US BANCORP \DE\ Form 10-Q November 09, 2006

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-0

b QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2006

OR

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from (not applicable) Commission File Number 1-6880 U.S. BANCORP

(Exact name of registrant as specified in its charter)

Delaware

41-0255900

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

800 Nicollet Mall Minneapolis, Minnesota 55402

(Address of principal executive offices, including zip code)

651-466-3000

(Registrant s telephone number, including area code)

(not applicable)

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days.

YES b NO o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer b Accelerated filer o Non-accelerated filer o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

YES o NO b

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

Class
Common Stock, \$.01 Par Value

Outstanding as of October 31, 2006 1,757,859,766 shares

Table of Contents and Form 10-Q Cross Reference Index

Part I Financial Information

1) Management s Discussion and Analysis of Financial Condition and Results of Operations (Item 2)	
a) Overview	3
b) Statement of Income Analysis	4
c) Balance Sheet Analysis	7
d) Critical Accounting Policies	26
e) Controls and Procedures (Item 4)	26
2) Quantitative and Qualitative Disclosures About Market Risk/Corporate Risk Profile (Item 3)	
a) Overview	9
b) Credit Risk Management	10
c) Residual Risk Management	16
d) Operational Risk Management	16
e) Interest Rate Risk Management	16
f) Market Risk Management	19
g) Liquidity Risk Management	19
h) Capital Management	20
3) Line of Business Financial Review	21
4) Financial Statements (Item 1)	28
Part II Other Information	
1) Risk Factors (Item 1A)	46
2) <u>Unregistered Sales of Equity Securities and Use of Proceeds (Item 2)</u>	46
3) Exhibits (Item 6)	46
4) Signature	47
5) Exhibits	48
Computation of Ratio of Earnings to Fixed Charges	
Section 302 Certification of Chief Executive Officer	
Section 302 Certification of Chief Financial Officer	
Section 906 Certification of Chief Executive Officer and Chief Financial Officer	

Safe Harbor Statement under the Private Securities Litigation Reform Act of 1995.

This Form 10-Q contains forward-looking statements about U.S. Bancorp. Statements that are not historical or current facts, including statements about beliefs and expectations, are forward-looking statements. These statements estimates, often include the words may, could. would. should. believes, expects, anticipates, intends, potentially, probably, projects, outlook or similar expressions. These forward-looking statements cover, among oth things, anticipated future revenue and expenses and the future plans and prospects of the Company. Forward-looking statements involve inherent risks and uncertainties, and important factors could cause actual results to differ materially from those anticipated, including changes in general business and economic conditions, changes in interest rates, legal and regulatory developments, increased competition from both banks and non-banks, changes in customer behavior and preferences, effects of mergers and acquisitions and related integration, and effects of critical accounting policies and judgments. For discussion of these and other risks that may cause actual results to differ from expectations, refer to our Annual Report on Form 10-K for the year ended December 31, 2005, on file with the Securities and Exchange Commission, including the sections entitled Risk Factors and Corporate Risk Profile. Forward-looking statements speak only as of the date they are made, and the Company undertakes no obligation to update them in light of new information or future events.

U.S. Bancorp

Table of Contents

 Table 1
 Selected Financial Data

	Three Months Ended September 30,		Nine Months Ended September 30,		I	
			Percent			Percent
(Dollars and Shares in Millions, Except Per Share Data)	2006	2005	Change	2006	2005	Change
Condensed Income Statement						
Net interest income	¢1 (72	¢1.701	((()01	¢5.005	Φ <i>F</i> , 202	(2.0)0/
(taxable-equivalent basis)(a) Noninterest income	\$1,673 1,748	\$1,791 1,575	(6.6)% 11.0	\$5,095 5,114	\$5,303 4,556	(3.9)% 12.2
Securities gains (losses), net	1,740	1,575	*	3,114	(57)	*
Total net revenue	3,421	3,367	1.6	10,212	9,802	4.2
Noninterest expense	1,538	1,473	4.4	4,568	4,399	3.8
Provision for credit losses	135	145	(6.9)	375	461	(18.7)
	1.740	1.740	(1)	7.260	4.0.40	
Income before taxes	1,748 13	1,749	(.1) 44.4	5,269 34	4,942	6.6 47.8
Taxable-equivalent adjustment Applicable income taxes	532	9 586	(9.2)	1,678	23 1,573	6.7
Applicable medile taxes	332	300	(9.2)	1,078	1,575	0.7
Net income	\$1,203	\$1,154	4.2	\$3,557	\$3,346	6.3
Net income applicable to common equity	\$1,187	\$1,154	2.9	\$3,524	\$3,346	5.3
Per Common Share						
Earnings per share	\$.67	\$.63	6.3%	\$1.98	\$1.82	8.8%
Diluted earnings per share	.66	.62	6.5	1.95	1.80	8.3
Dividends declared per share	.33	.30	10.0	.99	.90	10.0
Book value per share	11.30 33.22	10.93 28.08	3.4 18.3			
Market value per share Average common shares	33.22	28.08	16.5			
outstanding	1,771	1,823	(2.9)	1,784	1,836	(2.8)
Average diluted common shares	-,	-,	(=+>)	2,, 0 .	2,020	(=+=)
outstanding	1,796	1,849	(2.9)	1,809	1,862	(2.8)
Financial Ratios						
Return on average assets	2.23%	2.23%		2.24%	2.22%	
Return on average common	22.6	22.0		22.7	22.5	
equity Net interest margin	23.6	22.8		23.7	22.5	
(taxable-equivalent basis)(a)	3.56	3.95		3.68	4.00	
Efficiency ratio(b)	45.0	43.8		44.7	44.6	
Average Balances				,		
Loans	\$142,894	\$135,283	5.6%	\$141,059	\$131,432	7.3%
Loans held for sale	2,448	2,038	20.1	2,062	1,723	19.7
Investment securities	39,806	41,782	(4.7)	39,858	42,308	(5.8)

Edgar Filing: US BANCORP \DE\ - Form 10-Q

Earning assets	187,190	180,452	3.7	185,075	176,851	4.7
Assets	214,089	205,667	4.1	212,188	201,505	5.3
Noninterest-bearing deposits	28,220	29,434	(4.1)	28,666	29,003	(1.2)
Deposits	119,975	120,984	(.8)	120,456	120,552	(.1)
Short-term borrowings	23,601	22,248	6.1	23,398	18,313	27.8
Long-term debt	41,892	35,633	17.6	40,462	36,016	12.3
Shareholders equity	20,917	20,106	4.0	20,543	19,911	3.2

	September 30, 2006	December 31, 2005	
Period End Balances			
Loans	\$144,408	\$137,806	4.8%
Allowance for credit losses	2,256	2,251	.2
Investment securities	39,520	39,768	(.6)
Assets	216,855	209,465	3.5
Deposits	120,961	124,709	(3.0)
Long-term debt	41,230	37,069	11.2
Shareholders equity	20,926	20,086	4.2
Regulatory capital ratios			
Tier 1 capital	8.8%	8.2%	
Total risk-based capital	13.0	12.5	
Leverage	8.3	7.6	

Tangible common equity

5.4

U.S. Bancorp

5.9

^{*} Not meaningful.

⁽a) Presented on a fully taxable-equivalent basis utilizing a tax rate of 35 percent.

⁽b) Computed as noninterest expense divided by the sum of net interest income on a taxable-equivalent basis and noninterest income excluding securities gains (losses), net.

Table of Contents

Management s Discussion and Analysis

OVERVIEW

Earnings Summary U.S. Bancorp and its subsidiaries (the Company) reported net income of \$1,203 million for the third quarter of 2006, compared with \$1,154 million for the third quarter of 2005. Net income of \$.66 per diluted common share in the third quarter of 2006 was higher than the same period of 2005 by \$.04 (6.5 percent). Return on average assets and return on average common equity were 2.23 percent and 23.6 percent, respectively, for the third quarter of 2006, compared with returns of 2.23 percent and 22.8 percent, respectively, for the third quarter of 2005. The Company s results for the third quarter of 2006 improved over the same period of 2005, as net income increased by \$49 million (4.2 percent), primarily due to strong growth in fee-based revenues and the benefit of a lower effective tax rate from a year ago. This was offset somewhat by lower net interest income and the additional operating costs of acquired businesses.

Total net revenue, on a taxable-equivalent basis, for the third quarter of 2006, was \$54 million (1.6 percent) higher than the third quarter of 2005, primarily reflecting a 10.9 percent increase in noninterest income, partially offset by a 6.6 percent decline in net interest income. Noninterest income growth was driven by organic business growth and expansion in trust and payment processing businesses. Noninterest income also included a gain related to the sale of equity interests in a card association. These favorable changes in noninterest income were partially offset by lower mortgage banking revenue due to the impact of adopting the fair value method of accounting under Statement of Financial Accounting Standards No. 156 Accounting for Servicing of Financial Assets (SFAS 156) in the first quarter of 2006.

Total noninterest expense in the third quarter of 2006 was \$65 million (4.4 percent) higher than the third quarter of 2005, primarily reflecting incremental operating and business integration costs associated with recent acquisitions, increased pension costs and higher operating costs related to investments in tax-advantaged projects from a year ago. This was partially offset by lower intangible expense due to the adoption of SFAS 156. The efficiency ratio (the ratio of noninterest expense to taxable-equivalent net revenue excluding net securities gains or losses) was 45.0 percent for the third quarter of 2006, compared with 43.8 percent for the third quarter of 2005.

The provision for credit losses for the third quarter of 2006 decreased \$10 million (6.9 percent), compared with the third quarter of 2005. The decrease in the provision for credit losses year-over-year primarily reflected strong credit quality and the near-term favorable impact of changes in bankruptcy law in the fourth quarter of 2005. Net charge-offs in the third quarter of 2006 were \$135 million, compared with \$156 million in the third quarter of 2005. The decline in credit losses from a year ago was principally due to the impact of changes in bankruptcy legislation that went into effect during the fourth quarter of 2005. Refer to Corporate Risk Profile for further information on the provision for credit losses, net charge-offs, nonperforming assets and factors considered by the Company in assessing the credit quality of the loan portfolio and establishing the allowance for credit losses.

The Company reported net income of \$3,557 million for the first nine months of 2006, compared with \$3,346 million for the first nine months of 2005. Net income of \$1.95 per diluted common share in the first nine months of 2006 was higher than the same period of 2005 by \$.15 (8.3 percent). Return on average assets and return on average common equity were 2.24 percent and 23.7 percent, respectively, for the first nine months of 2006, compared with returns of 2.22 percent and 22.5 percent, respectively, for the first nine months of 2005. The Company s results for the first nine months of 2006 improved over the same period of 2005, as net income rose by \$211 million (6.3 percent), primarily due to strong growth in fee-based revenues and lower credit-related costs. This was offset somewhat by lower net interest income and incremental operating and integration costs of acquired businesses.

Total net revenue, on a taxable-equivalent basis, for the first nine months of 2006, was \$410 million (4.2 percent) higher than the first nine months of 2005, primarily reflecting a 13.7 percent increase in noninterest income, partially offset by a 3.9 percent decline in net interest income. Noninterest income growth was driven by organic business growth, expansion in trust and payment processing businesses, higher trading income, and equity gains from the initial public offering and subsequent sale of the equity interest of a card association during the second and third quarters of 2006, respectively. These favorable changes in noninterest income categories were partially offset by

U.S. Bancorp

Table of Contents

lower mortgage banking revenue due to the impact of adopting SFAS 156, effective in the first quarter of 2006. In addition, there was a \$60 million favorable change in net securities gains (losses) as compared with the first nine months of 2005.

Total noninterest expense in the first nine months of 2006 was \$169 million (3.8 percent) higher than the first nine months of 2005, primarily reflecting incremental operating and business integration costs associated with recent acquisitions, increased pension costs and higher operating costs related to certain investments. This was partially offset by lower intangible expense due to the adoption of SFAS 156 and lower debt prepayment expense. The efficiency ratio was 44.7 percent for the first nine months of 2006, compared with 44.6 percent for the first nine months of 2005.

The provision for credit losses for the first nine months of 2006 decreased \$86 million (18.7 percent), compared with the first nine months of 2005. The decrease in the provision for credit losses year-over-year primarily reflected strong credit quality and lower net charge-offs relative to 2005. Net charge-offs in the first nine months of 2006 were \$375 million, compared with \$472 million in the first nine months of 2005. The decline in losses from a year ago was principally due to the impact of changes in bankruptcy legislation that went into effect during the fourth quarter of 2005 offset somewhat by lower commercial loan recoveries relative to the first nine months of 2005. Refer to

Corporate Risk Profile for further information on the provision for credit losses, net charge-offs, nonperforming assets and factors considered by the Company in assessing the credit quality of the loan portfolio and establishing the allowance for credit losses.

STATEMENT OF INCOME ANALYSIS

Net Interest Income Net interest income, on a taxable-equivalent basis, was \$1,673 million in the third quarter of 2006, compared with \$1,791 million in the third quarter of 2005. Net interest income, on a taxable-equivalent basis, was \$5,095 million in the first nine months of 2006, compared with \$5,303 million in the first nine months of 2005. Average earning assets increased \$6.7 billion (3.7 percent) and \$8.2 billion (4.7 percent) in the third quarter and first nine months of 2006, respectively, compared with the same periods of 2005. The increases in average earning assets were primarily driven by growth in total average loans, partially offset by a decrease in investment securities. The positive impact to net interest income from the growth in earning assets was more than offset by a lower net interest margin. The net interest margin for the third quarter and first nine months of 2006 was 3.56 percent and 3.68 percent, respectively, compared with 3.95 percent and 4.00 percent, respectively, for the same periods of 2005. The year-over-year decline in the net interest margin for the third quarter and first nine months of 2006 reflected the competitive lending environment, asset/liability management decisions and the impact of changes in the yield curve from a year ago. Compared with the same periods of 2005, credit spreads have tightened by approximately 24 basis points in the third quarter and 22 basis points in the first nine months of 2006 across most lending products due to competitive pricing and a change in mix reflecting growth in lower-spread, fixed-rate credit products and noninterest-bearing corporate card balances. The net interest margin also declined due to funding incremental asset growth with higher cost wholesale funding, share repurchases and asset/liability decisions designed to reduce the Company s interest rate sensitivity position. An increase in the margin benefit of net free funds and loan fees partially offset these factors. Beginning in the third quarter of 2006, the Federal Reserve Bank paused from its policies of increasing interest rates and tightening the money supply. If the Federal Reserve Bank leaves rates unchanged over the next several quarters, the Company expects net interest margin to stabilize as asset repricing occurs and funding costs moderate. Refer to the Consolidated Daily Average Balance Sheet and Related Yields and Rates table for further information on net interest income.

Average loans for the third quarter and first nine months of 2006 were higher by \$7.6 billion (5.6 percent) and \$9.6 billion (7.3 percent), respectively, compared with the same periods of 2005, reflecting growth in the majority of loan categories. During the first quarter of 2006, the Company began selling an increased proportion of its residential mortgage loan production and anticipates that residential mortgage loan balances will remain essentially flat in future periods.

Average investment securities in the third quarter and first nine months of 2006 were \$2.0 billion (4.7 percent) and \$2.5 billion (5.8 percent) lower, respectively, than the same periods of 2005. The change in the balance of the investment securities portfolio from a year ago principally reflected prepayments and maturities of securities and a

reduced focus on residential mortgage assets given the changing interest rate environment and mix of loan growth. Additionally, the Company reclassified approximately \$460 million of principal-only securities to its trading account effective January 1, 2006, in connection with the adoption of SFAS 156. Refer to the Interest Rate Risk

4 U.S. Bancorp

Management section for further information on the sensitivity of net interest income to changes in interest rates.

Average noninterest-bearing deposits for the third quarter and first nine months of 2006 decreased \$1.2 billion (4.1 percent) and \$337 million (1.2 percent), respectively, compared with the same periods of 2005, reflecting a decline in business demand deposits as these customers reduce excess liquidity to fund business growth. The change also reflects a migration of customers to interest-bearing products given rising interest rates.

Average total savings products declined year-over-year by \$1.7 billion (3.0 percent) in the third quarter and \$2.4 billion (4.2 percent) in the first nine months of 2006, compared with the same periods of 2005, due to reductions in average money market savings and other savings accounts, partially offset by an increase in interest checking balances. Average money market savings balances declined year-over-year primarily due to a decline in balances within the branches. This decrease was partially offset by increases in broker dealer and corporate trust balances. The overall decrease in average money market savings balances year-over-year was primarily the result of the Company s deposit pricing decisions for money market products in relation to fixed-rate deposit products offered. A portion of branch-based money market savings accounts have migrated to fixed-rate time certificates to take advantage of higher interest rates for these products.

Average time certificates of deposit less than \$100,000 were higher by \$604 million (4.6 percent) and \$556 million (4.2 percent) in the third quarter and first nine months of 2006, respectively, compared with the same periods of 2005. Average time deposits greater than \$100,000 grew \$1.3 billion (6.2 percent) and \$2.1 billion (10.5 percent) in the third quarter and first nine months of 2006, respectively, compared with the same periods of 2005. This growth was broad-based across most areas of the Company including: branch banking, commercial banking, private client and corporate trust, as customers migrated balances to higher rate deposits.

Provision for Credit Losses The provision for credit losses for the third quarter and first nine months of 2006 decreased \$10 million (6.9 percent) and \$86 million (18.7 percent), respectively, compared with the same periods of 2005. The decrease in the provision for credit losses year-over-year primarily reflected stronger credit quality and the near-term favorable impact of changes in bankruptcy law in the fourth quarter of 2005. Net charge-offs in the third quarter and first nine months of 2006 were \$135 million and \$375 million, respectively, compared with \$156 million and \$472 million in the third quarter and first nine months of 2005, respectively. The decline in losses from a year ago was principally due to the impact of changes in bankruptcy legislation that went into effect during the fourth quarter of 2005. Refer to Corporate Risk Profile for further information on the provision for credit losses, net charge-offs, nonperforming assets and factors considered by the Company in assessing the credit quality of the loan portfolio and establishing the allowance for credit losses.

 Table 2
 Noninterest Income

	Three Months Ended September 30,			Nine Months Ended September 30,		
(Dollars in Millions)	2006	2005	Percent Change	2006	2005	Percent Change
Credit and debit card revenue	\$206	\$185	11.4%	\$590	\$516	14.3%
Corporate payment products revenue	150	135	11.1	416	362	14.9
ATM processing services	63	64	(1.6)	183	168	8.9
Merchant processing services	253	200	26.5	719	576	24.8
Trust and investment management fees	305	251	21.5	916	751	22.0
Deposit service charges	268	246	8.9	764	690	10.7
Treasury management fees	111	109	1.8	334	333	.3
Commercial products revenue	100	103	(2.9)	311	299	4.0
Mortgage banking revenue	68	111	(38.7)	167	323	(48.3)
Investment products fees and commissions	34	37	(8.1)	114	115	(.9)

Edgar Filing: US BANCORP \DE\ - Form 10-Q

Securities gains (losses), net		1	*	3	(57)	*
Other	190	134	41.8	600	423	41.8
Total noninterest income	\$1,748	\$1,576	10.9%	\$5,117	\$4,499	13.7%
* Not meaningful. U.S. Bancorp						5

Noninterest Income Noninterest income in the third quarter and first nine months of 2006 was \$1,748 million and \$5,117 million, respectively, compared with \$1,576 million and \$4,499 million in the same periods of 2005. The \$172 million (10.9 percent) increase during the third quarter and \$618 million (13.7 percent) increase during the first nine months of 2006, compared with the same periods in 2005, were driven by favorable variances in the majority of fee income categories and a gain on the sale of equity interests in a card association included in other income. The increase in noninterest income for the first nine months of 2006 also reflected the impact of higher trading income related to certain derivatives and a gain from the initial public offering of a card association recorded in the current year, and a favorable variance in securities gains (losses) of \$60 million related to net securities losses recorded in the prior year. This strong growth in fee-based revenue was partially offset by the accounting impact of SFAS 156 on mortgage banking revenue.

The growth in credit and debit card revenue was primarily driven by higher customer transaction volumes. The corporate payment products revenue growth reflected organic growth in sales volumes and card usage and acquired business expansion. ATM processing services revenue for the first nine months of 2006 was higher due to the acquisition of an ATM business in May of 2005. Merchant processing services revenue growth reflected an increase in sales volume driven by acquisitions, higher same store sales, rates and equipment fees. Trust and investment management fees increased in the third quarter and first nine months year-over-year, primarily due to the acquisition of the corporate and institutional trust business of a large national bank, account growth and favorable equity market conditions. Deposit service charges grew year-over-year due to increased transaction-related fees and the impact of net new checking accounts. Other income for the third quarter and first nine months of 2006 was higher than the same periods of 2005 due to a \$32 million gain on the sale of equity interests in a card association and an increase in other equity investment revenue. In addition, other income for the first nine months of 2006 was higher due to a \$44 million gain on certain interest rate swaps, a \$35 million gain from the initial public offering of a card association, end-of-term lease residual value improvement, higher student loan sales gains and the receipt of a favorable settlement within the merchant processing business. These favorable changes in fee-based revenue were partially offset by the decline in mortgage banking revenue, principally driven by the adoption of the fair value method of accounting for mortgage servicing rights (MSRs) under SFAS 156.

Noninterest Expense Noninterest expense was \$1,538 million and \$4,568 million, respectively, in the third quarter and first nine months of 2006, an increase of \$65 million (4.4 percent) and \$169 million (3.8 percent), respectively, from the same periods of 2005. Compensation expense was higher year-over-year in the third quarter and first nine months of 2006, primarily due to the corporate and institutional trust and payments processing acquisitions and other growth initiatives. Employee benefits increased year-over-year primarily as a result of higher pension costs. Net occupancy and equipment expense increased from the same periods of 2005 primarily due to business expansion. Professional services expense was higher year-over-year primarily due to business development initiatives, regulatory and legal costs. Technology and communications expense rose due to higher outside data

 Table 3
 Noninterest Expense

	Three Months Ended September 30,			Nine Se		
(Dollars in Millions)	2006	2005	Percent Change	2006	2005	Percent Change
Compensation	\$632	\$603	4.8%	\$1,892	\$1,782	6.2%
Employee benefits	123	106	16.0	379	330	14.8
Net occupancy and equipment	168	162	3.7	494	475	4.0
Professional services	54	44	22.7	130	119	9.2
Marketing and business development	58	61	(4.9)	156	171	(8.8)
Technology and communications	128	118	8.5	372	337	10.4

Edgar Filing: US BANCORP \DE\ - Form 10-Q

Postage, printing and supplies	66	64	3.1	198	190	4.2
Other intangibles	89	125	(28.8)	263	377	(30.2)
Debt prepayment				11	54	(79.6)
Other	220	190	15.8	673	564	19.3
Total noninterest expense	\$1,538	\$1,473	4.4%	\$4,568	\$4,399	3.8%
Efficiency ratio (a)	45.0%	43.8%		44.7%	44.6%	

⁽a) Computed as noninterest expense divided by the sum of net interest income on a taxable-equivalent basis and noninterest income excluding securities gains (losses), net.

6 U.S. Bancorp

Table of Contents

processing expense principally associated with expanding a prepaid gift card program and the corporate and institutional trust acquisition. Other expense increased in the third quarter and first nine months of 2006 from the same periods of 2005, primarily due to the increased investments in tax-advantaged projects relative to a year ago. Offsetting these expense increases was a year-over-year decline in other intangibles expense, reflecting the elimination of MSR amortization and impairment due to the adoption of SFAS 156. Debt prepayment expense was also lower in the first nine months of 2006, compared with the same period of 2005.

Income Tax Expense The provision for income taxes was \$532 million (an effective rate of 30.7 percent) for the third quarter and \$1,678 million (an effective rate of 32.1 percent) for the first nine months of 2006, compared with \$586 million (an effective rate of 33.7 percent) and \$1,573 million (an effective rate of 32.0 percent) for the same periods of 2005. The effective rate for the third quarter of 2006 reflected an expected increase in income tax credits from tax-advantaged investments through the remainder of the year. For further information on income taxes, refer to Note 9 of the Notes to Consolidated Financial Statements.

BALANCE SHEET ANALYSIS

Loans The Company s total loan portfolio was \$144.4 billion at September 30, 2006, compared with \$137.8 billion at December 31, 2005, an increase of \$6.6 billion (4.8 percent). The increase in total loans was driven by growth in commercial loans, retail loans, commercial real estate loans and residential mortgages. The \$3.7 billion (8.5 percent) increase in commercial loans was primarily driven by new customer relationships and growth in corporate payment card and commercial leasing balances.

Commercial real estate loans were \$29.0 billion at September 30, 2006, an increase of \$.5 billion (1.8 percent) compared with December 31, 2005. The increase was driven by growth in construction loans, partially offset by a decrease in commercial mortgage balances.

Residential mortgages held in the loan portfolio were \$21.2 billion at September 30, 2006, an increase of \$.5 billion (2.3 percent) compared with December 31, 2005. The growth was the result of an increase in consumer finance originations, partially offset by the Company selling an increased proportion of its residential mortgage loan production in 2006.

Total retail loans outstanding, which include credit card, retail leasing, home equity and second mortgages and other retail loans, were \$47.6 billion at September 30, 2006, an increase of \$2.0 billion (4.3 percent) compared with December 31, 2005. The increase was primarily driven by growth in installment, credit card and home equity and second mortgage loans, partially offset by decreases in retail leasing balances.

Investment Securities Investment securities, both available-for-sale and held-to-maturity, totaled \$39.5 billion at September 30, 2006, compared with \$39.8 billion at December 31, 2005, reflecting purchases of \$5.6 billion of securities, which were more than offset by maturities and prepayments and the reclassification of \$.5 billion of principal-only securities to the trading account effective January 1, 2006, in connection with the adoption of SFAS 156. As of September 30, 2006, approximately 39 percent of the investment securities portfolio represented adjustable-rate financial instruments, compared with 41 percent at December 31, 2005. Adjustable-rate financial instruments include variable-rate collateralized mortgage obligations, mortgage-backed securities, agency securities, adjustable-rate money market accounts, asset-backed securities and floating-rate preferred stock.

U.S. Bancorp

Table of Contents

 Table 4
 Investment Securities

		Available-for-Sale					to-Maturity	
			Weighted- AverageV Maturity	C			Weighted- AverageV Maturity	· ·
	Amortized	Fair	in	Average A	mortized	Fair	in	Average
September 30, 2006 (Dollars in Millions)	Cost	Value	Years	Yield (d)	Cost	Value	Years	Yield (d)
U.S. Treasury and agencies								
Maturing in one year or less	\$71	\$72	.5	5.27%	\$	\$		%
Maturing after one year through five years	29	29	2.5	7.14	·	·		
Maturing after five years through ten	24	24	6.8	6.91				
years Maturing after ten years	331	324	13.9	5.98				
Total	\$455	\$449	10.7	5.99%	\$	\$		%
Mortgage-backed securities (a)								
Maturing in one year or less	\$346	\$345	.9	5.33%	\$	\$		%
Maturing after one year through five years	17,496	17,038	3.5	4.58	7	7	3.1	5.75
Maturing after five years through ten	12,623	12,289	7.0	5.22				
Maturing after ten years	4,513	4,535	13.1	6.46				
Total	\$34,978	\$34,207	6.0	5.06%	\$7	\$7	3.1	5.75%
Asset-backed securities (a)								
Maturing in one year or less	\$7	\$7	.2	5.32%	\$	\$		%
Maturing after one year through five years								

\$7	\$7	.2	5.32%	\$	\$		%
\$53	\$53	.3	6.94%	\$3	\$3	.4	6.94%
42	43	2.2	6.83	20	21	3.0	6.24
3,276	3,332	8.9	6.76	14	16	7.9	7.18
324	330	11.1	6.74	34	37	15.4	6.54
\$3,695	\$3,758	8.9	6.76%	\$71	\$77	9.8	6.59%
\$210	\$210	.2	4.46%	\$2	\$2	.8	6.94%
1	1	3.8	10.31	10	10	2.9	5.75
15	15	9.8	6.19	1	1	5.5	6.09
627	626	20.9	6.35				
\$853	\$852	15.6	5.89%	\$13	\$13	2.8	5.96%
\$151	\$156		5.20%	\$	\$		%
\$40,139	\$39,429	6.5	5.25%	\$91	\$97	8.2	6.44%
	\$53 42 3,276 324 \$3,695 \$210 1 15 627 \$853 \$151	\$53 \$53 42 43 3,276 3,332 324 330 \$3,695 \$3,758 \$210 \$210 1 1 15 15 627 626 \$853 \$852 \$151 \$156	\$53 \$53 .3 42 43 2.2 3,276 3,332 8.9 324 330 11.1 \$3,695 \$3,758 8.9 \$210 \$210 .2 1 1 3.8 15 15 9.8 627 626 20.9 \$853 \$852 15.6 \$151 \$156	\$53 \$53 .3 6.94% 42 43 2.2 6.83 3,276 3,332 8.9 6.76 324 330 11.1 6.74 \$3,695 \$3,758 8.9 6.76% \$210 \$210 .2 4.46% 1 1 3.8 10.31 15 15 9.8 6.19 627 626 20.9 6.35 \$853 \$852 15.6 5.89% \$151 \$156 5.20%	\$53 \$53	\$53 \$53	\$53 \$53

⁽a) Information related to asset and mortgage-backed securities included above is presented based upon weighted-average maturities anticipating future prepayments.

⁽b) Information related to obligations of state and political subdivisions is presented based upon yield to first optional call date if the security is purchased at a premium, yield to maturity if purchased at par or a discount.

⁽c) The weighted-average maturity of the available-for-sale investment securities was 6.1 years at December 31, 2005, with a corresponding weighted-average yield of 4.89 percent. The weighted-average maturity of the held-to-maturity investment securities was 7.2 years at December 31, 2005, with a corresponding

weighted-average yield of 6.44 percent.

(d) Average yields are presented on a fully-taxable equivalent basis under a tax rate of 35 percent. Yields on available-for-sale and held-to-maturity securities are computed based on historical cost balances. Average yield and maturity calculations exclude equity securities that have no stated yield or maturity.

	September 30, 2006		Dec 200	ember 31,
(Dollars in Millions)	Amortized Cost	Percent of Total	Amortized Cost	Percent of Total
U.S. Treasury and agencies	\$455	1.1%	\$496	1.2%
Mortgage-backed securities	34,985	87.0	38,169	94.4
Asset-backed securities	7		12	.1
Obligations of state and political subdivisions	3,766	9.4	724	1.8
Other debt securities and investments	1,017	2.5	1,029	2.5
Total investment securities	\$40,230	100.0%	\$40,430	100.0%
8				U.S. Bancorp

Table of Contents

Deposits Total deposits were \$121.0 billion at September 30, 2006, compared with \$124.7 billion at December 31, 2005, a decrease of \$3.7 billion (3.0 percent). The decrease in total deposits was primarily the result of decreases in noninterest-bearing deposits, money market savings accounts and time deposits greater than \$100,000, partially offset by increases in interest checking and time certificates of deposits less than \$100,000. The \$1.7 billion (5.2 percent) decrease in noninterest-bearing deposits primarily reflected a decline in business demand deposits as these customers reduce excess liquidity to fund business growth. The change also reflected a migration of customers to interest-bearing products given rising interest rates. The \$2.5 billion (8.8 percent) decrease in money market savings account balances reflected the Company s deposit pricing decisions for money market products in relation to other fixed-rate deposit products offered. A portion of branch-based money market savings accounts have migrated to fixed-rate time certificates to take advantage of higher interest rates for these products. Time deposits greater than \$100,000 decreased \$1.2 billion (5.2 percent) at September 30, 2006, compared with December 31, 2005, due to a decrease in corporate banking balances, partially offset by increases in consumer and private banking balances due to customer migration of deposit balances. Time deposits greater than \$100,000 are largely viewed as purchased funds and are managed at levels deemed appropriate given alternative lending sources. Time certificates of deposit less than \$100,000 increased \$.6 billion (4.2 percent) at September 30, 2006, compared with December 31, 2005. Interest checking accounts increased \$1.1 billion (4.6 percent) due to an increase in trust and custody and government balances, partially offset by decreases in consumer and private banking balances.

Borrowings The Company utilizes both short-term and long-term borrowings to fund growth of earning assets in excess of deposit growth. Short-term borrowings, which include federal funds purchased, commercial paper, securities sold under agreements to repurchase and other short-term borrowings, were \$24.8 billion at September 30, 2006, compared with \$20.2 billion at December 31, 2005. Short-term funding is managed within approved liquidity policies. The increase of \$4.6 billion in short-term borrowings reflected wholesale funding associated with the Company s earning asset growth and asset/liability management activities. Long-term debt was \$41.2 billion at September 30, 2006, compared with \$37.1 billion at December 31, 2005, reflecting the issuances of \$8.0 billion of medium-term and bank notes, \$2.5 billion of junior subordinated debentures and the addition of \$2.8 billion of Federal Home Loan Bank advances, partially offset by \$8.2 billion of medium-term and bank note maturities and repayments, and \$.7 billion of junior subordinated debentures repayments. Refer to the Liquidity Risk Management section for discussion of liquidity management of the Company.

CORPORATE RISK PROFILE

Overview Managing risks is an essential part of successfully operating a financial services company. The most prominent risk exposures are credit, residual, operational, interest rate, market and liquidity risk. Credit risk is the risk of not collecting the interest and/or the principal balance of a loan or investment when it is due. Residual risk is the potential reduction in the end-of-term value of leased assets or the residual cash flows related to asset securitization and other off-balance sheet structures. Operational risk includes risks related to fraud, legal and compliance risk, processing errors, technology, breaches of internal controls and business continuation and disaster recovery risk. Interest rate risk is the potential reduction of net interest income as a result of changes in interest rates. Rate movements can affect the repricing of assets and liabilities differently, as well as their market value. Market risk arises from fluctuations in interest rates, foreign exchange rates, and equity prices that may result in changes in the values of financial instruments, such as trading and available-for-sale securities that are accounted for on a mark-to-market basis. Liquidity risk is the possible inability to fund obligations to depositors, investors or borrowers. In addition, corporate strategic decisions, as well as the risks described above, could give rise to reputation risk. Reputation risk is the risk that negative publicity or press, whether true or not, could result in costly litigation or cause a decline in the Company s stock value, customer base or revenue.

U.S. Bancorp

Table of Contents

 Table 5
 Delinquent Loan Ratios as a Percent of Ending Loan Balances

90 days or more past due excluding nonperforming loans	September 30, 2006	December 31, 2005
Commercial		
Commercial	.07%	.06%
Lease financing		
Total commercial	.06	.05
Commercial real estate		
Commercial mortgages	.01	
Construction and development	.01	
Total commercial real estate	.01	22
Residential mortgages	.36	.32
Retail	1.50	1.26
Credit card	1.59	1.26
Retail leasing Other retail	.19	.04
Total retail	.40	.36
Total loans	.20%	.18%
90 days or more past due including nonperforming loans	September 30,	December 31,

90 days or more past due including nonperforming loans	September 30, 2006	December 31, 2005
Commercial	.55%	.69%
Commercial real estate	.54	.55
Residential mortgages (a)	.53	.55
Retail	.51	.50
Total loans	.53%	.58%

⁽a) Delinquent loan ratios exclude advances made pursuant to servicing agreements to Government National Mortgage Association (GNMA) mortgage pools whose repayments are insured by the Federal Housing Administration or guaranteed by the Department of Veterans Affairs. Including the guaranteed amounts, the ratio of residential mortgages 90 days or more past due was 2.78 percent at September 30, 2006, and 4.35 percent at December 31, 2005.

Credit Risk Management The Company s strategy for credit risk management includes well-defined, centralized credit policies, uniform underwriting criteria, and ongoing risk monitoring and review processes for all commercial and consumer credit exposures. The strategy also emphasizes diversification on a geographic, industry and customer level, regular credit examinations and management reviews of loans experiencing deterioration of credit quality. The credit risk management strategy also includes a credit risk assessment process, independent of business line managers, that performs assessments of compliance with commercial and consumer credit policies, risk ratings, and other critical

credit information. The Company strives to identify potential problem loans early, take any necessary charge-offs promptly and maintain adequate reserve levels for probable loan losses inherent in the portfolio.

In evaluating its credit risk, the Company considers changes, if any, in underwriting activities, the loan portfolio composition (including product mix and geographic, industry or customer-specific concentrations), trends in loan performance, the level of allowance coverage relative to similar banking institutions and macroeconomic factors. Economic conditions during the third quarter and first nine months of 2006 have improved from the same periods of 2005, as reflected in strong expansion of the gross domestic product index, lower unemployment rates, favorable trends related to corporate profits and consumer spending for retail goods and services. Current economic conditions are relatively unchanged from December 31, 2005. Through the second quarter of 2006, the Federal Reserve Bank continued increasing short-term interest rates in an effort to prevent an acceleration of inflation and maintain the current rate of economic growth. Beginning in the third quarter of 2006, the Federal Reserve Bank paused from its policies of increasing interest rates and tightening the money supply.

Refer to Management s Discussion and Analysis Credit Risk Management in the Company s Annual Report on Form 10-K for the year ended December 31, 2005, for a more detailed discussion on credit risk management processes.

Loan Delinquencies Trends in delinquency ratios represent an indicator, among other considerations, of credit risk within the Company s loan portfolios. The entire balance of the account is considered delinquent if the minimum payment contractually required to be made is not received by the specified date on the billing statement. The Company measures delinquencies, both

U.S. Bancorp

including and excluding nonperforming loans, to enable comparability with other companies. Accruing loans 90 days or more past due increased \$42 million to \$295 million at September 30, 2006, compared with \$253 million at December 31, 2005, due to the seasoning of the residential mortgage portfolio originated by the consumer finance division and the continued return to normalized delinquency levels after the bankruptcy legislation change that occurred in the fourth quarter of 2005. These loans are not included in nonperforming assets and continue to accrue interest because they are adequately secured by collateral, and/or are in the process of collection and are reasonably expected to result in repayment or restoration to current status. The ratio of delinquent loans to total loans was .20 percent at September 30, 2006, compared with .18 percent at December 31, 2005.

To monitor credit risk associated with retail loans, the Company monitors delinquency ratios in the various stages of collection including nonperforming status.

The following table provides summary delinquency information for residential mortgages and retail loans:

	A	amount		As a Percent of Ending Loan Balances		
(Dollars in Millions)	September 30, 2006	December 31, 2005	September 30, 2006	December 31, 2005		
Residential mortgages						
30-89 days	\$129	\$112	.61%	.55%		
90 days or more	76	67	.36	.32		
Nonperforming	36	48	.17	.23		
Total	\$241	\$227	1.14%	1.10%		
Retail						
Credit card						
30-89 days	\$168	\$147	2.14%	2.06%		
90 days or more	125	90	1.59	1.26		
Nonperforming	37	49	.47	.69		
Total	\$330	\$286	4.20%	4.01%		
Retail leasing		·				
30-89 days	\$30	\$43	.42%	.59%		
90 days or more	2	3	.03	.04		
Nonperforming						
Total	\$32	\$46	.45%	.63%		
Other retail						
30-89 days	\$187	\$206	.57%	.66%		
90 days or more	62	70	.19	.22		
Nonperforming	16	17	.05	.06		
Total	\$265	\$293	.81%	.94%		

Nonperforming Assets The level of nonperforming assets represents another indicator of the potential for future credit losses. Nonperforming assets include nonaccrual loans, restructured loans not performing in accordance with modified terms, other real estate and other nonperforming assets owned by the Company. Interest payments collected from

assets on nonaccrual status are typically applied against the principal balance and not recorded as income. At September 30, 2006, total nonperforming assets were \$575 million, compared with \$644 million at December 31, 2005. The ratio of total nonperforming assets to total loans and other real estate decreased to .40 percent at September 30, 2006, compared with .47 percent at December 31, 2005.

Included in nonperforming loans were restructured loans of \$43 million at September 30, 2006, compared with \$75 million at December 31, 2005. At September 30, 2006, the Company had no commitments to lend additional funds under restructured loans, compared to commitments of \$9 million at December 31, 2005.

U.S. Bancorp

Table of Contents

 Table 6
 Nonperforming Assets (a)

(Dollars in Millions)	September 30, 2006	December 31, 2005
Commercial		
Commercial	\$192	\$231
Lease financing	39	42
Total commercial	231	273
Commercial real estate		
Commercial mortgages	114	134
Construction and development	40	23
Total commercial real estate	154	157
Residential mortgages	36	48
Retail		
Credit card	37	49
Retail leasing		
Other retail	16	17
Total retail	53	66
Total nonperforming loans	474	544
Other real estate (b)	79	71
Other assets	22	29
Total nonperforming assets	\$575	\$644
Accruing loans 90 days or more past due	\$295	\$253
Nonperforming loans to total loans	.33%	.39%
Nonperforming assets to total loans plus other real estate (b)	.40%	.47%

Changes in Nonperforming Assets

(Dollars in Millions)	Commercial and Commercial Real Estate	Retail and Residential Mortgages (d)	Total
Balance December 31, 2005	\$457	\$187	\$644
Additions to nonperforming assets			
New nonaccrual loans and foreclosed properties	334	41	375
Advances on loans	30		30
Total additions	364	41	405
Reductions in nonperforming assets			
Paydowns, payoffs	(210)	(41)	(251)

Net sales	(21)		(21)
Return to performing status	(92)	(6)	(98)
Charge-offs (c)	(93)	(11)	(104)
Total reductions	(416)	(58)	(474)
Net additions to (reductions in) nonperforming assets	(52)	(17)	(69)
Balance September 30, 2006	\$405	\$170	\$575

- (a) Throughout this document, nonperforming assets and related ratios do not include accruing loans 90 days or more past due.
- (b) Excludes \$85 million of foreclosed GNMA loans which continue to accrue interest.
- (c) Charge-offs exclude actions for certain card products and loan sales that were not classified as nonperforming at the time the charge-off occurred.
- (d) Residential mortgage information excludes changes related to residential mortgages serviced by others. Restructured Loans Accruing Interest On a case-by-case basis, management determines whether an account that experiences financial difficulties should be modified as to its interest rate or repayment terms to maximize the Company s collection of its balance.

Loans restructured at a rate equal to or greater than that of a new loan with comparable risk at the time the contract is modified are excluded from restructured loans once repayment performance, in accordance with the modified agreement, has been demonstrated over several payment cycles. Loans that have interest rates reduced below comparable market rates remain classified as restructured loans; however, interest income is accrued at the reduced rate as long as the customer complies with the revised terms and conditions.

U.S. Bancorp

Table of Contents

The following table provides a summary of restructured loans that continue to accrue interest:

	А	mount	As a Percent of Ending Loan Balances			
(Dollars in Millions)	September 30, 2006	December 31, 2005	September 30, 2006	December 31, 2005		
Commercial	\$19	\$5	.04%	.01%		
Commercial real estate	1	1				
Residential mortgages	76	59	.36	.28		
Credit card	236	218	3.00	3.05		
Other retail	37	32	.09	.08		
Total	\$369	\$315	.26%	.23%		

Restructured loans that continue to accrue interest were higher at September 30, 2006, compared with December 31, 2005, reflecting the impact of the Company implementing higher minimum balance payment requirements for credit card customers in response to industry guidance issued by the banking regulatory agencies. *Analysis of Loan Net Charge-Offs* Total loan net charge-offs were \$135 million and \$375 million during the third quarter and first nine months of 2006, respectively, compared with net charge-offs of \$156 million and \$472 million, respectively, for the same periods of 2005. The ratio of total loan net charge-offs to average loans in the third quarter and first nine months of 2006 was .37 percent and ..36 percent, respectively, compared with .46 percent and .48 percent, respectively, for the same periods of 2005.

Commercial and commercial real estate loan net charge-offs for the third quarter of 2006 were \$21 million (.11 percent of average loans outstanding), compared with \$23 million (.13 percent of average loans outstanding) for the third quarter of 2005. Commercial and commercial real estate loan net charge-offs for the first nine months of 2006 were \$55 million (.10 percent of average loans outstanding), compared with \$69 million (.13 percent of average loans outstanding) for the first nine months of 2005. The decrease in net charge-offs reflected lower gross charge-offs, partially offset by a lower level of recoveries as compared with the same periods of the prior year. The Company expects commercial net charge-offs to increase somewhat over the next several quarters due to an increase in gross chargeoffs from cyclical lows and declining commercial loan recoveries.

Retail loan net charge-offs for the third quarter of 2006 were \$103 million (.87 percent of average loans outstanding), compared with \$124 million (1.09 percent of average loans outstanding) for the third quarter of 2005. Retail loan net charge-offs for the first nine months of 2006 were \$291 million (.84 percent of average loans outstanding), compared with \$377 million (1.14 percent of average loans outstanding) for the first nine months of 2005. The decrease in retail loan net charge-offs reflected the impact of the bankruptcy legislation change that occurred in the fourth quarter of 2005 and improved retail portfolio performance. The Company anticipates that bankruptcy charge-offs will return to more normalized levels during the next several quarters.

The Company s retail lending business utilizes several distinct business processes and channels to

 Table 7
 Net Charge-offs as a Percent of Average Loans Outstanding

Three I	Months	Nine Months			
End	ded	Ended			
September 30,		September 30,			
2006	2005	2006	2005		

Edgar Filing: US BANCORP \DE\ - Form 10-Q

Commercial				
Commercial	.18%	.07%	.12%	.11%
Lease financing	.23	1.29	.44	.95
Total commercial	.18	.21	.16	.21
Commercial real estate				
Commercial mortgages		.04	.01	.05
Construction and development		(.10)	.02	(.05)
Total commercial real estate			.01	.02
Residential mortgages	.21	.19	.18	.20
Retail				
Credit card	2.85	3.74	2.74	3.92
Retail leasing	.22	.27	.19	.33
Home equity and second mortgages	.31	.37	.33	.42
Other retail	.72	1.04	.74	1.05
Total retail	.87	1.09	.84	1.14
Total loans	.37%	.46%	.36%	.48%
U.S. Bancorp				13

Table of Contents

originate retail credit including traditional branch lending, indirect lending and a consumer finance division. Each distinct underwriting and origination activity manages unique credit risk characteristics and prices its loan production commensurate with the differing risk profiles. Within Consumer Banking, U.S. Bank Consumer Finance (USBCF) participates in substantially all facets of the Company s consumer lending activities. USBCF specializes in serving channel-specific and alternative lending markets in residential mortgages, home equity and installment loan financing. USBCF manages loans originated through a broker network, correspondent relationships and U.S. Bank branch offices. Generally, loans managed by the Company s consumer finance division exhibit higher credit risk characteristics, but are priced commensurate with the differing risk profile. The following table provides an analysis of net charge-offs as a percent of average loans outstanding managed by the consumer finance division, compared with traditional branch related loans:

	Three Months Ended September 30,				Nine Mo	nths Ended	September	: 30,
	Average Amo		Percent of Average Loans		Average Loan Amount		Percent of Average Loa	
(Dollars in Millions)	2006	2005	2006	2005	2006	2005	2006	2005
Consumer Finance (a)								
Residential mortgages	\$7,627	\$6,292	.52%	.50%	\$7,245	\$5,734	.48%	.51%
Home equity and second								
mortgages	1,939	2,363	1.43	1.68	1,993	2,523	1.48	1.64
Other retail	397	400	5.00	4.96	401	390	4.67	4.80
Traditional Branch								
Residential mortgages	\$13,491	\$12,449	.03%	.03%	\$13,747	\$11,532	.03%	.05%
Home equity and second								
mortgages	13,227	12,621	.15	.13	13,054	12,421	.15	.17
Other retail	16,575	15,563	.62	.94	16,313	14,935	.64	.95
Total Company								
Residential mortgages	\$21,118	\$18,741	.21%	.19%	\$20,992	\$17,266	.18%	.20%
Home equity and second								
mortgages	15,166	14,984	.31	.37	15,047	14,944	.33	.42
Other retail	16,972	15,963	.72	1.04	16,714	15,325	.74	1.05

⁽a) Consumer finance category included credit originated and managed by USBCF, as well as home equity and second mortgages with a loan-to-value greater than 100 percent that were originated in the branches.

Analysis and Determination of the Allowance for Credit Losses The allowance for loan losses provides coverage for probable and estimable losses inherent in the Company s loan and lease portfolio. Management evaluates the allowance each quarter to determine that it is adequate to cover these inherent losses. The evaluation of each element and the overall allowance is based on a continuing assessment of problem loans, recent loss experience and other factors, including regulatory guidance and economic conditions. Because business processes and credit risks associated with unfunded credit commitments are essentially the same as for loans, the Company utilizes similar processes to estimate its liability for unfunded credit commitments, which is included in other liabilities in the Consolidated Balance Sheet. Both the allowance for loan losses and the liability for unfunded credit commitments are included in the Company s analysis of the allowance for credit losses.

At September 30, 2006, the allowance for credit losses was \$2,256 million (1.56 percent of loans), compared with an allowance of \$2,251 million (1.63 percent of loans) at December 31, 2005. The ratio of the allowance for credit losses to nonperforming loans was 476 percent at September 30, 2006, compared with 414 percent at December 31,

2005. The ratio of the allowance for credit losses to annualized loan net charge-offs was 421 percent at September 30, 2006, compared with 329 percent at December 31, 2005.

U.S. Bancorp

Table of Contents

 Table 8
 Summary of Allowance for Credit Losses

	Three Mon Septem		Nine Months Ended September 30,		
(Dollars in Millions)	2006	2005	2006	2005	
Balance at beginning of period Charge-offs	\$2,251	\$2,269	\$2,251	\$2,269	
Commercial					
Commercial	34	37	86	111	
Lease financing	12	24	37	62	
Total commercial	46	61	123	173	
Commercial real estate					
Commercial mortgages	1	5	7	15	
Construction and development			1	3	
Total commercial real estate	1	5	8	18	
Residential mortgages	12	10	31	28	
Retail					
Credit card	65	71	178	217	
Retail leasing	6	8	19	27	
Home equity and second mortgages	14	19	46	59	
Other retail	51	55	141	160	
Total retail	136	153	384	463	
Total charge-offs	195	229	546	682	
Recoveries					
Commercial					
Commercial	16	30	50	81	
Lease financing	9	8	20	27	
Total commercial	25	38	70	108	
Commercial real estate					
Commercial mortgages	1	3	6	8	
Construction and development		2		6	
Total commercial real estate	1	5	6	14	
Residential mortgages	1	1	2	2	
Retail					
Credit card	9	8	26	25	
Retail leasing	2	3	9	9	
Home equity and second mortgages	2	5	9	12	
Other retail	20	13	49	40	
Total retail	33	29	93	86	

Edgar Filing: US BANCORP \DE\ - Form 10-Q

Total management	(0	72	171	210
Total recoveries	60	73	171	210
Net Charge-offs Commercial				
Commercial	18	7	36	30
	3	16	17	35
Lease financing	3	10	1 /	33
Total commercial	21	23	53	65
Commercial real estate	21	23	33	0.5
Commercial mortgages		2	1	7
Construction and development		(2)	1	(3)
Construction and development		(2)	1	(3)
Total commercial real estate			2	4
Residential mortgages	11	9	29	26
Retail				
Credit card	56	63	152	192
Retail leasing	4	5	10	18
Home equity and second mortgages	12	14	37	47
Other retail	31	42	92	120
Total retail	103	124	291	377
Total net charge-offs	135	156	375	472
E				
Provision for credit losses	135	145	375	461
Acquisitions and other changes	5		5	
Balance at end of period	\$2,256	\$2,258	\$2,256	\$2,258
Components				
Allowance for loan losses	\$2,034	\$2,055		
Liability for unfunded credit commitments	222	203		
Total allowance for credit losses	\$2,256	\$2,258		
Allowance for credit losses as a percentage of				
Period-end loans	1.56%	1.65%		
Nonperforming loans	476	413		
Nonperforming assets	392	351		
Annualized net charge-offs	421	365		
Annualized net charge-ons	721	303		

15

U.S. Bancorp

Table of Contents

Several factors were taken into consideration in evaluating the allowance for credit losses at September 30, 2006, including the risk profile of the portfolios and loan net charge-offs during the period, the level of nonperforming assets, accruing loans 90 days or more past due, delinquency ratios and changes in restructured loan balances compared with December 31, 2005. Management also considered the uncertainty related to certain industry sectors, including the airline industry, and the extent of credit exposure to other borrowers within the portfolio. In addition, concentration risks associated with commercial real estate and the mix of loans, including credit cards, loans originated through the consumer finance division and residential mortgages, and their relative credit risk were evaluated. Finally, the Company considered current economic conditions that might impact the portfolio.

Residual Risk Management The Company manages its risk to changes in the residual value of leased assets through disciplined residual valuation setting at the inception of a lease, diversification of its leased assets, regular residual asset valuation reviews and monitoring of residual value gains or losses upon the disposition of assets. As of September 30, 2006, no significant change in the amount of residuals or concentration of the portfolios has occurred since December 31, 2005. Refer to Management s Discussion and Analysis Residual Risk Management in the Company s Annual Report on Form 10-K for the year ended December 31, 2005, for further discussion on residual risk management.

Operational Risk Management The Company manages operational risk through a risk management framework and its internal control processes. Within this framework, the Corporate Risk Committee (Risk Committee) provides oversight and assesses the most significant operational risks facing the Company within its business lines. Under the guidance of the Risk Committee, enterprise risk management personnel establish policies and interact with business lines to monitor significant operational risks on a regular basis. Business lines have direct and primary responsibility and accountability for identifying, controlling, and monitoring operational risks embedded in their business activities. Refer to Management s Discussion and Analysis Operational Risk Management in the Company s Annual Report on Form 10-K for the year ended December 31, 2005, for further discussion on operational risk management. Interest Rate Risk Management In the banking industry, changes in interest rates is a significant risk that can impact earnings, market valuations and safety and soundness of the entity. To minimize the volatility of net interest income and the market value of assets and liabilities, the Company manages its exposure to changes in interest rates through asset and liability management activities within guidelines established by its Asset Liability Policy Committee (ALPC) and approved by the Board of Directors. ALPC has the responsibility for approving and ensuring compliance with ALPC management policies, including interest rate risk exposure. The Company uses Net Interest Income Simulation Analysis and Market Value of Equity Modeling for measuring and analyzing consolidated interest rate risk.

Net Interest Income Simulation Analysis One of the primary tools used to measure interest rate risk and the effect of interest rate changes on net interest income is simulation analysis. Through this simulation, management estimates the impact on net interest income of a 200 basis point upward or downward gradual change of market interest rates over a one-year period. This represents a change, effective in the first quarter of 2006, from a previous policy of estimating the effect of a 300 basis point upward or downward gradual change on net interest income. The simulation also estimates the effect of immediate and sustained parallel shifts in the yield curve of 50 basis points as well as the effect of immediate and sustained flattening or steepening of the yield curve.

Refer to Management's Discussion and Analysis Net Interest Income Simulation Analysis in the Company's Annual Report on Form 10-K for the year ended December 31, 2005, for further discussion on net interest income simulation analysis.

16 U.S. Bancorp

Table of Contents

Sensitivity of Net Interest Income:

	September 30, 2006			December 31, 2005				
	Down 50	Up 50	Down 200	Up 200	Down 50	Up 50	Down 200	Up 200
	Immediate	Immediate	Gradual	GradualIm	mediate	Immediate	Gradual*	Gradual*
Net interest income	1.14%	(1.10)%	2.35%	(2.85)%	.66%	(.73)%	1.19%	(2.60)%

^{*} As of January 31, 2006, due to the change to a 200 basis point gradual change policy during the first quarter of 2006.

The table above summarizes the interest rate risk of net interest income based on forecasts over the succeeding 12 months. At September 30, 2006, the Company s overall interest rate risk position was liability sensitive to changes in interest rates. The Company manages the overall interest rate risk profile within policy limits. ALPC policy guidelines limit the estimated change in net interest income to 3.0 percent of forecasted net interest income over the succeeding 12 months. At September 30, 2006, and December 31, 2005, the Company was within its policy guidelines.

Market Value of Equity Modeling The Company also utilizes the market value of equity as a measurement tool in managing interest rate sensitivity. The market value of equity measures the degree to which the market values of the Company s assets and liabilities and off-balance sheet instruments will change given a change in interest rates. ALPC guidelines limit the change in market value of equity in a 200 basis point parallel rate shock to 15 percent of the market value of equity assuming interest rates at September 30, 2006. The up 200 basis point scenario resulted in a 5.4 percent decrease in the market value of equity at September 30, 2006, compared with a 6.8 percent decrease at December 31, 2005. The down 200 basis point scenario resulted in a 4.2 percent decrease in the market value of equity at September 30, 2006, compared with a 4.1 percent decrease at December 31, 2005. At September 30, 2006, and December 31, 2005, the Company was within its policy guidelines.

The Company also uses duration of equity as a measure of interest rate risk. The duration of equity is a measure of the net market value sensitivity of the assets, liabilities and derivative positions of the Company. The duration of assets was 1.8 years at September 30, 2006, compared with 1.6 years at December 31, 2005. The duration of liabilities was 2.0 years at September 30, 2006, compared with 1.6 years at December 31, 2005. At September 30, 2006, the duration of equity was ..9 years, compared with 1.8 years at December 31, 2005. The duration of equity measure shows that sensitivity of the market value of equity of the Company was liability sensitive to changes in interest rates. Refer to Management s Discussion and Analysis Market Value of Equity Modeling in the Company s Annual Report on Form 10-K for the year ended December 31, 2005, for further discussion on market value of equity modeling. *Use of Derivatives to Manage Interest Rate Risk* In the ordinary course of business, the Company enters into derivative transactions to manage its interest rate, prepayment, credit and foreign currency risks (asset and liability management positions) and to accommodate the business requirements of its customers (customer-related positions). Refer to Management s Discussion and Analysis Use of Derivatives to Manage Interest Rate Risk in the Company s Annual Report on Form 10-K for the year ended December 31, 2005, for further discussion on the use of derivatives to manage interest rate risk.

By their nature, derivative instruments are subject to market risk. The Company does not utilize derivative instruments for speculative purposes. Of the Company s \$32.6 billion of total notional amount of asset and liability management derivative positions at September 30, 2006, \$23.5 billion was designated as either fair value or cash flow hedges or net investment hedges of foreign operations. The cash flow hedge derivative positions are interest rate swaps that hedge the forecasted cash flows from the underlying variable-rate LIBOR loans and floating-rate debt. The fair value hedges are primarily interest rate swaps that hedge the change in fair value related to interest rate changes of underlying fixed-rate debt and subordinated obligations.

In addition, the Company uses forward commitments to sell residential mortgage loans to hedge its interest rate risk related to residential mortgage loans held for sale. Related to its mortgage banking operations, the Company held \$2.3 billion of forward commitments to sell mortgage loans and \$1.6 billion of unfunded mortgage loan commitments that were derivatives in accordance with the provisions of the Statement of Financial Accounting Standards No. 133,

Accounting for Derivative Instruments and Hedge Activities. The unfunded mortgage loan commitments are reported at fair value as options in Table 9. Beginning in March 2006, the Company entered into U.S. Treasury futures and options on U.S. Treasury futures contracts to hedge the change in fair value related to the election of fair value measurement for its residential MSRs.

U.S. Bancorp

At September 30, 2006, the Company had \$95 million in accumulated other comprehensive income related to realized and unrealized losses on derivatives classified as cash flow hedges. Unrealized gains and losses are reflected in earnings when the related cash flows or hedged transactions occur and offset the related performance of the hedged items. The estimated amount to be reclassified from accumulated other comprehensive income into earnings during the remainder of 2006 and the next 12 months is a loss of \$7 million and \$32 million, respectively.

Gains or losses on customer-related derivative positions were not material for the third quarter and first nine months of 2006. The change in fair value of forward commitments attributed to hedge ineffectiveness recorded in noninterest income was a decrease of \$2 million and \$3 million for the third quarter and first nine months of 2006, respectively. The change in the fair value of all other asset and liability management derivative positions attributed to hedge ineffectiveness recorded in noninterest income was not material for the third quarter and first nine months of 2006.

The Company enters into derivatives to protect its net investment in certain foreign operations. The Company uses forward commitments to sell specified amounts of certain foreign currencies to hedge its capital volatility risk associated with fluctuations in foreign currency exchange rates. The net amount of gains or losses included in the cumulative translation adjustment for the third quarter and first nine months of 2006 was not material.

Table 9 Derivative Positions

	September 30, 2006			December 31, 2005		
(Dollars in Millions)	Notional Amount	Fair Value	Weighted- Average Remaining Maturity In Years	Notional Amount	Fair Value	Weighted- Average Remaining Maturity In Years
Asset and Liability Management Positions						
Interest rate contracts						
Receive fixed/pay floating swaps	\$6,610	\$13	22.36	\$16,370	\$(82)	7.79
Pay fixed/receive floating swaps	11,998	4	2.42	9,163	139	1.33
Futures and forwards						
Buy	3		.11	104		.07
Sell	6,469	(49)	.15	2,669	(15)	.09
Options						
Written	7,007	7	.12	1,086	3	.08
Foreign exchange contracts						
Cross-currency swaps	403	27	8.87	387	11	9.61
Forwards	16		.07	404	7	.05
Equity contracts	74	4	3.38	42	3	3.29
Credit default swaps	25		4.98			
Customer-related Positions						
Interest rate contracts						
Receive fixed/pay floating swaps	\$10,499	\$(47)	5.33	\$9,753	\$(69)	5.25
Pay fixed/receive floating swaps	10,468	104	5.42	9,707	121	5.25
Options Swaps	10,100	101	2.12	2,737	121	2.23
- F						

Edgar Filing: US BANCORP \DE\ - Form 10-Q

Purchased	1,877	4	2.00	1,453	6	2.26
Written	1,865	(3)	2.00	1,453	(5)	2.26
Risk participation agreements (a)						
Purchased	177		7.05	143		8.02
Written	320	(1)	6.26	169		4.64
Foreign exchange rate contracts						
Forwards and swaps						
Buy	1,954	47	.40	2,042	77	.43
Sell	1,918	(39)	.41	2,018	(73)	.46
Options						
Purchased	104	(1)	.40	56	1	.24
Written	104	1	.40	56	(1)	.24

⁽a) At September 30, 2006, the credit equivalent amount was \$2 million and \$45 million, compared with \$1 million and \$18 million at December 31, 2005, for purchased and written risk participation agreements, respectively.

18 U.S. Bancorp

Table of Contents

Market Risk Management In addition to interest rate risk, the Company is exposed to other forms of market risk as a consequence of conducting normal trading activities. Business activities that contribute to market risk include primarily residential mortgage related risks, but also other items, such as proprietary trading and foreign exchange positions. Value at Risk (VaR) is a key measure of market risk for the Company. Theoretically, VaR represents the maximum amount that the Company has placed at risk of loss, with a ninety-ninth percentile degree of confidence, to adverse market movements in the course of its risk taking activities. Due to the election of fair value measurement of its residential MSRs and related hedging strategy in the first quarter of 2006, the Company increased its VaR limit to \$40 million at March 31, 2006, compared with \$20 million at December 31, 2005. The Company s market valuation risk, as estimated by the VaR analysis, was \$25 million at September 30, 2006, compared with \$1 million at December 31, 2005. Refer to Management s Discussion and Analysis Market Risk Management in the Company s Annual Report on Form 10-K for the year ended December 31, 2005, for further discussion on market risk management.

Liquidity Risk Management ALPC establishes policies, as well as analyzes and manages liquidity, to ensure that adequate funds are available to meet normal operating requirements in addition to unexpected customer demands for funds, such as high levels of deposit withdrawals or loan demand, in a timely and cost-effective manner. Liquidity management is viewed from long-term and short-term perspectives, as well as from an asset and liability perspective. Management monitors liquidity through a regular review of maturity profiles, funding sources, and loan and deposit forecasts to minimize funding risk. Refer to Management s Discussion and Analysis Liquidity Risk Management in the Company s Annual Report on Form 10-K for the year ended December 31, 2005, for further discussion on liquidity risk management.

The Company s ability to raise negotiated funding at competitive prices is influenced by rating agencies—views of the Company s credit quality, liquidity, capital and earnings. On October 26, 2006, Dominion Bond Rating Service upgraded the Company s senior and unsecured subordinated debt ratings to AA and AA(low), respectively, from AA(low) and A(high), respectively. On November 1, 2006, Standard & Poor s Ratings Services changed its credit ratings outlook for the Company to Positive . At November 1, 2006, the credit ratings outlook for the Company was considered Positive by Fitch and Stable by Moody s Investors Service and Dominion Bond Ratings Service.

At September 30, 2006, parent company long-term debt outstanding was \$13.9 billion, compared with \$10.9 billion at December 31, 2005. The \$3.0 billion increase was primarily due to the issuances of \$2.5 billion of junior subordinated debentures and \$4.0 billion of medium-term notes, offset by long-term debt maturities and repayments during the first nine months of 2006. As of September 30, 2006, there was no parent company debt scheduled to mature in the remainder of 2006.

Federal banking laws regulate the amount of dividends that may be paid by banking subsidiaries without prior approval. The amount of dividends available to the parent company from its banking subsidiaries after meeting the regulatory capital requirements for well-capitalized banks was approximately \$1.2 billion at September 30, 2006. *Off-Balance Sheet Arrangements* Off-balance sheet arrangements include any contractual arrangement to which an unconsolidated entity is a party, under which the Company has an obligation to provide credit or liquidity enhancements or market risk support. Off-balance sheet arrangements include certain defined guarantees, asset securitization trusts and conduits. Off-balance sheet arrangements also include any obligation under a variable interest held by an unconsolidated entity that provides financing, liquidity, credit enhancement or market risk support.

In the ordinary course of business, the Company enters into various forms of guarantees that may be considered off-balance sheet arrangements. The extent of these arrangements is provided in Note 10 of the Notes to Consolidated Financial Statements.

Asset securitizations and conduits represent a source of funding for the Company through off-balance sheet structures. The Company sponsors an off-balance sheet conduit to which it transferred high-grade investment securities, funded by the issuance of commercial paper. The conduit held assets and related commercial paper liabilities of \$2.7 billion at September 30, 2006, and \$3.8 billion at December 31, 2005. The Company provides a liquidity facility to the conduit. A liability for the estimate of the potential risk of loss for the Company as the liquidity facility provider is recorded on the balance sheet in other liabilities and was \$13 million at September 30, 2006, and \$20 million at December 31, 2005. In addition, the Company recorded at fair value its retained residual interest in the

investment securities conduit of \$19 million at September 30, 2006, and \$28 million at December 31, 2005.

U.S. Bancorp

Table 10 Capital Ratios

(Dollars in Millions)	September 30, 2006	December 31, 2005
Tier 1 capital	\$17,042	\$15,145
As a percent of risk-weighted assets	8.8%	8.2%
As a percent of adjusted quarterly average assets (leverage ratio)	8.3%	7.6%
Total risk-based capital	\$25,011	\$23,056
As a percent of risk-weighted assets	13.0%	12.5%
Tangible common equity	\$11,286	\$11,873
As a percent of tangible assets	5.4%	5.9%

The Company does not rely significantly on off-balance sheet arrangements for liquidity or capital resources. Refer to Management s Discussion and Analysis Off-Balance Sheet Arrangements in the Company s Annual Report on Form 10-K for the year ended December 31, 2005, for further discussion on off-balance sheet arrangements. Capital Management The Company is committed to managing capital for maximum shareholder benefit and maintaining strong protection for depositors and creditors. The Company has targeted returning 80 percent of earnings to its common shareholders through a combination of dividends and share repurchases. In the first nine months of 2006, the Company returned 120 percent of earnings. The Company continually assesses its business risks and capital position. The Company also manages its capital to exceed regulatory capital requirements for well-capitalized bank holding companies. To achieve these capital goals, the Company employs a variety of capital management tools including dividends, common share repurchases, and the issuance of subordinated debt and other capital instruments. Total shareholders equity was \$20.9 billion at September 30, 2006, compared with \$20.1 billion at December 31, 2005. The increase was the result of corporate earnings and the issuance of \$1.0 billion of non-cumulative, perpetual preferred stock on March 27, 2006, partially offset by share repurchases and dividends.

Table 10 provides a summary of capital ratios as of September 30, 2006, and December 31, 2005. Tier 1 capital at September 30, 2006, was positively affected by the \$1.0 billion issuance of preferred stock and the \$2.5 billion issuance of junior subordinated debentures during the first nine months of 2006. All regulatory ratios continue to be in excess of regulatory well-capitalized requirements.

On December 21, 2004, the Board of Directors approved and announced an authorization to repurchase 150 million shares of common stock during the next 24 months. During 2006, the Company repurchased 62 million shares under this authorization.

On August 3, 2006, the Company announced that the Board of Directors approved an authorization to repurchase 150 million shares of common stock through December 31, 2008. This new authorization replaced the December 21, 2004, share repurchase program. The Company purchased 18 million shares under this authorization during the third quarter of 2006.

The following table provides a detailed analysis of all shares repurchased during the third quarter of 2006:

	Total Number of		Maximum Number	
	Shares		of Shares that May	
	Purchased as			
	Part of	Average	Yet Be Purchased	
	Publicly	Average	Tet De Turchaseu	
	Announced	Price Paid	Under the	
Time Period	Programs		Programs	

per Share

July 1 July 31 (a)	8,755,561	\$31.80	24,097,204
August 1 August 31 (b)	14,905,110	32.20	137,494,890
September 1 September 30 (c)	5,773,647	33.01	131,721,243
Total	29,434,318	\$32.24	131,721,243

- (a) All shares purchased during July of 2006 were purchased under the publicly announced December 21, 2004, authorization.
- (b) During August of 2006, 2.4 million shares were purchased under the publicly announced December 21, 2004, authorization and 12.5 million shares were purchased under the publicly announced August 3, 2006, authorization.
- (c) All shares purchased during September of 2006 were purchased under the publicly announced August 3, 2006, authorization.

U.S. Bancorp

LINE OF BUSINESS FINANCIAL REVIEW

Within the Company, financial performance is measured by major lines of business, which include Wholesale Banking, Consumer Banking, Wealth Management, Payment Services, and Treasury and Corporate Support. These operating segments are components of the Company about which financial information is available and is evaluated regularly in deciding how to allocate resources and assess performance.

Basis for Financial Presentation Business line results are derived from the Company s business unit profitability reporting systems by specifically attributing managed balance sheet assets, deposits and other liabilities and their related income or expense. Refer to Management s Discussion and Analysis Line of Business Financial Review in the Company s Annual Report on Form 10-K for the year ended December 31, 2005, for further discussion on the business lines basis for financial presentation.

Designations, assignments and allocations change from time to time as management systems are enhanced, methods of evaluating performance or product lines change or business segments are realigned to better respond to the Company's diverse customer base. During 2006, certain organization and methodology changes were made and, accordingly, 2005 results were restated and presented on a comparable basis, including a change in the allocation of risk adjusted capital to the business lines. Business lines are allocated risk adjusted capital based upon economic capital requirements, regulatory capital requirements, goodwill and intangibles. The allocations to the business lines are equal to the capital that is held by the Company. The capital allocations include credit and operational capital allocations which are performed using a Basel II approach with adjustments for regulatory Tier I leverage requirements.

Wholesale Banking offers lending, depository, treasury management and other financial services to middle market, large corporate, commercial real estate, equipment finance, small-ticket leasing and public sector clients, along with lending guaranteed by the Small Business Administration. Wholesale Banking contributed \$298 million of the Company s net income in the third quarter and \$907 million in the first nine months of 2006, or increases of \$11 million and \$41 million, respectively, compared with the same periods of 2005. The increases were primarily driven by growth in total net revenue.

Total net revenue increased \$15 million (2.2 percent) in the third quarter and \$60 million (2.9 percent) in the first nine months of 2006, compared with the same periods of 2005. Net interest income, on a taxable-equivalent basis, increased \$2 million in the third quarter and \$40 million in the first nine months of 2006, compared with the same periods of 2005. The increases in net interest income were driven by growth in average loan balances and a wider spread on total deposits due to their funding benefit during a rising interest rate environment, partially offset by reduced loan spreads due to competitive pricing. The increase in average loans was due to stronger commercial loan and commercial real estate loan demand in the first nine months of 2006.

Noninterest income increased \$13 million (6.3 percent) and \$20 million (3.1 percent) in the third quarter and first nine months of 2006, respectively, compared with the same periods of 2005. The third quarter 2006 increase from a year ago was due to higher revenue from equity investments. The increase during the first nine months of 2006 was related to higher commercial products revenue including improvement in equipment leasing, partially offset by lower other commercial loan fees and letter of credit fees.

Noninterest expense was flat in the third quarter of 2006, compared with the third quarter of 2005. Noninterest expense increased \$2 million (.3 percent) in the first nine months of 2006, compared with the same period of 2005. The increase was primarily driven by higher personnel-related costs.

The provision for credit losses decreased \$2 million in the third quarter and \$7 million in the first nine months of 2006, compared with the same periods of 2005. The decrease in the provision for credit losses in the third quarter of 2006, was due to lower net charge-offs compared with the third quarter of 2005 caused by lower levels of nonperforming assets during this growth stage of the business cycle and strong credit underwriting. Nonperforming assets within Wholesale Banking were \$213 million at September 30, 2006, \$218 million at June 30, 2006, and \$304 million at September 30, 2005. Nonperforming assets as a percentage of period-end loans were .42 percent at September 30, 2006, .43 percent at June 30, 2006, and ..62 percent at September 30, 2005. Refer to the Corporate Risk Profile section for further information on factors impacting the credit quality of the loan portfolios.

Consumer Banking delivers products and services through banking offices, telephone servicing and sales, on-line services, direct mail and ATMs. It encompasses community banking, metropolitan banking, in-store banking, small business banking, consumer lending, mortgage banking, consumer finance, workplace

U.S. Bancorp

Table of Contents

 Table 11 Line of Business Financial Performance

	,	Wholesale Banking			Consumer Banking	
			Percent			Percent
Three Months Ended September 30 (Dollars in Millions)	2006	2005	Change	2006	2005	Change
Condensed Income Statement						
Net interest income (taxable-equivalent						
basis)	\$478	\$476	.4%	\$986	\$965	2.2%
Noninterest income	219	206	6.3	458	488	(6.1)
Securities gains (losses), net						
Total net revenue	697	682	2.2	1,444	1,453	(.6)
Noninterest expense	224	224		623	622	.2
Other intangibles	4	4		12	63	(81.0)
Total noninterest expense	228	228		635	685	(7.3)
Income before provision and income taxes	469	454	3.3	809	768	5.3
Provision for credit losses	1	3	(66.7)	59	65	(9.2)
1 Tovision for credit losses	1	3	(00.7)	39	03	(9.2)
Income before income taxes	468	451	3.8	750	703	6.7
Income taxes and taxable-equivalent	400	731	3.0	750	703	0.7
adjustment	170	164	3.7	273	256	6.6
Net income	\$298	\$287	3.8	\$477	\$447	6.7
	1-20	7-01		7	*	
Average Balance Sheet Data						
Commercial	\$33,764	\$31,643	6.7%	\$6,447	\$6,283	2.6%
Commercial real estate	17,139	17,091	.3	10,805	10,385	4.0
Residential mortgages	61	68	(10.3)	20,592	18,263	12.8
Retail	44	31	41.9	35,586	34,710	2.5
Total loans	51,008	48,833	4.5	73,430	69,641	5.4
Goodwill	1,329	1,329		2,131	2,108	1.1
Other intangible assets	51	69	(26.1)	1,490	1,193	24.9
Assets	56,359	53,809	4.7	82,164	78,059	5.3
Noninterest-bearing deposits	11,264	12,201	(7.7)	12,663	13,319	(4.9)
Interest checking	3,737	2,847	31.3	17,437	17,333	.6
Savings products	5,481	5,181	5.8	20,591	23,809	(13.5)
Time deposits	12,022	14,080	(14.6)	18,831	17,326	8.7
Total deposits	32,504	34,309	(5.3)	69,522	71,787	(3.2)
Shareholders equity	5,800	5,503	5.4	6,622	6,627	(.1)

		Wholesale Banking			Consumer Banking	
			Percent			Percent
Nine Months Ended September 30 (Dollars in Millions)	2006	2005	Change	2006	2005	Change
Condensed Income Statement						
Net interest income (taxable-equivalent						
basis)	\$1,440	\$1,400	2.9%	\$2,903	\$2,824	2.8%
Noninterest income	668	654	2.1	1,306	1,361	(4.0)
Securities gains (losses), net	2	(4)	*			
Total net revenue	2,110	2,050	2.9	4,209	4,185	.6
Noninterest expense	678	676	.3	1,827	1,809	1.0
Other intangibles	12	12		37	189	(80.4)
Total noninterest expense	690	688	.3	1,864	1,998	(6.7)
Income before provision and income taxes	1,420	1,362	4.3	2,345	2,187	7.2
Provision for credit losses	(6)	1	*	176	202	(12.9)
Income before income taxes	1,426	1,361	4.8	2,169	1,985	9.3
Income taxes and taxable-equivalent						
adjustment	519	495	4.8	790	723	9.3
Net income	\$907	\$866	4.7	\$1,379	\$1,262	9.3
Average Balance Sheet Data						
Commercial	\$33,164	\$31,020	6.9%	\$6,381	\$6,104	4.5%
Commercial real estate	17,262	16,779	2.9	10,691	10,252	4.3
Residential mortgages	61	62	(1.6)	20,478	16,808	21.8
Retail	43	36	19.4	35,247	33,859	4.1
Total loans	50,530	47,897	5.5	72,797	67,023	8.6
Goodwill	1,329	1,329		2,115	2,109	.3
Other intangible assets	55	73	(24.7)	1,425	1,159	23.0
Assets	56,032	53,068	5.6	81,003	74,868	8.2
Noninterest-bearing deposits	11,784	12,144	(3.0)	12,686	13,067	(2.9)
Interest checking	3,346	3,216	4.0	17,614	17,236	2.2
Savings products	5,449	5,308	2.7	21,425	24,587	(12.9)
Time deposits	12,470	12,575	(.8)	18,471	16,865	9.5
Total deposits	33,049	33,243	(.6)	70,196	71,755	(2.2)
Shareholders equity	5,689	5,424	4.9	6,509	6,486	.4

^{*} Not meaningful

U.S. Bancorp

Table of Contents

	Wealth Payment anagement Services C			Treasury and Corporate Support			Consolidated Company				
2006	Po 2005C	ercent hange	2006		Percent Change	2006	2005 C	Percent Change	2006		Percent Change
\$127	\$111	14.4%	\$164	\$154	6.5%	\$(82)	\$85	*%	\$1,673	\$1,791	(6.6)%
354	301	17.6	672	579	16.1	45	1	*	1,748	1,575	11.0
							1	*		1	*
481	412	16.7	836	733	14.1	(37)	87	*	3,421	3,367	1.6
230	205	12.2	313	274	14.2	59	23	*	1,449	1,348	7.5
20	15	33.3	53	45	17.8		(2)	*	89	125	(28.8)
250	220	13.6	366	319	14.7	59	21	*	1,538	1,473	4.4
231	192	20.3	470	414	13.5	(96)	66	*	1,883	1,894	(.6)
			74	88	(15.9)	1	(11)	*	135	145	(6.9)
231	192	20.3	396	226	21.5	(07)	77	*	1 7/10	1 740	(1)
84	70	20.3	144	326 119	21.0	(97) (126)	(14)	*	1,748 545	1,749 595	(.1) (8.4)
04	70	20.0	144	119	21.0	(120)	(14)		343	393	(0.4)
\$147	\$122	20.5	\$252	\$207	21.7	\$29	\$91	(68.1)	\$1,203	\$1,154	4.2
\$1,847	\$1,588	16.3%	\$3,880	\$3,570	8.7%	\$130	\$167	(22.2)%	\$46,068	\$43,251	6.5%
695	631	10.1	Ψ2,000	φυ,υ το	0.7 70	62	86	(27.9)	28,701	28,193	1.8
460	405	13.6				5	5	(=)	21,118	18,741	12.7
2,408	2,315	4.0	8,927	7,993	11.7	42	49	(14.3)	47,007	45,098	4.2
			•					, ,		•	
5,410	4,939	9.5	12,807	11,563	10.8	239	307	(22.1)	142,894	135,283	5.6
1,379	874	57.8	2,477	2,061	20.2	1		*	7,317	6,372	14.8
452	301	50.2		1,002	15.5		2	*		2,567	22.7
7,808	6,640	17.6	17,850	15,475	15.3	49,908	51,684	(3.4)	214,089	205,667	4.1
4,020	3,735	7.6	334	163	*	(61)	16	*	28,220	29,434	(4.1)
2,418	2,325	4.0	•			3	3		23,595	22,508	4.8
5,595	5,491	1.9	20	17	17.6	27	19	42.1	31,714	34,517	(8.1)
3,249	1,656	96.2	3	7	(57.1)	2,341	1,456	60.8	36,446	34,525	5.6
15,282	13,207	15.7	357	187	90.9	2,310	1,494	54.6	119,975	120,984	(.8)
2,337	1,654	41.3	4,782	4,063	17.7	1,376	2,259	(39.1)	20,917	20,106	4.0
	Wealth nagement			Payment Services			asury and			nsolidated Company	

Edgar Filing: US BANCORP \DE\ - Form 10-Q

2006	P 200 5 C	ercent hange	2006		Percent Change	2006	2005 C	Percent Change	2006		Percent Change
\$379	\$316	19.9%	\$483	\$435	11.0%	\$(110)	\$328	*%	\$5,095	\$5,303	(3.9)%
1,073	897	19.6	1,916	1,610	19.0	151	34	*	5,114	4,556	12.2
2,0.0			-,,	-,	-,,,	1	(53)	*	3	(57)	*
							,				
1,452	1,213	19.7	2,399	2,045	17.3	42	309	(86.4)	10,212	9,802	4.2
705	616	14.4	908	768	18.2	187	153	22.2	4,305	4,022	7.0
64	46	39.1	150	129	16.3		1	*	263	377	(30.2)
769	662	16.2	1,058	897	17.9	187	154	21.4	4,568	4,399	3.8
683	551	24.0	1,341	1,148	16.8	(145)	155	*	5,644	5,403	4.5
2	2		199	269	(26.0)	4	(13)	*	375	461	(18.7)
681	549	24.0	1,142	879	29.9	(149)	168	*	5,269	4,942	6.6
248	200	24.0	416	320	30.0	(261)	(142)	(83.8)	1,712	1,596	7.3
\$433	\$349	24.1	\$726	\$559	29.9	\$112	\$310	(63.9)	\$3,557	\$3,346	6.3
\$1,624	\$1,576	3.0%	\$3,726	\$3,401	9.6%	\$134	\$162	(17.3)%	\$45,029	\$42,263	6.5%
688	641	7.3	Ψ5,720	φ5,101	7.070	63	90	(30.0)	28,704	27,762	3.4
449	389	15.4				4	7	(42.9)	20,992	17,266	21.6
2,411	2,302	4.7	8,589	7,895	8.8	44	49	(10.2)	46,334	44,141	5.0
,	,		- ,	, ,			-	()	- /	,	
5,172	4,908	5.4	12,315	11,296	9.0	245	308	(20.5)	141,059	131,432	7.3
1,377	874	57.6	2,410	2,010	19.9	1		*	7,232	6,322	14.4
474	316	50.0	1,125	960	17.2		6	*	3,079	2,514	22.5
7,589	6,642	14.3	17,210	15,038	14.4	50,354	51,889	(3.0)	212,188	201,505	5.3
3,778	3,601	4.9	308	146	*	110	45	*	28,666	29,003	(1.2)
2,395	2,432	(1.5)				3	7	(57.1)	23,358	22,891	2.0
5,565	5,466	1.8	19	15	26.7	31	17	82.4	32,489	35,393	(8.2)
2,730	1,234	*	3	3		2,269	2,588	(12.3)	35,943	33,265	8.1
14,468	12,733	13.6	330	164	*	2,413	2,657	(9.2)	120,456	120,552	(.1)
2,337	1,666	40.3	4,620	3,971	16.3	1,388	2,364	(41.3)	20,543	19,911	3.2
,				•		•	,	` '	,	,	
U.S. Ba	ancorp										23

Table of Contents

banking, student banking and 24-hour banking. Consumer Banking contributed \$477 million of the Company s net income in the third quarter and \$1,379 million in the first nine months of 2006, or increases of \$30 million and \$117 million, respectively, compared with the same periods of 2005. While the retail banking business grew net income 7.5 percent in the third quarter and 10.4 percent in the first nine months of 2006, the contribution of the mortgage banking business decreased 2.9 percent and 4.3 percent, respectively, compared with the same periods of 2005.

Total net revenue decreased \$9 million (.6 percent) in the third quarter and increased \$24 million (.6 percent) in the first nine months of 2006, compared with the same periods of 2005. Net interest income, on a taxable-equivalent basis, increased \$21 million in the third guarter and \$79 million in the first nine months of 2006, compared with the same periods of 2005. The year-over-year increases in net interest income were due to strong growth in average loans and the funding benefit of total deposits due to rising interest rates. Partially offsetting these increases were reduced spreads on commercial and retail loans due to competitive pricing. The increases in average loan balances reflected growth in residential mortgages, retail loans, commercial loans and commercial real estate loans. Residential mortgages, which include traditional residential mortgages, grew 12.8 percent in the third quarter and 21.8 percent in the first nine months of 2006, compared with the same periods of a year ago. Residential mortgage balances increased throughout 2005, reflecting the Company s retention of adjustable-rate residential mortgages. However, during the first nine months of 2006, residential mortgage balances have increased only slightly and are expected to remain essentially flat in future periods due to the Company s decision in the first quarter of 2006 to package and sell the majority of its residential mortgage loan production in the secondary markets. The growth in retail loans was principally driven by an increase in installment loans which increased 10.1 percent in the third quarter and 13.6 percent in the first nine months of 2006, over the same periods of 2005. The year-over-year decreases in average deposits were primarily due to a reduction in savings and noninterest-bearing deposit products, offset by growth in interest checking and time deposits. Average time deposit balances grew \$1.5 billion in the third quarter and \$1.6 billion in the first nine months of 2006, compared with the same periods of 2005, as a portion of noninterest-bearing and money market balances migrated to fixed-rate time deposit products. Average savings balances declined \$3.2 billion (13.5 percent) and \$3.2 billion (12.9 percent) in the third guarter and first nine months of 2006, respectively, compared with the same periods of 2005, principally related to money market accounts.

Fee-based noninterest income decreased \$30 million in the third quarter and \$55 million in the first nine months of 2006, compared with the same periods of 2005. The year-over-year decline in fee-based revenue was driven by a reduction in mortgage banking revenue, partially offset by an increase in deposit service charges due to increased transaction-related fees and net new checking accounts. The reduction in mortgage banking revenue principally reflected the adoption of fair value accounting for MSRs as of January 1, 2006.

Noninterest expense decreased \$50 million (7.3 percent) in the third quarter and \$134 million (6.7 percent) in the first nine months of 2006, compared with the same periods of 2005. The decreases were primarily attributable to the elimination of MSR amortization under SFAS 156 which resulted in a reduction of other intangible expense. Partially offsetting this decrease were increases in compensation and employee benefit expenses. The increases in compensation and employee benefit expenses reflected the impact of the net addition of 33 in-store and 33 traditional branches at September 30, 2006, compared with September 30, 2005.

The provision for credit losses decreased \$6 million and \$26 million in the third quarter and first nine months of 2006, respectively, compared with the same periods of 2005. The improvements were attributable to lower net charge-offs. As a percentage of average loans outstanding, net charge-offs declined to .32 percent in the third quarter of 2006, compared with .37 percent in the third quarter of 2005. The decline in net charge-offs included both the commercial and retail loan portfolios. Commercial and commercial real estate loan net charge-offs declined \$2 million in the third quarter of 2006, compared with the third quarter of 2005. Retail loan and residential mortgage net charge-offs declined by \$4 million in the third quarter of 2006, compared with the third quarter of 2005, primarily due to lower bankruptcy losses and slightly higher retail recoveries. Nonperforming assets within Consumer Banking were \$305 million at September 30, 2006, \$275 million at June 30, 2006, and \$302 million at September 30, 2005. Nonperforming assets as a percentage of period-end loans were ..43 percent at September 30, 2006, .39 percent at June 30, 2006, and .45 percent at September 30, 2005. Refer to the Corporate Risk Profile section for further

information on factors impacting the credit quality of the loan portfolios.

24 U.S. Bancorp

Table of Contents

Wealth Management provides trust, private banking, financial advisory, investment management, retail brokerage services, insurance, custody and mutual fund servicing through six businesses: Private Client Group, Corporate Trust, U.S. Bancorp Investments and Insurance, FAF Advisors, Institutional Trust and Custody and Fund Services. Wealth Management contributed \$147 million of the Company s net income in the third quarter and \$433 million in the first nine months of 2006, or increases of \$25 million and \$84 million, respectively, compared with the same periods of 2005. The growth was primarily attributable to higher total net revenue, partially offset by an increase in noninterest expense.

Total net revenue increased \$69 million (16.7 percent) in the third quarter and \$239 million (19.7 percent) in the first nine months of 2006, compared with the same periods of 2005. Net interest income, on a taxable-equivalent basis, increased \$16 million in the third quarter and \$63 million in the first nine months of 2006, compared with the same periods of 2005. The increases in net interest income were due to growth in total average deposits and the favorable impact of rising interest rates on the funding benefit of customer deposits, partially offset by a decline in loan spreads. The increase in total deposits was attributable to growth in noninterest-bearing deposits and time deposits principally in Corporate Trust. Noninterest income increased \$53 million in the third quarter and \$176 million in the first nine months of 2006, compared with the same periods of 2005, driven by account growth, favorable equity market conditions and the acquisition of a corporate and institutional trust business in late 2005.

Noninterest expense increased \$30 million (13.6 percent) in the third quarter and \$107 million (16.2 percent) in the first nine months of 2006, compared with the same periods of 2005. The increases in noninterest expense were primarily attributable to the acquisition of the corporate and institutional trust business.

Payment Services includes consumer and business credit cards, stored-value cards, debit cards, corporate and purchasing card services, consumer lines of credit, ATM processing and merchant processing. Payment Services contributed \$252 million of the Company s net income in the third quarter and \$726 million in the first nine months of 2006, or increases of \$45 million and \$167 million, respectively, compared with the same periods of 2005. The increases were due to growth in total net revenue driven by higher transaction volumes and a lower provision for credit losses, partially offset by increases in total noninterest expense.

Total net revenue increased \$103 million (14.1 percent) in the third quarter and \$354 million (17.3 percent) in the first nine months of 2006, compared with the same periods of 2005. Net interest income increased \$10 million in the third quarter and \$48 million in the first nine months of 2006, compared with the same periods of 2005. The increases were primarily due to growth in higher yielding retail loan balances, partially offset by an increase in non-earning assets resulting in higher funding expense. Noninterest income increased \$93 million in the third quarter and \$306 million in the first nine months of 2006, compared with the same periods of 2005. The increases in fee-based revenue were driven by strong growth in credit and debit card revenue, corporate payment products revenue and merchant processing revenue. Credit and debit card revenue increased due to higher customer transaction volume. Corporate payment products revenue reflected organic growth in sales volumes and card usage as well as the acquisition of a freight payments company in July of 2006. Merchant processing revenue also grew from a year ago due to an increase in sales volume driven by acquisitions, higher same store sales and equipment fees. Noninterest income for the first nine months of 2006 also included the impact of a \$10 million settlement in the first quarter.

Noninterest expense increased \$47 million (14.7 percent) in the third quarter and \$161 million (17.9 percent) in the first nine months of 2006, compared with the same periods of 2005. The increases in noninterest expense were primarily attributable to the acquisition of merchant acquiring and corporate payments businesses, higher compensation and employee benefit costs for processing associated with increased credit and debit card transaction volumes, higher corporate payment products and merchant processing sales volumes, and higher ATM processing services volumes.

The provision for credit losses decreased \$14 million (15.9 percent) in the third quarter and \$70 million (26.0 percent) in the first nine months of 2006, compared with the same periods of 2005, due to lower net charge-offs. As a percentage of average loans outstanding, net charge-offs were 2.29 percent in the third quarter of 2006, compared with 3.02 percent in the third quarter of 2005. The favorable change in credit losses reflected the near-term impact of changes in bankruptcy legislation in the fourth quarter of 2005.

Treasury and Corporate Support includes the Company s investment portfolios, funding, capital management and asset securitization activities, interest rate risk management, the net effect of transfer pricing related to

U.S. Bancorp

average balances and the residual aggregate of those expenses associated with corporate activities that are managed on a consolidated basis. In addition, prior to the adoption of SFAS 156, changes in MSR valuations due to interest rate changes were managed at a corporate level and, as such, reported within this business unit. Treasury and Corporate Support recorded net income of \$29 million in the third quarter and \$112 million in the first nine months of 2006, or decreases of \$62 million and \$198 million, respectively, compared with the same periods of 2005.

Total net revenue decreased \$124 million in the third quarter and \$267 million in the first nine months of 2006, compared with the same periods of 2005. The year-over-year decreases in total net revenue were primarily due to unfavorable variances in net interest income, partially offset by higher noninterest income. The decrease in net interest income reflected the impact of a flatter yield curve and asset/liability management decisions, including reducing the investment securities portfolio, changes in interest rate derivative positions and the issuance of wholesale funding. Noninterest income increased \$43 million in the third quarter and \$171 million in the first nine months of 2006, compared with the same periods of 2005. The increase in noninterest income in the third quarter and first nine months of 2006 was driven by a gain on the sale of equity interests in a card association. The increase during the first nine months of 2006 was also due to trading income from derivatives, a gain from the initial public offering of a card association realized in the second quarter of 2006 and securities losses incurred in the first nine months of 2005.

Noninterest expense increased \$38 million in the third quarter and \$33 million in the first nine months of 2006, compared with the same periods of 2005. The increases in noninterest expense were driven by higher business integration costs related to recent acquisitions and amortization of community development investments.

The provision for credit losses for this business unit represents the residual aggregate of the net credit losses allocated to the reportable business units and the Company s recorded provision determined in accordance with accounting principles generally accepted in the United States. Refer to the Corporate Risk Profile section for further information on the provision for credit losses, nonperforming assets and factors considered by the Company in assessing the credit quality of the loan portfolio and establishing the allowance for credit losses.

Income taxes are assessed to each line of business at a managerial tax rate of 36.4 percent with the residual tax expense or benefit to arrive at the consolidated effective tax rate included in Treasury and Corporate Support. The consolidated effective tax rate of the Company was 30.7 percent and 32.1 percent in the third quarter and first nine months of 2006, respectively, compared with 33.7 percent and 32.0 percent in the same periods of 2005, respectively. The effective rate for the third quarter of 2006 reflected an expected increase in income tax credits from tax-advantaged investments through the remainder of the year.

CRITICAL ACCOUNTING POLICIES

The accounting and reporting policies of the Company comply with accounting principles generally accepted in the United States and conform to general practices within the banking industry. The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions. The financial position and results of operations can be affected by these estimates and assumptions, which are integral to understanding the Company's financial statements. Critical accounting policies are those policies that management believes are the most important to the portrayal of the Company's financial condition and results, and require management to make estimates that are difficult, subjective or complex. Most accounting policies are not considered by management to be critical accounting policies. Those policies considered to be critical accounting policies relate to the allowance for credit losses, MSRs, goodwill and other intangibles and income taxes. Management has discussed the development and the selection of critical accounting policies with the Company's Audit Committee. These accounting policies are discussed in detail in Management's Discussion and Analysis Critical Accounting Policies and the Notes to Consolidated Financial Statements in the Company's Annual Report on Form 10-K for the year ended December 31, 2005. Refer to Note 2 of the Notes to Consolidated Financial Statements for discussion of the change in accounting for MSRs implemented in the first quarter of 2006.

CONTROLS AND PROCEDURES

Under the supervision and with the participation of the Company s management, including its principal executive officer and principal financial officer, the Company has evaluated the effectiveness of the design and operation of its disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934 (the Exchange Act)).

26 U.S. Bancorp

Table of Contents

Based upon this evaluation, the principal executive officer and principal financial officer have concluded that, as of the end of the period covered by this report, the Company s disclosure controls and procedures were effective.

During the most recently completed fiscal quarter, there was no change made in the Company s internal controls over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) that has materially affected, or is reasonably likely to materially affect, the Company s internal control over financial reporting.

U.S. Bancorp

Table of Contents

U.S. Bancorp Consolidated Balance Sheet

(Dollars in Millions)	September 30, 2006	December 31, 2005
(Donats in Minors)	2000	2003
	(Unaudited)	
Assets	*	***
Cash and due from banks	\$6,355	\$8,004
Investment securities	0.1	100
Held-to-maturity (fair value \$97 and \$113, respectively)	91	109
Available-for-sale	39,429	39,659
Loans held for sale	2,649	1,686
Loans	46.504	12.042
Commercial	46,594	42,942
Commercial real estate	28,973	28,463
Residential mortgages	21,215	20,730
Retail	47,626	45,671
Total loans	144,408	137,806
Less allowance for loan losses	(2,034)	(2,041)
Less and wance for foun fosses	(2,031)	(2,011)
Net loans	142,374	135,765
Premises and equipment	1,835	1,841
Goodwill	7,444	7,005
Other intangible assets	3,171	2,874
Other assets	13,507	12,522
Total assets	\$216,855	\$209,465
Liabilities and Shareholders Equity		
Deposits Noninterest bearing	\$30,554	\$22.214
Noninterest-bearing		\$32,214
Interest-bearing	69,095	70,024
Time deposits greater than \$100,000	21,312	22,471
Total deposits	120,961	124,709
Short-term borrowings	24,783	20,200
Long-term debt	41,230	37,069
Other liabilities	8,955	7,401
Total liabilities	195,929	189,379
Shareholders equity	,	,
Preferred stock, par value \$1.00 a share (liquidation preference of \$25,000 per share) authorized: 50,000,000 shares; issued and outstanding: 9/30/06		
40,000 shares	1,000	
Common stock, par value \$0.01 a share authorized: 4,000,000,000 shares;	1,000	
issued: 9/30/06 and 12/31/05 1,972,643,007 shares	20	20
Capital surplus	5,770	5,907
	, , , , ,	,

Edgar Filing: US BANCORP \DE\ - Form 10-Q

Retained earnings	20,770	19,001
Less cost of common stock in treasury: 9/30/06 209,488,841 shares;		
12/31/05 157,689,004 shares	(6,093)	(4,413)
Other comprehensive income	(541)	(429)
Total shareholders equity	20,926	20,086
Total liabilities and shareholders equity	\$216,855	\$209,465
See Notes to Consolidated Financial Statements.		
28		U.S. Bancorp

Table of Contents

U.S. Bancorp Consolidated Statement of Income

(Dallows and Change in Millians Execut Day Chang Data)	Three Months Ended September 30,		Nine Months Ended September 30,		
(Dollars and Shares in Millions, Except Per Share Data) (Unaudited)	2006	2005	2006	2005	
Interest Income					
Loans	\$2,569	\$2,167	\$7,350	\$6,105	
Loans held for sale	40	30	99	75	
Investment securities	500	492	1,490	1,454	
Other interest income	40	29	119	84	
Total interest income	3,149	2,718	9,058	7,718	
Interest Expense					
Deposits	640	414	1,721	1,083	
Short-term borrowings	321	205	861	460	
Long-term debt	528	317	1,415	895	
Total interest expense	1,489	936	3,997	2,438	
Net interest income	1,660	1,782	5,061	5,280	
Provision for credit losses	135	145	375	461	
Net interest income after provision for credit losses Noninterest Income	1,525	1,637	4,686	4,819	
Credit and debit card revenue	206	185	590	516	
Corporate payment products revenue	150	135	416	362	
ATM processing services	63	64	183	168	
Merchant processing services	253	200	719	576	
Trust and investment management fees	305	251	916	751	
Deposit service charges	268	246	764	690	
Treasury management fees	111	109	334	333	
Commercial products revenue	100	103	311	299	
Mortgage banking revenue	68	111	167	323	
Investment products fees and commissions	34	37	114	115	
Securities gains (losses), net		1	3	(57)	
Other	190	134	600	423	
Total noninterest income	1,748	1,576	5,117	4,499	
Noninterest Expense					
Compensation	632	603	1,892	1,782	
Employee benefits	123	106	379	330	
Net occupancy and equipment	168	162	494	475	
Professional services	54	44	130	119	
Marketing and business development	58	61	156	171	
Technology and communications	128	118	372	337	

Edgar Filing: US BANCORP \DE\ - Form 10-Q

Postage, printing and supplies	66	64	198	190
Other intangibles	89	125	263	377
Debt prepayment			11	54
Other	220	190	673	564
Total noninterest expense	1,538	1,473	4,568	4,399
Income before income taxes	1,735	1,740	5,235	4,919
Applicable income taxes	532	586	1,678	1,573
Net income	\$1,203	\$1,154	\$3,557	\$3,346
Net income applicable to common equity	\$1,187	\$1,154	\$3,524	\$3,346
Earnings per common share	\$.67	\$.63	\$1.98	\$1.82
Diluted earnings per common share	\$.66	\$.62	\$1.95	\$1.80
Dividends declared per common share	\$.33	\$.30	\$.99	\$.90
Average common shares outstanding	1,771	1,823	1,784	1,836
Average diluted common shares outstanding	1,796	1,849	1,809	1,862

See Notes to Consolidated Financial Statements.

U.S. Bancorp

Table of Contents

U.S. Bancorp Consolidated Statement of Shareholders Equity

							Other	Total
(Dollars and Shares		PreferredC	ommon	Capital	Retained	Treasun©om	prehensive	Shareholders
Millions) (Unaudited)	Shares Outstanding	Stock	Stock	Surplus	Earnings	Stock	Income	Equity
(Onaddited)	Outstanding	Stock	Stock	Surpius	Lamings	Stock	meome	Equity
Balance								
December 31, 2004	1,858	\$	\$20	\$5,902	\$16,758	\$(3,125)	\$(16)	\$19,539
Net income Unrealized loss on					3,346			3,346
securities available	for							
sale	.01						(211)	(211)
Unrealized loss on							, , ,	Ì
derivatives							(30)	(30)
Foreign currency	,						0	0
translation adjustme Realized loss on	nt						8	8
derivatives							(197)	(197)
Reclassification							(1),)	(1)1)
adjustment for losse	s							
realized in net incon	ne						120	120
Income taxes							118	118
Total								
comprehensive								
income								3,154
Cash dividends								
declared on common	n				(4 C 4 =)			(4.64=)
stock Issuance of common					(1,647)			(1,647)
and treasury stock	13			(62)		360		298
Purchase of treasury				(02)		300		270
stock	(53))				(1,549)		(1,549)
Stock option and								
restricted stock gran	ts			72				72
Shares reserved to meet deferred								
compensation								
obligations				1		(4)		(3)
						()		(-)
Balance								
September 30, 2005	5 1,818	\$	\$20	\$5,913	\$18,457	\$(4,318)	\$(208)	\$19,864
Balance								
December 31, 2005	1,815	\$	\$20	\$5,907	\$19,001	\$(4,413)	\$(429)	\$20,086
Change in accounting		•		, ,	, , ,	. () - /		,
principle					4			4

Unrealized loss on securities available for sale (52) (52) Unrealized gain on derivatives 39 39 Foreign currency translation adjustment 5 5 5 Realized loss on derivatives (199) (199) Reclassification adjustment for losses realized in net income 28 28 1ncome taxes 67 67 Total comprehensive income 3,445 Cash dividends declared: Preferred (33) (33) Common (1,759) (1,759) Issuance of common and treasury stock 28 (95) 812 717 Purchase of treasury stock (80) (2,488) (2,488)
sale (52) (52) Unrealized gain on derivatives 39 39 Foreign currency translation adjustment 5 5 Realized loss on derivatives (199) (199) Reclassification adjustment for losses (199) (199) Reclassification adjustment for losses 28 28 realized in net income 28 28 Income taxes 67 67 Total comprehensive income 3,445 Cash dividends declared: 33 33 Preferred (33) (33) Common (1,759) (1,759) Issuance of common and treasury stock 28 (95) 812 717 Purchase of treasury
Unrealized gain on derivatives 39 39 Foreign currency translation adjustment 5 5 Realized loss on derivatives (199) (199) Reclassification adjustment for losses realized in net income 28 28 Income taxes 67 67 Total comprehensive income 3,445 Cash dividends declared: 33 33 Preferred (33) (33) Common (1,759) (1,759) Issuance of common and treasury stock 28 (95) 812 717 Purchase of treasury 717 717
derivatives 39 39 Foreign currency translation adjustment 5 5 Realized loss on derivatives (199) (199) Reclassification adjustment for losses realized in net income 28 28 Income taxes 67 67 Total comprehensive income 3,445 Cash dividends declared: 28 33 (33) Preferred (33) (33) (33) Common (1,759) (1,759) Issuance of common and treasury stock 28 (95) 812 717 Purchase of treasury
Foreign currency translation adjustment 5 5 5 Realized loss on derivatives (199) (199) Reclassification adjustment for losses realized in net income 28 28 28 Income taxes 67 67 67 Total comprehensive income 3,445 Cash dividends declared: Preferred (33) (33) (33) Common (1,759) Issuance of common and treasury stock 28 (95) 812 717 Purchase of treasury
translation adjustment 5 5 Realized loss on derivatives (199) (199) Reclassification adjustment for losses realized in net income 28 28 Income taxes 67 67 Total comprehensive income 3,445 Cash dividends declared: 3,445 Preferred (33) (33) Common (1,759) (1,759) Issuance of common and treasury stock 28 (95) 812 717 Purchase of treasury
Realized loss on derivatives (199) (199) Reclassification adjustment for losses realized in net income 28 28 Income taxes 67 67 Total comprehensive income 3,445 Cash dividends declared: 3,445 Preferred (33) (33) Common (1,759) (1,759) Issuance of common and treasury stock 28 (95) 812 717 Purchase of treasury
derivatives (199) (199) Reclassification adjustment for losses 28 28 realized in net income 28 28 Income taxes 67 67 Total comprehensive income 3,445 Cash dividends declared: 3,445 Preferred (33) (33) Common (1,759) (1,759) Issuance of common and treasury stock 28 (95) 812 717 Purchase of treasury
Reclassification adjustment for losses 28 28 realized in net income 28 28 Income taxes 67 67 Total comprehensive income 3,445 Cash dividends declared: 3,445 Preferred (33) (33) Common (1,759) (1,759) Issuance of common and treasury stock 28 (95) 812 717 Purchase of treasury
adjustment for losses realized in net income
realized in net income 28 28 Income taxes 67 67 Total comprehensive income 3,445 Cash dividends declared: Preferred (33) (33) Common (1,759) (1,759) Issuance of common and treasury stock 28 (95) 812 717 Purchase of treasury
Total comprehensive income 3,445
Total comprehensive income 3,445 Cash dividends declared: Preferred (33) (33) Common (1,759) (1,759) Issuance of common and treasury stock 28 (95) 812 717 Purchase of treasury
comprehensive income 3,445 Cash dividends declared: Preferred Preferred (33) (33) Common (1,759) (1,759) Issuance of common and treasury stock 28 (95) 812 717 Purchase of treasury
comprehensive income 3,445 Cash dividends declared: Preferred Preferred (33) (33) Common (1,759) (1,759) Issuance of common and treasury stock 28 (95) 812 717 Purchase of treasury
income 3,445 Cash dividends declared: Preferred (33) (33) Common (1,759) (1,759) Issuance of common and treasury stock 28 (95) 812 717 Purchase of treasury
Cash dividends declared: Preferred (33) (33) Common (1,759) (1,759) Issuance of common and treasury stock 28 (95) 812 717 Purchase of treasury
declared: (33) (33) Preferred (1,759) (1,759) Issuance of common and treasury stock 28 (95) 812 717 Purchase of treasury
Preferred (33) (33) Common (1,759) (1,759) Issuance of common and treasury stock 28 (95) 812 717 Purchase of treasury
Common (1,759) (1,759) Issuance of common and treasury stock 28 (95) 812 717 Purchase of treasury
Issuance of common and treasury stock 28 (95) 812 717 Purchase of treasury
and treasury stock 28 (95) 812 717 Purchase of treasury
Purchase of treasury
stock (2.488) (2.488)
Stock option and
restricted stock grants 9 9
Shares reserved to
meet deferred
compensation
obligations 1 (4)
Issuance of preferred
stock 1,000 (52) 948
n i
Balance
September 30, 2006 1,763 \$1,000 \$20 \$5,770 \$20,770 \$(6,093) \$(541) \$20,926

See Notes to Consolidated Financial Statements.

30 U.S. Bancorp

Table of Contents

U.S. Bancorp Consolidated Statement of Cash Flows

	Nine Months Ended September 30,	
(Dollars in Millions) (Unaudited)	2006	2005
(Chaudica)	2000	2003
Operating Activities		
Net cash provided by operating activities	\$4,512	\$2,899
Investing Activities		
Proceeds from sales of available-for-sale investment securities	1,132	3,065
Proceeds from maturities of investment securities	3,174	8,072
Purchases of investment securities	(5,094)	(10,430)
Net (increase) decrease in loans outstanding	(5,455)	(8,940)
Proceeds from sales of loans	1,394	1,150
Purchases of loans	(2,171)	(2,581)
Acquisitions, net of cash acquired	(587)	(279)
Other, net	(305)	(1,216)
Net cash used in investing activities	(7,912)	(11,159)
Financing Activities		
Net increase (decrease) in deposits	(4,313)	54
Net increase (decrease) in short-term borrowings	4,462	9,977
Principal payments or redemption of long-term debt	(9,103)	(9,248)
Proceeds from issuance of long-term debt	13,379	11,002
Proceeds from issuance of preferred stock	948	
Proceeds from issuance of common stock	613	246
Repurchase of common stock	(2,480)	(1,605)
Cash dividends paid on preferred stock	(17)	
Cash dividends paid on common stock	(1,777)	(1,660)
Net cash provided by financing activities	1,712	8,766
Change in cash and cash equivalents	(1,688)	506
Cash and cash equivalents at beginning of period	8,202	6,537
2 - F	-, -	- ,
Cash and cash equivalents at end of period	\$6,514	\$7,043
See Notes to Consolidated Financial Statements.		
U.S. Bancorp		31

Notes to Consolidated Financial Statements (Unaudited)

Note 1 Basis of Presentation

The accompanying consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and, therefore, do not include all information and notes necessary for a complete presentation of financial position, results of operations and cash flow activity required in accordance with accounting principles generally accepted in the United States. In the opinion of management of U.S. Bancorp (the Company), all adjustments (consisting only of normal recurring adjustments) necessary for a fair statement of results for the interim periods have been made. For further information, refer to the consolidated financial statements and notes included in the Company s Annual Report on Form 10-K for the year ended December 31, 2005. Certain amounts in prior periods have been reclassified to conform to the current presentation.

Accounting policies for the lines of business are generally the same as those used in preparation of the consolidated financial statements with respect to activities specifically attributable to each business line. However, the preparation of business line results requires management to establish methodologies to allocate funding costs and benefits, expenses and other financial elements to each line of business. Table 11 Line of Business Financial Performance provides details of segment results. This information is incorporated by reference into these Notes to Consolidated Financial Statements.

Note 2 Accounting Changes

Employers Accounting for Defined Benefit Pension and Other Postretirement Plans In September 2006, the Financial Accounting Standards Board (FASB) issued Statement No. 158 (SFAS 158), Employers Accounting for Defined Benefit Pension and Other Postretirement Plans an amendment of FASB Statements No. 87, 88, 106, and 132(R), effective for the Company for the year ending December 31, 2006. This statement requires the recognition of the overfunded or underfunded status of a defined benefit postretirement plan as an asset or liability on the balance sheet, and recognition of changes in that funded status in the year in which the changes occur through other comprehensive income. The adoption of SFAS 158 is not expected to have a material impact on the Company s financial statements.

Fair Value Measurements In September 2006, the FASB issued Statement of Financial Accounting Standards No. 157 (SFAS 157), Fair Value Measurements, effective for the Company beginning on January 1, 2008, with earlier adoption permitted. This Statement defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. This statement establishes a fair value hierarchy that distinguishes between valuations obtained from sources independent of the entity and those from the entity s own unobservable inputs that are not corroborated by observable market data. SFAS 157 expands disclosures about the use of fair value to measure assets and liabilities in interim and annual periods subsequent to initial recognition. The disclosures focus on the inputs used to measure fair value and for recurring fair value measurements using significant unobservable inputs, the effect of the measurements on earnings or changes in net assets for the period. This statement encourages an entity to combine the fair value information disclosed under this statement with the fair value information disclosed under other accounting pronouncements, including SFAS 107, Disclosures about Fair Value of Financial Instruments , where practicable. The Company is currently assessing the impact of this guidance on its financial statements.

Accounting for Uncertainty in Income Taxes In June 2006, the FASB issued Interpretation No. 48 (FIN 48), Accounting for Uncertainty in Income Taxes, an interpretation of FASB Statement No. 109, Accounting for Income Taxes, effective for the Company beginning on January 1, 2007. FIN 48 clarifies the accounting for income taxes by prescribing the minimum recognition threshold a tax position is required to meet before being recognized in the financial statements. FIN 48 also provides guidance on derecognition, measurement, classification, interest and penalties, accounting in interim periods, disclosure and transition. The Company is currently assessing the impact of this guidance on its financial statements.

U.S. Bancorp

Table of Contents

Accounting for Servicing of Financial Assets In March 2006, the FASB issued Statement of Financial Accounting Standards No. 156, Accounting for Servicing of Financial Assets (SFAS 156), that amends accounting and reporting standards for servicing assets and liabilities under Statement of Financial Accounting Standards No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities . Specifically, SFAS 156 requires that all separately recognized servicing assets and servicing liabilities be initially measured at fair value, if practicable. For subsequent measurement purposes, SFAS 156 permits an entity to choose to measure servicing assets and liabilities either based on fair value or lower of cost or market (LOCOM). The Company elected to adopt SFAS 156 effective January 1, 2006, utilizing the fair value measurement option for residential mortgage servicing rights (MSRs) and continuing the LOCOM method for all other servicing assets and liabilities. Adopting the fair value measurement method resulted in the Company recording a cumulative-effect accounting adjustment to increase beginning retained earnings by \$4 million (net of tax). Approximately \$3 million represented the difference between the fair value and the carrying amount of the Company s MSRs as of January 1, 2006, and the additional \$1 million represented the reclassification of unrealized gains in accumulated other comprehensive income at adoption, for certain available-for-sale securities reclassified to trading securities upon the adoption of the provisions of this statement. Additional information regarding MSRs is disclosed in Note 5 in the Notes to Consolidated Financial Statements.

Other-Than-Temporary Impairment In November 2005, the FASB issued FASB Staff Position FAS 115-1. The Meaning of Other-Than-Temporary Impairment and Its Application to Certain Investments (FSP 115-1), effective for the Company beginning on January 1, 2006. FSP 115-1 provides clarification on when an investment is considered impaired, whether that impairment is other than temporary, and the measurement of an impairment loss. FSP 115-1 also requires certain disclosures for unrealized losses that have not been recognized as other-than-temporary impairments. The adoption of FSP 115-1 did not have a material impact on the Company s financial statements. Stock-Based Compensation In December 2004, the FASB issued Statement of Financial Accounting Standards No. 123 (revised 2004) (SFAS 123R), Share-Based Payment, a revision of Statement of Financial Accounting Standards No. 123 (SFAS 123), Accounting for Stock-Based Compensation. SFAS 123R requires companies to measure the cost of employee services in exchange for an award of equity instruments based on the grant-date fair value of the award. This statement eliminates the use of the alternative intrinsic value method of accounting that was allowed when SFAS 123 was originally issued. The provisions of this statement were effective for the Company beginning on January 1, 2006. The Company adopted SFAS 123R using the modified retrospective method. Because the Company retroactively adopted the fair value method in 2003, the impact of expensing stock-based awards was already recorded in the Company s financial results. In conjunction with the adoption of SFAS 123R, the Company recognized \$13 million of incremental stock-based compensation expense due to certain provisions that require immediate recognition of the value of stock awards to employees that meet retirement status, despite their continued active employment. Upon adoption, the Company also changed its method of expensing all new awards from an accelerated to a straight-line attribution method. This methodology change for expensing stock awards is expected to reduce expenses in 2006 by approximately \$33 million (\$20 million after tax).

U.S. Bancorp

Table of Contents