GRIFFON CORP
Form 10-Q
May 02, 2014
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

$_{\rm S}$ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2014

transition report pursuant to section 13 or 15(d) of the securities exchange act of 1934

For the transition period from to

Commission File Number: 1-06620

GRIFFON CORPORATION

(Exact name of registrant as specified in its charter)

DELAWARE 11-1893410
(State or other jurisdiction of incorporation or organization) Identification No.)

712 Fifth Ave, 18th Floor, New York, New York (Address of principal executive offices) (Zip Code)

(212) 957-5000

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. S Yes £ No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ($\S232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). S Yes £ No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer \pounds Accelerated filer x Non-accelerated filer \pounds Smaller reporting company \pounds (Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). £ Yes S No

The number of shares of common stock outstanding at April 30, 2014 was 54,512,132.

Griffon Corporation and Subsidiaries

Contents

PART I - FINANCIAL INFORMATION	Page
<u>Item 1 – Financial Statements</u>	
Condensed Consolidated Balance Sheets at March 31, 2014 (unaudited) and September 30, 2013	1
Condensed Consolidated Statement of Shareholders' Equity for the Six Months Ended March 31, 2014 (unaudited)	1
Condensed Consolidated Statements of Operations and Comprehensive Income (Loss) for the Three and Six Months Ended March 31, 2014 and 2013 (unaudited)	2
Condensed Consolidated Statements of Cash Flows for the Six Months Ended March 31, 2014 and 2013 (unaudited)	3
Notes to Condensed Consolidated Financial Statements (unaudited)	4
<u>Item 2 – Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	26
Item 3 - Quantitative and Qualitative Disclosures about Market Risk	38
<u>Item 4 - Controls & Procedures</u>	39
PART II – OTHER INFORMATION	
<u>Item 1 – Legal Proceedings</u>	39
<u>Item 1A – Risk Factors</u>	39
<u>Item 2 – Unregistered Sales of Equity Securities and Use of Proceeds</u>	40
<u>Item 3 – Defaults Upon Senior Securities</u>	40
<u>Item 4 – Mine Safety Disclosure</u> s	40
<u>Item 5 – Other Informatio</u> n	40
<u>Item 6 – Exhibits</u>	40
<u>Signatures</u>	42
Exhibit Index	43

Part I – Financial Information

Item 1 – Financial Statements

GRIFFON CORPORATION AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS

(in thousands)

CURRENT ASSETS	(Unaudited) At March 31, 2014	At September 30, 2013
Cash and equivalents	\$69,933	\$178,130
Accounts receivable, net of allowances of \$6,481 and \$6,136	309,162	256,215
Contract costs and recognized income not yet billed, net of progress payments of \$ 13,173 and \$6,941	107,825	109,828
Inventories, net	256,690	230,120
Prepaid and other current assets	51,212	48,903
Assets of discontinued operations	1,217	1,214
Total Current Assets	796,039	824,410
PROPERTY, PLANT AND EQUIPMENT, net	357,882	353,593
GOODWILL	370,172	357,730
INTANGIBLE ASSETS, net	224,226	221,391
OTHER ASSETS	30,774	28,580
ASSETS OF DISCONTINUED OPERATIONS	3,107	3,075
Total Assets	\$1,782,200	\$1,788,779
CURRENT LIABILITIES		
Notes payable and current portion of long-term debt	\$13,393	\$10,768
Accounts payable	182,505	163,610
Accrued liabilities	82,472	106,743
Liabilities of discontinued operations	3,069	3,288
Total Current Liabilities	281,439	284,409
LONG-TERM DEBT, net of debt discount of \$11,454 and \$13,246	773,579	678,487
OTHER LIABILITIES	165,071	170,675
LIABILITIES OF DISCONTINUED OPERATIONS	4,359	4,744
Total Liabilities	1,224,448	1,138,315
COMMITMENTS AND CONTINGENCIES - See Note 19		
SHAREHOLDERS' EQUITY		
Total Shareholders' Equity	557,752	650,464
Total Liabilities and Shareholders' Equity	\$1,782,200	\$1,788,779

GRIFFON CORPORATION

CONDENSED CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY

(Unaudited)

	COMMO STOCK		CAPITAL IN EXCESS OF	RETAINEL	TREASI SHARE		ACCUMU OTHER COMPRE	DEFERRED)
(in thousands)	SHARE	S ^{PAR} VALUE	PAR VALUE	EARNINGS	SHARE	SCOST	INCOME (LOSS)	COMPENSA	TTION
Balance at September 30, 2013	77,616	\$19,404	\$494,412	\$434,363	18,527	\$(274,602)	\$ (3,339)	\$(19,774)	\$650,464
Net loss				(22,589)					(22,589)
Dividend			_	(3,290)		_		_	(3,290)
Tax effect from exercise/vesting of equity awards, net	_	_	273	_	_	_	_	_	273
Amortization of deferred compensation	_		_	_	_	_	_	1,043	1,043
Common stock acquired			_	_	5,454	(63,370)	_		(63,370)
Stock grants and equity awards, net	877	219	300	_	_	_	_	_	519
ESOP purchase of common stock	_	_	_	_	_	_	_	(10,000)	(10,000)
ESOP allocation of common stock	_		204	_	_	_	_	_	204
Stock-based compensation	_	_	4,996	_	_	_	_	_	4,996
Other comprehensive loss, net of tax	_	_	_	_	_	_	(498)	_	(498)
Balance at March 31, 2014	78,493	\$19,623	\$500,185	\$408,484	23,981	\$(337,972)	\$ (3,837)	\$(28,731)	\$557,752

The accompanying notes to condensed consolidated financial statements are an integral part of these statements.

GRIFFON CORPORATION AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (LOSS)

(in thousands, except per share data)

(Unaudited)

			Six Month March 31,	s Ended
	2014	2013	2014	2013
Revenue	\$507,687	\$488,743	\$961,145	\$912,492
Cost of goods and services	397,700	383,246	745,655	709,325
Gross profit	109,987	105,497	215,490	203,167
-				
Selling, general and administrative expenses	89,622	86,059	177,302	168,278
Restructuring and other related charges	692	9,336	1,534	10,444
Total operating expenses	90,314	95,395	178,836	178,722
Income from operations	19,673	10,102	36,654	24,445
Other income (expense)				
Interest expense	(12,389)			
Interest income	28	151	61	179
Loss from debt extinguishment, net	(38,890)		(38,890)	
Other, net	783	422	1,689	908
Total other expense, net	(50,468)	(12,487)	(62,663)	(25,080)
Loss before taxes	(30,795)	(2,385)	(26,009)	(635)
Benefit for income taxes	(4,970)	(1,566)	(3,420)	(374)
Net loss	\$(25,825)	\$(819)	\$(22,589)	\$(261)
	* (0. 73	. (0.0 0	.	. (0.00
Basic loss per common share	,			\$(0.00)
Weighted-average shares outstanding	48,990	54,345	50,872	54,749
Diluted loss per common share	\$(0.53)	\$(0.02)	\$(0.44)	\$(0.00)
Weighted-average shares outstanding	48,990	54,345	50,872	54,749
Weighted average shares outstanding	10,770	54,545	30,072	34,749
Net loss	\$(25,825)	\$(819)	\$(22,589)	\$(261)
Other comprehensive income (loss), net of taxes:				
Foreign currency translation adjustments	1,224	(5,924)	(1,913)	(2,921)
Pension and other post retirement plans	1,099	489	1,415	4,349
Gain on cash flow hedge		171		171
Total other comprehensive income (loss), net of taxes	2,323	(5,264)	(498)	4 700
Comprehensive income (loss), net	\$(23,502)		\$(23,087)	
1	. (-) /	. (-)/	. (-))	. ,

The accompanying notes to condensed consolidated financial statements are an integral part of these statements.

GRIFFON CORPORATION AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(in thousands)

(Unaudited)

	Six Months March 31,	Ended
	2014	2013
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net loss	\$(22,589)	\$(261)
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation and amortization	33,232	35,038
Stock-based compensation	4,996	6,298
Asset impairment charges - restructuring	169	3,122
Provision for losses on accounts receivable	132	440
Amortization of deferred financing costs and debt discounts	3,188	3,102
Loss from debt extinguishment, net	38,890	
Deferred income taxes	(57)	(592)
(Gain) loss on sale/disposal of assets	180	(801)
Change in assets and liabilities, net of assets and liabilities acquired:		
Increase in accounts receivable and contract costs and recognized income not yet billed	(46,834)	(87,531)
(Increase) decrease in inventories	(23,858)	90
Decrease in prepaid and other assets	3,482	411
(Decrease) increase in accounts payable, accrued liabilities and income taxes payable	(18,713)	7,080
Other changes, net	1,145	(379)
Net cash used in operating activities	(26,637)	(33,983)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Acquisition of property, plant and equipment	(34,845)	(30,995)
Acquired business, net of cash acquired	(22,720)	
Proceeds from sale of assets	294	1,216
Net cash used in investing activities	(57,271)	-
The cush used in investing detivities	(37,271)	(2),11)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from issuance of common stock	584	
Dividends paid	(3,290)	(2,938)
Purchase of shares for treasury	(63,370)	(22,109)
Proceeds from issuance of long-term debt	644,514	303
Payments of long-term debt	(586,310)	(5,400)
Change in short-term borrowings	4,908	2,157
Financing costs	(10,687)	(759)
Purchase of ESOP shares	(10,000)	
Tax benefit from exercise/vesting of equity awards, net	273	150
Other, net	144	242

Net cash used in financing activities	(23,234)	(28,35	4)
CASH FLOWS FROM DISCONTINUED OPERATIONS: Net cash used in operating activities Net cash used in discontinued operations	(640 (640)	(478 (478)
Effect of exchange rate changes on cash and equivalents	(415)	(138)
NET DECREASE IN CASH AND EQUIVALENTS CASH AND EQUIVALENTS AT BEGINNING OF PERIOD CASH AND EQUIVALENTS AT END OF PERIOD	(108,197 178,130 \$69,933)	(92,73 209,65 \$116,92	54

The accompanying notes to condensed consolidated financial statements are an integral part of these statements.

GRIFFON CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(US dollars and non US currencies in thousands, except share and per share data) (Unaudited)

(Unless otherwise indicated, references to years or year-end refer to Griffon's fiscal period ending September 30)

NOTE 1 – DESCRIPTION OF BUSINESS AND BASIS OF PRESENTATION

About Griffon Corporation

Griffon Corporation (the "Company" or "Griffon") is a diversified management and holding company that conducts business through wholly-owned subsidiaries. Griffon oversees the operations of its subsidiaries, allocates resources among them and manages their capital structures. Griffon provides direction and assistance to its subsidiaries in connection with acquisition and growth opportunities as well as in connection with divestitures. Griffon, to further diversify, also seeks out, evaluates and, when appropriate, will acquire additional businesses that offer potentially attractive returns on capital.

Griffon currently conducts its operations through three segments:

Home & Building Products ("HBP") consists of two companies, The Ames Companies, Inc. ("Ames") and Clopay Building Products Company, Inc. ("CBP"):

Ames is a global provider of non-powered landscaping products that make work easier for homeowners and professionals.

CBP is a leading manufacturer and marketer of residential, commercial and industrial garage doors to professional installing dealers and major home center retail chains.

Telephonics Corporation ("Telephonics") designs, develops and manufactures high-technology integrated information, communication and sensor system solutions to military and commercial markets worldwide.

Clopay Plastic Products Company, Inc. ("Plastics") is an international leader in the development and production of embossed, laminated and printed specialty plastic films used in a variety of hygienic, health-care and industrial applications.

Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, these financial statements do not include all the information and footnotes required by U.S. GAAP for complete financial statements. As such, they should be read with reference to Griffon's Annual Report on Form 10-K for the year ended September 30, 2013, which provides a more complete explanation of Griffon's accounting policies, financial position, operating results, business properties and other matters. In the opinion of management, these financial statements reflect all adjustments considered necessary for a fair statement of interim results. Griffon's HBP operations are seasonal; for this and other reasons, the financial results of the Company for any interim period are not necessarily indicative of the results for the full year.

The condensed consolidated balance sheet information at September 30, 2013 was derived from the audited financial statements included in Griffon's Annual Report on Form 10-K for the year ended September 30, 2013.

The consolidated financial statements include the accounts of Griffon and all subsidiaries. Intercompany accounts and transactions have been eliminated on consolidation.

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting periods. These estimates may be adjusted due to changes in economic, industry or customer financial conditions, as well as changes in technology or demand. Significant estimates include allowances for doubtful accounts receivable and returns, net realizable value of inventories, restructuring reserves, valuation of goodwill and intangible assets, percentage of completion method of accounting, pension assumptions, useful lives associated with depreciation and amortization of intangible and fixed assets, warranty reserves, sales incentive accruals, stock based compensation assumptions, income taxes and tax valuation reserves, environmental reserves, legal reserves, insurance reserves and the valuation of discontinued assets and liabilities, and the accompanying disclosures. These estimates are based on management's best knowledge of current events and actions Griffon may undertake in the future. Actual results may ultimately differ from these estimates.

Certain amounts in the prior year have been reclassified to conform to current year presentation.

NOTE 2 – FAIR VALUE MEASUREMENTS

The carrying values of cash and equivalents, accounts receivable, accounts and notes payable and revolving credit debt approximate fair value due to either the short-term nature of such instruments or the fact that the interest rate of the revolving credit debt is based upon current market rates.

The fair values of Griffon's senior notes due 2022 and 2017 4% convertible notes approximated \$591,000 and \$111,300, respectively, on March 31, 2014. Fair values were based upon quoted market prices (level 1 inputs).

Items Measured at Fair Value on a Recurring Basis

Insurance contracts and trading securities with values of \$3,644 and \$1,321 at March 31, 2014, respectively, are measured and recorded at fair value based upon quoted prices in active markets for identical assets (level 2 inputs).

At March 31, 2014, Griffon had \$3,861 of Australian dollar contracts at a weighted average rate of \$1.10. The contracts, which protect Australia operations from currency fluctuations for U.S. dollar based purchases, do not qualify for hedge accounting and a fair value gain of \$16 and \$54 was recorded in Other assets and to Other income for the outstanding contracts, based on similar contract values (level 2 inputs), for the quarter and six months ended March 31, 2014, respectively. All contracts expire in 15 to 80 days.

NOTE 3 – ACQUISITION

On December 31, 2013, Ames acquired Northcote Pottery ("Northcote"), founded in 1897 and a leading brand in the Australian outdoor planter and decor market, for approximately \$22,000. Northcote complements Southern Patio, acquired in 2011, and adds to Ames' existing lawn and garden operations in Australia. Northcote, which will be integrated with Ames, is expected to generate approximately \$28,000 of annualized revenue. Included in selling, general and administrative expenses are \$798 of acquisition costs, incurred by Griffon, related to this transaction in the first quarter of 2014.

The accounts of the acquired company, after adjustment to reflect fair market values (level 2 inputs) assigned to assets purchased, have been included in the consolidated financial statements from date of acquisition; acquired inventory was not significant.

The following table summarizes the preliminary fair values of the Northcote assets and liabilities as of the date of acquisition:

	2014
Current Assets, net of cash acquired	\$7,921
PP&E	1,376
Goodwill	11,617
Amortizable intangible assets	6,023
Indefinite life intangible assets	1,686
Total assets acquired	28,623
Total liabilities assumed	(6,903)
Net assets acquired	\$21,720

The amounts assigned to major intangible asset classifications, none of which are tax deductible, for the Northcote acquisition are as follows:

	Amortization
2014	Period
2014	(Years)
\$11,617	N/A
1,686	Indefinite
6,023	25
\$19,326	
	1,686 6,023

NOTE 4 – INVENTORIES

Inventories are stated at the lower of cost (first-in, first-out or average) or market.

The following table details the components of inventory:

	At March 31,	At September 30,
	2014	2013
Raw materials and supplies	\$73,152	\$65,560
Work in process	68,795	63,930
Finished goods	114,743	100,630
Total	\$256,690	\$ 230,120

NOTE 5 - PROPERTY, PLANT AND EQUIPMENT

The following table details the components of property, plant and equipment, net:

	At March 31,	At September 30,
	2014	2013
Land, building and building improvements	\$130,974	\$130,905
Machinery and equipment	697,621	661,094
Leasehold improvements	36,454	35,884
	865,049	827,883
Accumulated depreciation and amortization	(507,167)	(474,290)
Total	\$357,882	\$353,593

Depreciation and amortization expense for property, plant and equipment was \$14,491 and \$15,695 for the quarters ended March 31, 2014 and 2013, respectively, and \$29,396 and \$31,066 for the six months ended March 31, 2014 and 2013, respectively.

No event or indicator of impairment occurred during the quarter ended March 31, 2014, which would require additional impairment testing of property, plant and equipment.

NOTE 6 - GOODWILL AND OTHER INTANGIBLES

The following table provides changes in the carrying value of goodwill by segment during the six months ended March 31, 2014:

	At September 30, 2013	Goodwill from 2014 acquisitions	ad inc	her justments cluding rrency inslations	At March 31, 2014
Home & Building Products	\$ 269,802	\$ 11,617	\$	244	\$281,663
Telephonics	18,545	_		_	18,545
Plastics	69,383			581	69,964
Total	\$ 357,730	\$ 11,617	\$	825	\$370,172

The following table provides the gross carrying value and accumulated amortization for each major class of intangible assets:

	At March	31, 2014	At September 30, 2013		
	Gross Carrying Amount	Accumulated Amortization	Average Life (Years)	Gross Carrying Amount	Accumulated Amortization
Customer relationships	\$172,191	\$ 32,515	25	\$166,985	\$ 29,049
Unpatented technology	6,804	3,177	13	6,804	2,916
Total amortizable intangible assets	178,995	35,692		173,789	31,965
Trademarks	80,923	_		79,567	
Total intangible assets	\$259,918	\$ 35,692		\$253,356	\$ 31,965

Amortization expense for intangible assets was \$1,949 and \$1,986 for the quarters ended March 31, 2014 and 2013, respectively, and \$3,836 and \$3,972 for the six months ended March 31, 2014 and 2013, respectively.

No event or indicator of impairment occurred during the quarter ended March 31, 2014, which would require impairment testing of long-lived intangible assets including goodwill.

NOTE 7 – INCOME TAXES

In the quarter and six-month periods ended March 31, 2014 and 2013, the Company incurred pretax losses. The Company recognized tax benefits of 16.1% and 13.2% for the quarter and six-month periods ended March 31, 2014, respectively, compared to benefits of 65.7% and 59.0%, respectively, in the comparable prior year periods. The current and prior year benefit rates reflect the impact of permanent differences not deductible in determining taxable income, mainly limited deductibility of restricted stock, tax reserves and changes in earnings mix between domestic and non-domestic operations, which are material relative to the level of pretax result.

The current quarter and six-month periods include \$609 and \$320, respectively, of provisions for discrete items resulting primarily from the conclusion of tax audits in certain jurisdictions, and the impact of tax law changes enacted in the current quarter. The comparable prior year periods included \$309 and \$364, respectively, of benefits from discrete items, primarily the retroactive extension of the federal R&D credit signed into law January 2, 2013.

Excluding discrete items, the effective tax benefit rates for the quarter and six month periods ended March 31, 2014 were 18.1% and 14.4%, respectively, compared to benefit rates of 52.7% and 1.7% in the comparable prior year periods, respectively.

NOTE 8 – LONG-TERM DEBT

(a) 5.3% 2,800

		At Mar	ch 31, 2				0		C		At September		-1		0
		Outsta Balan	anding ce	Original Issuer Discoun		Balance Sheet	Fe	apitalized ees & xpenses	Coupoi Interest Rate		Outstanding Balance	Origin Issuer Discou		Balance Sheet	F E
Senior notes due 2018	(a)	\$—		\$—	\$	\$—	\$—	_	n/a		\$550,000	\$—		\$550,000	\$7
Senior notes due 2022	(a)	600,00	00			600,000	9,	839	5.25	%	_	_		_	_
Revolver due 2019	(a)	20,000	0	_		20,000	2,	227	n/a		_			_	2
Convert. debt due 2017	(b)	100,00	00	(11,454)	88,546	1,	256	4.00	%	100,000	(13,24	6)	86,754	1
Real estate mortgages	(c)	16,818	8	_		16,818	65	57	n/a		13,212	_		13,212	1
ESOP Loans	(d)	30,08	7	_		30,087	79)	n/a		21,098	_		21,098	2
Capital lease - real estate	(e)	9,042		_		9,042	19	94	5.00	%	9,529	_		9,529	2
Non U.S. lines of credit	(f)	9,443		_		9,443		_	n/a		4,606	_		4,606	_
Non U.S. term loans	(f)	11,559	9	_		11,559	88	3	n/a		3,115	_		3,115	2
Other long term debt	(g)	1,477		_		1,477	29)	n/a		941	_		941	_
Totals less:		798,42	26	(11,454)	786,972	\$14	1,369			702,501	(13,24	5)	689,255	\$1
Current portion		(13,39	93)	_		(13,393)				(10,768) —		(10,768))
Long-term debt		\$785,03	33	\$(11,454) \$	\$773,579					\$691,733	\$(13,24	6)	\$678,487	
			Three	Months Er	nded			14	Three 1	Mor	nths Ended Ma		13		
			Effect Intere Rate	ive Cash st Interest	De	nort. Denort. Co	her	^d Total Interest Expense	Effecti Interes Rate	ve Cas ^t Inte	Amort. Debt Discou	Cost &	Inte	al erest pense	
Senior note 2018	s du	e (a)	7.1%	\$6,133	\$ -	_ \$2	261	\$6,394	7.5%	\$9,	797 \$ —	\$ 405	\$10	0,202	

111

2,911

n/a

Edgar Filing: GRIFFON CORP - Form 10-Q

Senior notes due											
2022											
Revolver due 2019	(a)	n/a	306		142	448	n/a	206		157	363
Convert. debt due 2017	(b)	9.3%	1,000	909	110	2,019	9.3%	1,000	834	111	1,945
Real estate mortgages	(c)	3.8%	122	_	37	159	5.4%	135		22	157
ESOP Loans	(d)	3.4%	180		5	185	2.9%	158		2	160
Capital lease - real estate	(e)	5.3%	114	_	7	121	5.2%	125		7	132
Non U.S. lines of credit	(f)	n/a	224	_	_	224	n/a	147		_	147
Non U.S. term loans	(f)	n/a	101	_	_	101	n/a	133		25	158
Other long term debt	(g)	n/a	_	_	_	_	n/a	136			136
Capitalized interest			(173)			(173)		(340)			(340)
Totals			\$10,807	\$ 909	\$ 673	\$12,389		\$11,497	834	\$ 729	\$13,060

		Six M	Six Months Ended March 31, 2014 Amort.				Six Months Ended March 31, 2013 Amort.				
		Effecti Interes Rate	Cash Interest	Amort. Debt Discount	Deferred Cost &	Total Interest Expense	Effecti Interes Rate	Cash Interest	Amort. Debt Discount	Deferred Cost &	Total Interest Expense
Senior notes due 2018	(a)	7.1%	\$15,930	\$ <i>—</i>	\$ 667	\$16,597	7.4%	\$19,594	\$ <i>—</i>	\$811	\$20,405
Senior notes due 2022	(a)	5.3%	2,800	_	111	2,911	n/a	_	_	_	_
Revolver due 2019	(a)	n/a	473	_	278	751	n/a	424	_	313	737
Convert. debt due 2017	(b)	9.1%	2,000	1,792	221	4,013	9.2%	2,000	1,645	222	3,867
Real estate mortgages	(c)	4.0%	252	_	73	325	5.4%	274	_	43	317
ESOP Loans	(d)	3.2%	332	_	7	339	2.9%	325	_	4	329
Capital lease - real estate	(e)	5.3%	233		14	247	5.3%	256		13	269
Non U.S. lines of credit	(f)	n/a	417	_	_	417	n/a	260	_	_	260
Non U.S. term loans	(f)	n/a	153	_	4	157	n/a	306	_	51	357
Other long term debt	(g)	n/a	11	_	21	32	n/a	251	_	_	251
Capitalized interest			(266)	_	_	(266)		(625)	_	_	(625)
Totals			\$22,335	\$1,792	\$1,396	\$25,523		\$23,065	\$ 1,645	\$ 1,457	\$26,167

On February 27, 2014, in an unregistered offering through a private placement under Rule 144A, Griffon issued, at par, \$600,000 of 5.25% Senior Notes due 2022 ("Senior Notes"); interest is payable semi-annually on March 1 and September 1, starting September 1, 2014. Proceeds from the Senior Notes were used to redeem \$550,000 of 7.125% senior notes due 2018, to pay a tender offer premium of \$31,530 and to make interest payments of \$16,716, with the balance used to pay a portion of the related fees and expenses. The Senior Notes are senior unsecured obligations of Griffon guaranteed by certain domestic subsidiaries, and subject to certain covenants, limitations and restrictions. At the time of issuance of the Senior Notes, Griffon agreed that, within certain time periods after the issue date, it would offer to each noteholder, pursuant to a registration statement filed with and to be declared effective by the SEC, the opportunity to exchange its Senior Notes for new notes that have substantially identical terms to those of the Senior Notes (the only material difference being that the new notes are registered with the SEC).

In connection with these transactions, Griffon capitalized \$9,950 of underwriting fees and other expenses incurred related to issuance of the Senior Notes, which will amortize over the term of such notes. Griffon recognized a loss on the early extinguishment of debt on the 7.125% senior notes aggregating \$38,890, comprised of the \$31,530 tender offer premium, the write-off of \$6,574 of remaining deferred financing fees and \$786 of prepaid interest on defeased notes.

On February 14, 2014, Griffon amended its \$225,000 Revolving Credit Facility ("Credit Agreement") extending its maturity date from March 28, 2018 to March 28, 2019, amending certain financial maintenance ratio test thresholds and increasing certain baskets for permitted debt, guaranties, liens, asset sales, foreign acquisitions, investments and restricted payments. The facility includes a letter of credit sub-facility with a limit of \$60,000, a multi-currency sub-facility of \$50,000 and a swing line sub-facility with a limit of \$30,000. Borrowings under the Credit Agreement may be repaid and re-borrowed at any time, subject to final maturity of the facility or the occurrence of a default or an event of default under the Credit Agreement. Interest is payable on borrowings at either a LIBOR or base rate benchmark rate, in each case without a floor, plus an applicable margin, which adjusts based on financial performance. The current margins are 1.25% for base rate loans and 2.25% for LIBOR loans. The Credit Agreement has certain financial maintenance tests including a maximum total leverage ratio, a maximum senior secured leverage ratio and a minimum interest coverage ratio as well as customary affirmative and negative covenants and events of default. The Credit Agreement also includes certain restrictions, such as limitations on the ability of Griffon to incur indebtedness and liens and to make restricted payments and investments. Borrowings under the Credit Agreement are guaranteed by Griffon's material domestic subsidiaries and are secured, on a first priority basis, by substantially all assets of the Company and the guarantors and a pledge of not greater than 65% of the equity interest in each of Griffon's material, first-tier foreign subsidiaries.

At March 31, 2014, outstanding borrowings and standby letters of credit were \$20,000 and \$20,352, respectively; \$184,648 was available for borrowing at that date.

On December 21, 2009, Griffon issued \$100,000 principal of 4% convertible subordinated notes due 2017 (the "2017 Notes"). The current conversion rate of the 2017 Notes is 68.6238 shares of Griffon's common stock per \$1,000 principal amount of notes, corresponding to a conversion price of \$14.57 per share. When a cash dividend is declared that would result in an adjustment to the conversion ratio of less than 1%, any adjustment to the conversion ratio is deferred until the first to occur of (i) actual conversion; (ii) the 42nd trading day prior to maturity of the notes; and (iii) such time as the cumulative adjustment equals or exceeds 1%. As of March 31, 2014, the above conversion price included dividends paid through March 27, 2014. At both March 31, 2014 and 2013, the 2017 Notes had a capital in excess of par component, net of tax, of \$15,720.

On October 21, 2013, Griffon refinanced two properties' real estate mortgages to secure new loans totaling \$17,175. (c) The loans mature in October 2018, are collateralized by the related properties and are guaranteed by Griffon. The loans bear interest at a rate of LIBOR plus 2.75%. At March 31, 2014, \$16,818 was outstanding.

(d) In December 2013, Griffon's Employee Stock Ownership Plan ("ESOP") entered into an agreement which refinanced the two existing ESOP loans into one new Term Loan in the amount of \$21,098. The Agreement also provided a Line Note with \$10,000 available to purchase shares of Griffon common stock in the open market through September 29, 2014. As of March 31, 2014, 749,977 shares of Griffon common stock, for a total of \$10,000, were

purchased with proceeds from the Line Note. In March 2014, the Line Note was combined with the Term Loan to form one new term loan. The loan bears interest at a) LIBOR plus 2.25% or b) the lender's prime rate, at Griffon's option. The loan requires quarterly principal payments of \$505 through September 30, 2014 and \$419 per quarter thereafter, with a balloon payment of approximately \$19,000 due at maturity in December 2018. The loan is secured by shares purchased with the proceeds of the loan and with a lien on a specific amount of Griffon assets, and Griffon guarantees repayment. As of March 31, 2014, approximately \$30,087 was outstanding.

In October 2006, CBP entered into a capital lease totaling \$14,290 for real estate in Troy, Ohio. The lease matures (e) in 2022, bears interest at a fixed rate of 5.0%, is secured by a mortgage on the real estate and is guaranteed by Griffon.

In November 2010, Clopay Europe GMBH ("Clopay Europe") entered into a €10,000 revolving credit facility and a €20,000 term loan. The term loan was paid off in December 2013 and the revolver had borrowings of \$5,500 at March 31, 2014. The revolving facility matures in November 2014, but is renewable upon mutual agreement with the bank. The revolving credit facility accrues interest at EURIBOR plus 2.20% per annum. Clopay Europe is required to maintain a certain minimum equity to assets ratio and keep leverage below a certain level, defined as the ratio of total debt to EBITDA.

Clopay do Brazil maintains lines of credit of approximately \$5,700. Interest on borrowings accrues at a rate of Brazilian CDI plus 6.0% (16.55% at March 31, 2014). At March 31, 2014 there was approximately \$3,943 borrowed under the lines. Clopay Plastic Products Co., Inc. guarantees the loan and lines.

In November 2012, Garant G.P. ("Garant") entered into a CAD \$15,000 revolving credit facility. The facility accrues interest at LIBOR (USD) or the Bankers Acceptance Rate (CDN) plus 1.3% per annum (1.45% LIBOR USD and 2.47% Bankers Acceptance Rate CDN as of March 31, 2014). The revolving facility matures in November 2015. Garant is required to maintain a certain minimum equity. At March 31, 2014, there were no borrowings under the revolving credit facility with CAD \$15,000 available for borrowing.

In December 2013, Northcote Holdings Pty. Ltd entered into an AUD \$12,500 term loan. The term loan is unsecured, requires quarterly interest payments and principal is due at maturity (December 2016). The loan accrues interest at Bank Bill Swap Bid Rate "BBSY" plus 2.8% per annum (5.5% at March 31, 2014). As of March 31, 2014, Griffon had an outstanding balance of \$11,559. Subsidiaries of Northcote Holdings maintain a line of credit of approximately \$2,800. The line of credit accrues interest at BBSY plus 2.25% per annum (4.95% at March 31, 2014). At March 31, 2014, there were no outstanding borrowings under the line. Griffon Corporation guarantees both the term loan and the line of credit.

(g) Other long-term debt primarily consists of capital leases.

At March 31, 2014, Griffon and its subsidiaries were in compliance with the terms and covenants of its credit and loan agreements.

NOTE 9 — SHAREHOLDERS' EQUITY

During 2013, the Company declared and paid quarterly dividends of \$0.025 per share, totaling \$0.10 per share for the year. During the first and second quarter of 2014, the Board of Directors approved and paid a quarterly cash dividend

of \$0.03 per share. Dividends paid on allocated shares in the ESOP were used to pay down the ESOP loan and recorded as a reduction in expense. A dividend payable was established for the holders of restricted shares; such dividends will be released upon vesting of the underlying restricted shares.

On May 1, 2014, the Board of Directors declared a quarterly cash dividend of \$0.03 per share, payable on June 26, 2014 to shareholders of record as of the close of business on May 23, 2014.

Compensation expense for restricted stock is recognized ratably over the required service period based on the fair value of the grant calculated as the number of shares granted multiplied by the stock price on the date of grant and, for performance shares, the likelihood of achieving the performance criteria. Compensation cost related to stock-based awards with graded vesting is amortized using the straight-line attribution method.

In February 2011, shareholders approved the Griffon Corporation 2011 Equity Incentive Plan under which awards of performance shares, performance units, stock options, stock appreciation rights, restricted shares, deferred shares and other stock-based awards may be granted. On January 30, 2014, shareholders approved an amendment and restatement of the Incentive Plan (as amended, the "Incentive Plan"), which, among other things, added 1,200,000 shares to the Incentive Plan. Options granted under the Incentive Plan may be either "incentive stock options" or nonqualified stock options, generally expire ten years after the date of grant and are granted at an exercise price of not less than 100% of the fair market value at the date of grant. The maximum number of shares of common stock available for award under the Incentive Plan is 4,200,000 (600,000 of which may be issued as incentive stock options), plus any shares underlying awards outstanding on the effective date of the Incentive Plan under the 2006 Incentive Plan that are subsequently cancelled or forfeited. As of March 31, 2014, 963,657 shares were available for grant.

All grants outstanding under the Griffon Corporation 2001 Stock Option Plan, 2006 Equity Incentive Plan and Outside Director Stock Award Plan will continue under their terms; no additional awards will be granted under such plans.

During the first quarter of 2014, Griffon granted 599,328 restricted stock awards with vesting periods up to four years, 554,498 of which are also subject to certain performance conditions, with a total fair value of \$7,426, or a weighted average fair value of \$12.39 per share. During the second quarter of 2014, Griffon granted 518,490 restricted stock awards with vesting periods up to four years, 461,827 of which are also subject to certain performance conditions, with a total fair value of \$7,074, or a weighted average fair value of \$13.64 per share.

For the quarters ended March 31, 2014 and 2013, stock based compensation expense totaled \$3,321 and \$3,338, respectively. For the six months ended March 31, 2014 and 2013, stock based compensation expenses totaled \$4,996 and \$6,298, respectively.

In August 2011, Griffon's Board of Directors authorized the repurchase of up to \$50,000 of Griffon's outstanding common stock. Under this repurchase program, the Company may purchase shares, depending upon market conditions, in open market or privately negotiated transactions, including pursuant to a 10b5-1 plan. In the six months ended March 31, 2014, Griffon purchased 598,481 shares of common stock under the authorized program, for a total of \$7,501 or \$12.53 per share. To date, Griffon has purchased 4,320,712 shares of common stock, for a total of \$45,474 or \$10.52 per share under this repurchase authorization. As of March 31, 2014, \$4,525 remains under this \$50,000 authorization.

On May 1, 2014, Griffon's Board of Directors authorized the repurchase of up to an additional \$50,000 of Griffon's outstanding common stock. Under this repurchase program, the Company may purchase shares, depending upon market conditions, in open market or privately negotiated transactions, including pursuant to a 10b5-1 plan.

During the first quarter, 288,012 shares, with a market value of \$3,764 or \$13.07 per share, withheld to settle employee taxes due upon the vesting of restricted stock, were added to treasury stock. During the second quarter, 123,052 shares, with a market value of \$1,502 or \$12.21 per share, withheld to settle employee taxes due upon the vesting of restricted stock, were added to treasury.

In connection with the Northcote acquisition, Griffon entered into certain retention arrangements with Northcote management. Under these arrangements, on January 10, 2014, Griffon issued 44,476 shares of common stock to Northcote management for an aggregate purchase price of \$584 or \$13.13 per share, and for each share of common stock purchased, Northcote management received one restricted stock unit, included in the detail in the prior paragraph, that vests in three equal installments over 3 years, subject to the attainment of specified performance criteria.

On December 10, 2013, Griffon repurchased 4,444,444 shares of its common stock for \$50,000 from GS Direct, L.L.C. ("GS Direct"), an affiliate of The Goldman Sachs Group, Inc. The repurchase was effected in a private transaction at a per share price of \$11.25, an approximate 9.2% discount to the stock's closing price on November 12, 2013, the day before announcement of the transaction. The transaction was exclusive of the Company's August 2011 \$50,000 authorized share repurchase program. After closing the transaction, GS Direct continued to hold approximately 5.56 million shares (approximately 10%) of Griffon's common stock. GS Direct also agreed that, subject to certain exceptions, if it intends to sell its remaining shares of Griffon common stock at any time prior to December 31, 2014, it will first negotiate in good faith to sell such shares to the Company.

In December 2013, Griffon's Board of Directors authorized the ESOP to purchase up to \$10,000 of Griffon's outstanding common stock, depending upon market conditions, in open market or privately negotiated transactions, including pursuant to a 10b5-1 plan. During the first quarter of 2014, the ESOP purchased 120,000 shares of common stock, for a total of \$1,591 or \$13.26 per share. During the second quarter of 2014, the ESOP purchased 629,977 shares of common stock, for a total of \$8,409 or \$13.35 per share. In total, during the six month ended March 31, 2014, the ESOP purchased 749,977 shares of common stock, for a total of \$10,000 or \$13.33 per share, exhausting the \$10,000 authorization.

NOTE 10 – EARNINGS PER SHARE (EPS)

Basic EPS (and diluted EPS in periods where a loss exists) was calculated by dividing income available to common shareholders by the weighted average number of shares of common stock outstanding during the period. Diluted EPS was calculated by dividing income available to common shareholders by the weighted average number of shares of common stock outstanding plus additional common shares that could be issued in connection with stock based compensation. The 2017 Notes were anti-dilutive due to the conversion price being greater than the weighted-average stock price during the periods presented.

The following table is a reconciliation of the share amounts (in thousands) used in computing earnings per share:

	Three Months Ended March 31, 2014 2013		Six Months Ended March 3 2014 2013		
Weighted average shares outstanding - basic Incremental shares from stock based compensation	48,990	54,345	50,872	54,749	
Weighted average shares outstanding - diluted	48,990	54,345	50,872	54,749	
Anti-dilutive options excluded from diluted EPS computation Anti-dilutive restricted stock excluded from diluted EPS computation	644 1,507	856 2,421	644 1,682	856 2,259	

Griffon has the intent and ability to settle the principal amount of the 2017 Notes in cash, and as such, the potential issuance of shares related to the principal amount of the 2017 Notes does not affect diluted shares.

NOTE 11 - BUSINESS SEGMENTS

Griffon's reportable business segments are as follows:

HBP is a leading manufacturer and marketer of residential, commercial and industrial garage doors to professional installing dealers and major home center retail chains, as well as a global provider of non-powered landscaping products that make work easier for homeowners and professionals.

Telephonics develops, designs and manufactures high-technology integrated information, communication and sensor system solutions to military and commercial markets worldwide.

Plastics is an international leader in the development and production of embossed, laminated and printed specialty plastic films used in a variety of hygienic, health-care and industrial applications.

Information on Griffon's business segments is as follows:

	For the Th Months Er March 31,	nded	For the Six Months Ended March 31,		
REVENUE	2014	2013	2014	2013	
Home & Building Products:					
Ames	\$160,705	\$136,237	\$257,313	\$213,546	
CBP	90,838	89,499	212,680	202,366	
Home & Building Products	251,543	225,736	469,993	415,912	
Telephonics	104,185	121,631	200,210	217,681	
Plastics	151,959	141,376	290,942	278,899	
Total consolidated net sales	\$507.687	\$488,743	\$961.145	\$912,492	

The following table reconciles segment operating profit to Loss before taxes:

	For the Th Months En March 31,	nded	For the Six Months Ended March 31,		
LOSS BEFORE TAXES	2014	2013	2014	2013	
Segment operating profit:					
Home & Building Products	\$8,818	\$3,835	\$18,211	\$11,106	
Telephonics	10,677	13,753	21,329	28,398	
Plastics	9,352	916	15,177	3,558	
Total segment operating profit	28,847	18,504	54,717	43,062	
Net interest expense	(12,361)	(12,909)	(25,462)	(25,988)	
Unallocated amounts	(8,391)	(7,980)	(16,374)	(15,567)	
Loss from debt extinguishment, net	(38,890)		(38,890)		
Loss on pension settlement				(2,142)	
Loss before taxes	\$(30,795)	\$(2,385)	\$(26,009)	\$(635)	

Griffon evaluates performance and allocates resources based on each segments' operating results before interest income and expense, income taxes, depreciation and amortization, unallocated amounts (mainly corporate overhead), restructuring charges, acquisition-related expenses, and gains (losses) from pension settlement and debt extinguishment, as applicable ("Segment adjusted EBITDA"). Griffon believes this information is useful to investors for the same reason.

The following table provides a reconciliation of Segment adjusted EBITDA to Loss before taxes:

For the Three	For the Six Months
Months Ended	Ended March 31,

	March 31,			
	2014	2013	2014	2013
Segment adjusted EBITDA:				
Home & Building Products	\$17,124	\$17,555	\$36,191	\$34,794
Telephonics	12,535	15,505	24,931	31,869
Plastics	16,216	12,352	28,959	21,671
Total Segment adjusted EBITDA	45,875	45,412	90,081	88,334
Net interest expense	(12,361)	(12,909)	(25,462)	(25,988)
Segment depreciation and amortization	(16,336)	(17,572)	(33,032)	(34,828)
Unallocated amounts	(8,391)	(7,980)	(16,374)	(15,567)
Loss from debt extinguishment, net	(38,890)	_	(38,890)	_
Restructuring charges	(692)	(9,336)	(1,534)	(10,444)
Acquisition costs	_	_	(798)	_
Loss on pension settlement		_		(2,142)
Loss before taxes	\$(30,795)	\$(2,385)	\$(26,009)	\$(635)
13				

Unallocated amounts typically include general corporate expenses not attributable to a reportable segment.

	For the T Months E March 31	Ended ,	For the Six Months Ended March 31,		
DEPRECIATION and AMORT	<u>IZATION</u>	2014	2013	2014	2013
Segment: Home & Building Products Telephonics Plastics Total segment depreciation and an Corporate Total consolidated depreciation and		\$7,614 1,858 6,864 16,336 103 n \$16,439	\$9,157 1,752 6,663 17,572 109 \$17,681	\$15,648 3,602 13,782 33,032 200 \$33,232	\$18,017 3,471 13,340 34,828 210 \$35,038
CAPITAL EXPENDITURES Segment: Home & Building Products Telephonics Plastics Total segment Corporate Total consolidated capital expendi	tures	\$6,722 5,520 4,390 16,632 297 \$16,929	\$6,711 2,630 4,333 13,674 33 \$13,707	\$15,190 8,887 10,150 34,227 618 \$34,845	\$15,804 3,452 11,701 30,957 38 \$30,995
ASSETS Segment assets:	At March 31, 2014	At September 30, 2013			
Home & Building Products Telephonics Plastics Total segment assets Corporate Total continuing assets Assets of discontinued operations Consolidated total	\$995,765 299,820 426,563 1,722,148 55,728 1,777,876 4,324 \$1,782,200	\$908,386 296,919 422,730 1,628,035 156,455 1,784,490 4,289 \$1,788,779			

NOTE 12 – DEFINED BENEFIT PENSION EXPENSE

Defined benefit pension expense was as follows:

Three Months Six Months Ended Ended

Edgar Filing: GRIFFON CORP - Form 10-Q

	March 31	· •	March 31	• •
	2014	2013	2014	2013
Service cost	\$45	\$48	\$90	\$98
Interest cost	2,500	2,422	5,000	4,847
Expected return on plan assets	(2,885)	(3,136)	(5,770)	(6,274)
Amortization:				
Prior service cost	4	5	8	10
Recognized actuarial loss	489	840	978	1,680
Loss on pension settlement	_	_	_	2,142
Net periodic expense	\$153	\$179	\$306	\$2,503

During the second quarter of 2014, the company contributed €1,300 (U.S. \$1,776), which equaled the net balance sheet liability, in settlement of all remaining obligations for a non U.S. Pension liability. There were no gains or losses recorded for this settlement.

First quarter of 2013, Selling, general and administrative expenses included a \$2,142, non-cash, pension settlement loss resulting from the lump-sum buyout of certain participant's balances in the Company's defined benefit plan. The buyouts, funded by the pension plan, reduced the Company's net pension liability by \$3,472 and increased Accumulated Other Comprehensive Income (Loss) by \$3,649.

NOTE 13 – RECENT ACCOUNTING PRONOUNCEMENTS

In February 2013, the FASB issued new accounting guidance requiring enhanced disclosures for items reclassified out of accumulated other comprehensive income (loss). The guidance does not amend any existing requirements for reporting net income (loss) or other comprehensive income (loss) in the financial statements. This guidance is effective prospectively for annual reporting periods beginning after December 15, 2012, with early adoption permitted. As this new guidance is related to presentation only, the implementation of this guidance in the first quarter of fiscal year 2014 did not have a material effect on the Company's financial condition or results of operations.

The Company has implemented all new accounting pronouncements that are in effect and that may impact its financial statements and does not believe that there are any other new accounting pronouncements that have been issued that might have a material impact on its financial position or results of operations.

NOTE 14 - DISCONTINUED OPERATIONS

The following amounts related to the Installation Services segment, discontinued in 2008, and other businesses discontinued several years ago, which have been segregated from Griffon's continuing operations, and are reported as assets and liabilities of discontinued operations in the condensed consolidated balance sheets:

	At March	At September
	31.	30,
	- /	*
	2014	2013
Assets of discontinued operations:		
Prepaid and other current assets	\$1,217	\$ 1,214
Other long-term assets	3,107	3,075
Total assets of discontinued operations	\$4,324	\$ 4,289
Liabilities of discontinued operations:		
Accrued liabilities, current	\$3,069	\$ 3,288
Other long-term liabilities	4,359	4,744
Total liabilities of discontinued operations	\$7,428	\$ 8,032

There was no Installation Services revenue or income for the quarter or six months ended March 31, 2014 or 2013.

NOTE 15 - RESTRUCTURING AND OTHER RELATED CHARGES

In January 2013, Ames announced its intention to close certain manufacturing facilities, and to consolidate affected operations primarily into its Camp Hill and Carlisle, PA locations. The intended actions, to be completed by the end of calendar 2014, will improve manufacturing and distribution efficiencies, allow for in-sourcing of certain production currently performed by third party suppliers, and improve material flow and absorption of fixed costs.

Ames anticipates incurring pre-tax restructuring and related exit costs approximating \$8,000, comprised of cash charges of \$4,000 and non-cash, asset-related charges of \$4,000; the cash charges will include \$2,500 for one-time termination benefits and other personnel-related costs and \$1,500 for facility exit costs. Ames expects \$20,000 in capital expenditures in connection with this initiative and, to date, has incurred \$7,583 and \$15,269 in restructuring costs and capital expenditures, respectively.

HBP recognized \$692 and \$1,534, respectively, for the three and six months ended March 31, 2014, and \$4,563 and \$5,671, respectively, for the three and six months ended March 31, 2013 in restructuring and other related exit costs; such charges primarily related to one-time termination benefits, facility and other personnel costs, and asset impairment charges related to the Ames plant consolidation initiatives. The 2013 period also included charges related to a CBP plant consolidation.

In February 2013, Plastics undertook a restructuring project, primarily in Europe, to exit low margin business and to eliminate approximately 80 positions, resulting in restructuring charges of \$4,773, primarily related to one-time termination benefits and other personnel costs. The project was completed in 2013.

A summary of the restructuring and other related charges included in the line item "Restructuring and other related charges" in the Condensed Consolidated Statements of Operations and Comprehensive Income (Loss) were recognized as follows:

	Workforce Reduction	Facilities & Exit Costs	Other Related Costs	Non-cash Facility and Other	Total
Amounts incurred in:					
Quarter ended December 31, 2012	\$ 994	\$ 39	\$ 75	\$ —	\$1,108
Quarter ended March 31, 2013	3,795	523	1,517	3,501	9,336
Six Months Ended March 31, 2013	\$ 4,789	\$ 562	\$ 1,592	\$ 3,501	\$10,444
Quarter ended December 31, 2013	\$ 638	\$ 95	\$ 109	\$ —	\$842
Quarter ended March 31, 2014	495	137	60	_	692
Six Months Ended March 31, 2014	\$ 1,133	\$ 232	\$ 169	\$ —	\$1,534

The activity in the restructuring accrual recorded in accrued liabilities consisted of the following:

	Workforce Reduction	Facilities & Exit Costs	Other Related	Total
Accrued liability at September 30, 2013	\$ 3,057	\$ 393	\$ 407	\$3,857
Charges	1,133	232	169	1,534
Payments	(2,094)	(552)	(425	(3,071)
Accrued liability at March 31, 2014	\$ 2,096	\$ 73	\$ 151	\$2,320

NOTE 16 – OTHER EXPENSE

For the quarters ended March 31, 2014 and 2013, Other income (expense) included \$436 and (\$479), respectively, of net currency exchange (losses) in connection with the translation of receivables and payables denominated in currencies other than the functional currencies of Griffon and its subsidiaries as well as \$15 and \$321, respectively, of net investment income.

For the six months ended March 31, 2014 and 2013, Other income (expense) included \$679 and (\$467), respectively, of net currency exchange (losses) in connection with the translation of receivables and payables denominated in currencies other than the functional currencies of Griffon and its subsidiaries as well as \$127 and \$353, respectively, of net investment income.

NOTE 17 – WARRANTY LIABILITY

Telephonics offers warranties against product defects for periods generally ranging from one to two years, depending on the specific product and terms of the customer purchase agreement. Typical warranties require Telephonics to repair or replace the defective products during the warranty period at no cost to the customer. At the time revenue is recognized, Griffon records a liability for warranty costs, estimated based on historical experience, and periodically assesses its warranty obligations and adjusts the liability as necessary. Ames offers an express limited warranty for a period of ninety days on all products unless otherwise stated on the product or packaging from the date of original purchase.

Changes in Griffon's warranty liability, included in Accrued liabilities, were as follows:

	Three M Ended N 31,		Six Months Ended March 31,			
	2014	2013	2014	2013		
Balance, beginning of period	\$6,929	\$7,743	\$6,649	\$8,856		
Warranties issued and changes in estimated pre-existing warranties	1,135	662	2,101	656		
Actual warranty costs incurred	(953)	(981)	(1,639)	(2,088)		
Balance, end of period	\$7,111	\$7,424	\$7.111	\$7,424		

NOTE 18 - OTHER COMPREHENSIVE INCOME (LOSS)

The amounts recognized in other comprehensive income (loss) were as follows:

	Three M March 3		nded	Three Mor March 31,	d	
	Pre-tax	Tax	Net of tax	Pre-tax	$Tax = \frac{N}{ta}$	et of x
Foreign currency translation adjustments	\$1,224	\$—	\$1,224	\$(5,924)	\$\$	(5,924)
Pension and other defined benefit plans	1,698	(599)	1,099	845	(356)	489
Gain on cash flow hedge	—	—		171	_	171
Total other comprehensive income (loss)	\$2,922	\$(599)	\$2,323	\$(4,908)	\$(356) \$	(5,264)
	Six Mon 31, 2014		ed March	Six Mor 31, 2013	nths Endec	
P		Tax	Net of tax	Pre-tax	Tax	Net of tax
Foreign currency translation adjustments	\$(1,913)	\$	\$(1,913	3) \$(2,921) \$—	\$(2,921)
Pension and other defined benefit plans	2,191	(776)	1,415	7,304	(2,955) 4,349
Gain on cash flow hedge	_			171	_	171
Total other comprehensive income (loss)	\$278	\$(776)	\$(498)) \$4,554	\$(2,955	\$1,599

Amounts reclassified from accumulated other comprehensive income (loss) to income (loss) were as follows:

Three Months
Ended March
31,
2014
2013
Six Months
Ended March
31,
2014
2013

Pension amortization	\$493	\$845	\$986	\$1,690
Pension settlement			_	2,142
Total before tax	493	845	986	3,832
Tax	(168)	(296)	(345)	(1,341)
Net of tax	\$325	\$549	\$641	\$2,491

NOTE 19 — COMMITMENTS AND CONTINGENCIES

Legal and environmental

Department of Environmental Conservation of New York State ("DEC"), with ISC Properties, Inc. Lightron Corporation ("Lightron"), a wholly-owned subsidiary of Griffon, once conducted operations at a location in Peekskill in the Town of Cortlandt, New York (the "Peekskill Site") owned by ISC Properties, Inc. ("ISC"), a wholly-owned subsidiary of Griffon. ISC sold the Peekskill Site in November 1982.

Subsequently, Griffon was advised by the DEC that random sampling at the Peekskill Site and in a creek near the Peekskill Site indicated concentrations of solvents and other chemicals common to Lightron's prior plating operations. ISC then entered into a consent order with the DEC in 1996 (the "Consent Order") to perform a remedial investigation and prepare a feasibility study. After completing the initial remedial investigation pursuant to the Consent Order, ISC was required by the DEC, and did conduct accordingly over the next several years, supplemental remedial investigations, including soil vapor investigations, under the Consent Order.

In April 2009, the DEC advised ISC's representatives that both the DEC and the New York State Department of Health had reviewed and accepted an August 2007 Remedial Investigation Report and an Additional Data Collection Summary Report dated January 30, 2009. With the acceptance of these reports, ISC completed the remedial investigation required under the Consent Order and was authorized, accordingly, by the DEC to conduct the Feasibility Study required by the Consent Order. Pursuant to the requirements of the Consent Order and its obligations thereunder, ISC, without acknowledging any responsibility to perform any remediation at the Site, submitted to the DEC in August 2009, a draft feasibility study which recommended for the soil, groundwater and sediment medias, remediation alternatives having a current net capital cost value, in the aggregate, of approximately \$5,000. In February 2011, the DEC advised ISC it has accepted and approved the feasibility study. Accordingly, ISC has no further obligations under the consent order.

Upon acceptance of the feasibility study, the DEC issued a Proposed Remedial Action Plan ("PRAP") that sets forth the proposed remedy for the site. The PRAP accepted the recommendation contained in the feasibility study for remediation of the soil and groundwater medias, but selected a different remediation alternative for the sediment medium. The approximate cost and the current net capital cost value of the remedy proposed by the DEC in the PRAP is approximately \$10,000. After receiving public comments on the PRAP, the DEC issued a Record of Decision ("ROD") that set forth the specific remedies selected and responded to public comments. The remedies selected by the DEC in the ROD are the same remedies as those set forth in the PRAP.

It is now expected that the DEC will enter into negotiations with potentially responsible parties to request they undertake performance of the remedies selected in the ROD, and if such parties do not agree to implement such remedies, then the State may use State Superfund money to remediate the Peekskill site and seek recovery of costs from such parties. Griffon does not acknowledge any responsibility to perform any remediation at the Peekskill Site.

Improper Advertisement Claim involving Union Tools Products. Since December 2004, a customer of Ames has been named in various litigation matters relating to certain Union Tools products. The plaintiffs in those litigation matters have asserted causes of action against the customer of Ames for improper advertisement to end consumers. The allegations suggest that advertisements led the consumers to believe that Union Tools' hand tools were wholly manufactured within boundaries of the United States. The complaints assert various causes of action against the customer of Ames under federal and state law, including common law fraud. At some point, likely once the litigation against the customer of Ames ends, the customer may seek indemnity (including recovery of its legal fees and costs) against Ames for an unspecified amount. Presently, Ames cannot estimate the amount of loss, if any, if the customer were to seek legal recourse against Ames.

Department of Environmental Conservation of New York State, regarding Frankfort, NY site. During fiscal 2009, an underground fuel tank with surrounding soil contamination was discovered at the Frankfort, N.Y. site, which is the result of historical facility operations prior to Ames' ownership. While Ames was actively working with the DEC and the New York State Department of Health to define remediation requirements relative to the underground fuel tank, the DEC took the position that Ames was responsible to remediate other types of contamination on the site. After negotiations with the DEC, on August 15, 2011, Ames executed an Order on Consent with the DEC. The Order is without admission or finding of liability or acknowledgement that there has been a release of hazardous substances at the site. Importantly, the Order does not waive any rights that Ames has under a 1991 Consent Judgment entered into between the DEC and a predecessor of Ames relating to the site. The Order requires that Ames identify Areas of Concern at the site, and formulate a strategy to investigate and remedy both on and off site conditions in compliance with applicable environmental law. At the conclusion of the remedy phase of the remediation to the satisfaction of the DEC, the DEC will issue a Certificate of Completion. On August 1, 2012, a fire occurred during the course of demolition of certain structures at the Frankfort, NY site, requiring cleanup and additional remediation under the oversight of the DEC. Demolition of the structures on the property has been substantially completed. The DEC has inspected the progress of the work and is satisfied with the results thus far. On February 12, 2013, the DEC issued comments to the Remedial Investigation Work Plan previously submitted by Ames in October 2011, and in response, Ames issued a Revised Remedial Investigation Work Plan. Completion of the remedial investigation is dependent on timing of the DEC approval; no additional comments have been provided by the DEC to date. On October 21, 2013 Ames filed its revised Remedial Investigation Report ("RIR") with the DEC. On February 3, 2014, the DEC accepted Ames' RIR as a draft and requested certain revisions. Ames is currently reviewing the requested revisions and will either revise the RIR as requested or negotiate alternate action acceptable to the DEC. On March 31, 2014, the DEC approved Ames Preliminary Schedule for "Additional Remedial Investigation/Feasibility Study Activities" (RI/FS) that identifies remedial investigations and remedial actions through to a Record of Decision. In accordance with the approved RI/FS schedule, Ames filed its work plan for Supplemental Remedial Investigation Activities with the DEC on April 3, 2014.

U.S. Government investigations and claims

Defense contracts and subcontracts, including Griffon's contracts and subcontracts, are subject to audit and review by various agencies and instrumentalities of the United States government, including among others, the Defense Contract Audit Agency ("DCAA"), the Defense Criminal Investigative Service ("DCIS"), and the Department of Justice ("DOJ") which has responsibility for asserting claims on behalf of the U.S. government. In addition to ongoing audits, pursuant to subpoenas Griffon is currently providing information to the U.S. Department of Defense Office of the Inspector General and the DOJ. No claim has been asserted against Griffon, and Griffon is unaware of any material financial exposure in connection with the inquiry.

In general, departments and agencies of the U.S. Government have the authority to investigate various transactions and operations of Griffon, and the results of such investigations may lead to administrative, civil or criminal proceedings, the ultimate outcome of which could be fines, penalties, repayments or compensatory or treble damages. U.S. Government regulations provide that certain findings against a contractor may lead to suspension or debarment from future U.S. Government contracts or the loss of export privileges for a company or an operating division or subdivision. Suspension or debarment could have material adverse effect on Telephonics because of its reliance on government contracts.

General legal

Griffon is subject to various laws and regulations relating to the protection of the environment and is a party to legal proceedings arising in the ordinary course of business. Management believes, based on facts presently known to it, that the resolution of the matters above and such other matters will not have a material adverse effect on Griffon's consolidated financial position, results of operations or cash flows.

NOTE 20 — CONSOLIDATING GUARANTOR AND NON-GUARANTOR FINANCIAL INFORMATION

Griffon's Senior Notes are fully and unconditionally guaranteed, jointly and severally, on a senior secured basis by the domestic assets of Clopay Building Products Company, Inc., Clopay Plastic Products Company, Inc., Telephonics Corporation, The Ames Companies, Inc., ATT Southern, Inc. and Clopay Ames True Temper Holding Corp, each of which are 100%, indirectly, owned by Griffon. In accordance with Rule 3-10 of Regulation S-X promulgated under the Securities Act of 1933, presented below are condensed consolidating financial information as of March 31, 2014 and September 30, 2013 and for the quarter and six-month period ended March 31, 2014 and 2013. The financial information may not necessarily be indicative of results of operations or financial position had the guarantor companies or non-guarantor companies operated as independent entities. The guarantor companies and the non-guarantor companies include the consolidated financial results of their wholly-owned subsidiaries accounted for under the equity method.

The indenture relating to the Senior Notes (the "Indenture") contains terms providing that, under certain limited circumstances, a guarantor will be released from its obligations to guarantee the Senior Notes. These circumstances include (i) a sale of at least a majority of the stock, or all or substantially all the assets, of the subsidiary guarantor as permitted by the Indenture; (ii) a public equity offering of a subsidiary guarantor that qualifies as a "Minority Business" as defined in the Indenture (generally, a business the EBITDA of which constitutes less than 50% of the segment adjusted EBITDA of the Company for the most recently ended four fiscal quarters), and that meets certain other specified conditions as set forth in the Indenture; (iii) the designation of a guarantor as an "unrestricted subsidiary" as defined in the Indenture, in compliance with the terms of the Indenture; (iv) Griffon exercising its right to defease the Senior Notes, or to otherwise discharge its obligations under the Indenture, in each case in accordance with the terms of the Indenture; and (v) upon obtaining the requisite consent of the holders of the Senior Notes.

CONDENSED CONSOLIDATING BALANCE SHEETS

At March 31, 2014

CURRENT ASSETS	Parent Company	Guarantor Companies	Non-Guarantor Companies	Elimination	Consolidation	
Cash and equivalents Accounts receivable, net of allowances	\$4,199 —	\$25,259 258,037	\$ 40,475 82,765	\$— (31,640)	\$ 69,933 309,162	
Contract costs and recognized income not yet billed, net of progress payments	_	107,388	437	_	107,825	
Inventories, net		197,947	58,814	(71)	256,690	
Prepaid and other current assets Assets of discontinued operations	4,273	21,059	15,319 1,217	10,561	51,212 1,217	
Total Current Assets	— 8,472	609,690	199,027	(21,150)	•	
PROPERTY, PLANT AND EQUIPMENT, net	1,424	255,330	101,128	_	357,882	
GOODWILL	_	290,761	79,411		370,172	
INTANGIBLE ASSETS, net INTERCOMPANY RECEIVABLE	_	158,950	65,276		224,226	
	558,505	886,492	83,046	(1,528,043)		
EQUITY INVESTMENTS IN SUBSIDIARIES	787,103	549,256	1,783,996	(3,120,355)	_	
OTHER ASSETS	47,410	51,142	7,435	(75,213)	30,774	
ASSETS OF DISCONTINUED OPERATIONS		_	3,107	_	3,107	
Total Assets	\$1,402,914	\$2,801,621	\$ 2,322,426	\$(4,744,761)	\$ 1,782,200	
CURRENT LIABILITIES						
Notes payable and current portion of long-term debt	\$1,847	\$1,098	\$ 10,448	\$ —	\$ 13,393	
Accounts payable and accrued liabilities	22,247	194,512	70,153	(21,935)	264,977	
Liabilities of discontinued operations	_	_	3,069	_	3,069	
Total Current Liabilities 24,094		195,610	83,670	(21,935)	281,439	
LONG-TERM DEBT, net of debt discounts	736,786	8,298	28,495	_	773,579	

INTERCOMPANY PAYABLES	21,318	772,390	707,295	(1,501,003)	
OTHER LIABILITIES	62,964	153,635	22,804	(74,332)	165,071
LIABILITIES OF DISCONTINUED OPERATIONS	_	_	4,359	_	4,359
Total Liabilities	845,162	1,129,933	846,623	(1,597,270)	1,224,448
SHAREHOLDERS' EQUITY	557,752	1,671,688	1,475,803	(3,147,491)	557,752
Total Liabilities and Shareholders' Equity	\$1,402,914	\$2,801,621	\$ 2,322,426	\$(4,744,761)	\$ 1,782,200
20					

CONDENSED CONSOLIDATING BALANCE SHEETS At September 30, 2013

	Parent Company	Guarantor Companies	Non-Guarantor Companies	Elimination	Consolidation
CURRENT ASSETS Cash and equivalents Accounts receivable, net of allowances Contract costs and recognized income not	\$68,994 —	\$25,343 213,506	\$ 83,793 76,241	\$— (33,532)	\$ 178,130 256,215
yet billed, net of progress payments	_	109,683	145	_	109,828
Inventories, net Prepaid and other current assets Assets of discontinued operations Total Current Assets	(712) 	173,406 21,854 — 543,792	56,723 17,330 1,214 235,446	(9) 10,431 — (23,110)	48,903 1,214
PROPERTY, PLANT AND EQUIPMENT, net	972	248,973	103,648		353,593
GOODWILL INTANGIBLE ASSETS, net INTERCOMPANY RECEIVABLE		288,146 160,349 911,632	69,584 61,042 573,269		357,730 221,391 —
EQUITY INVESTMENTS IN SUBSIDIARIES	772,374	533,742	2,718,956	(4,025,072)	_
OTHER ASSETS ASSETS OF DISCONTINUED OPERATIONS	45,968	50,423	7,423	(75,234)	28,580
	_	_	3,075		3,075
Total Assets	\$1,435,499	\$2,737,057	\$ 3,772,443	\$(6,156,220)	\$ 1,788,779
CURRENT LIABILITIES Notes payable and current portion of					
long-term debt	\$1,000	\$1,079	\$ 8,689	\$ —	\$ 10,768
Accounts payable and accrued liabilities Liabilities of discontinued operations	41,121	183,665	70,427 3,288	(24,860)	270,353 3,288
Total Current Liabilities	42,121	 184,744	3,288 82,404	(24,860)	3,288 284,409
LONG-TERM DEBT, net of debt discounts INTERCOMPANY PAYABLES OTHER LIABILITIES LIABILITIES OF DISCONTINUED	656,852 20,607 65,455	9,006 796,741 153,970	12,629 1,188,017 25,578	— (2,005,365) (74,328)	170,675
OPERATIONS		_	4,744	(2.104.552)	4,744
Total Liabilities	785,035	1,144,461	1,313,372	(2,104,553)	1,138,315
SHAREHOLDERS' EQUITY Total Liabilities and Shareholders' Equity 21	650,464 \$1,435,499	1,592,596 \$2,737,057	2,459,071 \$ 3,772,443	(4,051,667) \$(6,156,220)	•

CONDENSED CONSOLIDATING STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (LOSS)

For the Three Months Ended March 31, 2014

(\$ in thousands)	Parent Company	Guarantor Companies	Non-Guarant Companies	or Elimi	nation	Consolidat	ion
Revenue Cost of goods and services Gross profit	\$ <u> </u>	\$ 396,505 305,191 91,314	\$ 127,782 107,555 20,227	\$ (16, (15, (1,5	046)	\$ 507,687 397,700 109,987	
Selling, general and administrative expenses Restructuring and other related charges Total operating expenses	7,161 — 7,161	68,234 728 68,962	15,833 (36 15,797	(1,6) — (1,6)		89,622 692 90,314	
Income (loss) from operations	(7,161	22,352	4,430	52		19,673	
Other income (expense) Interest income (expense), net Loss from debt extinguishment, net Other, net Total other income (expense)	(2,885) (38,890) 15 (41,760)	1,014	(2,147 — (194) (2,341) — —) (52) (52)	(12,361 (38,890 783 (50,468)
Income (loss) before taxes Provision (benefit) for income taxes Income (loss) before equity in net income of subsidiaries Equity in net income (loss) of subsidiaries	(48,921) (11,045) (37,876) 12,051	6,053 9,984 1,982	2,089 22 2,067 9,984	(24,	,	(30,795 (4,970 (25,825)
Net income (loss) Net Income (loss)	\$(25,825) \$(25,825)	\$11,966	\$ 12,051 \$ 12,051	\$ (24, \$ (24,	,	\$ (25,825 \$ (25,825)
Other comprehensive income (loss), net of taxes Comprehensive income (loss)	170 \$(25,655)	80 \$ 12,046	2,073 \$ 14,124	\$ (24,	017)	2,323 \$ (23,502)

CONDENSED CONSOLIDATING STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (LOSS)

For the Three Months Ended March 31, 2013

(\$ in thousands)	Parent Company	Guarantor Companies	Non-Guaranton Companies	Elimination	Consolidation
Revenue Cost of goods and services Gross profit	\$ <u> </u>	\$ 379,846 292,369 87,477	\$ 123,599 104,011 19,588	\$ (14,702) (13,134) (1,568)	\$ 488,743 383,246 105,497
Selling, general and administrative expenses	3,821	67,936	15,912	(1,610)	86,059

Restructuring and other related charges Total operating expenses			5,372 73,308		3,964 19,876		— (1,610)	9,336 95,395	
Income (loss) from operations	(3,821)	14,169		(288)	42		10,102	
Other income (expense)										
Interest income (expense), net	(3,610)	(6,824)	(2,475)	_		(12,909)
Other, net	322		1,546	ŕ	(1,404)	(42)	422	
Total other income (expense)	(3,288)	(5,278)	(3,879)	(42)	(12,487)
Income (loss) before taxes	(7,109)	8,891		(4,167)	_		(2,385)
Provision (benefit) for income taxes	(4,393)	2,750		77		_		(1,566)
Income (loss) before equity in net income of subsidiaries	(2,716)	6,141		(4,244)	_		(819)
Equity in net income (loss) of subsidiaries	1,897		(4,235)	6,981		(4,643)		
Net income (loss)	\$ (819)	\$ 1,906		\$ 2,737		\$ (4,643) 5	\$ (819)
Net Income (loss)	\$ (819)	\$ 1,906	(\$ 2,737		\$ (4,643) 5	\$ (819)
Other comprehensive income (loss), net of taxes	(1,181)	(1,422)	(2,661)	_		(5,264)
Comprehensive income (loss) 22	\$ (2,000)	\$ 484		\$ 76		\$ (4,643) 5	\$ (6,083)

CONDENSED CONSOLIDATING STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (LOSS)

For the Six Months Ended March 31, 2014

	Parent Company	Guarantor Companies	Non-Guaranto Companies	or Eliminatio	on (Consolidati	on
Revenue	\$—	\$ 741,149	\$ 249,534	\$ (29,538) \$	8 961,145	
Cost of goods and services		565,174	206,949	(26,468)	745,655	
Gross profit	_	175,975	42,585	(3,070)	215,490	
Selling, general and administrative expenses	13,491	136,615	30,408	(3,212)	177,302	
Restructuring and other related charges		1,492	42	_		1,534	
Total operating expenses	13,491	138,107	30,450	(3,212)	178,836	
Income (loss) from operations	(13,491)	37,868	12,135	142		36,654	
Other income (expense)							
Interest income (expense), net	(6,490)	(14,579)	(4,393) —		(25,462)
Loss from debt extinguishment, net	(38,890)		_			(38,890)
Other, net	127	3,072	(1,368) (142)	1,689	
Total other income (expense)	(45,253)	(11,507)	(5,761) (142)	(62,663)
Income (loss) before taxes	(58,744)	26,361	6,374	_		(26,009)
Provision (benefit) for income taxes	(15,579)	11,692	467	_		(3,420)
Income (loss) before equity in net income of subsidiaries	(43,165)	14,669	5,907	_		(22,589)
Equity in net income (loss) of subsidiaries	20,576	5,748	14,669	(40,993)		
Net income (loss)	\$(22,589)	\$ 20,417	\$ 20,576	\$ (40,993) \$	8 (22,589)
Net Income (loss)	\$(22,589)	\$ 20,417	\$ 20,576	\$ (40,993) \$	5 (22,589)
Other comprehensive income (loss), net of taxes		1,869	(2,707) —		(498)
Comprehensive income (loss)	\$(22,249)	,	\$ 17,869	\$ (40,993) \$	\$ (23,087)

CONDENSED CONSOLIDATING STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (LOSS)

For the Six Months Ended March 31, 2013

	Parent Company	Guarantor Companies	Non-Guaranton Companies	Elimination	Consolidation
Revenue Cost of goods and services Gross profit	\$ <u> </u>	\$ 700,904 531,186 169,718	\$ 238,510 202,365 36,145	\$ (26,922) (24,226) (2,696)	\$ 912,492 709,325 203,167
Selling, general and administrative expenses	11,278	129,586	30,534	(3,120)	168,278

Restructuring and other related charges Total operating expenses	— 11,278		6,480 136,066		3,964 34,498		- (3,120)	10,444 178,722	
Income (loss) from operations	(11,278)	33,652		1,647		424		24,445	
Other income (expense)										
Interest income (expense), net	(7,222))	(13,703)	(5,063)			(25,988)
Other, net	355		3,765		(2,788)	(424)	908	
Total other income (expense)	(6,867)	(9,938)	(7,851)	(424)	(25,080)
Income (loss) before taxes	(18,145)	23,714		(6,204)	_		(635)
Provision (benefit) for income taxes	(9,759)	8,948		437		_		(374)
Income (loss) before equity in net income of subsidiaries	(8,386)	14,766		(6,641)	_		(261)
Equity in net income (loss) of subsidiaries	8,125		(6,596)	14,766		(16,295)		
Net income (loss)	\$(261)	\$8,170		\$ 8,125		\$ (16,295) 5	\$ (261)
Net Income (loss)	\$(261)	\$ 8,170		\$ 8,125		\$ (16,295) 5	\$ (261)
Other comprehensive income (loss), net of taxes	422		3,457		(2,280)			1,599	
Comprehensive income (loss) 23	\$161		\$ 11,627		\$ 5,845		\$ (16,295) 5	\$ 1,338	

CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS

For the Six Months Ended March 31, 2014

	Parent Company	Guarantor Companies	Non-Guaran Companies	tor Elimination	Consolidation	1
CASH FLOWS FROM OPERATING ACTIVITIES: Net income (loss)	\$(22,589)	\$ 20,417	\$ 20,576	\$ (40,993)	\$ (22,589)
Net cash provided by (used in) operating activities	(30,836)	(27,389)	31,588	_	(26,637)
CASH FLOWS FROM INVESTING ACTIVITIES: Acquisition of property, plant and equipment Acquired business, net of cash acquired Intercompany distributions Proceeds from sale of assets Net cash provided by (used in) investing activities	(618) 	(29,921) (1,000) (10,000) 230 (40,691)	(21,720 — 64) —) — — — —	(22,720) — 294)
CASH FLOWS FROM FINANCING ACTIVITIES: Proceeds from issuance of common stock Purchase of shares for treasury Proceeds from issuance of long-term debt Payments of long-term debt Change in short-term borrowings Financing costs Purchase of ESOP shares Tax effect from exercise/vesting of equity awards, net Dividend Other, net Net cash provided by (used in) financing activities	584 (63,370) 629,568 (582,108) — (10,142) (10,000) 273 (8,290) 144 (43,341)	10,939 (12,097) — — — — — 5,000 43,140	 4,007 7,895 4,908 (545 (43,140 (26,875	- - - - - - - - -) -	644,514 (586,310 4,908 (10,687 (10,000)))
CASH FLOWS FROM DISCONTINUED OPERATIONS: Net cash used in discontinued operations	_	_	(640) —	(640)
Effect of exchange rate changes on cash and equivalents NET DECREASE IN CASH AND EQUIVALENTS	(64,795) 68,994	(21,098) 46,357	(415 (22,304 62,779) —	(415) (108,197) 178,130)

CASH AND EQUIVALENTS AT
BEGINNING OF PERIOD
CASH AND EQUIVALENTS AT END OF
PERIOD
24
\$4,199 \$25,259 \$40,475 \$— \$69,933

CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS

For the Six Months Ended March 31, 2013

	Parent Company	Guarantor Companies	Non-Guaran Companies	tor Elimination	Consolidation
CASH FLOWS FROM OPERATING ACTIVITIES: Net income (loss)	\$(261)	\$ 8,170	\$ 8,125	\$ (16,295)	\$ (261)
Net cash provided by (used in) operating activities	(43,968)	(26,900)	36,885	_	(33,983)
CASH FLOWS FROM INVESTING ACTIVITIES:	(24	(20, (24,))	(2.247		(20.005
Acquisition of property, plant and equipment Intercompany distributions Proceeds from sale of assets	(24) 10,000 —	(28,624) (10,000) 1,171) — — —	(30,995) — 1,216
Net cash provided by (used in) investing activities	9,976	(37,453)	(2,302) —	(29,779)
CASH FLOWS FROM FINANCING ACTIVITIES:					
Purchase of shares for treasury Proceeds from issuance of long-term debt	(22,109)		_	_	(22,109) 303
Payments of long-term debt Change in short-term borrowings	(813)		(4,073 2,157) —	(5,400) 2,157
Financing costs	— (759)	_		_	(759)
Tax effect from exercise/vesting of equity awards, net	150		_		150
Dividend	(2,938) 242			_	(2,938) 242
Other, net Net cash provided by (used in) financing activities	(26,227)	44,885 44,674	(44,885 (46,801) —	(28,354)
CASH FLOWS FROM DISCONTINUED OPERATIONS:					
Net cash used in discontinued operations	_	_	(478) —	(478)
Effect of exchange rate changes on cash and equivalents	_	_	(138) —	(138)
NET INCREASE (DECREASE) IN CASH AND EQUIVALENTS	(60,219)	(19,679)	(12,834) —	(92,732)
CASH AND EQUIVALENTS AT BEGINNING OF PERIOD	125,093	34,782	49,779		209,654
CASH AND EQUIVALENTS AT END OF PERIOD	\$64,874	\$ 15,103	\$ 36,945	\$—	\$ 116,922

(Unless otherwise indicated, US dollars and non US currencies are in thousands, except per share data)

Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

BUSINESS OVERVIEW

Griffon Corporation (the "Company" or "Griffon") is a diversified management and holding company that conducts business through wholly-owned subsidiaries. Griffon oversees the operations of its subsidiaries, allocates resources among them and manages their capital structures. Griffon provides direction and assistance to its subsidiaries in connection with acquisition and growth opportunities as well as in connection with divestitures. Griffon, to further diversify, also seeks out, evaluates and, when appropriate, will acquire additional businesses that offer potentially attractive returns on capital.

Griffon currently conducts its operations through three businesses: Home & Building Products ("HBP"), Telephonics Corporation ("Telephonics") and Clopay Plastic Products Company ("Plastics").

- HBP consists of two companies, The Ames Companies, Inc. ("Ames") and Clopay Building Products Company, Inc. ("CBP"):
- Ames is a global provider of non-powered landscaping products that make work easier for homeowners and professionals.
- CBP is a leading manufacturer and marketer of residential, commercial and industrial garage doors to professional installing dealers and major home center retail chains.
- Telephonics designs, develops and manufactures high-technology integrated information, communication and sensor system solutions for military and commercial markets worldwide.
- •Plastics is an international leader in the development and production of embossed, laminated and printed specialty plastic films used in a variety of hygienic, health-care and industrial applications.

On May 1, 2014, Griffon's Board of Directors authorized the repurchase of up to an additional \$50,000 of Griffon's outstanding common stock. Under this repurchase program, the Company may purchase shares, depending upon market conditions, in open market or privately negotiated transactions, including pursuant to a 10b5-1 plan.

On February 27, 2014, in an unregistered offering through a private placement under Rule 144A, Griffon issued, at par, \$600,000 of 5.25% Senior Notes due 2022 ("Senior Notes"); interest is payable semi-annually on March 1 and September 1, starting September 1, 2014. Proceeds from the Senior Notes were used to redeem \$550,000 of 7.125%

senior notes due 2018, to pay a tender offer premium of \$31,530 and to make interest payments of \$16,716, with the balance used to pay a portion of the related fees and expenses. The Senior Notes are senior unsecured obligations of Griffon guaranteed by certain domestic subsidiaries, and subject to certain covenants, limitations and restrictions.

In connection with these transactions, Griffon capitalized \$9,950 of underwriting fees and other expenses incurred related to issuance of the Senior Notes, which will amortize over the term of such notes. Griffon recognized a loss on the early extinguishment of debt on the 7.125% senior notes aggregating \$38,890, comprised of the \$31,530 tender offer premium, the write-off of \$6,574 of remaining deferred financing fees and \$786 of prepaid interest on defeased notes.

On February 14, 2014, Griffon amended its \$225,000 Revolving Credit Facility ("Credit Agreement"), extending its maturity date from March 28, 2018 to March 28, 2019, amending certain financial maintenance ratio test thresholds and increasing certain baskets for permitted debt, guaranties, liens, asset sales, foreign acquisitions, investments and restricted payments.

On December 31, 2013, Ames acquired Northcote Pottery ("Northcote"), founded in 1897 and a leading brand in the Australian outdoor planter and decor market, for approximately \$22,000. Northcote complements Southern Patio, acquired in 2011, and adds to Ames' existing lawn and garden operations in Australia. Northcote, which will be integrated with Ames, is expected to generate approximately \$28,000 of annualized revenue. Griffon incurred \$798 of acquisition costs related to this transaction in the first quarter of 2014.

On December 10, 2013, Griffon repurchased 4,444,444 shares of its common stock for \$50,000 from GS Direct, L.L.C. ("GS Direct"), an affiliate of The Goldman Sachs Group, Inc. The repurchase was effected in a private transaction at a per share price of \$11.25, an approximate 9.2% discount to the stock's closing price on November 12, 2013, the day before announcement of the transaction. The transaction was exclusive of the Company's August 2011 \$50,000 authorized share repurchase program. After closing the transaction, GS Direct continued to hold approximately 5.56 million shares (approximately 10%) of Griffon's common stock. GS Direct also agreed that, subject to certain exceptions, if it intends to sell its remaining shares of Griffon common stock at any time prior to December 31, 2014, it will first negotiate in good faith to sell such shares to the Company.

In January 2013, Ames announced its intention to close certain manufacturing facilities and consolidate affected operations primarily into its Camp Hill and Carlisle, PA locations. The intended actions, to be completed by the end of calendar 2014, will improve manufacturing and distribution efficiencies, allow for in-sourcing of certain production currently performed by third party suppliers, and improve material flow and absorption of fixed costs. Management estimates that, upon completion, these actions will result in annual cash savings exceeding \$10,000, based on current operating levels; these savings are consistent with those anticipated at the onset of the initiative.

Ames anticipates incurring pre-tax restructuring and related exit costs approximating \$8,000, comprised of cash charges of \$4,000 and non-cash, asset-related charges of \$4,000; the cash charges will include \$2,500 for one-time termination benefits and other personnel-related costs and \$1,500 for facility exit costs. Ames expects \$20,000 in capital expenditures in connection with this initiative and, to date, has incurred \$7,583 and \$15,269 in restructuring costs and capital expenditures, respectively.

First quarter 2013, Selling, general and administrative expenses included a \$2,142, non-cash, pension settlement loss resulting from the lump-sum buyout of certain participant's balances in the Company's defined benefit plan. The buyouts, funded by the pension plan, reduced the Company's net pension liability by \$3,472.

OVERVIEW

Revenue for the quarter ended March 31, 2014 was \$507,687 compared to \$488,743 in the prior year quarter. Net loss was \$25,825 or \$0.53 per share, compared to a net loss of \$819 or \$0.02 per share, in the prior year quarter.

The current quarter included:

- -Restructuring charges of \$692 (\$429, net of tax or \$0.01 per share);
- -Loss from debt extinguishment of \$38,890 (\$24,964, net of tax or \$0.51 per share);
- -Discrete tax provisions, net, of \$609 or \$0.01 per share; and
- -Impact of debt extinguishment on full year effective tax rate of \$5,848 or \$0.12 per share.

The prior year quarter included:

- -Restructuring charges of \$9,336 (\$5,788, net of tax or \$0.10 per share); and
- -Discrete tax provisions, net, of \$309 or \$0.01 per share.

Excluding these items from the respective quarterly results, net income would have been \$6,025 or \$0.12 per share in the current quarter compared to \$4,660 or \$0.08 per share in the prior year quarter.

Revenue for the six months ended March 31, 2014 was \$961,145 compared to \$912,492 in the prior year period. Net loss was \$22,589 or \$0.44 per share, compared to a net loss of \$261 or \$0.00 per share, in the prior year period.

Results for the six months ended March 31, 2014 included:

- -Restructuring charges of \$1,534 (\$951, net of tax or \$0.02 per share);
- -Loss from debt extinguishment of \$38,890 (\$24,964, net of tax or \$0.49 per share);
- -Acquisition costs of \$798 (\$495, net of tax or \$0.01 per share);
- -Discrete tax provisions, net, of \$320 or \$0.01 per share; and
- -Impact of debt extinguishment on full year effective tax rate of \$5,848 or \$0.12 per share.

Results for the six months ended March 31, 2013 included:

- -Restructuring charges of \$10,444 (\$6,508, net of tax or \$0.11 per share);
- -Loss on pension settlement of \$2,142 (\$1,392, net of tax or \$0.02 per share); and
- -Discrete tax benefits, net, of \$364 or \$0.01 per share.

Excluding these items from the respective periods, net income would have been \$9,989 or \$0.20 per share in the six months ended March 31, 2014 compared to \$7,275 or \$0.13 per share in the six months ended March 31, 2013.

Griffon evaluates performance based on Earnings (loss) per share and Net income (loss) excluding restructuring charges, acquisition-related expenses, gains (losses) from pension settlement and debt extinguishment and discrete tax items, as applicable. Griffon believes this information is useful to investors. The following table provides a reconciliation of Net loss to adjusted net income and Earnings (loss) per share to Adjusted earnings per share:

GRIFFON CORPORATION AND SUBSIDIARIES

RECONCILIATION OF NET LOSS

TO ADJUSTED NET INCOME

(Unaudited)

	For the The Months End March 31, 2014	nded	For the Six Months Ended March 31, 2014 2013	
Net loss	\$(25,825)	\$(819) \$(22,589)	\$(261)
Adjusting items, net of tax:				
Loss from debt extinguishment, net	24,964		24,964	
Restructuring and related	429	5,788	951	6,508
Acquisition costs			495	
Loss on pension settlement				1,392
Extinguishment impact on period tax rate ^a	5,848	_	5,848	

Edgar Filing: GRIFFON CORP - Form 10-Q

Discrete tax provisions (benefits)	609	(309)	320	(364)
Adjusted net income	\$6,025	\$4,660	\$9,989	\$7,275
Diluted loss per common share	\$(0.53) \$(0.02)	\$(0.44) \$(0.00)
Adjusting items, net of tax:				
Loss from debt extinguishment, net	0.51		0.49	
Restructuring	0.01	0.10	0.02	0.11
Acquisition costs			0.01	
Loss on pension settlement		_		0.02
Extinguishment impact on period tax rate ^a	0.12		0.12	
Discrete tax provisions (benefits)	0.01	(0.01)	0.01	(0.01)
Adjusted earnings per common share	\$0.12	\$0.08	\$0.20	\$0.13
Weighted-average shares outstanding (in thousands)	48,990	54,345	50,872	54,749

Prior to refinancing the debt and resultant loss on debt extinguishment, the Company anticipated its full year 2014 effective tax rate to approximate 40%. As a result of the loss from debt extinguishment, the Company anticipates it a) will now incur a pretax loss for the full year 2014, and recognize a corresponding tax benefit at an effective rate approximating 13.0%. In the current quarter, the impact of debt extinguishment on the full year effective tax rate was estimated to be a benefit of \$5,848 or \$0.12 per share.

Note: Due to rounding, the sum of earnings per common share and adjusting items, net of tax, may not equal adjusted earnings per common share.

RESULTS OF OPERATIONS

Quarters ended March 31, 2014 and 2013

Griffon evaluates performance and allocates resources based on each segments' operating results before interest income and expense, income taxes, depreciation and amortization, unallocated amounts (mainly corporate overhead), restructuring charges, acquisition-related expenses and gains (losses) from pension settlement and debt extinguishment, as applicable ("Segment adjusted EBITDA"). Griffon believes this information is useful to investors for the same reason.

The following table provides a reconciliation of Segment operating profit to Loss before taxes:

	For the Three Months Ended March 31,		For the Six Ended Ma	
	2014	2013	2014	2013
Segment operating profit:				
Home & Building Products	\$8,818	\$3,835	\$18,211	\$11,106
Telephonics	10,677	13,753	21,329	28,398
Plastics	9,352	916	15,177	3,558
Total segment operating profit	28,847	18,504	54,717	43,062
Net interest expense	(12,361)	(12,909)	(25,462)	(25,988)
Unallocated amounts	(8,391)	(7,980)	(16,374)	(15,567)
Loss from debt extinguishment, net	(38,890)		(38,890)	
Loss on pension settlement	_	_	_	(2,142)
Loss before taxes	\$(30,795)	\$(2,385)	\$(26,009)	\$(635)

The following table provides a reconciliation of Segment adjusted EBITDA to Loss before taxes:

	For the Three Months Ended March 31,		For the Six Months Ended March 31,	
	2014	2013	2014	2013
Segment adjusted EBITDA:				
Home & Building Products	\$17,124	\$17,555	\$36,191	\$34,794

Telephonics	12,535	15,505	24,931	31,869
Plastics	16,216	12,352	28,959	21,671
Total Segment adjusted EBITDA	45,875	45,412	90,081	88,334
Net interest expense	(12,361)	(12,909)	(25,462)	(25,988)
Segment depreciation and amortization	(16,336)	(17,572)	(33,032)	(34,828)
Unallocated amounts	(8,391)	(7,980)	(16,374)	(15,567)
Loss from debt extinguishment, net	(38,890)	_	(38,890)	
Restructuring charges	(692)	(9,336)	(1,534)	(10,444)
Acquisition costs		_	(798)	
Loss on pension settlement		_	_	(2,142)
Loss before taxes	\$(30,795)	\$(2,385)	\$(26,009)	\$(635)
29				