

SKYWEST INC  
Form 11-K  
July 15, 2002

**Table of Contents**

**SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

---

**FORM 11-K**

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 for the fiscal year ended December 31, 2001

or

TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 for the transition period from \_\_\_\_\_ to \_\_\_\_\_.

Commission file number 000-14719

**SKYWEST, INC. EMPLOYEES RETIREMENT PLAN**  
(Full title of the plan)

SKYWEST, INC.  
444 South River Road  
St. George, Utah 84790

(Name of issuer of the securities held pursuant to the plan and the address of its principal executive office)

---

**TABLE OF CONTENTS**

Independent Auditors Report

Report of Independent Public Accountants

Statements of Net Assets Available for Benefits

Statement of Changes in Net Assets Available for Benefits

Notes to Financial Statements

Schedule H, Line 4i Schedule of Assets (Held at End of Year) December 31, 2001

**SIGNATURES**

Exhibit Index

Exhibit 23.1

---

**Table of Contents**

**REQUIRED INFORMATION**

	<b>Page</b>
Independent Auditors Report KPMG LLP	1
Report of Independent Public Accountants Arthur Andersen LLP	2
Financial Statements:	
Statements of Net Assets Available for Benefits as of December 31, 2001 and 2000	3
Statement of Changes in Net Assets Available for Benefits for the Year Ended December 31, 2001	4
Notes to Financial Statements	5-9
<b>Supplemental Schedule:</b>	
Schedule H, Line 4i Schedule of Assets (Held at End of Year) as of December 31, 2001	10-11
Signature	12
Exhibit 23.1 Potential Limitation of Remedies Against Arthur Andersen LLP	14

---

**Table of Contents**

**Independent Auditors Report**

The Trustees of the SkyWest, Inc.  
Employees Retirement Plan:

We have audited the accompanying statement of net assets available for benefits of the SkyWest, Inc. Employees Retirement Plan (the Plan) as of December 31, 2001, and the related statement of changes in net assets available for benefits for the year then ended. These financial statements and the schedule referred to below are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements and the schedule based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of the Plan as of December 31, 2001, and the changes in net assets available for benefits for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was performed for the purpose of forming an opinion on the basic financial statements taken as a whole. Schedule H, Line 4i schedule of assets (held at end of year) as of December 31, 2001 is presented for the purpose of additional analysis and is not a required part of the basic financial statements but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974, as amended. The schedule has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

/s/ KPMG LLP  
Salt Lake City, Utah  
July 11, 2002

**Table of Contents**

[This is a copy of the audit report previously issued by Arthur Andersen LLP in connection with the Plan's financial statements as of and for the year ended December 31, 2000. This audit report has not been reissued by Arthur Andersen LLP in connection with this filing on Form 11-K. Arthur Andersen LLP's report refers to financial statements not physically included in this Form 11-K. See Exhibit 23.1 for further discussion.]

**Report of Independent Public Accountants**

To the Trustees of the SkyWest, Inc.  
Employees' Retirement Plan:

We have audited the accompanying statements of net assets available for benefits of the SkyWest, Inc. Employees' Retirement Plan (the Plan) as of December 31, 2000 and 1999, and the related statement of changes in net assets available for benefits for the year ended December 31, 2000. These financial statements and the schedule referred to below are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements and the schedule based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of the Plan as of December 31, 2000 and 1999, and the changes in net assets available for benefits for the year ended December 31, 2000 in conformity with accounting principles generally accepted in the United States.

Our audits were performed for the purpose of forming an opinion on the basic financial statements taken as a whole. The schedule of assets (held at end of year) is presented for the purpose of additional analysis and is not a required part of the basic financial statements but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974, as amended. The schedule has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

/s/ Arthur Andersen LLP  
Salt Lake City, Utah  
June 21, 2001

**Table of Contents****SKYWEST, INC. EMPLOYEES RETIREMENT PLAN**

## Statements of Net Assets Available for Benefits

December 31, 2001 and 2000

	<u>2001</u>	<u>2000</u>
Assets:		
Investments, at fair value:		
Fidelity Magellan Fund	\$ 10,191,568	\$ 11,193,540
Fidelity Spartan Money Market Fund	7,376,185	5,834,831
Strong Growth Fund	6,346,789	9,492,047
Janus Overseas Fund	5,974,224	7,256,861
J.P. Morgan Disciplined Equity Fund	5,964,316	7,449,121
Harris Associates Oakmark Select Fund	5,377,812	1,319,983
Turner Small Cap Equity Fund	4,092,635	4,873,900
Neuberger Berman Genesis	3,779,606	2,538,574
American Century Equity Income Fund	2,874,711	1,840,771
Fidelity Equity Income Fund	2,806,923	2,598,493
Fidelity Puritan Fund	2,381,590	1,886,231
RYDEX OTC Fund	2,061,377	1,701,363
Strong Corporation Bond Fund	1,983,582	1,321,560
SkyWest, Inc. Common Stock	1,551,395	1,086,984
Banc of America Nations Marsico Focused Equities Fund	1,385,874	1,539,458
Vanguard Admiral Intermediate-Term Treasury Fund	747,753	193,475
Participant Directed Brokerage Accounts	661,790	917,238
Deutsche International Equity Fund	524,441	669,091
	<u>66,082,571</u>	<u>63,713,521</u>
Participant loans receivable	2,583,496	2,287,175
	<u>68,666,067</u>	<u>66,000,696</u>
Total investments	68,666,067	66,000,696
Other receivable	15,240	
	<u>\$ 68,681,307</u>	<u>\$ 66,000,696</u>

See accompanying notes to financial statements.

**Table of Contents**

**SKYWEST, INC. EMPLOYEES RETIREMENT PLAN**

Statement of Changes in Net Assets Available for Benefits

Year ended December 31, 2001

Additions:	
Contributions:	
Participants	\$ 7,700,789
Employer	5,773,636
	<u>                    </u>
Total contributions	13,474,425
	<u>                    </u>
Investment income (loss):	
Interest and dividends	1,234,911
Net unrealized depreciation in fair market value of investments	(6,868,307)
Net realized loss on disposition of investments	(2,003,850)
	<u>                    </u>
Investment loss, net	(7,637,246)
	<u>                    </u>
Total additions, net	5,837,179

See accompanying notes to financial statements.

**Table of Contents**

**SKYWEST, INC. EMPLOYEES RETIREMENT PLAN**

Notes to Financial Statements

December 31, 2001 and 2000

**(1) Plan Description**

The following description is provided for general information purposes only. More complete information regarding the plan's provisions may be found in the plan document.

**(a) Participation**

SkyWest, Inc. (the Company) adopted the SkyWest, Inc. Employees Retirement Plan (the Plan), a 401(k) plan, effective April 1, 1977. The Plan is a defined contribution plan and is intended to be a qualified retirement plan under the Internal Revenue Code (IRC). It is subject to the provisions of the Employee Retirement Security Act of 1974, as amended (ERISA). The Plan has been amended at various times.

The Plan was established to provide employees with an opportunity to accumulate funds for retirement or disability and to provide death benefits for employees' dependents and beneficiaries. The Plan's trustees include three employees of the Company, one of whom is an officer.

**(b) Eligibility, Contributions, and Benefits**

Employees who have completed 90 days of service and who have attained 18 years of age are eligible to participate in the Plan. An eligible employee who has enrolled, shall become a participant on the first day of the month coinciding with or following the date that the employee meets the respective eligibility requirements. Employees must affirmatively elect to participate in the Plan.

Effective November 1, 2000, the Plan was amended to allow employees of age 18 with 90 days of service to be eligible to enroll in the Plan. The timing of Plan enrollments was changed from semi-annually to monthly. Employees will be eligible to participate in the employer match program when he or she has completed one year of service and is age 18 or older. An employee will be eligible to participate in the discretionary contribution program when he or she has completed two years of service and is age 18 or older.

**(c) Contributions**

Participants elect both the amount of salary reduction contributions and the allocation of the salary reduction contributions among the various investment alternatives within the Plan. Salary reduction contributions cannot exceed the lesser of 15% of the participant's eligible compensation or the maximum amount allowable under the IRC, which was \$10,500 during 2001.

Employees are eligible for the Company match when they have completed one year of service and have enrolled in the Plan. During 2001, the Company matched each participant's salary reduction contribution at levels ranging from 2% to 6%, based on years of service. Additionally, each year the Company may make a discretionary contribution based on its earnings. The Company made a discretionary contribution of \$2,799,071 in 2001. Company discretionary contributions are allocated based on the participants' eligible compensation.

**Table of Contents**

**SKYWEST, INC. EMPLOYEES RETIREMENT PLAN**

Notes to Financial Statements

December 31, 2001 and 2000

**(d) Benefits**

Participants are immediately vested 100% in their account balances. Benefits are normally paid at retirement, disability, death, or other termination. Benefit distributions may be made in a single lump sum payment, installments, or an annuity. Participants may withdraw funds from the Plan while actively employed subject to specific restrictions set forth in the Plan agreement.

**(e) Investment Options**

At December 31, 2001, the Plan provided for 17 investment options from a variety of registered investment companies and a participant directed brokerage account. The registered investment company options are as follows:

*Fidelity Magellan Fund* This fund seeks to achieve capital appreciation by investing mainly in equity securities of domestic, foreign, and multinational issuers of all sizes that offer potential growth.

*Fidelity Spartan Money Market Fund* This fund invests in high-quality, short-term money market securities of all types, U.S. dollar-denominated money market securities of domestic and foreign issuers, repurchase agreements, and reverse repurchase agreements.

*Strong Growth Fund* This fund normally invests at least 65% of its assets in equity securities that have prospects for above-average sales and earnings growth; high return on invested capital; sound balance sheets; and overall financial strength.

*Janus Overseas Fund* This fund normally invests 65% of its assets in common stocks of issuers located in at least five foreign countries.

*J.P. Morgan Disciplined Equity Fund* This fund primarily invests in equities of medium- and large-capitalization U.S. Companies and has a sector weighting similar to that of the S&P 500 index.

*Harris Associates Oakmark Select Fund* This nondiversified fund seeks long-term capital appreciation from investments primarily in common stocks of 12 to 20 U.S. companies.

*Turner Small Cap Equity Fund* This fund seeks capital appreciation through investing in a diversified portfolio of common stocks with market capitalizations not exceeding \$1 billion.

*Neuberger Banc of America Berman Genesis Trust Fund* This fund seeks capital appreciation through investing primarily in common stocks of issuers located outside the United States.

*American Century Equity Income Fund* This fund seeks current income and capital appreciation as a secondary consideration by normally investing in at least 85% of its assets in income-producing securities and at least 15% of its assets in equities.

*Fidelity Equity Income Fund* This fund seeks to achieve reasonable income and also considers the potential for capital appreciation by investing mainly in income-producing equity securities.

**Table of Contents**

**SKYWEST, INC. EMPLOYEES RETIREMENT PLAN**

Notes to Financial Statements

December 31, 2001 and 2000

*Fidelity Puritan Fund* This fund invests in a broadly diversified portfolio of high-yielding equity and debt securities with preservation of capital as its main objective.

*RYDEX OTC Fund* This fund seeks to provide investment results that correspond to the NASDAQ 100 index, a benchmark for over-the-counter securities.

*Strong Corporate Bond Fund* This fund normally invests at least 65% of its assets in corporate bonds and the remaining assets in any other type of fixed-income securities, including U.S. Government obligations and mortgage-backed securities.

*SkyWest Stock Fund* Invests only in SkyWest Inc. common stock. Shares of SkyWest stock are bought and sold over-the-counter each pay period based on participants' elections. Voting rights for the common stock held in the SkyWest Stock Fund are passed through to participants. The market value of the SkyWest stock fund is determined based on unitized stock accounting.

*Nations Marsico Focused Equities Fund* This fund seeks long-term growth of capital by investing in at least 65% of its assets in common stocks of large companies with a core position of 20 to 30 common stocks.

*Vanguard Admiral Intermediate-Term Treasury Fund* This fund seeks to provide current income from investing at least 85% of its assets in high-quality, intermediate-term bonds whose interest and principal payments are backed by the credit of the U.S. government.

*Participant Directed Brokerage Fund* This fund allows selected employees to invest up to 50% of their account balance in mutual funds or corporate stocks listed on the major exchanges. This fund has been currently limited to 25 participants.

*Deutsche International Equity Fund* This fund seeks long-term capital appreciation by investing at least 65% of its total assets in the stocks and other securities with equity characteristics of companies in developed countries outside the United States.

**(f) Loans Receivable from Participants**

The Plan agreement provides for loans to be made to participants and beneficiaries. The loans must bear a reasonable rate of interest, have specific repayment terms and be adequately secured. Under no circumstances can the amount of the loan be in excess of 50% of the participant's account balance. As of December 31, 2001 and 2000, loans receivable from participants amounted to \$2,583,496 and \$2,287,175, respectively, which accrue interest at 10%.

**(g) Related Parties**

The Plan Sponsor and Fidelity Investments Institutional Services Co. (Fidelity) are considered related parties to the Plan. The Plan Sponsor common stock and Fidelity managed mutual funds are investment options in the Plan. Fidelity is the asset custodian for the Plan.

**Table of Contents**

**SKYWEST, INC. EMPLOYEES RETIREMENT PLAN**

Notes to Financial Statements

December 31, 2001 and 2000

**(2) Summary of Significant Accounting Policies**

**(a) Basis of Accounting**

The Plan's financial statements are prepared on the accrual basis of accounting, in accordance with accounting principles generally accepted in the United States of America. Distributions to participants are recorded when paid.

**(b) Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of net assets available for benefits and disclosure of contingent assets and liabilities at the date of the financial statements and the reported changes in net assets available for benefits during the reporting period. Actual results could differ from these estimates.

**(c) Investment Valuation**

The Plan provides for investments in certain investment securities. These securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility risks. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the accompanying statements of net assets available for benefits.

Investments, other than loans receivable from participants, are carried at quoted market value. Loans receivable from participants are valued at face value, which approximates the future principal, and interest payments discounted at prevailing interest rates for similar instruments. Unrealized appreciation or depreciation caused by fluctuations in the market value of investments is recognized in income currently. Dividends and interest are reinvested as earned. Purchases and sales of investments are recorded on a trade-date basis.

**(d) Expenses**

The Plan pays all expenses, other than legal fees.

**(e) Interest and Dividend Income**

Interest income is recorded as earned on the accrual basis. Dividend income is recorded on the ex-dividend date.

**(f) Net Unrealized Appreciation (Depreciation) in Fair Market Value of Investments**

Net unrealized appreciation (depreciation) in fair market value of investments is determined by comparing the fair market value of each investment at the beginning of the plan year (or at the date of purchase for investments acquired during the current plan year) with the fair market value at the end of the plan year.

**Table of Contents**

**SKYWEST, INC. EMPLOYEES RETIREMENT PLAN**

Notes to Financial Statements

December 31, 2001 and 2000

**(g) Net Realized Gain (Loss) on Disposition of Investments**

Net realized gain (loss) on investments is determined by comparing the sales price of each investment as of the disposition date with the fair market value at the beginning of the plan year (or at the date of purchase for investments acquired during the current plan year).

**(h) Termination of Plan**

Although it has not expressed any intent to do so, the Company may terminate the Plan at any time subject to the provisions of the Plan and ERISA. If the Plan is terminated, the participants are fully vested and have a nonforfeitable interest in their accounts.

**(3) Tax Status**

The Plan is subject to ERISA and contains provisions of the IRC. The Plan is intended to qualify under Section 401(k) of the IRC. The Internal Revenue Service issued a determination letter dated June 1, 1992 stating that the Plan and related trust are designed in accordance with applicable sections of the IRC. The trustees believe that the Plan, as amended, is designed and currently being operated in compliance with the applicable requirements of the IRC. (See note 6)

**(4) Investments**

During 2001, the Plan's investments (including investments purchased, sold as well as held during the year) depreciated in value as follows:

	<b>Net realized and unrealized depreciation in fair value during the year</b>
Common stock	\$ 237,823
Mutual funds	8,634,334
	<b>\$8,872,157</b>

**(5) Plan Amendments**

During 2001, the Plan added an investment option to allow participants to invest in the Plan Sponsor's common stock (SkyWest, Inc. Common Stock). The Plan was amended to restrict Participants' investments in SkyWest Common Stock to 25 percent of the total Participants' account balance.

**(6) Subsequent Events**

Subsequent to 2001, the Plan was amended in its entirety to become compliant with changes in the tax laws (GUST provisions) relating to qualified plans. The Company requested a GUST determination letter from the IRS on the amended Plan and in July 2002 the Company received a favorable determination letter.

**(7) Reconciliation to Form 5500**

The following is a reconciliation of net assets available for benefits in the financial statements with the Form 5500:

**As of December 31,**

---

Edgar Filing: SKYWEST INC - Form 11-K

	<b>2001</b>	<b>2000</b>
Net assets available for benefits in the financial statements	\$ 68,681,307	\$ 66,000,696
Amounts allocated to withdrawing participants (261,173)		
<hr/>		
Net assets available for benefits in the Form 5500		
\$65,739,523		
<hr/>		

The following is a reconciliation of benefits paid to participants in the financial statements with the Form 5500:

	<b>For the Year Ended December 31, 2001</b>
Benefits paid to participants in the financial statements	\$ 3,027,032
Amounts allocated to withdrawing participants at December 31, 2000 (261,173)	
<hr/>	
Benefits paid to participants in the Form 5500	
\$2,765,859	
<hr/>	

Amounts allocated to withdrawing participants are recorded on the Form 5500 for benefit claims that have been processed and approved for payment prior to December 31, 2000 but not yet paid as of that date.

**Table of Contents****SKYWEST, INC. EMPLOYEES RETIREMENT PLAN**

Schedule H, Line 4i Schedule of Assets (Held at End of Year)

December 31, 2001

(a)	(b) Identity of issuer, borrower, lessor, or similar party	(c) Description of investment	(e) Current value
*	Fidelity Investments Institutional Services Co.	97,789 shares of Magellan Fund	\$ 10,191,568
*	Fidelity Investments Institutional Services Co.	7,376,185 shares of Spartan Money Market Fund	7,376,185
	Strong Capital Management, Inc.	358,981 shares of Strong Growth Fund	6,346,789
	Janus Capital Corp.	294,297 shares of Janus Overseas Fund	5,974,224
	J.P. Morgan Investment Management, Inc.	420,318 shares of J. P. Morgan Disciplined Equity Fund	5,964,316
	Harris Associates LP	197,423 shares of Oakmark Select Fund	5,377,812
	Turner Investment Partners, Inc.	203,918 shares of Turner Small Cap Equity Fund	4,092,635
	Neuberger & Berman Management, Inc.	129,839 shares of Neuberger Berman Genesis Fund	3,779,606
	American Century Investments	402,621 shares of Equity Income Fund	2,874,711
*	Fidelity Investments Institutional Services Co.	57,554 shares of Equity Income Fund	2,806,923
*	Fidelity Investments Institutional Services Co.	134,782 shares of Puritan Fund	2,381,590
	Rydex Global Advisors	186,550 shares of RYDEX OTC Fund	2,061,377
	Strong Capital Management, Inc.	188,913 shares of Strong Corporation Bond Fund	1,983,582
*	SkyWest, Inc.	60,959 shares of Common Stock	1,551,395
	Banc of America Advisors, Inc.	91,962 shares of Nations Marsico Focused Equities Fund	1,385,874

(Continued)

**Table of Contents**

**SKYWEST, INC. EMPLOYEES RETIREMENT PLAN**

Schedule H, Line 4i Schedule of Assets (Held at End of Year)

December 31, 2001

(a)	(b) Identity of issuer, borrower, lessor, or similar party	(c) Description of investment	(e) Current value
	The Vanguard Group	67,793 shares of Vanguard Admiral Intermediate-Term Treasury Fund	\$ 747,753
	Participant Directed Brokerage Accounts		661,790
	Deutsche Asset Management	27,792 shares of International Equity Fund	524,441
	Plan Participants	435 loans at 10% interest, with maturity dates through 2016 collateralized by respective participants' account balances	2,583,496
			<u>\$68,666,067</u>

\* Denotes party-in-interest

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

SKYWEST, INC. EMPLOYEES RETIREMENT PLAN

By: /s/ Michael J. Kraupp

---

Name: Michael J. Kraupp  
Title: Trustee

Date: July 15, 2002

**Table of Contents**

Exhibit Index

23.1	Potential Limitation of Remedies Against Arthur Andersen LLP
------	--

13