

Edgar Filing: RIVIERA TOOL CO - Form 10-Q

RIVIERA TOOL CO
Form 10-Q
July 17, 2006

UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended May 31, 2006

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission file no. 001-12673

RIVIERA TOOL COMPANY
(Exact name of registrant as specified in its charter)

Michigan
(State or other jurisdiction of
incorporation or organization)

38-2828870
(I.R.S. Employer
Identification No.)

5460 Executive Parkway S.E., Grand Rapids, Michigan
(Address of principal executive offices)

49512
(Zip Code)

(616) 698-2100
(Registrant's telephone number, including area code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer X
 --- --- ---

Edgar Filing: RIVIERA TOOL CO - Form 10-Q

Indicate by check mark whether the Registrant is a shell company (as defined by Rule 12b-2 of the Exchange Act).

Yes No X
----- -----

There were 4,257,601 shares of the Registrant's common stock outstanding as of July 14, 2006.

PART I
FINANCIAL INFORMATION
INDEX

| | Page No. ----- |
|--|-------------------|
| Item 1. Condensed Financial Statements | |
| Condensed Balance Sheets as of May 31, 2006 and August 31, 2005..... | 3 |
| Condensed Statements of Operations for the Three Months and Nine Months Ended May 31, 2006 and May 31, 2005..... | 4 |
| Condensed Statements of Cash Flows for the Three Months and Nine Months Ended May 31, 2006 and May 31, 2005..... | 5 |
| Notes to Condensed Financial Statements..... | 6 |
| Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations..... | 9 |
| Item 3. Quantitative and Qualitative Disclosures about Market Risk.. | 13 |
| Item 4. Controls and Procedures..... | 13 |

PART II
OTHER INFORMATION
INDEX

| | |
|--------------------------------|----|
| Item 1A. Risk Factors..... | 14 |
| Item 5. Other Information..... | 17 |
| Item 6. Exhibits..... | 17 |
| Signatures..... | 17 |
| Certifications | |
| Exhibits | |

Edgar Filing: RIVIERA TOOL CO - Form 10-Q

RIVIERA TOOL COMPANY FINANCIAL STATEMENTS

CONDENSED BALANCE SHEETS

| | NOTE | MAY 31, 2006 (UNAUDITED) | AUGUST 31, 2005 (AUDITED) |
|---|------|--------------------------------|---------------------------------|
| | ---- | ----- | ----- |
| ASSETS | | | |
| CURRENT ASSETS | | | |
| Cash..... | | \$ 18,900 | \$ 239,475 |
| Accounts receivable, net..... | | 9,036,878 | 5,232,138 |
| Costs in excess of billings on contracts in process.. | 2 | 2,926,447 | 2,844,444 |
| Inventories..... | | 236,437 | 236,437 |
| Prepaid expenses and other current assets..... | | 391,587 | 453,597 |
| | | ----- | ----- |
| Total current assets..... | | 12,610,249 | 9,006,091 |
| PROPERTY, PLANT AND EQUIPMENT, NET..... | 3 | 9,822,687 | 10,902,845 |
| PERISHABLE TOOLING..... | | 610,016 | 708,319 |
| OTHER ASSETS..... | | 463,986 | 599,344 |
| | | ----- | ----- |
| Total assets..... | | \$ 23,506,938 | \$ 21,216,599 |
| | | ===== | ===== |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | | |
| CURRENT LIABILITIES | | | |
| Current portion of long-term debt..... | 4 | \$ 3,436,496 | \$ 3,287,510 |
| Accounts payable..... | | 4,492,764 | 3,517,578 |
| Accrued liabilities..... | | 790,046 | 661,833 |
| | | ----- | ----- |
| Total current liabilities..... | | 8,719,306 | 7,466,921 |
| LONG-TERM AND SUBORDINATED DEBT, NET OF | | | |
| UNAMORTIZED DISCOUNT..... | 4 | 10,242,865 | 8,870,045 |
| ACCRUED LEASE EXPENSE..... | | 970,784 | 897,885 |
| | | ----- | ----- |
| Total liabilities..... | | 19,932,955 | 17,234,851 |
| | | ----- | ----- |
| PREFERRED STOCK - no par value, \$100 mandatory redemption value: | | | |
| Authorized - 5,000 shares Issued and outstanding - no shares..... | | -- | -- |
| STOCKHOLDERS' EQUITY: | | | |
| Preferred stock - no par value, Authorized - 200,000 shares Issued and outstanding - no shares..... | | -- | -- |
| Common stock - No par value: | | | |
| Authorized - 9,785,575 shares Issued and outstanding - 4,257,601 shares and 3,984,874 shares as of May 31, 2006 and August 31, 2005, respectively..... | | 17,280,483 | 17,130,483 |
| Retained deficit..... | | (13,706,500) | (13,148,735) |
| | | ----- | ----- |
| Total stockholders' equity..... | | 3,573,983 | 3,981,748 |
| | | ----- | ----- |
| Total liabilities and stockholders' equity..... | | \$ 23,506,938 | \$ 21,216,599 |
| | | ===== | ===== |

Edgar Filing: RIVIERA TOOL CO - Form 10-Q

See notes to condensed financial statements

3

RIVIERA TOOL COMPANY
CONDENSED STATEMENTS OF OPERATIONS
(UNAUDITED)

| | FOR THE THREE MONTHS ENDED | | FOR THE NINE MONTHS ENDED | |
|---|-------------------------------|-----------------|------------------------------|-----------------|
| | MAY 31, 2006 | MAY 31, 2005 | MAY 31, 2006 | MAY 31, 2005 |
| SALES | \$6,136,378 | \$4,687,278 | \$19,152,162 | \$14,220,838 |
| COST OF SALES | 4,957,607 | 4,106,830 | 16,410,546 | 12,297,177 |
| GROSS PROFIT | 1,178,771 | 580,448 | 2,741,616 | 1,923,661 |
| SELLING, GENERAL AND ADMINISTRATIVE EXPENSES | 670,472 | 660,103 | 1,834,002 | 2,106,934 |
| INCOME/(LOSS) FROM OPERATIONS ... | 508,299 | (79,655) | 907,614 | (183,273) |
| OTHER EXPENSE | | | | |
| INTEREST EXPENSE | 431,408 | 391,737 | 1,321,210 | 1,139,822 |
| OTHER EXPENSE | 58,500 | 304,424 | 144,168 | 345,198 |
| TOTAL OTHER EXPENSE | 489,908 | 696,161 | 1,465,378 | 1,485,020 |
| INCOME/(LOSS) BEFORE INCOME TAXES .. | 18,391 | (775,816) | (557,764) | (1,668,293) |
| INCOME TAXES | -- | -- | -- | -- |
| NET INCOME/(LOSS) | \$ 18,391 | \$ (775,816) | \$ (557,764) | \$ (1,668,293) |
| BASIC AND DILUTED INCOME/(LOSS) PER COMMON SHARE | \$ -- | \$ (.20) | \$ (.13) | \$ (.44) |
| WEIGHTED-AVERAGE BASIC AND DILUTED COMMON SHARES OUTSTANDING | 4,257,601 | 3,807,527 | 4,152,706 | 3,785,569 |

See notes to condensed financial statements

4

RIVIERA TOOL COMPANY
CONDENSED STATEMENTS OF CASH FLOWS
(UNAUDITED)

FOR THE THREE MONTHS

FO

Edgar Filing: RIVIERA TOOL CO - Form 10-Q

| | ENDED | | |
|--|-----------------|-----------------|-------|
| | MAY 31, 2006 | MAY 31, 2005 | M |
| CASH FLOWS FROM OPERATING ACTIVITIES | | | |
| Net income/(loss) | \$ 18,390 | \$ (775,816) | \$ |
| Adjustments to reconcile net income/(loss) to net cash From operating activities: | | | |
| Depreciation and amortization | 471,489 | 427,701 | 1 |
| (Increase) decrease in assets: | | | |
| Accounts receivable | (1,040,564) | 311,319 | (3 |
| Costs in excess of billings on contracts in process .. | 70,156 | (833,342) | |
| Perishable tooling | 75,016 | 23,614 | |
| Prepaid expenses and other current assets | (21,365) | 337,272 | |
| Increase (decrease) in liabilities: | | | |
| Accounts payable | 486,046 | (617,115) | |
| Accrued lease expense | 47,873 | 23,292 | |
| Accrued liabilities | (30,654) | 67 | |
| Deferred compensation | -- | -- | |
| Net cash provided by/(used in) operating activities | \$ 76,387 | \$ (1,103,008) | \$ (1 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | |
| Decrease/(increase) in other assets | 49,670 | (55,163) | |
| Deletions/(additions) to property, plant and equipment | (55,260) | (7,074) | |
| Net cash provided by/(used in) investing activities | \$ (5,590) | \$ (62,237) | \$ |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | |
| Net borrowings (repayments) on revolving credit line | 69,750 | -- | 2 |
| Proceeds from sale common of stock | -- | 3,158 | |
| Deferred interest | -- | (141,500) | |
| Principal payments on notes payable/overformula | (375,327) | -- | (1 |
| Proceeds from issuance of convertible debt | -- | 3,200,000 | |
| Proceeds from issuance of convertible revolving note | -- | 4,031,127 | |
| Proceeds from overformula note | -- | 2,000,000 | |
| Debt issuance costs | -- | (579,491) | |
| Repayments of bank revolving note | -- | (2,595,878) | |
| Repayments of bank term debt | -- | (1,589,777) | |
| Repayments of subordinated debt | -- | (3,000,000) | |
| Decrease of capital lease | (1,983) | (1,984) | |
| Net cash provided by/(used in) financing activities | \$ (446,124) | \$ 1,325,655 | \$ 1 |
| NET INCREASE/(DECREASE) IN CASH | \$ (375,327) | \$ 160,410 | \$ |
| CASH - Beginning of Period | 394,227 | 209,202 | |
| CASH - End of Period | \$ 18,900 | \$ 369,612 | \$ |

See notes to condensed financial statements

Edgar Filing: RIVIERA TOOL CO - Form 10-Q

MAY 31, 2006

NOTE 1 - BASIS OF PRESENTATION

The accompanying unaudited interim condensed financial statements (the "Financial Statements") of Riviera Tool Company (the "Company") have been prepared by the Company, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. Accordingly, the Financial Statements do not include all the information and footnotes normally included in the annual financial statements prepared in accordance with generally accepted accounting principles.

In the opinion of management, the Financial Statements reflect all adjustments (consisting only of normal recurring adjustments) necessary to present fairly such information in accordance with generally accepted accounting principles. The Financial Statements should be read in conjunction with the financial statements and footnotes thereto included in the Company's Form 10-K dated November 30, 2005, for the fiscal year ended August 31, 2005.

The Financial Statements have been prepared on a going concern basis, which contemplates the realization of assets and the satisfaction of liabilities in the normal course of business. During fiscal 2005, the Company sustained a loss from operations of \$498,282 and a net loss of \$2,502,248. This loss resulted in an accumulated deficit of \$13,148,735 as of August 31, 2005. These factors, among other things, raise substantial doubt about the Company's ability to continue as a going concern. For the three-month and nine-month periods ended May 31, 2006, the Company had net income of \$18,390 and a net loss of \$557,764, respectively. The financial statements do not include any adjustments relating to the recoverability and classification of recorded asset amounts or the amounts and classification of liabilities that might be necessary should the Company be unable to continue as a going concern.

The Company believes that the revolving line of credit and the funds generated from operations, will be sufficient to cover anticipated cash needs for the foreseeable future. However, depending on the Company's level of future sales, terms of such sales, financial performance and cash flow of existing contracts such financing may not be sufficient to support operations. Therefore, the Company may be required to seek additional sources of funding.

The results of operations for the three-month and nine-month periods ended May 31, 2006 may not be indicative of the results to be expected for the full year.

NOTE 2 - COSTS AND BILLINGS ON CONTRACTS IN PROCESS

Costs and billings on contracts in process are as follows:

| | MAY 31, 2006 | AUGUST 31, 2005 |
|--|-----------------|--------------------|
| | ----- | ----- |
| Costs incurred on contracts in process under the percentage of completion method | \$12,995,257 | \$7,042,817 |
| Estimated gross profit/(loss) | 444,000 | (25,000) |
| | ----- | ----- |
| Total | 13,439,257 | 7,017,817 |
| Less progress payments received and progress billings to date | 10,512,810 | 4,173,373 |
| | ----- | ----- |
| Costs in excess of billings on contracts in process .. | \$ 2,926,447 | \$2,844,444 |
| | ===== | ===== |

Edgar Filing: RIVIERA TOOL CO - Form 10-Q

Included in estimated gross profit as of May 31, 2006 and August 31, 2005, are jobs with losses accrued of \$659,516 and \$190,430, respectively.

6

RIVIERA TOOL COMPANY
NOTES TO CONDENSED FINANCIAL STATEMENTS
MAY 31, 2006

NOTE 3 - PROPERTY, PLANT AND EQUIPMENT, NET

Property, plant and equipment, net consist of the following:

| CATEGORY ----- | MAY 31, 2006 ----- | AUGUST 31, 2005 ----- |
|---|--------------------------|-----------------------------|
| Leasehold improvements | \$ 1,923,740 | \$ 1,489,302 |
| Office furniture and fixtures | 99,931 | 174,524 |
| Machinery and equipment | 21,109,657 | 23,135,344 |
| Computer equipment and software | 1,255,233 | 2,854,788 |
| Transportation equipment | 102,036 | 109,782 |
| | ----- | ----- |
| Total cost | 24,490,597 | 27,763,740 |
| Less Accumulated depreciation and amortization .. | 14,667,910 | 16,860,895 |
| | ----- | ----- |
| Net carrying amount | \$ 9,822,687 | \$10,902,845 |
| | ===== | ===== |

NOTE 4 - LONG-TERM AND SUBORDINATED DEBT

Long-term and Subordinated debt consists of the following:

| DEBT TYPE ----- | MAY 31, 2006 ----- | AUGUST 31, 2005 ----- |
|---|--------------------------|-----------------------------|
| CONVERTIBLE REVOLVING NOTE | | |
| The convertible revolving working capital credit line is collateralized by substantially all assets of the Company and provides for borrowings, subject to certain collateral requirements, up to \$11 million. The credit line is due May 17, 2008, and bears interest, payable monthly, at 1.25% above prime rate (as of May 31, 2006, an effective rate of 9.25%)..... | \$8,930,250 | \$6,534,727 |
| OVERFORMULA | | |
| The overadvance loan is payable in monthly installments of \$191,667 commencing April 1, 2006, plus interest at 1.25% above prime rate (as of May 31, 2006, an effective rate of 9.25%), due April 1, 2007..... | 2,000,000 | 2,000,000 |

Edgar Filing: RIVIERA TOOL CO - Form 10-Q

SECURED CONVERTIBLE TERM NOTE

The convertible term note is payable in monthly installments of \$96,970, plus interest at prime rate plus 4%, (as of May 31, 2006, an effective rate of 12%), due May 17, 2008..... 2,327,273 3,200,000

7

RIVIERA TOOL COMPANY
NOTES TO CONDENSED FINANCIAL STATEMENTS
MAY 31, 2006

NOTE 4 - LONG-TERM AND SUBORDINATED DEBT - CONTINUED

| DEBT TYPE ----- | MAY 31, 2006 ----- | AUGUST 31, 2005 ----- |
|---|--------------------------|-----------------------------|
| NOTES PAYABLE TO BANK | | |
| Subordinated note payable to bank, payable in monthly installments of \$31,000, including interest at 11%, due January 1, 2008..... | 873,237 | 1,008,124 |
| OTHER | | |
| Other..... | 6,851 | 12,704 |
| | ----- | ----- |
| Total long-term and subordinated debt..... | 14,137,611 | 12,755,555 |
| | ----- | ----- |
| Less: unamortized debt discount..... | 458,250 | 598,000 |
| Less: current portion of long-term debt and unamortized debt discount..... | 3,436,496 | 3,287,510 |
| | ----- | ----- |
| Long-term and subordinated debt, net of unamortized discount..... | \$10,242,865 | \$ 8,870,045 |
| | ===== | ===== |

On December 9, 2005, the Company agreed to convert \$150,000 of principal of its Convertible Term Note into 272,727 shares of common stock at a conversion rate of \$.55 per share. Under such conversion, the Company was not required to pay the Convertible Term Note monthly installment for January 2006 (\$96,970) with the balance (\$53,030) being applied towards the February payment.

8

ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

RESULTS OF OPERATIONS

The following table presents, for the periods indicated, the components of the Company's unaudited Statement of Operations as a percentage of sales.

Edgar Filing: RIVIERA TOOL CO - Form 10-Q

| | For The Three Months Ended | | For The Nine Months Ended | |
|--|-------------------------------|-----------------|------------------------------|-----------------|
| | May 31, 2006 | May 31, 2005 | May 31, 2006 | May 31, 2005 |
| SALES | 100.0% | 100.0% | 100.0% | 100.0% |
| COST OF SALES | 80.8% | 87.6% | 85.7% | 86.5% |
| GROSS PROFIT | 19.2% | 12.4% | 14.3% | 13.5% |
| SELLING, GENERAL AND ADMINISTRATIVE EXPENSE .. | 10.9% | 14.1% | 9.6% | 14.8% |
| INCOME/(LOSS) FROM OPERATIONS | 8.3% | (1.7%) | 4.7% | (1.3%) |
| OTHER EXPENSE | | | | |
| INTEREST EXPENSE | 7.0% | 7.5% | 6.9% | 7.9% |
| OTHER EXPENSE | 1.0% | 7.4% | 0.8% | 2.5% |
| TOTAL INTEREST AND OTHER EXPENSE | 8.0% | 14.9% | 7.7% | 10.4% |
| INCOME/(LOSS) BEFORE INCOME TAXES | 0.3% | (16.6%) | (3.0%) | (11.7%) |
| INCOME TAXES | -- | -- | -- | -- |
| NET INCOME/(LOSS) | 0.3% | (16.6%) | (3.0%) | (11.7%) |

FORWARD-LOOKING STATEMENT; RISKS AND UNCERTAINTIES

CERTAIN INFORMATION INCLUDED IN THIS QUARTERLY REPORT ON FORM 10-Q AND OTHER MATERIALS FILED OR TO BE FILED BY THE COMPANY WITH THE SECURITIES AND EXCHANGE COMMISSION CONTAIN CERTAIN STATEMENTS THAT MAY BE CONSIDERED FORWARD-LOOKING. FOR THIS PURPOSE, ANY STATEMENTS CONTAINED IN THIS REPORT THAT ARE NOT STATEMENTS OF HISTORICAL FACT MAY BE DEEMED TO BE FORWARD-LOOKING STATEMENTS. WITHOUT LIMITING THE FOREGOING, WORDS SUCH AS "MAY," "WILL," "EXPECT," "BELIEVE," "ANTICIPATE," "UNDERSTANDING," OR "CONTINUE," THE NEGATIVE OR OTHER VARIATION THEREOF, OR COMPARABLE TERMINOLOGY, ARE INTENDED TO IDENTIFY FORWARD-LOOKING STATEMENTS. IN ADDITION, FROM TIME TO TIME, THE COMPANY MAY RELEASE OR PUBLISH FORWARD-LOOKING STATEMENTS RELATING TO SUCH MATTERS AS ANTICIPATED FINANCIAL PERFORMANCE, BUSINESS PROSPECTS, TECHNOLOGICAL DEVELOPMENTS AND SIMILAR MATTERS. THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995 PROVIDES A SAFE HARBOR FOR FORWARD-LOOKING STATEMENTS. IN ORDER TO COMPLY WITH THE TERMS OF THE SAFE HARBOR, THE COMPANY NOTES THAT A VARIETY OF FACTORS COULD CAUSE THE COMPANY'S ACTUAL RESULTS AND EXPERIENCE TO DIFFER MATERIALLY FROM THE ANTICIPATED RESULTS OR OTHER EXPECTATIONS EXPRESSED IN THE COMPANY'S FORWARD-LOOKING STATEMENTS. THESE STATEMENTS BY THEIR NATURE INVOLVE SUBSTANTIAL RISKS AND UNCERTAINTIES, AND ACTUAL RESULTS MAY DIFFER MATERIALLY DEPENDING UPON A VARIETY OF FACTORS, INCLUDING CONTINUED MARKET DEMAND FOR THE TYPES OF PRODUCTS AND SERVICES PRODUCED AND SOLD BY THE COMPANY.

COMPARISON OF THE THREE MONTHS ENDED MAY 31, 2006 TO THE THREE MONTHS ENDED MAY 31, 2005.

REVENUES - Revenues for the three months ended May 31, 2006 totaled \$6.1 million

Edgar Filing: RIVIERA TOOL CO - Form 10-Q

as compared to \$4.7 million for the three months ended May 31, 2005, an increase of \$1.4 million or 30%. This was a result of the Company beginning the third quarter of 2006 with a contract backlog of \$11.2 million as compared to a \$10.1 million contract backlog in 2005, an increase of 11%. This increased backlog resulted in the Company experiencing a 21% increase in direct labor hours during the third quarter of 2006, as compared to 2005, resulting in an increase in third quarter revenues.

The Company's backlog of awarded contracts, which are all believed to be firm, was approximately \$9.2 million and \$11 million as of May 31, 2006 and May 31, 2005 respectively. The Company expects all backlog contracts to be reflected in sales during fiscal years ending August 31, 2006 and 2007.

COST OF SALES - Cost of goods sold increased from \$4.1 million for the third quarter of fiscal 2005 to \$5.0 million for 2006 however as a percent of sales, decreased from 87.6% for 2005 to 80.8% for 2006. Direct costs (materials and labor) increased by \$800,000, from \$1.8 million for 2005 to \$2.6 million for 2006. Engineering expense decreased by \$64,000 from \$596,000 for 2005 to \$532,000 for 2006. Lastly, of the cost of goods sold, manufacturing overhead increased by \$100,000 from \$1.7 million for 2005 to \$1.8 million for 2006. Additional details of these changes in cost of sales for the third quarter of fiscal 2005 and 2006 are as follows:

- Direct materials expense remained at \$0.5 million for 2006 and as a percent of sales decreasing from 14.1% in 2005 to 10.9%. The decrease in percent of sales was largely due to higher contract volume requirements and related revenues. Outside services expense increased from \$0.1 million for 2005 to \$0.5 million for 2006 and as a percent of sales from 2.0% to 8.2%. This was largely due to the Company incurring expenses related to its outsourced revenue during the third quarter of 2006. The balance of the outside services expense decrease was due to higher sales volumes and corresponding increases in outsourcing certain design services.
- Direct labor expense increased from \$1.1 million for 2005 to \$1.5 million for 2006 and as a percent of sales from 22.8% to 24.2%. This change was a result of the Company incurring a 21% increase in direct labor hours, from 59,000 hours in 2005 to 71,500 in 2006. Of the total direct labor expense, regular or straight time increased by \$211,000 however decreased a percent of sales from 16.4% for 2005 to 16.0% for 2006. Overtime expense increased from \$303,000 for 2005 to \$503,000 for 2006 and as a percent of sales from 6.4% for 2005 to 8.2% for 2006.
- Engineering expense decreased from \$596,000, 12.7% of sales, for 2005 to \$532,000, 8.7% of sales, for 2006. This was due to the Company's maintaining lower project management personnel during 2006 as compared to 2005.
- Manufacturing overhead was \$1.7 million or 35.9% of sales for 2005 as compared to \$1.8 million or 28.9% of sales for 2006. During 2006, increases in manufacturing overhead were largely due to a \$37,000 increase in payroll taxes, a \$23,000 increase in medical insurance expense, a \$22,000 increase in perishable tooling expense, a \$14,000 increase in utilities expense and an \$11,000 increase in indirect labor. These were offset by a decrease of \$30,000 in depreciation expense. The increase of approximately 6.0% of manufacturing overhead was largely due to the increase in sales volumes.

Edgar Filing: RIVIERA TOOL CO - Form 10-Q

SELLING AND ADMINISTRATIVE EXPENSE. Selling and administrative expense increased slightly from \$660,000 for the third quarter of 2005 to \$670,000 for 2006. As a percent of sales, selling and administrative expense decreased from 14.1% for 2005 to 10.9% for 2006. This decrease was a result of higher sales volume and decreases in certain professional advisory fees. The largest selling and administrative expense increases included \$73,000 in bad debt expense, \$71,000 in public company expenses and \$25,000 in the State of Michigan Single Business tax. These increases were offset by a decrease of \$140,000 in professional and legal fees expense and \$7,000 in insurance expense.

The decrease in professional and legal expenses related to the Company's former primary lender requiring the Company to retain the services of a consulting company and the lender's legal counsel at the Company's expense during the second quarter of 2005. During the third quarter of 2005, such expenses totaled approximately \$158,000.

INTEREST EXPENSE. Interest expense increased from \$348,000 for the third quarter of 2005, to \$431,000 for 2006. This increase was largely due to the Company's increased debt levels during the third quarter of 2006 as compared to 2005. For the third quarter of 2006, the Company utilized \$76,387 of cash in operating activities as compared to utilizing cash of \$1,103,008 in 2005 (financed with borrowings on revolving line of credit).

COMPARISON OF THE NINE MONTHS ENDED MAY 31, 2006 TO THE NINE MONTHS ENDED MAY 31, 2005.

REVENUES - Revenues for the nine months ended May 31, 2006 totaled \$19.1 million as compared to \$14.2 million for the nine months ended May 31, 2005, an increase of \$4.9 million or 35%. This was a result of the Company beginning fiscal 2006 with a contract backlog of \$13.7 million as compared to \$2.4 million in 2005, an increase of 471%. This increased backlog resulted in the Company incurring approximately 217,000 shop floor hours in 2006 as compared to 186,000 during the same period of 2005, an increase of 31,000 hours or 17%.

COST OF SALES - Cost of goods sold increased from \$12.3 million for the nine months ended May 31, 2005 to \$16.4 million for the nine months ended May 31, 2006 however, as a percent of sales, cost of goods sold decreased from 86.5% for 2005 to 85.7% for 2006. Direct costs (materials and labor) increased by \$3.8 million, from \$5.7 million for 2005 to \$9.5 million for 2006. Engineering expense increased by \$45,000 from \$1.55 million for 2005 to \$1.6 million for 2006. Lastly, of the cost of goods sold, manufacturing overhead increased by \$300,000 from \$5.0 million for 2005 to \$5.3 million for 2006. Additional details of these changes in cost of sales for the nine months ended May 31, 2005 and May 31, 2006 are as follows:

- Direct materials expense increased from \$1.5 million to \$3.2 million for the first three quarters of 2005 and 2006, respectively. The increase in direct materials was a result of increased contract backlog and revenues in 2006. Outside services expense increased from \$0.5 million for 2005 to \$2.0 million for 2006 and as a percent of sales from 3.7% to 10.4%. The increase in outside services is a result of the Company placing or subcontracting certain construction portions of contracts to other suppliers.
- Direct labor expense increased from \$3.6 million for 2005 to \$4.3 million for 2006 however, as a percent of sales, direct labor expense decreased from 25.6% to 22.3%. This change was a result of the Company incurring a 17% increase in direct labor hours, from 186,000 hours in 2005 to 217,000 in 2006. Of the total direct labor expense, regular or straight time increased by \$342,000 however, as a percent of sales, it

Edgar Filing: RIVIERA TOOL CO - Form 10-Q

decreased from 16.8% for 2005 to 14.3% for 2006. Overtime expense increased from \$1.3 million for 2005 to \$1.5 million for 2006, as a percent of sales, decreasing from 8.8% for 2005 to 8.0% for 2006.

- Engineering expense increased from \$1.5 million, 11.0% of sales, for 2005 to \$1.6 million, 8.4% of sales, for 2006. This increase was due to the Company increasing the level of engineering personnel staffing required to fulfill the design and project management portions of contracts.
- Manufacturing overhead was \$5.0 million or 35.4% of sales for 2005 as compared to \$5.3 million or 27.6% of sales for 2006. During 2006, increases in manufacturing overhead were largely due to a \$106,000 increase in manufacturing supplies expense, a \$65,000 increase in supervisor salaries and indirect labor expense, a \$52,000 increase in perishable tooling expense, a \$52,000 increase in medical insurance premiums, a \$42,000 increase

11

in payroll tax expense and a \$40,000 increase in utilities expense. These increases were offset by a \$92,000 decrease in depreciation expense.

SELLING AND ADMINISTRATIVE EXPENSE - Selling and administrative expense decreased from \$2.1 million for the first three quarters of 2005 to \$1.8 million for 2006. As a percent of sales, selling and administrative expense decreased from 14.8% for 2005 to 9.6% for 2006. During 2006, increases in selling and administrative expense were largely due to an \$156,000 increase in public company expenses, a \$65,000 increase in the State of Michigan Single Business tax, a \$59,000 increase in bad debt expense and a \$38,000 increase in director fees expense. These increases were offset by a \$523,000 decrease in legal and professional expenses, a \$30,000 decrease in travel expenses and a \$40,000 decrease in supervisor salaries expense.

The decrease in professional and legal expenses related to the Company's former primary lender requiring the Company to retain the services of a consulting company and the lender's legal counsel at the Company's expense during 2005. During the first three quarters of 2005, such expenses totaled approximately \$511,000.

INTEREST EXPENSE - Interest expense increased from \$1.1 million for 2005 to \$1.3 million for 2006. This increase was largely due to the Company's increased debt levels during the first three quarters of 2006 as compared to 2005. For the first three quarters of 2006, the Company utilized \$1.7 million of cash in operating activities (financed with borrowings on revolving line of credit) as compared to generating cash of \$6.8 million in 2005 (utilized to reduce revolving line of credit).

FEDERAL INCOME TAXES - For the nine months ended May 31, 2006, the Company recorded a valuation allowance of approximately \$190,000 to reduce its deferred tax assets resulting from income tax benefit. For the three months ended May 31, 2006, the Company recorded a decrease in the deferred tax asset valuation allowance of approximately \$6,000 to offset the income tax benefit.

LIQUIDITY AND CAPITAL RESOURCES - During the nine-month period ended May 31, 2006 the Company's cash used in operating activities was \$1.7 million. This largely resulted from an increase of \$3.8 million in account receivables and a \$1.1 million increase in accounts payable and accrued liabilities. From

Edgar Filing: RIVIERA TOOL CO - Form 10-Q

investing activities, the Company incurred a decrease in other assets of \$135,000 and utilized \$111,000 for additions to property, plant and equipment. The Company financed its increase in working capital requirements with \$2.4 million of borrowings on its revolving line of credit, net of \$1.0 million utilized to reduce other debt (of which \$150,000 was term debt, which was converted to common stock).

The Company believes that the revolving line of credit and the funds generated from operations will be sufficient to cover anticipated cash needs for the foreseeable future. However, depending on the Company's level of future sales, terms of such sales, financial performance and cash flow of existing contracts, such financing may not be sufficient to support operations. Therefore, the Company may be required to seek additional sources of funding.

12

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

The following table provides information on the Company's debts that are sensitive to changes in interest rates.

| AS OF MAY 31, 2006: | AMOUNT OUTSTANDING | MATURITY DATE |
|--|-----------------------|---------------|
| | | |
| CONVERTIBLE REVOLVING NOTE: | | |
| Variable rate revolving credit line at an interest rate of prime rate plus 1.25% (as of May 31, 2006, an effective rate of 9.25%)..... | \$8,930,250 | May 17, 2008 |
| SECURED CONVERTIBLE TERM NOTE: | | |
| At an interest rate of prime plus 4.00% (as of May 31, 2006, an effective rate of 9.25%)..... | \$2,327,273 | May 17, 2008 |
| OVERFORMULA: | | |
| At an interest rate of prime plus 1.25% (as of May 31, 2006, an effective rate of 12%)..... | \$2,000,000 | April 1, 2007 |

The Company is exposed to market risk from changes in interest rates on its debt obligations. The Company does not currently use any derivative financial instruments to manage its interest rate risk.

ITEM 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures. Our management, with the participation of our principal executive officer and principal financial officer, has evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")), as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on such evaluation, our principal executive officer and principal financial officer have concluded that as of such date, our disclosure controls and procedures were designed to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in applicable SEC rules and forms and were effective.

Edgar Filing: RIVIERA TOOL CO - Form 10-Q

Changes in Internal Control Over Financial Reporting. There was no change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) that occurred during the period covered by this Quarterly Report on Form 10-Q that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

13

PART II. OTHER INFORMATION

ITEM 1A. RISK FACTORS

The Company faces a number of significant risks and uncertainties in connection with its operations. The Company's results of operations and financial condition could be materially affected by the factors described below. While each risk is described separately, some risks are inter-related and it is possible that certain risks could trigger the applicability of other risks described below. The risks and uncertainties described below are not the only ones we face. Additional risks and uncertainties not presently known to us may also impair our operations and business.

If we do not successfully address any of the risks described below, there could be a material adverse effect on our financial condition, operating results and business, and the trading price of our common stock may decline. We cannot assure you that we will successfully address these risks.

WE HAVE A HISTORY OF OPERATING LOSSES, ANTICIPATE INCURRING LOSSES FOR THE FORESEEABLE FUTURE AND MAY NEVER BECOME PROFITABLE.

For the fiscal year ending August 31, 2005, we had an operating loss of approximately \$2,502,000. For each of the quarterly periods ending November 30, 2005 and February 28, 2006, we had operating losses of approximately \$441,000 and \$135,000, respectively. For the three-month and nine-month periods ended May 31, 2006, the Company had net income of \$18,391 and net loss of \$557,764, respectively.

The report of the Company's auditors with respect to their examination of the Company's financial statements for the year ended August 31, 2005 contains an explanatory paragraph relating to the preparation of the Company's financial statements on a "going concern" basis, and states that, the Company was not in compliance with its loan agreements, has suffered recurring losses from operations and has a retained deficit, that raise a substantial doubt about the Company's ability to continue as a going concern. At August 31, 2005 and May 31, 2006, we had an accumulated deficit of approximately \$13,149,000 and \$13,706,000, respectively. While our management has addressed the conditions which have left substantial doubt about our ability to continue as a going concern, there is no certainty that we will be successful in implementing any of the plans of management to restore us to profitability or to otherwise ensure that we will be able to continue as a going concern.

SHAREHOLDERS MAY SUFFER DILUTION FROM THE EXERCISE OF EXISTING OPTIONS, WARRANTS AND CONVERSION RIGHTS.

Our common stock may become diluted if warrants and options to purchase our common stock are exercised or additional shares are issued upon conversion pursuant to conversion rights by the Company's Senior Lender, Laurus Master Fund, Ltd. ("Laurus"). The number of shares of our common stock that can

Edgar Filing: RIVIERA TOOL CO - Form 10-Q

currently be purchased upon exercise of warrants is 10,000, upon exercise of options is 831,000 (650,000 of these options are those granted to Laurus) and pursuant to conversion rights is 3,132,531. Under the terms of our Agreements with Laurus, the number of shares to be obtained upon exercise of options or pursuant to conversion rights held by Laurus cannot exceed the number of shares that, when combined with all other shares of common stock and securities then owned by Laurus, would result in Laurus owning more than 4.99% of our outstanding common stock at any given point of time (or 19.99% in the event that such limitation is suspended upon the occurrence of an "event of default" under any of the Agreements or any other transaction agreements).

These shares, as well as the eligibility for additional restricted shares to be sold in the future, either pursuant to future registrations under the Securities Act, or an exemption such as Rule 144 under the Securities Act, may have a dilutive effect on the market price of our common stock.

THE INABILITY TO OBTAIN NECESSARY ADDITIONAL CAPITAL IN THE FUTURE ON ACCEPTABLE TERMS COULD DELAY US FROM EXECUTING OUR BUSINESS PLAN OR PREVENT US FROM DOING SO ENTIRELY.

14

We expect to need additional capital in the future to fund our operations, finance investments in equipment and corporate infrastructure, expand our domestic and global sub-supplier network, increase the range of services we offer and respond to competitive pressures and perceived opportunities. Cash flow from operations and cash on hand may not be sufficient to cover our operating expenses and capital investment needs. We cannot assure you that additional financing will be available on terms acceptable to us, if at all. A failure to obtain additional funding could prevent us from making expenditures that are needed to allow us to grow or maintain our operations. Increases in business can temporarily reduce our working capital due to cash flow lags.

If we raise additional funds by selling equity securities, the relative equity ownership of our existing investors could be diluted or the new investors could obtain terms more favorable than previous investors. If we raise additional funds through debt financing, we could incur significant borrowing costs. The failure to obtain additional financing when required could result in us being unable to grow as required to maintain profitable operations.

WE HAVE SIGNIFICANT OUTSTANDING INDEBTEDNESS AND DEBT SERVICE OBLIGATIONS.

In order to finance our operations we have incurred indebtedness. Our credit facility with Laurus is secured by substantially all of our assets. In addition to certain limited financial covenants, our credit facility restricts our ability to incur additional indebtedness or to pledge our assets. As of May 31, 2006, we are in compliance with all of the terms of our credit facility with Laurus. There can be no assurance, however, that we will be able to comply with the terms of this credit facility in the future. See "Management's Discussion and Analysis of Financial Condition and Results of Operations" on page 9 for additional information on our outstanding indebtedness.

Our business is subject to all of the risks associated with substantial leverage, including the risk that available cash may not be adequate to make required payments. Our ability to satisfy outstanding debt obligations from cash flow will be dependent upon our future performance and will be subject to financial, business and other factors, many of which will be beyond our control. In the event that we do not have sufficient cash resources to satisfy our repayment obligations, we would be in default, which would have a material

Edgar Filing: RIVIERA TOOL CO - Form 10-Q

adverse effect on our business. To the extent that we are required to use cash resources to satisfy interest payments to the holders of outstanding debt obligations, we will have fewer resources available for other purposes. There is no assurance that we will not increase our leverage in the future, whether as a result of operational or financial performance, acquisition or otherwise.

OUR REVENUE WOULD DECLINE SIGNIFICANTLY IF WE LOSE ONE OR MORE OF OUR MOST SIGNIFICANT CUSTOMERS WHICH COULD HAVE A SIGNIFICANT ADVERSE IMPACT ON US.

A significant portion of our revenues are concentrated among a few large customers. For the year ended August 31, 2005, our largest customer represented approximately \$3.4 million or 18% of total revenue, while the next three largest customers represented approximately \$4.8 million or 25% of total revenue. Our three largest customers represented 84% and 63% of total revenue for each of the fiscal years ended 2005 and 2004, respectively. For the three and nine months ended May 31, 2006, our three largest customers represented approximately 60% and 52%, respectively, of total revenues. The loss of any of the foregoing customers could have a significant adverse impact on us.

THERE IS NO ASSURANCE THAT WE WILL REMAIN LISTED ON AN ACTIVE TRADING MARKET.

Although our common stock is quoted on the American Stock Exchange ("Amex"), there can be no assurance that we will, in the future, be able to meet all the requirements for continued quotation thereon. Amex recently approved a plan submitted by the Company to regain compliance with its continued listing requirements by August 9, 2007. Although the Company believes it can achieve its plan, there can be no assurance that it can successfully do so. In the absence of an active trading market or if our common stock cannot be traded on the American Stock Exchange, our common stock could instead be traded on the Electronic Bulletin Board or in the Pink Sheets. In such event, the liquidity and stock price in the secondary market may be adversely affected. In addition, in the event our common stock was delisted, broker-dealers have certain regulatory burdens imposed upon them, which may discourage broker-dealers from effecting transactions in our common stock, further limiting the liquidity of our common stock.

OUR STOCK PRICE IS VOLATILE.

15

Our stock price, like that of other small cap companies, is subject to significant volatility because of factors such as quarterly variations in our operating results, changes in revenue or earnings estimates by the investment community and speculation in the press or investment community. In addition, our stock price is affected by unfavorable global economic and market conditions. If such conditions deteriorate, our stock price could decline.

WE DEPEND ON OUR SENIOR MANAGEMENT, THE LOSS OF WHOM WOULD HAVE AN ADVERSE IMPACT ON US.

We presently are dependent upon the executive abilities of our President and Chief Executive Officer, Kenneth K. Rieth, our Chief Financial Officer, Peter C. Canepa, and our other executive officers. Our business and operations to date chiefly have been implemented under the direction of these individuals, who presently are, and in the future will be, responsible for the implementation of our anticipated plans and programs. The loss or unavailability of the services of one or more of our principal executives would have an adverse effect on us. Given our present financial condition, we may encounter difficulty in our ability to recruit and ultimately hire any replacement or additional executive

Edgar Filing: RIVIERA TOOL CO - Form 10-Q

officers having similar background, experience and qualifications as those of our current executive officers.

THE MARKETS SERVED BY US ARE HIGHLY CYCLICAL AND OUR BUSINESS COULD BE MATERIALLY ADVERSELY AFFECTED AS A RESULT OF GENERAL ECONOMIC AND MARKET CONDITIONS.

We are subject to the effects of general global economic and market conditions. The automotive industry is highly cyclical and dependent on consumer spending. Economic factors adversely affecting automotive production and consumer spending could adversely impact our business. If economic and market conditions deteriorate, our business, results of operations or financial condition could be materially adversely affected. An economic downturn may also impact substantially leveraged companies, such as ourselves, more than similarly situated companies with less leverage.

LABOR INTERRUPTIONS COULD HAVE AN ADVERSE IMPACT ON OUR BUSINESS.

Within the automotive supply industry substantially all of the hourly employees of the OEMs and many Tier I suppliers are represented by labor unions, and work pursuant to collective bargaining agreements. The failure of any of our significant customers to reach agreement with a labor union on a timely basis, resulting in either a work stoppage or strike, could have an adverse impact on our business.

OUR BUSINESS COULD BE MATERIALLY ADVERSELY AFFECTED AS A RESULT OF WAR OR ACTS OF TERRORISM.

Terrorist acts or acts of war may cause damage or disruption to our employees, facilities, customers and partners, which could have a material adverse effect on our business, results of operations or financial condition. Such conflicts may also cause damage or disruption to transportation and communication systems and to our ability to manage logistics in such an environment, including receipt of materials and distribution of products.

WE ARE SUBJECT TO ENVIRONMENTAL REGULATION WHICH COULD HAVE AN ADVERSE IMPACT ON US.

We are subject to the requirements of federal, state and local environmental and occupational health and safety laws and regulations. Although we have made and will continue to make expenditures to comply with environmental requirements, these requirements are constantly evolving, and it is impossible to predict whether compliance with these laws and regulations may have a material adverse effect on us in the future. If a release of hazardous substances occurs on or from our property or from any of our disposals at offsite disposal locations, or if contamination is discovered at any of our current or former properties, we may be held liable, and the amount of such liability could be material.

16

ITEM 5. OTHER INFORMATION

The Company recently reported a number of matters relating to its change in certifying accountant and compliance with the continued listing requirements of the Amex. Such matters were disclosed on Form 8-K below and are incorporated by reference.

NONE

Edgar Filing: RIVIERA TOOL CO - Form 10-Q

ITEM 6. EXHIBITS

Exhibits:

- 31.1 Written Statement of the Chief Executive Officer Pursuant to 18 U.S.C. Section 1350 Sec. 906
- 31.2 Written Statement of the Chief Financial Officer Pursuant to 18 U.S.C. Section 1350 Sec. 906
- 32 Written Statement of the Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350 Sec. 302

SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: July 14, 2006

Riviera Tool Company

/s/ Kenneth K. Rieth

Kenneth K. Rieth
President and Chief Executive Officer
(Principal Executive Officer)

/s/ Peter C. Canepa

Peter C. Canepa
Chief Financial Officer, Treasurer and
Secretary (Principal Financial and
Accounting Officer)

17

EXHIBIT INDEX

| EXHIBIT NO. ----- | DESCRIPTION ----- |
|-------------------------|--|
| 31.1 | Written Statement of the Chief Executive Officer Pursuant to 18 U.S.C. Section 1350 Sec. 906 |
| 31.2 | Written Statement of the Chief Financial Officer Pursuant to 18 U.S.C. Section 1350 Sec. 906 |
| 32 | Written Statement of the Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350 Sec. 302 |