant, and we measure the fair value of stock options using the Black-Scholes valuation model. These fair values are recognized as compensation expense over the service period, net of estimated forfeitures.

*Stock Options* - Historically, we have granted stock options to employees, directors, advisors and consultants under three stock plans. Under our 1991 Stock Option Plan, as amended (the 1991 Stock Plan ), we granted incentive stock options and non-qualified stock options to purchase common stock to officers, employees and consultants. Options that were granted under the 1991 Stock Plan contained exercise prices not less than the fair market value of our common stock on the date of grant and had a term of ten years, the vesting of which was determined on the date of the grant, but generally contained a 2-4 year vesting period. Under our Directors Stock Plan as amended (Directors Stock Plan), we granted non-qualified stock options to purchase common stock to our non-employee directors at an exercise price not less than the fair market value of our common stock on the date of grant. Options that were granted under the Director's Stock Plan generally had a term of ten years and vested on the date of grant. Certain options granted to officers and non-employee directors under the 1991 Stock Plan and the Directors Stock Plan contained limited rights for receipt of cash for appreciation in stock value in the event of certain changes in control.

In March 1998, our board of directors adopted the PowerSecure International, Inc. 1998 Stock Incentive Plan (the 1998 Stock Plan ), which was approved by our stockholders at the Annual Meeting of Stockholders held on June 12, 1998. The 1998 Stock Plan authorizes our board of directors to grant incentive stock options, non-qualified stock options, stock appreciation rights, restricted stock, performance awards and other stock-based awards to our officers, directors, employees, consultants and advisors for shares of our common stock. Stock options granted under the 1998 Stock Plan must contain exercise prices not less than the fair market value of our common stock on the date of grant, and must contain a term not in excess of 10 years from the date of grant. Nonqualified stock option grants to our Directors under the

1998 Stock Plan generally vest over periods up to two years. Qualified stock option grants to our employees under the 1998 Stock Plan generally vest over periods up to five years. The 1998 Stock Plan replaced our 1991 Stock Plan and Directors Stock Plan (our Prior Plans ), and no new awards have been made under our Prior Plans since the 1998 Stock Plan was adopted. At December 31, 2007, there were 4,563 options outstanding under our Prior Plans, all of which were exercised during the three months ended March 31, 2008.

The 1998 Stock Plan has been amended several times to increase the number of shares authorized for issuance under that plan, most recently on June 12, 2006, which amendment increased the number of shares available under the 1998 Stock Plan to a total of 3,750,000 shares of our common stock. At March 31, 2008, there were 53,000 shares available for grant under our 1998 Stock Plan and there were no shares available for grant under our Prior Plans. The 1998 Stock Plan expires on June 12, 2008, so no additional awards can be made under that plan after such date, although awards granted prior to such date will remain outstanding and subject to the terms and conditions of those awards.

Pursuant to the requirements of FAS 123(R), net income for the three months ended March 31, 2008 and 2007 includes \$212,000 and \$209,000, respectively, of pre-tax compensation costs related to outstanding stock options. The after-tax compensation cost of outstanding stock options for the three months ended March 31, 2008 was \$129,000. There were no net income tax benefits related to our stock-based compensation arrangements during the three months ended March 31, 2007 because a valuation allowance was provided for nearly all of our net deferred tax assets. All of the stock option compensation expense is included in general and administrative expenses in the accompanying consolidated statements of operations.

A summary of option activity for the three months ended March 31, 2008 is as follows:

	Shares	Av Ex I	eighted verage xercise Price	Weighted Average Remaining Contractual Term (years)	Int	gregate crinsic falue
Balance, December 31, 2007 Granted-Directors	1,727,868	\$	5.34			
Granted-Employees Exercised Canceled Forfeited	20,000 (47,898)		12.36 1.79			
Balance, March 31, 2008	1,699,970	\$	5.52	5.82	\$	6.32
Exercisable, March 31, 2008	1,347,720	\$	4.12	5.25	\$	7.74
	16					

A summary of option activity for the three months ended March 31, 2007 is as follows:

	Shares	Av Ex	eighted verage vercise Price	Weighted Average Remaining Contractual Term (years)	Int	gregate trinsic 'alue
Balance, December 31, 2006 Granted-Directors	2,085,344	\$	4.61			
Granted-Employees Exercised Canceled	(106,549)		2.37			
Forfeited	(2,500)		3.06			
Balance, March 31, 2007	1,976,295	\$	4.73	6.45	\$	8.61
Exercisable, March 31, 2007	1,502,045	\$	3.28	5.80	\$	10.06

The weighted average grant date fair value of the 20,000 options granted to employees during the three months ended March 31, 2008 was \$6.66. The fair value was measured using the Black-Scholes valuation model with the following assumptions: expected stock price volatility of 60.3%; risk free interest rate of 3.16%; no dividends; and an expected future life of five years. There were no stock options granted to directors during the three months ended March 31, 2008 and there were no stock options granted to employees or directors during the three months ended March 31, 2007.

We amortize the fair value of stock option grants over the applicable vesting period using the straight-line method and assuming a forfeiture rate of 5%. As of March 31, 2008 and December 31 2007, there was \$1,894,000 and \$1,979,000, respectively, of total unrecognized compensation costs related to all of our outstanding stock options. These costs at March 31, 2008 are expected to be recognized over a weighted average period of 1.53 years.

During the three months ended March 31, 2008 and 2007, the total intrinsic value of stock options exercised was \$492,000 and \$951,000, respectively, and the total fair value of stock awards vested was \$232,000 and \$67,000, respectively.

Cash received from stock option exercises for the three months ended March 31, 2008 and 2007 was \$86,000 and \$203,000, respectively.

*Restricted Stock Awards* - Pursuant to the requirements of FAS 123(R), net income for the three months ended March 31, 2008 includes \$403,000 of pre-tax compensation costs related to outstanding restricted stock awards previously granted to three officers. There were no unvested restricted stock awards outstanding or granted at or during the three months ended March 31, 2007. All of the restricted stock award compensation expense during the three months ended March 31, 2008 is included in general and administrative expenses in the accompanying consolidated statements of operations.

A summary of restricted stock award activity for the three months ended March 31, 2008 is as follows:

	Unvested	A	eighted verage Frant	_	alance of namortized
	Restricted	-	Date		mpensation
	Shares		r Value		Expense
Balance, December 31, 2007 Granted Vested	640,500 (60,000)	\$	12.49 12.34	\$	6,936,912
Forfeited	(00,000)		12101		
Current period expense amortization					(402,825)
Balance, March 31, 2008	580,500	\$	12.49	\$	6,534,087

Restricted shares are restricted in the sense that they are subject to forfeiture and cannot be sold or otherwise transferred until they vest. If the officer holding the restricted shares leaves us before the restricted shares vest, other than due to termination by us without cause, then any unvested restricted shares will be forfeited and returned to us. The restricted shares vest as follows:

A total of 300,000 restricted shares will cliff vest in their entirety on August 15, 2012, provided the officer holding those shares remains employed by us on that date.

A total of 22,500 restricted shares will cliff vest in their entirety on December 10, 2012, provided the officers holding those shares remain employed by us on that date.

The remaining 258,000 restricted shares vest in four equal annual installments, commencing when our annual report on Form 10-K for the year ended December 31, 2008 is filed, based upon the achievement of performance targets each year relating to our income from continuing operations for fiscal years 2008 through 2012.

All restricted shares remaining to vest will automatically vest upon a change in control.

The fair value of the 322,500 cliff vesting shares is being amortized on a straight-line basis over the five year service period. The fair value of the performance vesting shares are expensed as the achievement of the performance criteria becomes probable and the related service period conditions are met. The current period expense amortization amount above includes amortization of the cliff vesting shares and the 2008 performance vesting shares based on our current assessment of achieving the 2008 performance criteria.

## 6. Commitments and Contingencies

From time to time, we hire employees that are subject to restrictive covenants, such as non-competition agreements with their former employers. We comply, and require our employees to comply, with the terms of all known restrictive covenants. However, we have in the past and may in the future receive claims and demands by some former employers alleging actual or potential violations of these restrictive covenants. While we do not believe any pending claims have merit, we cannot provide any assurance of the outcome of these claims.

From time to time, we are involved in other disputes and legal actions arising in the ordinary course of business. We intend to vigorously defend all claims against us. Although the ultimate outcome of these claims cannot be accurately predicted due to the inherent uncertainty of litigation, in the opinion of management, based upon current information, no other currently pending or overtly threatened dispute is expected to have a material adverse effect on our business, financial condition or results of operations.

## 7. Segment Information

In accordance with FAS No. 131, Disclosures about Segments of an Enterprise and Related Information, we define our operating segments as components of an enterprise for which discrete financial information is available and is reviewed regularly by the chief operating decision-maker, or decision-making group, to evaluate performance and make operating decisions. Our reportable segments are strategic business units that offer different products and services. They are managed separately because each business requires different technology and marketing strategies. Our two reportable business segments include: Distributed generation and energy efficiency; and natural gas measurement services. Previously we had been engaged in a third business segment, automated energy data collection and telemetry. That segment of our business has been discontinued and the results of its operations reported as discontinued operations (see Note 3).

Distributed Generation and Energy Efficiency - The operations of our distributed generation and energy efficiency segment are conducted by our PowerSecure subsidiary. Our PowerSecure subsidiary commenced operations in September 2000. Our PowerSecure subsidiary s operating segment activities include products and services related to distributed generation, utility infrastructure, and energy efficiency. Our PowerSecure subsidiary provides products and services to utilities and their commercial, institutional, and industrial customers. Our PowerSecure subsidiary s distributed generation products and services involve the deployment of electric generation equipment that supplements the electric power grid, enabling utilities to avoid new investments in infrastructure for transmitting and distributing power, and providing their customers with dependable backup power with a strong return on investment. The distributed generation equipment is generally located at the utilities end-customer s business sites. Our PowerSecure subsidiary has sophisticated monitoring systems and electrical switching technologies, which work in tandem to reduce customers costs by managing load curtailment during peak power periods, and also ensure backup power is available during power outages. In addition to its core distributed generation products and services, our PowerSecure subsidiary provides utilities with regulatory consulting, energy system engineering and construction, and energy conservation services. Our PowerSecure subsidiary also provides commercial and industrial customers with the identification, design and installation of cost effective energy improvement systems for lighting, building controls, and other facility upgrades. Through March 31, 2008, the majority of our PowerSecure subsidiary s revenues have been generated from sales of distributed generation systems on a turn-key basis, where the customer purchases the systems from our PowerSecure subsidiary. Our PowerSecure subsidiary also markets its distributed generation products and services in a recurring revenue model and a shared savings model.

Since 2005, our PowerSecure subsidiary has added several new business units designed to expand and complement its core distributed generation business and customers. UtilityEngineering provides fee-based, technical engineering services to our PowerSecure subsidiary s utility partners and customers. PowerServices provides rate analysis and other similar consulting services to our PowerSecure subsidiary s utility, commercial and industrial customers. EnergyLite assists customers in reducing their use of energy through investments in more energy-efficient technologies. Our PowerSecure subsidiary s Federal business unit concentrates on marketing its products and services to federal customers, primarily in conjunction with our utility alliances. Reid s Trailer, Inc., doing business as

PowerFab , builds trailers for the transportation of goods and equipment, an element in our PowerSecure subsidiary s mobile distributed generation equipment business strategy. Late in the third quarter 2007, our PowerSecure subsidiary launched a new majority-owned subsidiary, EfficientLights, that designs and manufactures lighting solutions specifically aimed at substantially reducing the energy consumed in lighting freezer and refrigeration cases in grocery stores.

Each of these PowerSecure subsidiary business units operates in a distinct market with distinct technical disciplines, but share a common customer base which our PowerSecure subsidiary intends to service and grow through shared resources and customer leads. Accordingly, these units are included within Our PowerSecure subsidiary s distributed generation and energy efficiency segment results.

*Natural Gas Measurement Services* - The operations of our natural gas measurement services segment are conducted by Southern Flow. Southern Flow s services include on-site field services, chart processing and analysis, laboratory analysis, and data management and reporting. These services are provided principally to customers involved in natural gas production, gathering, transportation and processing

The accounting policies of the reportable segments are the same as those described in Note 1 above. We evaluate the performance of our operating segments based on operating income (loss) before income taxes, nonrecurring items and interest income and expense. Intersegment sales are not significant.

Summarized financial information concerning our reportable segments is shown in the following table. The Other amounts include corporate overhead and related items including restructuring charges and net assets of discontinued operations. The table information excludes the revenues, depreciation, and income or losses of the discontinued Metretek Florida operations for all periods presented.

# **Summarized Segment Financial Information**

(all amounts reported in thousands)

	Three Mor Marc 2008	
Revenues: PowerSecure	\$ 29,106	\$21,516
Southern Flow	4,469	3,900
Total	\$ 33,575	\$25,416
Gross profit:		
PowerSecure	\$ 8,803	\$ 6,316
Southern Flow	1,217	1,052
Total	\$ 10,020	\$ 7,368
Segment profit (loss) (1):		
PowerSecure	\$ 1,599	\$ 1,290
Southern Flow	751	620
Other	(1,374)	(952)
Total	\$ 976	\$ 958
Capital expenditures:		
PowerSecure Southern Flow	\$ 7,449 42	\$ 337 166
Other	42	100
Total	\$ 7,491	\$ 522
Depreciation and amortization:		
PowerSecure	\$ 398	\$ 283
Southern Flow	42	32
Other	17	18
Total	\$ 457	\$ 333
	Marc	
	2008	2007
Total assets: PowerSecure	\$ 67,317	\$ 53,550
	φ U7,317	φ 33,330

Southern Flow

12,799

12,599

Other	28,854	17,885
Total	\$ 108,770	\$ 84,234
(1) Segment profit (loss) represents		

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operating income (loss).

# Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations Introduction

The following discussion and analysis of our consolidated results of operations for the three month period ended March 31, 2008, which we refer to as the first quarter 2008, and the three month period ended March 31, 2007, which we refer to as the first quarter 2007, and of our consolidated financial condition as of March 31, 2008 should be read in conjunction with our consolidated financial statements and related notes included elsewhere in this report. **Overview** 

We are a leading provider of energy management and efficiency solutions to utilities and their commercial, institutional and industrial customers. Our operations are currently focused on distributed generation, utility infrastructure and energy efficiency products and services. Our core distributed generation products and services involve the deployment of electric generation equipment that supplements the electric power grid, enabling utilities to avoid new investments in infrastructure for transmitting and distributing power, and providing their customers with dependable backup power with a strong return on investment. The distributed generation equipment is generally located at the utilities end-customer s business sites. We have sophisticated monitoring systems and electrical switching technologies, which work in tandem to reduce customers costs by managing load curtailment during peak power periods, and also ensure backup power is available during power outages. In addition to our core distributed generation products and services. We also provide commercial and industrial customers with the identification, design and installation of cost effective energy improvement systems for lighting, building controls, and other facility upgrades.

We also conduct other business operations through other wholly-owned subsidiaries. Southern Flow conducts our natural gas measurement services operating segment. Southern Flow provides a wide variety of natural gas measurement services principally to producers and operators of natural gas production facilities. Previously, we had been engaged in a third business segment, automated energy data collection and telemetry which was conducted by our Metretek Florida subsidiary. That segment of our business has been discontinued and the results of its operations reported as discontinued operations.

In addition to our operating segments, WaterSecure owns approximately 36% of the equity interests in MM 1995-2, which we refer to as the WaterSecure operations. We record management fees from our services as managing trustee and equity in the income of the WaterSecure operations, which operates production water disposal facilities located in northeastern Colorado.

We commenced operations in 1991 as an energy services holding company, owning subsidiaries with businesses designed to exploit service opportunities primarily in the natural gas

industry. Since then, our business has evolved and expanded through acquisitions and formations of companies, businesses and product lines that have allowed us to reach a broader portion of the energy market, including the electricity market. In recent years, we have focused our efforts on growing our businesses by offering new and enhanced products, services and technologies and by entering new markets, especially those related to distributed generation, utility infrastructure and energy efficiency.

We serve the energy industry by providing tailored solutions that address certain markets in the industry. In recent years, the energy industry has experienced a period of significant price increases for energy consumers, while at the same time it has been increasingly stressed by a continued increase in the demand for energy. This conflux of rising energy prices and rising energy demand has created opportunities for us to provide value to our customers, which include commercial and industrial energy users, energy producers and utilities, in addressing their energy needs. In carrying out our strategy, we conduct operations that include the offering of distributed generation to businesses to augment their use of the electric grid, the measurement and management of natural gas, the offering of energy efficiency projects that reduce the cost of energy consumption and the provision of engineering and support services for utilities. Our businesses are well positioned to benefit from many of the opportunities that have arisen in the current energy environment.

As an expanding company, we have developed a series of businesses centered around distributed generation, with a core turnkey distributed generation business. Commencing in late 2005, we have received several significant orders from our largest customer, Publix Super Markets, that have resulted in numerous projects in our core business generating a majority of our revenues since then. We expect revenues from Publix to continue to provide a significant contribution to our revenues in fiscal 2008, although in a smaller portion than in previous years, as both the absolute amount of revenues from Publix will decline as we complete the backlog of Publix orders, and as our revenues from other customers continues to expand.

In addition, since 2005, we have added several new business units designed to expand and complement our core distributed generation and energy efficiency businesses and customers. Even with the addition of these business units and acquisitions, we are still in large part dependent upon the size and timing of the receipt of orders for, and of the rate of completion of, our projects, and our results of operations have in the past been, and in the future will most likely continue to be, significantly impacted by large projects and orders.

## **Recent Developments**

In recent months, we have begun implementing a marketing strategy designed to increase the percentage of revenues that recur on an annual basis. In November 2007 and January 2008, we announced new major long-term recurring revenue contracts with utility partners to provide customers with efficient standby power and the utilities with access to reliable distributed generation assets. Once fully implemented, these contracts have the potential to generate \$11 to \$14 million in annual recurring revenue. Fulfilling our recurring revenue orders will result in an increased and more stable future cash flow, but it will also require a substantial increase in

capital costs, including working capital and possible debt financing, as well as a possible reduction in short-term revenues compared to the same costs for our traditional turnkey projects.

In January 2008, we acquired the land and building constituting our principal executive offices and the offices of our PowerSecure subsidiary, located in Wake Forest, North Carolina, for a purchase price of approximately \$3.3 million. Previously, we had leased the facilities from the seller. We determined it was more financially favorable to us to acquire the facilities than to continue leasing them, and that the ownership of these facilities served the best interests of our stockholders.

In March 2008, we completed the sale of substantially all the assets of our Metretek Florida subsidiary following the plan approved by our board of directors in December 2007. The sale of Metretek Florida is a result of our evaluation of strategic alternatives for our non-core business units announced in the second half of 2007.

Due principally to an increase in revenues by our PowerSecure subsidiary, our consolidated revenues during the first quarter 2008 increased by \$8.2 million, representing a 32.1% increase compared to our first quarter 2007 consolidated revenues. Due to increases in personnel and related expenses and overhead costs during the first quarter 2008, our total operating expenses increased by \$2.6 million, or 41.1% compared to our first quarter 2007 operating expenses. In addition, our first quarter 2007 other income included a combined \$576,000 of litigation settlement income and gain from a fire related claim for which there were no comparable amounts in the first quarter 2008. As a result of all of the above, we recorded income from continuing operations of \$2.0 million during the first quarter 2008, as compared to income from continuing operations of \$2.2 million during the first quarter 2008, as compared to net income of \$2.2 million during the first quarter 2008, as compared to net income of \$2.2 million during the first quarter 2008, as compared to net income of \$2.2 million during the first quarter 2008, as compared to net income of \$2.2 million during the first quarter 2008, as compared to net income of \$2.2 million during the first quarter 2008, as compared to net income of \$2.2 million during the first quarter 2008, as compared to net income of \$2.2 million during the first quarter 2008, operations of \$78,000, as compared to net income of \$2.2 million during the first quarter 2007, which included income from discontinued operations of \$57,000.

Our total backlog of orders and projects we have been awarded was approximately \$85 million at March 31, 2008, compared to approximately \$99 million at December 31, 2007. The March 31, 2008 backlog includes \$16 million of recurring revenue projects.

#### **Operating Segments**

We conduct our operations through two operating segments: Distributed Generation and Energy Efficiency; and Natural Gas Measurement Services. Our reportable segments are strategic business units that offer different products and services. They are managed separately because each business requires different technology and marketing strategies. Previously, we had also been engaged in a third business segment, Automated Energy Data Collection and Telemetry. That segment of our business has been discontinued and the results of its operations reported as discontinued operations.

## Distributed Generation and Energy Efficiency

Our distributed generation and energy efficiency segment is conducted by our PowerSecure subsidiary. The primary elements of our PowerSecure subsidiary s distributed generation products and services include project design and engineering, negotiation with utilities to establish tariff structures and power interconnects, generator acquisition and installation, process control and switchgear design and installation, and ongoing project monitoring and servicing. Our PowerSecure subsidiary markets its distributed generation products and services directly to large end-users of electricity and through outsourcing partnerships with utilities. Through March 31, 2008, the majority of our PowerSecure subsidiary s revenues have been generated from sales of distributed generation systems on a turn-key basis, where the customer purchases the system from our PowerSecure subsidiary.

Our PowerSecure subsidiary is an expanding company that has developed a series of businesses centered around distributed generation, with a core turn-key distributed generation business. Since late 2005, our PowerSecure subsidiary has received several significant orders from its largest customer, Publix, that have resulted in numerous projects in our PowerSecure subsidiary s core business generating a majority of our PowerSecure subsidiary s revenues in recent years.

In addition, since 2005, our PowerSecure subsidiary has added several new business units designed to expand and complement its core distributed generation business and customers. UtilityEngineering provides fee-based, technical engineering services to our PowerSecure subsidiary sutility partners and customers. PowerServices provides rate analysis and other similar consulting services to our PowerSecure subsidiary sutility, commercial and industrial customers. EnergyLite assists customers in reducing their use of energy through investments in more energy-efficient technologies. Our PowerSecure subsidiary s Federal business unit concentrates on marketing its products and services to federal customers, primarily in conjunction with our utility alliances. PowerFab builds trailers for the transportation of goods and equipment, an element in our PowerSecure subsidiary s mobile distributed generation equipment business strategy. Late in the third quarter or 2007, our PowerSecure subsidiary launched a new majority-owned subsidiary, EfficientLights, that designs and manufactures lighting solutions specifically aimed at substantially reducing the energy consumed in lighting freezer and refrigeration cases in grocery stores.

Each of our PowerSecure subsidiary s business units operates in a separate market with distinct technical disciplines, but all of these business units share a common customer base that our PowerSecure subsidiary services and grows through shared resources and customer leads. Accordingly, these business units are included within our PowerSecure subsidiary s segment results.

#### Natural Gas Measurement Services

Our natural gas measurement services segment is conducted by Southern Flow. Southern Flow s services include on-site field services, chart processing and analysis, laboratory analysis, and data management and reporting. These services are provided principally to customers involved in natural gas production, gathering, transportation and processing.

#### **Results of Operations**

The following discussion regarding revenues, gross profit, costs and expenses, and other income and expenses for the first quarter 2008 compared to the first quarter 2007 excludes revenues, gross profit, and costs and expenses of the discontinued Metretek Florida segment operations.

# First Quarter 2008 Compared to First Quarter 2007

# Revenues

Our revenues are generated entirely by sales and services provided by our PowerSecure subsidiary and Southern Flow. The following table summarizes our revenues for the periods indicated:

			Period-ove	r-Period
	Quarter En	ded March		
	31,		Difference	
	2008	2007	\$	%
	(In tho	usands)		
Segment Revenues:				
PowerSecure	\$ 29,106	\$ 21,516	\$ 7,590	35.3%
Southern Flow	4,469	3,900	569	14.6%
Total	\$ 33,575	\$ 25,416	\$ 8,159	32.1%

Our consolidated revenues for the first quarter 2008 increased \$8.2 million, or 32.1%, compared to the first quarter 2007 due primarily to a significant increase of our PowerSecure subsidiary s revenues, together with a smaller increase in sales and service revenues at Southern Flow.

Our PowerSecure subsidiary s distributed generation sales are influenced by the number, size and timing of various projects as well as the percentage completion on in-process projects. Our PowerSecure subsidiary s distributed generation sales have fluctuated significantly in the past and are expected to continue to fluctuate significantly in the future. Our PowerSecure subsidiary s sales increased \$7.6 million, or 35.3%, during the first quarter 2008 compared to the first quarter 2007. The increase in our PowerSecure subsidiary s revenues during the first quarter 2008 compared to the first quarter 2007 was due to the partially offsetting effects of a \$0.6 million decrease in its revenues from its largest customer, Publix, more than offset by an increase of \$8.2 million in revenues from other customers. The timing of the work performed and the effect of the percentage of completion of in-process projects during the first quarter 2007. The continued growth of our revenues will depend on those factors as well as upon our ability to secure new significant purchase orders, as well as the amount and proportion of future recurring revenue projects, which sacrifices near-term revenue for long-term annual recurring revenues in the future.



The following table summarizes our PowerSecure subsidiary s revenues from Publix and from all other customers for the periods indicated:

	Quarter Ended March 31,		
	2008	2007	
	(In thousands)		
Revenues from Publix	\$ 13,866	\$ 14,501	
All other PowerSecure subsidiary revenues	15,240	7,014	
Total PowerSecure subsidiary revenues	\$ 29,106	\$ 21,515	

Publix as a percentage of total PowerSecure subsidiary revenues47.6%67.4%

Based on total orders received from Publix through March 31, 2008, we expect to record an additional \$32.8 million in revenues from Publix distributed generation projects in fiscal 2008 and 2009. We expect that, in the future, revenues from Publix will constitute a smaller portion of our total revenues than it has in recent years, both due to a reduction in the absolute amount of Publix revenues and the continued growth of revenues from other customers.

Southern Flow s sales and service revenue increased \$569,000, or 14.6%, during the first quarter 2008, as compared to the first quarter 2007, due to a \$456,000 increase in field and service related revenues, together with a \$113,000 increase in equipment sales. The increase in field and other service related revenue in the first quarter 2008 was due to continued favorable market conditions in the oil and gas sector.

# Gross Profit and Gross Profit Margins

Our gross profit represents our sales less our cost of sales. Our gross profit margin represents our gross profit divided by our sales. The following tables summarizes our segment costs of sales along with our segment gross profits and gross profit margins for the periods indicated:

Quarter Ended March 31, 2008Difference20082007\$%20082007\$%Segment Cost of Sales and Services: PowerSecure Southern Flow\$20,303\$15,199 3,252\$\$5,104 40333.6% 14.1%Total\$23,555\$18,048\$\$5,507 30.5%30.5%Segment Gross Profit: PowerSecure Southern Flow\$8,803 1,217\$6,316 1,052\$2,487 16539.4% 15.7%Total\$10,020\$7,368\$2,65236.0%				Period-ove	r-Period
2008 2007 \$ %   Segment Cost of Sales and Services: (In thousands) \$ <th></th> <th>Quarter En</th> <th>ded March</th> <th></th> <th></th>		Quarter En	ded March		
(In thousands)   Segment Cost of Sales and Services: \$ 20,303 \$ 15,199 \$ 5,104 33.6%   PowerSecure \$ 20,303 \$ 15,199 \$ 5,104 33.6%   Southern Flow \$ 23,555 \$ 18,048 \$ 5,507 30.5%   Segment Gross Profit: \$ 8,803 \$ 6,316 \$ 2,487 39.4%   PowerSecure \$ 8,803 \$ 6,316 \$ 2,487 39.4%   Southern Flow \$ 1,217 1,052 165 15.7%		31	l,	Differ	ence
Segment Cost of Sales and Services:   PowerSecure \$ 20,303 \$ 15,199 \$ 5,104 33.6%   Southern Flow 3,252 2,849 403 14.1%   Total \$ 23,555 \$ 18,048 \$ 5,507 30.5%   Segment Gross Profit: \$ 8,803 \$ 6,316 \$ 2,487 39.4%   Southern Flow \$ 1,217 1,052 165 15.7%		2008	2007	\$	%
PowerSecure \$ 20,303 \$ 15,199 \$ 5,104 33.6%   Southern Flow 3,252 2,849 403 14.1%   Total \$ 23,555 \$ 18,048 \$ 5,507 30.5%   Segment Gross Profit: \$ 8,803 \$ 6,316 \$ 2,487 39.4%   PowerSecure \$ 8,803 \$ 6,316 \$ 2,487 39.4%   Southern Flow 1,217 1,052 165 15.7%		(In thou	isands)		
Southern Flow 3,252 2,849 403 14.1%   Total \$ 23,555 \$ 18,048 \$ 5,507 30.5%   Segment Gross Profit: PowerSecure \$ 8,803 \$ 6,316 \$ 2,487 39.4%   Southern Flow 1,217 1,052 165 15.7%	Segment Cost of Sales and Services:				
Total \$ 23,555 \$ 18,048 \$ 5,507 30.5%   Segment Gross Profit: PowerSecure \$ 8,803 \$ 6,316 \$ 2,487 39.4%   Southern Flow 1,217 1,052 165 15.7%	PowerSecure	\$ 20,303	\$ 15,199	\$ 5,104	33.6%
Segment Gross Profit: PowerSecure\$ 8,803\$ 6,316\$ 2,48739.4%Southern Flow1,2171,05216515.7%	Southern Flow	3,252	2,849	403	14.1%
PowerSecure\$ 8,803\$ 6,316\$ 2,48739.4%Southern Flow1,2171,05216515.7%	Total	\$ 23,555	\$ 18,048	\$ 5,507	30.5%
Southern Flow1,2171,05216515.7%	•				
		, ,		-	
Total \$ 10,020 \$ 7,368 \$ 2,652 36.0%	Southern Flow	1,217	1,052	165	15.7%
	Total	\$ 10,020	\$ 7,368	\$ 2,652	36.0%
Segment Gross Profit Margins:	Segment Gross Profit Margins:				
PowerSecure 30.2% 29.4%	PowerSecure	30.2%	29.4%		
Southern Flow 27.2% 27.0%	Southern Flow	27.2%	27.0%		
Total 29.8% 29.0%	Total	29.8%	29.0%		

Costs of sales and services include materials, personnel and related overhead costs incurred to manufacture products and provide services. The 30.5% increase in our consolidated cost of sales and services for the first quarter 2008, compared to the first quarter 2007, was attributable almost entirely to the 32.1% increase in sales.

The 33.6% increase in our PowerSecure subsidiary s costs of sales and services