PERRIGO CO
Form 10-Q
May 03, 2011
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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

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FORM 10-Q

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x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended: March 26, 2011

OR

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number 0-19725

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PERRIGO COMPANY
(Exact name of registrant as specified in its charter)

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| | |
|---|---|
| Michigan<br>(State or other jurisdiction of<br>incorporation or organization) | 38-2799573<br>(I.R.S. Employer<br>Identification No.) |
| 515 Eastern Avenue<br>Allegan, Michigan<br>(Address of principal executive offices) | 49010<br>(Zip Code) |

(269) 673-8451
(Registrant's telephone number, including area code)

Not Applicable
(Former name, former address and former fiscal year, if changed since last report)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days. YES T NO £

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). YES T NO £

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer", "accelerated filer", and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

| | | | |
|---|---|---|---|
| Large accelerated filer | x | Accelerated filer | o |
| Non-accelerated filer | o (Do not check if a smaller reporting company) | Smaller reporting company | o |

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). £ YES T NO

As of April 29, 2011, the registrant had 92,726,110 outstanding shares of common stock.

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Cautionary Note Regarding Forward-Looking Statements

Certain statements in this report are "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and are subject to the safe harbor created thereby. These statements relate to future events or the Company's future financial performance and involve known and unknown risks, uncertainties and other factors that may cause the actual results, levels of activity, performance or achievements of the Company or its industry to be materially different from those expressed or implied by any forward-looking statements. In particular, statements about the Company's expectations, beliefs, plans, objectives, assumptions, future events or future performance contained in this report, including certain statements contained in "Management's Discussion and Analysis of Financial Condition and Results of Operations" are forward-looking statements. In some cases, forward-looking statements can be identified by terminology such as "may," "will," "could," "would," "should," "expect," "plan," "anticipate," "believe," "estimate," "predict," "potential" or the negative of those terms or other comparable terminology. Please see Item 1A of the Company's Form 10-K for the year ended June 26, 2010 and Part II, Item 1A of this Form 10-Q for a discussion of certain important risk factors that relate to forward-looking statements contained in this report. The Company has based these forward-looking statements on its current expectations, assumptions, estimates and projections. While the Company believes these expectations, assumptions, estimates and projections are reasonable, such forward-looking statements are only predictions and involve known and unknown risks and uncertainties, many of which are beyond the Company's control. These and other important factors may cause actual results, performance or achievements to differ materially from those expressed or implied by these forward-looking statements. The forward-looking statements in this report are made only as of the date hereof, and unless otherwise required by applicable securities laws, the Company disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

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Item 1. Financial Statements (Unaudited)

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PERRIGO COMPANY
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
(in thousands, except per share amounts)
(unaudited)

| | Third Quarter | | Year-to-Date | |
|---|---|---|---|---|
| | 2011 | 2010 As Adjusted (Note 1) | 2011 | 2010 As Adjusted (Note 1) |
| Net sales | $691,563 | $537,632 | $2,050,400 | $1,648,390 |
| Cost of sales | 452,481 | 350,237 | 1,347,864 | 1,100,158 |
| Gross profit | 239,082 | 187,395 | 702,536 | 548,232 |
| Operating expenses | | | | |
| Distribution | 8,525 | 7,919 | 25,722 | 21,474 |
| Research and development | 23,511 | 17,715 | 65,842 | 57,153 |
| Selling and administration | 84,133 | 65,135 | 244,053 | 188,817 |
| Subtotal | 116,169 | 90,769 | 335,617 | 267,444 |
| Write-off of in-process research and development | — | — | — | 14,000 |
| Restructuring | — | 7,474 | — | 7,474 |
| Total | 116,169 | 98,243 | 335,617 | 288,918 |
| Operating income | 122,913 | 89,152 | 366,919 | 259,314 |
| Interest, net | 10,915 | 5,927 | 31,718 | 17,869 |
| Other income, net | (753) | (1,367) | (1,945) | (1,686) |
| Income from continuing operations before income taxes | 112,751 | 84,592 | 337,146 | 243,131 |
| Income tax expense | 21,220 | 23,051 | 82,158 | 67,699 |
| Income from continuing operations | 91,531 | 61,541 | 254,988 | 175,432 |
| Income (loss) from discontinued operations, net of tax | (2,446) | 640 | (1,361) | (577) |
| Net income | $89,085 | $62,181 | $253,627 | $174,855 |
| Earnings (loss) per share[1] | | | | |
| Basic | | | | |
| Continuing operations | $0.99 | $0.67 | $2.77 | $1.92 |
| Discontinued operations | (0.03) | 0.01 | (0.01) | (0.01) |
| Basic earnings per share | $0.96 | $0.68 | $2.75 | $1.91 |
| Diluted | | | | |
| Continuing operations | $0.98 | $0.66 | $2.73 | $1.89 |
| Discontinued operations | (0.03) | 0.01 | (0.01) | (0.01) |
| Diluted earnings per share | $0.95 | $0.67 | $2.72 | $1.88 |
| Weighted average shares outstanding | | | | |
| Basic | 92,459 | 91,179 | 92,175 | 91,428 |
| Diluted | 93,549 | 92,589 | 93,371 | 92,819 |
| Dividends declared per share | $0.0700 | $0.0625 | $0.2025 | $0.1800 |

(1) The sum of individual per share amounts may not equal due to rounding.
See accompanying notes to condensed consolidated financial statements.

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PERRIGO COMPANY
CONDENSED CONSOLIDATED BALANCE SHEETS
(in thousands)
(unaudited)

| | March 26, 2011 | June 26, 2010 As Adjusted (Note 1) | March 27, 2010 As Adjusted (Note 1) |
|---|---|---|---|
| Assets | | | |
| Current assets | | | |
| Cash and cash equivalents | $223,237 | $109,765 | $318,522 |
| Restricted cash | — | 400,000 | — |
| Investment securities | — | 559 | 562 |
| Accounts receivable, net | 464,190 | 359,809 | 331,530 |
| Inventories | 494,278 | 452,980 | 419,779 |
| Current deferred income taxes | 22,930 | 27,225 | 25,675 |
| Income taxes refundable | 2,103 | 14,439 | 4,980 |
| Prepaid expenses and other current assets | 50,112 | 30,549 | 35,029 |
| Current assets of discontinued operations | 2,797 | 7,375 | 8,440 |
| Total current assets | 1,259,647 | 1,402,701 | 1,144,517 |
| Property and equipment | 950,478 | 885,169 | 826,164 |
| Less accumulated depreciation | (484,575) | (436,586) | (442,997) |
| | 465,903 | 448,583 | 383,167 |
| Restricted cash | — | — | 400,000 |
| Goodwill and other indefinite-lived intangible assets | 640,107 | 618,042 | 289,968 |
| Other intangible assets, net | 576,436 | 587,000 | 218,739 |
| Non-current deferred income taxes | 13,786 | — | — |
| Other non-current assets | 81,612 | 52,677 | 52,290 |
| | $3,037,491 | $3,109,003 | $2,488,681 |
| Liabilities and Shareholders' Equity | | | |
| Current liabilities | | | |
| Accounts payable | $286,795 | $267,311 | $243,702 |
| Short-term debt | 1,180 | 9,000 | — |
| Payroll and related taxes | 71,521 | 79,219 | 73,456 |
| Accrued customer programs | 91,704 | 59,898 | 53,778 |
| Accrued liabilities | 79,485 | 90,046 | 53,883 |
| Accrued income taxes | 17,351 | 11,665 | 17,702 |
| Current portion of long-term debt | 15,000 | 400,000 | — |
| Current liabilities of discontinued operations | 3,570 | 5,370 | 10,228 |
| Total current liabilities | 566,606 | 922,509 | 452,749 |
| Non-current liabilities | | | |
| Long-term debt, less current portion | 875,442 | 935,000 | 825,000 |
| Non-current deferred income taxes | 11,900 | 49,346 | 48,694 |
| Other non-current liabilities | 158,444 | 108,208 | 104,881 |
| Total non-current liabilities | 1,045,786 | 1,092,554 | 978,575 |
| Shareholders' equity | | | |
| Controlling interest shareholders' equity: | | | |
| Preferred stock, without par value, 10,000 shares authorized | — | — | — |
| Common stock, without par value, 200,000 shares authorized | 458,811 | 428,457 | 413,683 |
| Accumulated other comprehensive income | 109,080 | 43,200 | 64,547 |

| | | | |
|---|---|---|---|
| Retained earnings | 855,287 | 620,439 | 577,258 |
| | 1,423,178 | 1,092,096 | 1,055,488 |
| Noncontrolling interest | 1,921 | 1,844 | 1,869 |
| Total shareholders' equity | 1,425,099 | 1,093,940 | 1,057,357 |
| | $3,037,491 | $3,109,003 | $2,488,681 |
| Supplemental Disclosures of Balance Sheet Information Related to Continuing Operations | | | |
| Allowance for doubtful accounts | $7,618 | $8,015 | $10,760 |
| Working capital | $693,814 | $478,187 | $693,556 |
| Preferred stock, shares issued and outstanding | — | — | — |
| Common stock, shares issued and outstanding | 92,682 | 91,694 | 91,356 |

See accompanying notes to condensed consolidated financial statements.

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PERRIGO COMPANY
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(in thousands)
(unaudited)

| | Year-To-Date | |
|---|---|---|
| | 2011 | 2010 As Adjusted (Note 1) |
| Cash Flows (For) From Operating Activities | | |
| Net income | $253,627 | $174,855 |
| Adjustments to derive cash flows | | |
| Write-off of in-process research and development | — | 14,000 |
| Depreciation and amortization | 76,257 | 51,811 |
| Restructuring | — | 7,474 |
| Share-based compensation | 11,526 | 11,184 |
| Loss (gain) on sale of business | 2,151 | (750) |
| Income tax benefit from exercise of stock options | 1,621 | (905) |
| Excess tax benefit of stock transactions | (16,256) | (5,730) |
| Deferred income taxes | (60,845) | (16,361) |
| Sub-total | 268,081 | 235,578 |
| Changes in operating assets and liabilities, net of asset and business acquisitions | | |
| Accounts receivable | (104,197) | (13,039) |
| Inventories | (31,304) | (33,706) |
| Income taxes refundable | 12,469 | 3,694 |
| Accounts payable | 15,521 | (13,303) |
| Payroll and related taxes | (9,072) | 24,521 |
| Accrued customer programs | 31,770 | (1,005) |
| Accrued liabilities | (10,739) | (7,731) |
| Accrued income taxes | 47,077 | 24,972 |
| Other | 9,428 | 439 |
| Sub-total | (39,047) | (15,158) |
| Net cash from operating activities | 229,034 | 220,420 |
| Cash Flows (For) From Investing Activities | | |
| Proceeds from sales of securities | 560 | — |
| (Return of) Proceeds from sale of business | (3,558) | 35,980 |
| Acquisitions of businesses, net of cash acquired | 2,624 | (58,885) |
| Acquired research and development | — | (14,000) |

| | | |
|---|---|---|
| Acquisitions of assets | (10,000) | (10,262) |
| Additions to property and equipment | (46,542) | (34,545) |
| Net cash for investing activities | (56,916) | (81,712) |
| Cash Flows (For) From Financing Activities | | |
| Repayments of short-term debt, net | (7,820) | — |
| Borrowings of long-term debt | 150,442 | — |
| Repayments of long-term debt | (195,000) | (67,771) |
| Deferred financing fees | (5,158) | (3,500) |
| Excess tax benefit of stock transactions | 16,256 | 5,730 |
| Issuance of common stock | 12,476 | 14,593 |
| Repurchase of common stock | (8,285) | (70,972) |
| Cash dividends | (18,779) | (16,566) |
| Net cash for financing activities | (55,868) | (138,486) |
| Effect of exchange rate changes on cash | (2,778) | 658 |
| Net increase in cash and cash equivalents | 113,472 | 880 |
| Cash and cash equivalents of continuing operations, beginning of period | 109,765 | 317,638 |
| Cash balance of discontinued operations, beginning of period | — | 4 |
| Cash and cash equivalents, end of period | 223,237 | 318,522 |
| Less cash balance of discontinued operations, end of period | — | — |
| Cash and cash equivalents of continuing operations, end of period | $223,237 | $318,522 |
| Supplemental Disclosures of Cash Flow Information | | |
| Cash paid/received during the period for: | | |
| Interest paid | $27,759 | $30,765 |
| Interest received | $2,594 | $15,891 |
| Income taxes paid | $83,494 | $50,231 |
| Income taxes refunded | $1,303 | $1,159 |

See accompanying notes to condensed consolidated financial statements.

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PERRIGO COMPANY
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
March 26, 2011
(in thousands, except per share amounts)

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## NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND CHANGE IN ACCOUNTING PRINCIPLES

### The Company

Perrigo Company (the "Company") is a leading global healthcare supplier that develops, manufactures and distributes over-the-counter (OTC) and generic prescription (Rx) pharmaceuticals, infant formulas, nutritional products and active pharmaceutical ingredients (API). The Company is the world's largest store brand manufacturer of OTC pharmaceutical products and infant formulas. The Company's primary markets and locations of manufacturing and logistics operations are the United States, Israel, Mexico, the United Kingdom and Australia.

### Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles (GAAP) for interim financial information and with the instructions to Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals and other adjustments) considered necessary for a fair presentation have been included.

Operating results for the nine months ended March 26, 2011 are not necessarily indicative of the results that may be expected for a full fiscal year. The unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and footnotes included in the Company's Annual Report on Form 10-K for the year ended June 26, 2010.

Certain changes to prior periods' balance sheet amounts have been made in accordance with the accounting guidance for business combinations to reflect adjustments made during the measurement period. See Note 2 for additional information regarding these changes.

The Company has four reportable segments, aligned primarily by type of product: Consumer Healthcare, Nutritionals, Rx Pharmaceuticals and API, along with an Other category. On April 30, 2010, the Company acquired 100% of the shares of PBM Holdings, Inc. (PBM), the leading manufacturer and distributor of store brand infant formulas, pediatric nutritionals and baby foods sold by leading retailers in the mass, club, grocery and drug channels in the U.S., Canada, Mexico and China. Following the acquisition of PBM, the Company now participates in new nutritional product lines. As a result, in the first quarter of fiscal 2011, the Company realigned and expanded its operating segments to include a Nutritionals segment, representing infant formulas and other nutritional products. Accounting Standard Codification (ASC) 280-10-50 (ASC 280-10-50) defines an operating segment as a component of a public entity that earns revenue and incurs expenses, has discrete financial information available and is reviewed regularly by the chief decision maker for purposes of allocating resources and assessing performance. Each of the segments meets the requirements of an operating segment. The Consumer Healthcare, Nutritionals, Rx Pharmaceuticals and API operating segments are also considered to be reportable segments by management. This segment structure is consistent with the way management makes operating decisions, allocates resources and manages the growth and profitability of the Company's business. As a result of the change in segment reporting, all historical segment

information has been adjusted to conform to the new presentation.

In March 2009, the Company committed to a plan to sell its Israel Consumer Products business. The financial results of this business have been classified as discontinued operations in the condensed consolidated financial statements for all periods presented. The sale was completed in the third quarter of fiscal 2010. After the finalization of post-closing working capital adjustments in the third quarter of fiscal 2011, the sale resulted in a pre-tax loss of $1,407. See Note 3 for additional information regarding discontinued operations. Unless otherwise noted, amounts and disclosures throughout the Notes to Condensed Consolidated Financial Statements relate to the Company's continuing operations.

Principles of Consolidation

The condensed consolidated financial statements include the accounts of the Company and all majority owned subsidiaries. All material intercompany transactions and balances have been eliminated in consolidation. Prior to June 27, 2010, the Company's consolidated results of operations and financial position included the financial results of its U.K., Mexico, Germany and Israel subsidiaries on a twelve-month period ending in May, resulting in a one-month reporting lag when compared to the remainder of

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the Company.

Starting June 27, 2010, the reporting year-end of these foreign operations was changed from May to June. The previously existing one-month reporting lag was eliminated as it was no longer required to achieve a timely consolidation due to the Company's investments in technology, ERP systems and personnel to enhance its financial statement close process. The Company believes this change is preferable because the financial information of all operating units is now reported based on the same period-end, which improves overall financial reporting to investors by providing the most current information available. In accordance with ASC 850-10-50-2, "A Change in the Difference Between Parent and Subsidiary Fiscal Year-Ends," the elimination of this previously existing reporting lag is considered a voluntary change in accounting principle in accordance with ASC 250-10-50 "Change in Accounting Principle." Voluntary changes in accounting principles are to be reported through retrospective application of the new principle to all prior financial statement periods presented. Accordingly, the Company's financial statements for periods prior to fiscal 2011 have been adjusted to reflect the period-specific effects of applying this accounting principle. This change resulted in a cumulative effect of an accounting change of $118, net of income tax effect, to retained earnings as of June 28, 2009. The impact of this change in accounting principle to eliminate the one-month lag for foreign subsidiaries is summarized below for the Company's condensed consolidated statements of income for the three and nine months ended March 27, 2010, the condensed consolidated balance sheets as of June 26, 2010 and March 27, 2010 and the condensed consolidated statement of cash flows for the nine months ended March 27, 2010.

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PERRIGO COMPANY
NOTES TO CONDENSED CONSOLIDATED STATEMENTS OF INCOME
(in thousands, except per share amounts)
(unaudited)

| | Three Months Ended March 27, 2010 | | |
|---|---|---|---|
| | As Reported | Adjustments | After Voluntary Change in Accounting Principle |
| Net sales | $538,306 | $(674) | $537,632 |
| Cost of sales | 352,440 | (2,203) | 350,237 |
| Gross profit | 185,866 | 1,529 | 187,395 |
| Operating expenses | | | |
| Distribution | 7,960 | (41) | 7,919 |
| Research and development | 17,467 | 248 | 17,715 |
| Selling and administration | 65,658 | (523) | 65,135 |
| Subtotal | 91,085 | (316) | 90,769 |
| Restructuring | 7,474 | — | 7,474 |
| Total | 98,559 | (316) | 98,243 |
| Operating income | 87,307 | 1,845 | 89,152 |
| Interest, net | 5,989 | (62) | 5,927 |
| Other income, net | (1,327) | (40) | (1,367) |
| Income from continuing operations before income taxes | 82,645 | 1,947 | 84,592 |
| Income tax expense | 22,507 | 544 | 23,051 |
| Income from continuing operations | 60,138 | 1,403 | 61,541 |
| Income from discontinued operations, net of tax | 768 | (128) | 640 |
| Net income | $60,906 | $1,275 | $62,181 |
| Earnings per share[1] | | | |
| Basic | | | |
| Continuing operations | $0.66 | $0.02 | $0.67 |
| Discontinued operations | 0.01 | (0.00) | 0.01 |
| Basic earnings per share | $0.67 | $0.01 | $0.68 |
| Diluted | | | |
| Continuing operations | $0.65 | $0.02 | $0.66 |
| Discontinued operations | 0.01 | (0.00) | 0.01 |
| Diluted earnings per share | $0.66 | $0.01 | $0.67 |

(1) The sum of individual per share amounts may not equal due to rounding.

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PERRIGO COMPANY
NOTES TO CONDENSED CONSOLIDATED STATEMENTS OF INCOME
(in thousands, except per share amounts)
(unaudited)

| | Nine Months Ended March 27, 2010 | | |
|---|---|---|---|
| | As Reported | Adjustments | After Voluntary Change in Accounting Principle |
| Net sales | $1,649,475 | $(1,085) | $1,648,390 |
| Cost of sales | 1,102,670 | (2,512) | 1,100,158 |
| Gross profit | 546,805 | 1,427 | 548,232 |
| Operating expenses | | | |
| Distribution | 21,493 | (19) | 21,474 |
| Research and development | 56,699 | 454 | 57,153 |
| Selling and administration | 188,795 | 22 | 188,817 |
| Subtotal | 266,987 | 457 | 267,444 |
| Write-off of in-process research and development | 14,000 | — | 14,000 |
| Restructuring | 7,474 | — | 7,474 |
| Total | 288,461 | 457 | 288,918 |
| Operating income | 258,344 | 970 | 259,314 |
| Interest, net | 18,203 | (334) | 17,869 |
| Other income, net | (1,557) | (129) | (1,686) |
| Income from continuing operations before income taxes | 241,698 | 1,433 | 243,131 |
| Income tax expense | 67,299 | 400 | 67,699 |
| Income from continuing operations | 174,399 | 1,033 | 175,432 |
| Loss from discontinued operations, net of tax | (1,301) | 724 | (577) |
| Net income | $173,098 | $1,757 | $174,855 |
| Earnings (loss) per share[1] | | | |
| Basic | | | |
| Continuing operations | $1.91 | $0.01 | $1.92 |
| Discontinued operations | (0.01) | 0.01 | (0.01) |
| Basic earnings per share | $1.89 | $0.02 | $1.91 |
| Diluted | | | |
| Continuing operations | $1.88 | $0.01 | $1.89 |
| Discontinued operations | (0.01) | 0.01 | (0.01) |
| Diluted earnings per share | $1.86 | $0.02 | $1.88 |

(1) The sum of individual per share amounts may not equal due to rounding.

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PERRIGO COMPANY
NOTES TO CONDENSED CONSOLIDATED BALANCE SHEETS
(in thousands)
(unaudited)

| June 26, 2010 | As Reported | Adjustments | After Voluntary Change in Accounting Principle |
|---|---|---|---|
| Assets | | | |
| Current assets | | | |
| Cash and cash equivalents | $97,568 | $12,197 | $109,765 |
| Restricted cash | 400,000 | — | 400,000 |
| Investment securities | 557 | 2 | 559 |
| Accounts receivable, net | 358,500 | 1,309 | 359,809 |
| Inventories | 448,871 | 4,109 | 452,980 |
| Current deferred income taxes | 26,648 | 577 | 27,225 |
| Income taxes refundable | 13,864 | 575 | 14,439 |
| Prepaid expenses and other current assets | 28,071 | 2,478 | 30,549 |
| Current assets of discontinued operations | 7,214 | 161 | 7,375 |
| Total current assets | 1,381,293 | 21,408 | 1,402,701 |
| Property and equipment | 885,953 | (784) | 885,169 |
| Less accumulated depreciation | (437,037) | 451 | (436,586) |
| | 448,916 | (333) | 448,583 |
| Goodwill and other indefinite-lived intangible assets | 622,745 | (4,703) | 618,042 |
| Other intangible assets, net | 587,094 | (94) | 587,000 |
| Other non-current assets | 52,688 | (11) | 52,677 |
| | $3,092,736 | $16,267 | $3,109,003 |
| Liabilities and Shareholders' Equity | | | |
| Current liabilities | | | |
| Accounts payable | $258,493 | $8,818 | $267,311 |
| Short-term debt | 9,000 | — | 9,000 |
| Payroll and related taxes | 82,088 | (2,869) | 79,219 |
| Accrued customer programs | 59,898 | — | 59,898 |
| Accrued liabilities | 88,750 | 1,296 | 90,046 |
| Accrued income taxes | 3,048 | 8,617 | 11,665 |
| Current portion of long-term debt | 400,000 | — | 400,000 |
| Current liabilities of discontinued operations | 5,428 | (58) | 5,370 |
| Total current liabilities | 906,705 | 15,804 | 922,509 |
| Non-current liabilities | | | |
| Long-term debt, less current portion | 935,000 | — | 935,000 |
| Non-current deferred income taxes | 55,333 | (5,987) | 49,346 |
| Other non-current liabilities | 107,043 | 1,165 | 108,208 |
| Total non-current liabilities | 1,097,376 | (4,822) | 1,092,554 |
| Shareholders' equity | | | |
| Controlling interest shareholders' equity: | | | |
| Preferred stock, without par value, 10,000 shares authorized | — | — | — |
| Common stock, without par value, 200,000 shares authorized | 428,457 | — | 428,457 |
| Accumulated other comprehensive income | 39,048 | 4,152 | 43,200 |

| | | | |
|---|---|---|---|
| Retained earnings | 619,303 | 1,136 | 620,439 |
| | 1,086,808 | 5,288 | 1,092,096 |
| Noncontrolling interest | 1,847 | (3) | 1,844 |
| Total shareholders' equity | 1,088,655 | 5,285 | 1,093,940 |
| | $3,092,736 | $16,267 | $3,109,003 |

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PERRIGO COMPANY
NOTES TO CONDENSED CONSOLIDATED BALANCE SHEETS
(in thousands)
(unaudited)

| March 27, 2010 | As Reported | Adjustments | After Voluntary Change in Accounting Principle |
|---|---|---|---|
| Assets | | | |
| Current assets | | | |
| Cash and cash equivalents | $314,924 | $3,598 | $ 318,522 |
| Investment securities | 562 | — | 562 |
| Accounts receivable, net | 322,329 | 9,201 | 331,530 |
| Inventories | 417,580 | 2,199 | 419,779 |
| Current deferred income taxes | 25,670 | 5 | 25,675 |
| Income taxes refundable | 5,298 | (318) | 4,980 |
| Prepaid expenses and other current assets | 33,218 | 1,811 | 35,029 |
| Current assets of discontinued operations | 9,507 | (1,067) | 8,440 |
| Total current assets | 1,129,088 | 15,429 | 1,144,517 |
| Property and equipment | 821,564 | 4,600 | 826,164 |
| Less accumulated depreciation | (441,283) | (1,714) | (442,997) |
| | 380,281 | 2,886 | 383,167 |
| Restricted cash | 400,000 | — | 400,000 |
| Goodwill and other indefinite-lived intangible assets | 292,030 | (2,062) | 289,968 |
| Other intangible assets, net | 219,288 | (549) | 218,739 |
| Other non-current assets | 52,633 | (343) | 52,290 |
| | $2,473,320 | $15,361 | $ 2,488,681 |
| Liabilities and Shareholders' Equity | | | |
| Current liabilities | | | |
| Accounts payable | $235,085 | $8,617 | $ 243,702 |
| Payroll and related taxes | 70,588 | 2,868 | 73,456 |
| Accrued customer programs | 53,788 | (10) | 53,778 |
| Accrued liabilities | 54,520 | (637) | 53,883 |
| Accrued income taxes | 18,588 | (886) | 17,702 |
| Current liabilities of discontinued operations | 11,030 | (802) | 10,228 |
| Total current liabilities | 443,599 | 9,150 | 452,749 |
| Non-current liabilities | | | |
| Long-term debt, less current portion | 825,000 | — | 825,000 |
| Non-current deferred income taxes | 48,721 | (27) | 48,694 |
| Other non-current liabilities | 104,118 | 763 | 104,881 |
| Total non-current liabilities | 977,839 | 736 | 978,575 |
| Shareholders' equity | | | |
| Controlling interest shareholders' equity: | | | |
| Preferred stock, without par value, 10,000 shares authorized | — | — | — |
| Common stock, without par value, 200,000 shares authorized | 413,683 | — | 413,683 |
| Accumulated other comprehensive income | 60,717 | 3,830 | 64,547 |
| Retained earnings | 575,619 | 1,639 | 577,258 |
| | 1,050,019 | 5,469 | 1,055,488 |

| | | | |
|---|---|---|---|
| Noncontrolling interest | 1,863 | 6 | 1,869 |
| Total shareholders' equity | 1,051,882 | 5,475 | 1,057,357 |
| | $2,473,320 | $15,361 | $ 2,488,681 |

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PERRIGO COMPANY
NOTES TO CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(in thousands)
(unaudited)

| | Nine Months Ended March 27, 2010 | | |
|---|---|---|---|
| | As Reported | Adjustments | After Voluntary Change in Accounting Principle |
| Cash Flows (For) From Operating Activities | | | |
| Net income | $173,098 | $1,757 | $174,855 |
| Adjustments to derive cash flows | | | |
| Write-off of in-process research and development | 14,000 | — | 14,000 |
| Depreciation and amortization | 53,673 | (1,862) | 51,811 |
| Restructuring | 7,474 | — | 7,474 |
| Share-based compensation | 11,184 | — | 11,184 |
| Gain on sale of business | (750) | — | (750) |
| Income tax benefit from exercise of stock options | (905) | — | (905) |
| Excess tax benefit of stock transactions | (5,730) | — | (5,730) |
| Deferred income taxes | (18,108) | 1,747 | (16,361) |
| Sub-total | 233,936 | 1,642 | 235,578 |
| Changes in operating assets and liabilities, net of asset and business acquisitions | | | |
| Accounts receivable | 10,172 | (23,211) | (13,039) |
| Inventories | (33,660) | (46) | (33,706) |
| Income taxes refundable | 3,628 | 66 | 3,694 |
| Accounts payable | (32,124) | 18,821 | (13,303) |
| Payroll and related taxes | 18,760 | 5,761 | 24,521 |
| Accrued customer programs | (1,005) | — | (1,005) |
| Accrued liabilities | (8,246) | 515 | (7,731) |
| Accrued income taxes | 28,848 | (3,876) | 24,972 |
| Other | (4,108) | 4,547 | 439 |
| Sub-total | (17,735) | 2,577 | (15,158) |
| Net cash from operating activities | 216,201 | 4,219 | 220,420 |
| Cash Flows (For) From Investing Activities | | | |
| Proceeds from sale of business | 35,980 | — | 35,980 |
| Acquired research and development | (14,000) | — | (14,000) |
| Acquisitions of businesses, net of cash acquired | (58,885) | — | (58,885) |
| Acquisitions of assets | (10,262) | — | (10,262) |
| Additions to property and equipment | (32,233) | (2,312) | (34,545) |
| Net cash for investing activities | (79,400) | (2,312) | (81,712) |
| Cash Flows (For) From Financing Activities | | | |
| Repayments of long-term debt | (67,771) | — | (67,771) |
| Deferred financing fees | (3,500) | — | (3,500) |
| Excess tax benefit of stock transactions | 5,730 | — | 5,730 |
| Issuance of common stock | 14,593 | — | 14,593 |
| Repurchase of common stock | (70,972) | — | (70,972) |
| Cash dividends | (16,566) | — | (16,566) |

| | | | |
|---|---|---|---|
| Net cash for financing activities | (138,486) | — | (138,486) |
| Effect of exchange rate changes on cash | 472 | 186 | 658 |
| Net increase (decrease) in cash and cash equivalents | (1,213) | 2,093 | 880 |
| Cash and cash equivalents of continuing operations, beginning of period | 316,133 | 1,505 | 317,638 |
| Cash balance of discontinued operations, beginning of period | 4 | — | 4 |
| Cash and cash equivalents, end of period | 314,924 | 3,598 | 318,522 |
| Less cash balance of discontinued operations, end of period | — | — | — |
| Cash and cash equivalents of continuing operations, end of period | $314,924 | $3,598 | $318,522 |

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Recently Issued Accounting Standards

In December 2010, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2010-29, "Business Combinations (ASC Topic 805): Disclosure of Supplementary Pro Forma Information for Business Combinations." The amendments in this ASU affect any public entity as defined by ASC Topic 805 that enters into business combinations that are material on an individual or aggregate basis. The amendments in this ASU specify that if a public entity presents comparative financial statements, the entity should disclose revenue and earnings of the combined entity as if the business combinations that occurred during the current year had occurred as of the beginning of the comparable prior annual reporting period only. The amendments also expand the supplemental pro forma disclosures to include a description of the nature and amount of material, nonrecurring pro forma adjustments directly attributable to the business combination included in the reported pro forma revenue and earnings. The amendments are effective prospectively for business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after December 15, 2010. Early adoption is permitted. This guidance will be effective for the Company in the first quarter of fiscal 2012. Accordingly, the effects of the Company's adoption of this guidance will depend upon the extent and magnitude of business combinations the Company enters into after June 25, 2011.

In December 2010, the FASB issued ASU 2010-28, "Intangibles - Goodwill and Other (ASC Topic 350): When to Perform Step 2 of the Goodwill Impairment Test for Reporting Units with Zero or Negative Carrying Amounts." The amendments in this ASU modify Step 1 of the goodwill impairment test for reporting units with zero or negative carrying amounts. For those reporting units, an entity is required to perform Step 2 of the goodwill impairment test if it is more likely than not that a goodwill impairment exists. In determining whether it is more likely than not that a goodwill impairment exists, an entity should consider whether there are any adverse qualitative factors indicating that an impairment may exist. The qualitative factors are consistent with the existing guidance and examples, which require that goodwill of a reporting unit be tested for impairment between annual tests if an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying amount. For public entities, the amendments in this ASU are effective for fiscal years, and interim periods within those years, beginning after December 15, 2010. Early adoption is not permitted. This guidance will be effective for the Company in the first quarter of fiscal 2012. The Company does not expect this ASU to have a material impact on its consolidated financial statements.

In December 2010, the FASB issued ASU 2010-27, "Other Expenses (ASC Topic 720): Fees Paid to the Federal Government by Pharmaceutical Manufacturers." This ASU provides guidance on how pharmaceutical manufacturers should recognize and classify in their income statements fees mandated by the Patient Protection and Affordable Care Act as amended by the Health Care and Education Reconciliation Act (the Acts). The Acts impose an annual fee on the pharmaceutical manufacturing industry for each calendar year beginning on or after January 1, 2011. An entity's portion of the annual fee is payable no later than September 30 of the applicable calendar year and is not tax deductible. A portion of the annual fee will be allocated to individual entities on the basis of the amount of their branded prescription drug sales for the preceding year as a percentage of the industry's branded prescription drug sales for the same period. An entity's portion of the annual fee becomes payable to the U.S. Treasury once a pharmaceutical manufacturing entity has a gross receipt from branded prescription drug sales to any specified government program or in accordance with coverage under any government program for each calendar year beginning on or after January 1, 2011. The amendments in this ASU specify that the liability for the fee should be estimated and recorded in full upon the first qualifying sale with a corresponding deferred cost that is amortized to expense using a straight-line method of allocation unless another method better allocates the fee over the calendar year that it is payable. The amendments in this ASU are effective for calendar years beginning after December 31, 2010, when the fee initially becomes effective. Given the small number of branded drugs in the Company's portfolio, the Company does not expect this ASU to have

a material impact on its consolidated financial statements.

In April 2010, the FASB issued ASU 2010-17, “Revenue Recognition - Milestone Method (ASC Topic 605): Milestone Method of Revenue Recognition.” The amendments in this ASU provide guidance on defining a milestone and determining when it may be appropriate to apply the milestone method of revenue recognition for research and development transactions. Consideration that is contingent on achievement of a milestone in its entirety may be recognized as revenue in the period in which the milestone is achieved only if the milestone is judged to meet certain criteria to be considered substantive. The amendments in the ASU are effective on a prospective basis for milestones achieved in fiscal years, and interim periods within those years, beginning on or after June 15, 2010. Early adoption was permitted. Vendors may also elect to adopt the amendments in the ASU retrospectively for all prior periods. The guidance in this ASU was effective for the Company in the first quarter of fiscal 2011. This ASU did not have any impact on the Company’s condensed consolidated financial statements upon adoption.

In December 2009, the FASB issued ASU 2009-16, “Transfers and Servicing (ASC Topic 860) - Accounting for Transfers of Financial Assets” (ASU 2009-16). ASU 2009-16 revises previous authoritative guidance related to accounting for transfers of financial assets and requires more disclosures about transfers of financial assets, including securitization transactions, and where entities have continuing exposure to the risks related to transferred financial assets. Among other things, ASU 2009-16 eliminates

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the concept of a "qualifying special-purpose entity", changes the requirements for derecognizing financial assets and enhances information reported to users of financial statements by providing greater transparency about transfers of financial assets and an entity's continuing involvement in transferred financial assets. ASU 2009-16 is effective at the start of a reporting entity's first fiscal year beginning after November 15, 2009. Early adoption was not permitted. This guidance was effective for the Company in the first quarter of fiscal 2011 and did not have any impact on the Company's condensed consolidated results of operations or its financial position upon adoption.

In October 2009, the FASB issued ASU 2009-13, "Revenue Recognition (ASC Topic 605)–Multiple-Deliverable Revenue Arrangements" (ASU 2009-13). ASU 2009-13 amends the criteria in ASC Subtopic 605-25, "Revenue Recognition–Multiple-Element Arrangements," for separating consideration in multiple-deliverable arrangements. This ASU addresses the accounting for multiple-deliverable arrangements to enable vendors to account for products or services (deliverables) separately rather than as a combined unit. ASU 2009-13 modifies the requirements for determining whether a deliverable can be treated as a separate unit of accounting by removing the criteria that verifiable and objective evidence of fair value exists for the undelivered elements. This guidance eliminates the residual method of allocation and requires that arrangement consideration be allocated at the inception of the arrangement to all deliverables using the relative selling price method. This guidance establishes a selling price hierarchy for determining the selling price of a deliverable, which is based on: a) vendor-specific objective evidence; b) third-party evidence; or c) estimates. In addition, this guidance significantly expands required disclosures related to a vendor's multiple-deliverable revenue arrangements. ASU 2009-13 is effective prospectively for revenue arrangements entered into or materially modified in fiscal years beginning on or after June 15, 2010, with early adoption permitted. The Company adopted this ASU effective June 27, 2010. Accordingly, the effects of the Company's adoption of this guidance will depend upon the extent and magnitude of revenue arrangements the Company enters into or materially modifies after June 26, 2010.

NOTE 2 – ACQUISITIONS

Acquired Research and Development

On September 21, 2009, the Company acquired the Abbreviated New Drug Application (ANDA) for clindamycin phosphate (1%) and benzoyl peroxide (5%) gel from KV Pharmaceutical for $14,000 in cash and a $2,000 milestone payment to be made upon the successful completion of a contingency. Successful completion of the contingency is expected by early fiscal 2012. This product is the equivalent of Duac® gel which is indicated for the topical treatment of inflammatory acne vulgaris. Duac® gel is marketed by Stiefel Laboratories' (Stiefel), a subsidiary of GlaxoSmithKline. Excluding the milestone payment, the full amount of the purchase price, which related to acquired research and development, was capitalized and immediately written off as in-process research and development in the first quarter of fiscal 2010 within the Company's Rx Pharmaceuticals segment, because the ANDA had not received final U.S. Food and Drug Administration (FDA) approval at the date of acquisition.

Asset Acquisitions

On February 17, 2011, the Company announced that it entered into an exclusive agreement with AgaMatrix, Inc. (AgaMatrix) to sell and distribute blood glucose monitors and test strips in the U.S. store brand channel. Under the terms of the agreement, the Company paid $5,000 to AgaMatrix for a distribution and license agreement, which has been accounted for as an intangible asset beginning in the third quarter of fiscal 2011 and is being amortized on an accelerated basis over its eight-year useful life.

On July 1, 2009, the Company's Israel Pharmaceutical and Diagnostics Products operating segment entered into a distribution agreement with a major global diagnostic company. In conjunction with this distribution agreement, the Company acquired certain pharmaceutical diagnostic assets from a local pharmaceutical company for $4,610. The

acquisition enhanced the Company's product portfolio and strengthened its position as the leader in the Israeli pharmaceutical diagnostic market. The assets acquired in this transaction consisted primarily of intangible assets associated with customer supply contracts, machinery and equipment, and inventory. The assets acquired and the related operating results from the acquisition date were included in the Other category in the Company's condensed consolidated financial statements beginning in the first quarter of fiscal 2010.

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The purchase price of $4,610 was allocated as follows:

| | |
|---|---|
| Inventory | $1,346 |
| Property and equipment | 1,262 |
| Intangible assets – Customer contracts | 2,002 |
| Total assets acquired | $4,610 |

Management assigned fair value to the identifiable intangible assets by estimating the discounted forecasted cash flows related to the customer contracts. The average estimated useful lives of the contracts are six years and are amortized on a straight-line basis. Assumptions used in the valuation included a discount rate of 11%.

At the time of the acquisition, a step-up in the value of inventory of $606 was recorded in the allocation of the purchase price based on valuation estimates, of which $320 was charged to cost of sales in the first quarter of fiscal 2010 as the inventory was sold. The remainder of the step-up in value was charged to cost of sales in the second quarter of fiscal 2010 as the inventory was sold.

On November 2, 2009, in connection with this same distribution agreement, the Company's Israel Pharmaceutical and Diagnostic Products operating segment acquired certain pharmaceutical diagnostic assets from another local pharmaceutical company for $5,152. This acquisition enhanced the Company's product portfolio and strengthened its position as the leader in the Israeli pharmaceutical diagnostic market. The assets acquired in this transaction consisted primarily of intangible assets associated with customer supply contracts, machinery and equipment, and inventory. The assets and the related operating results from the acquisition date were included in the Other category in the Company's condensed consolidated financial statements beginning in the second quarter of fiscal 2010.

The purchase price of $5,152 was allocated as follows:

| | |
|---|---|
| Inventory | $869 |
| Property and equipment | 600 |
| Intangible assets – Customer contracts | 3,683 |
| Total assets acquired | $5,152 |

Management assigned fair value to the identifiable intangible assets by estimating the discounted forecasted cash flows related to the customer contracts. The average estimated useful lives of the contracts are six years and are amortized on a straight-line basis. Assumptions used in the valuation included a discount rate of 11%.

At the time of the acquisition, a step-up in the value of inventory of $417 was recorded in the allocation of the purchase price based on valuation estimates, of which $325 was charged to cost of sales in the second quarter of fiscal 2010 as the inventory was sold. The remainder of the step-up in value was charged to cost of sales in the third quarter of fiscal 2010 as the inventory was sold.

Pending Business Acquisition

Paddock Laboratories, Inc. – On January 20, 2011, the Company announced that it had signed a definitive agreement to acquire substantially all of the assets of privately-held Paddock Laboratories, Inc. (Paddock) for approximately $540,000 in cash. As of the end of the third quarter of fiscal 2011, the Company incurred $2,010 of acquisition costs, of which $1,315 and $695 were expensed in operations in the second and third quarter of fiscal 2011, respectively. Headquartered in Minneapolis, Minnesota, Paddock is a manufacturer and marketer of generic Rx pharmaceutical products. The acquisition, which is expected to be completed in the Company's fourth quarter of fiscal 2011, will expand the Company's generic Rx product offering, pipeline and scale.

Business Acquisitions

PBM Holdings, Inc. – On April 30, 2010, the Company acquired 100% of the shares of PBM. The ultimate cash paid for the shares was $839,369, which included cash acquired as of the transaction date of $30,591, upon considering final working capital adjustments. As of the end of the fourth quarter of fiscal 2010, the Company incurred approximately $11,100 of acquisitions costs, of which approximately $3,200 and $7,900 were expensed in operations in the third and fourth quarter of fiscal 2010, respectively. Headquartered in Gordonsville, Virginia, PBM was the leading manufacturer and distributor of store brand infant formulas, pediatric nutritionals and baby foods sold by leading retailers in the mass, club, grocery and drug channels in the U.S., Canada, Mexico and China. The acquisition was accounted for under the acquisition method of accounting, and the related assets acquired and liabilities assumed were recorded at fair value. The operating results for PBM were included in the Nutritionals segment of the Company's consolidated results of operations beginning May 1, 2010.

During the measurement period, which ended April 29, 2011, the Company finalized the post-closing working capital adjustment and certain pre-acquisition tax-related contingencies, which resulted in recording net adjustments of $1,998. The balance sheet at June 26, 2010 has been retrospectively adjusted to reflect these adjustments as required by the business combinations accounting guidance. The following table summarizes the final fair values of the assets acquired and the liabilities assumed related to the PBM acquisition:

| | Initial Valuation | Measurement Period Adjustments | Final Valuation |
|---|---|---|---|
| Cash | $30,591 | $— | $30,591 |
| Accounts receivable | 20,891 | (1,998) | 18,893 |
| Inventory | 38,419 | — | 38,419 |
| Property and equipment | 62,084 | — | 62,084 |
| Other assets | 1,663 | 2,146 | 3,809 |
| Deferred income tax assets | 2,153 | 1,090 | 3,243 |
| Goodwill | 329,578 | 721 | 330,299 |
| Intangible assets | 382,500 | — | 382,500 |
| Total assets acquired | 867,879 | 1,959 | 869,838 |
| | | | |
| Accounts payable | 10,046 | — | 10,046 |
| Other current liabilities | 125 | 2,540 | 2,665 |
| Deferred income tax liabilities | 185 | — | 185 |
| Accrued expenses | 16,156 | 1,417 | 17,573 |
| Total liabilities assumed | 26,512 | 3,957 | 30,469 |
| Net assets acquired | $841,367 | $(1,998) | $839,369 |

The excess of the purchase price over the fair value of net assets acquired, amounting to $330,299, was recorded as goodwill in the condensed consolidated balance sheet and was assigned to the Company's Nutritionals segment. Goodwill is not amortized for financial reporting purposes, but is amortized for tax purposes. See Note 7 regarding the timing of the Company's annual goodwill impairment testing.

Intangible assets acquired in the acquisition were valued as follows:

| | |
|---|---|
| Product formulations | $107,000 |
| Developed product technology | 4,200 |
| Trade names and trademarks | 1,900 |
| Distribution agreements | 18,000 |

| | |
|---|---|
| Customer relationships | 250,000 |
| Non-compete agreement | 1,400 |
| Total intangible assets acquired | $382,500 |

Management assigned fair values to the identifiable intangible assets through a combination of the relief from royalty method, the discounted cash flow method and the lost income method. Developed product technology and product formulations are based on 15 and 10-year useful lives, respectively, and amortized on a straight-line basis. Trade names and trademarks are considered to have an indefinite life. Distribution agreements and customer relationships are based on a 20-year useful life and amortized on an accelerated basis. The non-compete agreement is based on a five-year life and amortized on a straight-line basis.

At the time of the acquisition, a step-up in the value of inventory of $9,402 was recorded in the allocation of the purchase price based on valuation estimates, all of which was charged to cost of sales in the fourth quarter of fiscal 2010 as the inventory was sold. In addition, fixed assets were written up by $5,002 to their estimated fair market value based on a valuation method that included both the cost and market approaches. This additional step-up in value is being depreciated over the estimated useful lives of the assets.

Orion Laboratories Pty Ltd. – On March 8, 2010, the Company acquired 100% of the outstanding shares of privately-held Orion Laboratories Pty Ltd. (Orion). The ultimate cash paid for the shares was $48,012, upon considering final working capital adjustments. The Company incurred approximately $600 of acquisition costs, all of which were expensed in operations in the third quarter of fiscal 2010. Located near Perth, Western Australia, Orion was a leading supplier of OTC store brand pharmaceutical products in Australia and New Zealand. In addition, Orion manufactured and distributed pharmaceutical products supplied to hospitals in Australia. The acquisition of Orion expanded the Company’s global presence and product portfolio into Australia and New Zealand. The acquisition was accounted for under the acquisition method of accounting, and the related assets acquired and liabilities assumed were recorded at fair value. The operating results for Orion were included in the Consumer Healthcare segment of the Company’s consolidated results of operations beginning March 8, 2010.

During the measurement period, which ended March 7, 2011, the Company finalized the post-closing working capital adjustment and the book/tax basis adjustments, which resulted in recording net adjustments of $1,485. The balance sheets at March 27, 2010 and June 26, 2010 have been retrospectively adjusted to reflect these adjustments as required by the business combinations accounting guidance. The following table summarizes the final fair values of the assets acquired and the liabilities assumed related to the Orion acquisition:

| | Initial Valuation | Measurement Period Adjustments | Final Valuation |
|---|---|---|---|
| Cash | $671 | $— | $671 |
| Accounts receivable | 4,631 | (1,485) | 3,146 |
| Inventory | 4,484 | — | 4,484 |
| Property and equipment | 11,490 | — | 11,490 |
| Other assets | 110 | — | 110 |
| Deferred income tax assets | 322 | 1,602 | 1,924 |
| Goodwill | 16,566 | (104) | 16,462 |
| Intangible assets | 15,600 | — | 15,600 |
| Total assets acquired | 53,874 | 13 | 53,887 |
| | | | |
| Accounts payable | 2,247 | — | 2,247 |
| Other current liabilities | 954 | — | 954 |

| | | | |
|---|---|---|---|
| Deferred income tax liabilities | 3 | 1,488 | 1,491 |
| Taxes payable | 1,173 | 10 | 1,183 |
| Total liabilities assumed | 4,377 | 1,498 | 5,875 |
| Net assets acquired | $49,497 | $(1,485 | )$48,012 |

The excess of the purchase price over the fair value of net assets acquired, amounting to $16,462, was recorded as goodwill in the condensed consolidated balance sheet and was assigned to the Company's Consumer Healthcare segment. Goodwill is not amortized for financial reporting or tax purposes. See Note 7 regarding the timing of the Company's annual goodwill impairment testing.

Intangible assets acquired in the acquisition were valued as follows:

| | |
|---|---|
| Product formulations | $1,182 |
| Customer relationships | 12,000 |
| Non-compete agreements | 2,418 |
| Total intangible assets acquired | $15,600 |

Management assigned fair values to the identifiable intangible assets through a combination of the relief from royalty method, the discounted cash flow method and the lost income method. Product formulations are based on a 10-year useful life and amortized on a straight-line basis. Customer relationships are based on 15 or 10-year useful lives based on the type of relationship and are amortized on an accelerated basis consistent with projected revenues over the lives of the relationships. There are three non-compete agreements, each based on a five-year life and amortized on a straight-line basis.

At the time of the acquisition, a step-up in the value of inventory of $495 was recorded in the allocation of the purchase price based on valuation estimates, all of which was charged to cost of sales in the fourth quarter of fiscal 2010 as the inventory was sold. In addition, fixed assets were written up by $1,132 to their estimated fair market value based on a valuation method that included both the cost and market approaches. This additional step-up in value is being depreciated over the estimated useful lives of the assets.

Vedants Drug & Fine Chemicals Private Ltd. – To further improve the long-term cost position of its API business, on August 6, 2009, the Company acquired an 85% stake in Vedants Drug & Fine Chemicals Private Limited (Vedants), an API manufacturing facility in India, for $11,500 in cash. The facility, located approximately 30 miles outside of Mumbai, is currently under construction and will manufacture the Company's current and future high-volume API products, as well as expand the Company's vertical integration of Rx and future candidate Rx-to-OTC switch products. Manufacturing of API at this facility is expected to begin in the second half of fiscal 2012 and will include certain API products currently manufactured in Israel and that had been manufactured in Germany. The acquisition was accounted for using the acquisition method, and the related assets acquired and liabilities assumed were recorded at fair value. The operating results for Vedants were included in the API segment of the Company's condensed consolidated results of operations beginning August 6, 2009. Operations related to the noncontrolling interest are currently immaterial.

The purchase price of $11,500 was allocated as follows:

| | |
|---|---|
| Cash | $1,441 |
| Accounts receivable | 168 |
| Inventory | 2 |
| Property and equipment | 8,436 |
| Goodwill | 4,183 |
| Total assets acquired | 14,230 |

| | |
|---|---|
| Accounts payable | 171 |
| Other liabilities | 1,289 |
| Noncontrolling interest | 1,270 |
| Total liabilities and equity assumed | 2,730 |
| Net assets acquired | $11,500 |

The excess of the purchase price over the fair value of net assets acquired, amounting to $4,183, was recorded as goodwill in the condensed consolidated balance sheet and was assigned to the Company's API segment. Goodwill is not amortized for financial reporting or tax purposes. See Note 7 regarding the timing of the Company's annual goodwill impairment testing.

NOTE 3 – DISCONTINUED OPERATIONS

In March 2009, the Company committed to a plan to sell its Israel Consumer Products business. This business primarily sold consumer products to the Israeli market, including cosmetics, toiletries and detergents, and was previously reported as part of the Company's Other category. Based on management's strategic review of its portfolio of businesses, the Company decided to sell the Israel Consumer Products business to a third party. In the third quarter of fiscal 2009, the Israel Consumer Products business had met the criteria set forth in ASC Subtopic 360-10 to be accounted for as discontinued operations.

On November 2, 2009, the Company announced that it had signed a definitive agreement to sell the Israel Consumer Products business to Emilia Group. On February 26, 2010, the sale to Emilia Group was completed for approximately $47,000, of which approximately $11,000, subject to foreign currency fluctuations between the Israeli shekel and the U.S. dollar, was contingent upon satisfaction of contingency factors specified in the agreement. The sale was completed in the third quarter of fiscal 2010 resulting in a preliminary pre-tax gain on the sale of $750, excluding the contingent consideration. The sales price was subject to post-closing working capital adjustments as defined by the sale agreement. During the third quarter of fiscal 2011, as part of an arbitration ruling, the Company made a $3,558 payment to Emilia Group settling the final post-closing working capital adjustment. Of this amount, $2,151 was charged to earnings and included in discontinued operations in the third quarter of fiscal 2011. Including this charge, the pre-tax loss on the sale of the Israel Consumer Products business was $1,407. Under the terms of the sale agreement, the Company provided distribution and support services for the importation of private label cosmetics from this business into the U.S. market for 12 months after the close of the transaction. These services were fully transferred to Emilia Group during the third quarter of fiscal 2011.

The Company has reflected the results of this business as discontinued operations in the condensed consolidated statements of income for all periods presented. The assets and liabilities of this business are reflected as assets and liabilities of discontinued operations in the condensed consolidated balance sheets for all periods presented. The cash flows related to the support and distribution services that the Company provided were immaterial and limited in duration, and therefore, the Israel Consumer Products business was classified as discontinued operations.

Results of discontinued operations were as follows:

| | Third Quarter | | Year-to-Date | |
|---|---|---|---|---|
| | 2011 | 2010 | 2011 | 2010 |
| Net sales | $6,761 | $18,979 | $17,499 | $63,340 |
| (Loss) gain on sale | $(2,151) | $750 | $(2,151) | $750 |
| Income (loss) before income taxes | $(1,738) | $789 | $91 | $136 |
| Income tax expense | (708) | (149) | (1,452) | (713) |
| Income (loss) from discontinued operations, net of tax | $(2,446) | $640 | $(1,361) | $(577) |

The assets and liabilities classified as discontinued operations as of March 26, 2011, June 26, 2010 and March 27, 2010 were as follows:

| | March 26, 2011 | June 26, 2010 | March 27, 2010 |
|---|---|---|---|
| Accounts receivable, net | $2,797 | $1,700 | $3,290 |
| Inventories | — | 5,482 | 4,892 |
| Prepaid expenses and other current assets | — | 193 | 258 |
| Current assets of discontinued operations | $2,797 | $7,375 | $8,440 |
| | | | |
| Accounts payable | $3,570 | $3,482 | $7,870 |
| Accrued payroll and other accrued liabilities | — | 976 | 1,421 |
| Deferred income taxes | — | 912 | 937 |
| Current liabilities of discontinued operations | $3,570 | $5,370 | $10,228 |

As of March 26, 2011, the remaining assets and liabilities recorded in discontinued operations related to distribution and support services that ceased by the end of the third quarter of fiscal 2011, as specified in the sale agreement.

NOTE 4 – EARNINGS PER SHARE

A reconciliation of the numerators and denominators used in the basic and diluted earnings per share (EPS) calculation follows:

| | Third Quarter | | Year-to-Date | |
|---|---|---|---|---|
| | 2011 | 2010 | 2011 | 2010 |
| Numerator: | | | | |
| Income from continuing operations | $91,531 | $61,541 | $254,988 | $175,432 |
| Income (loss) from discontinued operations, net of tax | (2,446) | 640 | (1,361) | (577) |
| Net income used for both basic and diluted EPS | $89,085 | $62,181 | $253,627 | $174,855 |
| Denominator: | | | | |
| Weighted average shares outstanding for basic EPS | 92,459 | 91,179 | 92,175 | 91,428 |
| Dilutive effect of share-based awards | 1,090 | 1,410 | 1,196 | 1,391 |
| Weighted average shares outstanding for diluted EPS | 93,549 | 92,589 | 93,371 | 92,819 |

There were no share-based awards outstanding that were anti-dilutive for the third quarter of fiscal 2011. Share-based awards outstanding that were anti-dilutive were 31 for the third quarter of fiscal 2010. Year-to-date share-based awards outstanding that were anti-dilutive were 138 and 32 for fiscal 2011 and 2010, respectively. These share-based awards were excluded from the diluted EPS calculation.

NOTE 5 – FINANCIAL INSTRUMENTS

ASC Topic 820, “Fair Value Measurements and Disclosures” (ASC 820), provides a consistent definition of fair value, which focuses on exit price, prioritizes the use of market-based inputs over entity-specific inputs for measuring fair value and establishes a three-level hierarchy for fair value measurements. ASC 820 requires fair value measurements to be classified and disclosed in one of the following three categories:

Level 1: Quoted prices (unadjusted) in active markets for identical assets and liabilities.

Level 2: Either direct or indirect inputs, other than quoted prices included within Level 1, which are observable for similar assets or liabilities.

Level 3: Valuations derived from valuation techniques in which one or more significant inputs are unobservable.

The following tables summarize the valuation of the Company’s financial instruments by the above pricing categories as of March 26, 2011, June 26, 2010 and March 27, 2010:

| | Fair Value Measurements as of March 26, 2011 Using: | | | |
|---|---|---|---|---|
| | Total as of March 26, 2011 | Quoted Prices In Active Markets (Level 1) | Prices With Other Observable Inputs (Level 2) | Prices With Unobservable Inputs (Level 3) |
| Assets: | | | | |
| Cash equivalents | $151,941 | $ 151,941 | $— | $ — |
| Investment securities | 5,435 | — | — | 5,435 |
| Funds associated with Israeli post employment benefits | 16,896 | — | 16,896 | — |
| Foreign currency forward contracts, net | 3,235 | — | 3,235 | — |
| Interest rate swap agreements | 2,092 | — | 2,092 | — |
| Total | $179,599 | $ 151,941 | $22,223 | $ 5,435 |

| | Fair Value Measurements as of June 26, 2010 Using: | | | |
|---|---|---|---|---|
| | Total as of June 26, 2010 | Quoted Prices In Active Markets (Level 1) | Prices With Other Observable Inputs (Level 2) | Prices With Unobservable Inputs (Level 3) |
| Assets: | | | | |
| Cash equivalents | $67,887 | $ 67,887 | $— | $ — |
| Investment securities | 4,950 | — | — | 4,950 |
| Funds associated with Israeli post employment benefits | 15,024 | — | 15,024 | — |
| Total | $87,861 | $ 67,887 | $15,024 | $ 4,950 |
| Liabilities: | | | | |
| Foreign currency forward contracts, net | $4,525 | $ — | $4,525 | $ — |
| Total | $4,525 | $ — | $4,525 | $ — |

| | Fair Value Measurements as of March 27, 2010 Using: | | | |
|---|---|---|---|---|
| | Total as of March 27, 2010 | Quoted Prices In Active Markets (Level 1) | Prices With Other Observable Inputs (Level 2) | Prices With Unobservable Inputs (Level 3) |
| Assets: | | | | |
| Cash equivalents | $152,282 | $ 152,282 | $— | $ — |
| Investment securities | 5,523 | 1 | — | 5,522 |
| Treasury lock agreements | 2,700 | — | 2,700 | — |
| Funds associated with Israeli post employment benefits | 15,574 | — | 15,574 | — |
| Total | $176,079 | $ 152,283 | $18,274 | $ 5,522 |
| Liabilities: | | | | |
| Foreign currency forward contracts, net | $267 | $ — | $267 | $ — |
| Total | $267 | $ — | $267 | $ — |

The carrying amounts of the Company’s financial instruments, consisting of cash and cash equivalents, investment securities, accounts receivable, accounts payable and variable rate long-term debt, approximate their fair value. As of March 26, 2011, the carrying value and fair value of the Company’s fixed rate long-term debt were $615,000 and $628,050, respectively. As of June 26, 2010, the carrying value and fair value of the Company’s fixed rate long-term debt were $615,000 and $644,016, respectively. As a result of the prepayment of the letter of undertaking on July 19, 2010, as discussed in Note 8, the fair values of both the letter of undertaking and the restricted cash deposit approximated their carrying values as of June 26, 2010. As of March 27, 2010, the carrying value and fair value of the

Company's fixed rate long-term debt were $600,000 and $614,338, respectively. The carrying value and fair value of the corresponding restricted cash deposit were $400,000 and $411,876, respectively, as of March 27, 2010. Fair values were calculated by discounting the future cash flows of the financial instruments to their present value, using interest rates currently offered for borrowings and deposits of similar nature and remaining maturities. There were no transfers between Level 1 and Level 2 during the three and nine months ended March 26, 2011. The Company's policy regarding the recording of transfers between levels is to record any such transfers at the end of the reporting period.

As of March 26, 2011, the Company had $16,896 deposited in funds managed by financial institutions that are designated by management to cover post employment benefits for its Israeli employees. Israeli law generally requires payment of severance upon dismissal of an employee or upon termination of employment in certain other circumstances. These funds are included in the Company's long-term investments reported in other non-current assets.

The Company's Level 2 securities values are determined using prices for recently traded financial instruments with similar underlying terms, as well as directly or indirectly observable inputs, such as interest rates and yield curves that are observable at commonly quoted intervals.

The Company's investment securities include auction rate securities (ARS) totaling $18,000 in par value. ARS are privately placed variable rate debt instruments whose interest rates are reset within a contractual range, approximately every 7 to 35 days. Historically, the carrying value of ARS approximated their fair value due to the frequent resetting of the interest rates at auction. With the tightening of the credit markets beginning in calendar 2008, ARS have failed to settle at auction resulting in an illiquid market for these types of securities for an extended period of time. While there are some recent indications that a market is starting to materialize for these securities, though at a much reduced level than the pre-2008 period, the Company cannot predict when liquidity will return for these securities. The Company has reclassified the securities from current assets to other non-current assets due to the unpredictable nature and the illiquidity of the market for the securities.

The Company currently engages the services of an independent third-party valuation firm to assist the Company in estimating the current fair value of the ARS using a discounted cash flow analysis and an assessment of secondary markets, as well as other factors. During the second quarter of fiscal 2011, the Company received an updated estimate for the current fair value of these securities and based on this estimation and other factors, the Company recorded an unrealized gain of $1,042, net of tax, in other comprehensive income in the second quarter of fiscal 2011. At March 26, 2011, June 26, 2010 and March 27, 2010, these securities were considered as available-for-sale and were recorded at a fair value of $5,435, $4,393 and $4,961, respectively. Although the Company continues to earn and collect interest on these investments at the maximum contractual rate, the estimated fair value of ARS cannot be determined by the auction process until liquidity is restored to these markets. The Company will continue to monitor the credit worthiness of the companies that issued these securities and other appropriate factors and make such adjustments as it deems necessary to reflect the fair value of these securities. All of the ARS investments have a contractual maturity of more than five years as of March 26, 2011. The gross realized gains and losses on the sale of ARS are determined using the specific identification method.

In the second quarter of fiscal 2011, the Company sold its collateralized debt obligations backed primarily by U.S. Treasury obligations for proceeds of $560. As of December 25, 2010, the Company no longer held any collateralized debt obligations.

The following table presents a rollforward of the assets measured at fair value using unobservable inputs (Level 3) at March 26, 2011:

| | Investment Securities (Level 3) |
|---|---|
| Assets: | |
| Balance as of June 26, 2010 | $4,950 |
| Transfers into Level 3 | — |
| Sale of collateralized debt obligations | (560) |
| Unrealized gain on ARS | 1,042 |
| Foreign currency translation | 3 |

| | |
|---|---|
| Balance as of March 26, 2011 | $5,435 |

NOTE 6 – INVENTORIES

Inventories are stated at the lower of cost or market and are summarized as follows:

| | March 26, 2011 | June 26, 2010 | March 27, 2010 |
|---|---|---|---|
| Finished goods | $226,770 | $213,068 | $185,631 |
| Work in process | 127,868 | 116,618 | 120,213 |
| Raw materials | 139,640 | 123,294 | 113,935 |
| Total inventories | $494,278 | $452,980 | $419,779 |

NOTE 7 – GOODWILL AND OTHER INTANGIBLE ASSETS

In the first nine months of fiscal 2011, there were no additions to goodwill. The Company performs its annual testing for goodwill and indefinite-lived intangible asset impairment at the beginning of the fourth quarter of the fiscal year for all reporting units. Changes in the carrying amount of goodwill, by reportable segment, were as follows:

| | Consumer Healthcare | Nutritionals | Rx Pharmaceuticals | API | Total |
|---|---|---|---|---|---|
| Balance as of June 26, 2010 | $118,987 | $331,744 | $ 72,725 | $88,011 | $611,467 |
| Currency translation adjustment | 8,250 | — | 6,241 | 7,281 | 21,772 |
| Balance as of March 26, 2011 | $127,237 | $331,744 | $ 78,966 | $95,292 | $633,239 |

During fiscal 2011, goodwill related to the acquisitions of PBM and Orion increased $721 and decreased $104, respectively, for net adjustments made during the measurement period to the fair values of the assets acquired and liabilities assumed. In the table above, the retrospective adjustments for PBM and Orion are reflected in the goodwill balances of the Nutritionals and Consumer Healthcare segments, respectively, at June 26, 2010, in accordance with the accounting guidance for business combinations.

Other intangible assets and related accumulated amortization consisted of the following:

| | March 26, 2011 | | June 26, 2010 | | March 27, 2010 | |
|---|---|---|---|---|---|---|
| | Gross | Accumulated Amortization | Gross | Accumulated Amortization | Gross | Accumulated Amortization |
| Amortizable intangibles: | | | | | | |
| Developed product technology/formulation and product rights | $323,504 | $ 92,540 | $311,319 | $ 69,128 | $204,048 | $ 64,744 |
| Distribution and license agreements | 51,794 | 18,591 | 41,123 | 16,048 | 23,348 | 15,858 |
| Customer relationships | 331,501 | 28,077 | 326,404 | 15,414 | 76,714 | 12,679 |
| Trademarks | 5,223 | 728 | 4,691 | 716 | 4,840 | 719 |
| Non-compete agreements | 6,488 | 2,138 | 5,895 | 1,126 | 4,579 | 790 |
| Total | 718,510 | 142,074 | 689,432 | 102,432 | 313,529 | 94,790 |
| Non-amortizable intangibles: | | | | | | |
| Trade names and trademarks | 6,868 | — | 6,575 | — | 4,640 | — |
| Total intangibles | $725,378 | $ 142,074 | $696,007 | $ 102,432 | $318,169 | $ 94,790 |

Certain intangible assets are denominated in currencies other than the U.S. dollar; therefore, their gross and net carrying values are subject to foreign currency movements.

The Company recorded amortization expense of $34,365 and $16,434 for year-to-date fiscal 2011 and 2010, respectively, for intangible assets subject to amortization. The increase in amortization expense in the first nine

months of fiscal 2011 was due primarily to the incremental amortization expense incurred on the intangible assets acquired as part of the PBM acquisition.

Estimated future amortization expense includes the additional amortization related to recently acquired intangible assets subject to amortization. No estimate of future amortization expense related to the pending Paddock acquisition has been included in the table below. The estimated amortization expense for each of the following five years is as follows:

| Fiscal Year | Amount |
|---|---|
| 2011[(1)] | $11,800 |
| 2012 | 50,700 |
| 2013 | 51,900 |
| 2014 | 51,400 |
| 2015 | 50,400 |

(1) Reflects remaining three months of fiscal 2011.

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NOTE 8 – INDEBTEDNESS

Total borrowings outstanding are summarized as follows:

| | March 26, 2011 | June 26, 2010 | March 27, 2010 |
|---|---|---|---|
| Short-term debt: | | | |
| Swingline loan | $— | $9,000 | $— |
| Line of credit – India subsidiary | 1,180 | — | — |
| Current portion of long-term debt: | | | |
| Letter of undertaking – Israeli subsidiary | — | 400,000 | — |
| Term loan | 15,000 | — | — |
| Total | 16,180 | 409,000 | — |
| Long-term debt: | | | |
| Revolving line of credit | — | 95,000 | — |
| Term loans | 260,000 | 225,000 | 225,000 |
| Senior notes | 615,000 | 615,000 | 200,000 |
| Other | 442 | — | — |
| Letter of undertaking – Israeli subsidiary | — | — | 400,000 |
| Total | 875,442 | 935,000 | 825,000 |
| Total debt | $891,622 | $1,344,000 | $825,000 |

As discussed in Note 2, on January 20, 2011, the Company announced that it had signed a definitive agreement to acquire substantially all of the assets of Paddock for approximately $540,000 in cash. The transaction is expected to close in the Company's fourth quarter of fiscal 2011. The Company intends to fund the transaction using a combination of cash on hand, utilization of its existing credit facilities and a new five-year term loan. Concurrent with the signing of the agreement, the Company entered into a Term Loan Agreement (Agreement). Under the terms of the Agreement, the term loan commitment is currently $250,000 and will be funded in full in conjunction with the closing of the Paddock acquisition, which is expected to occur in the fourth quarter of fiscal 2011. The final maturity date of the term loan is the fifth annual anniversary date of the funding in full of the term loan; however, the term loan will be subject to mandatory partial repayments of $25,000 on each of the first four annual anniversary dates of the funding. The term loan will bear interest, at the election of the Company, at either the Annual Base Rate or the Adjusted LIBO rate plus an Applicable Margin, as specified in the Agreement. As of March 26, 2011, there was no outstanding debt related to this commitment.

On October 8, 2010, the Company entered into a credit agreement with a group of banks (the 2010 Credit Agreement), which provides an initial revolving loan commitment of $350,000 and an initial term loan commitment of $150,000, each subject to increase or decrease as specified in the 2010 Credit Agreement. Both loans bear interest, at the election of the Company, at either the Annual Base Rate plus an Applicable Margin or the Adjusted LIBOR plus an Applicable Margin, as specified and defined in the 2010 Credit Agreement. The obligations under the 2010 Credit Agreement are guaranteed by certain subsidiaries of the Company, and in some instances, the obligations may be secured by a pledge of 65% of the stock of certain foreign subsidiaries.

The final maturity date of the term and revolving loans under the 2010 Credit Agreement is October 8, 2015; however, the term loan is subject to mandatory partial repayments of $15,000 on each of the first four annual anniversary dates of the agreement. The Company used the proceeds from the term loan and revolving loan for general corporate purposes and to repay certain other outstanding debt, including the $100,000 term loan made pursuant to the Company’s prior credit agreement.

In connection with the execution of the 2010 Credit Agreement, the Company terminated its prior credit agreement, dated as of March 16, 2005, and amended its existing term loan agreement, dated as of April 22, 2008, to conform certain covenants in that term loan agreement to the covenants contained in the 2010 Credit Agreement and to make certain other conforming changes.

On March 16, 2005, the Company's Israeli holding company subsidiary entered into a letter of undertaking and obtained a loan in the sum of $400,000. The terms required the Company to maintain a deposit of $400,000 in an uninsured account with the lender as security for the loan. In the first quarter of fiscal 2011, the Company elected to prepay the entire loan balance of $400,000 using the restricted cash deposit discussed above. The prepayment was completed on July 19, 2010.

On July 23, 2009, the Company entered into an accounts receivable securitization program (the Securitization Program) with several of its wholly owned subsidiaries and Bank of America Securities, LLC (Bank of America). The Securitization Program is a 364-day facility, and on July 22, 2010, the Company renewed the Securitization Program with Bank of America, as Agent, and Wells Fargo Bank, National Association (Wells Fargo) as Managing Agent (together, the Committed Investors).

Under the terms of the Securitization Program, the subsidiaries sell certain eligible trade accounts receivables to a wholly owned bankruptcy remote special purpose entity (SPE), Perrigo Receivables, LLC. The Company has retained servicing responsibility for those receivables. The SPE will then transfer an interest in the receivables to the Committed Investors. Under the terms of the Securitization Program, Bank of America and Wells Fargo have committed $100,000 and $50,000, respectively, effectively allowing the Company to borrow up to a total amount of $150,000, subject to a Maximum Net Investment calculation as defined in the agreement. At March 26, 2011, the full $150,000 was available under this calculation. The interest rate on any borrowings is based on the thirty-day LIBOR plus 0.55%. In addition, a facility fee of 0.55% is applied to the $150,000 commitment. Under the terms of the Securitization Program, the Company may elect to have the entire amount or any portion of the facility unutilized.

Any borrowing made pursuant to the Securitization Program will be classified as short-term debt in the Company's condensed consolidated balance sheet. The amount of the eligible receivables will vary during the year based on seasonality of the business and could, at times, limit the amount available to the Company from the sale of these interests. There were no borrowings outstanding under the Securitization Program at March 26, 2011, June 26, 2010 and March 27, 2010.

NOTE 9 – DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES

The Company accounts for derivatives in accordance with ASC Topic 815, "Derivatives and Hedging" (ASC 815), which establishes accounting and reporting standards requiring that derivative instruments (including certain derivative instruments embedded in other contracts) be recorded on the balance sheet as either an asset or liability measured at fair value. Additionally, changes in the derivative's fair value shall be recognized currently in earnings unless specific hedge accounting criteria are met. If hedge accounting criteria are met for cash flow hedges, the changes in a derivative's fair value are recorded in shareholders' equity as a component of other comprehensive income (OCI), net of tax. These deferred gains and losses are recognized in income in the period in which the hedged item and hedging instrument affect earnings. All of the Company's designated hedging instruments are classified as cash flow hedges.

The Company is exposed to credit loss in the event of nonperformance by the counterparties on derivative contracts. It is the Company's policy to manage its credit risk on these transactions by dealing only with financial institutions having a long-term credit rating of "A" or better and by distributing the contracts among several financial institutions to diversify credit concentration risk.

Interest Rate Hedging

The Company executes treasury-lock agreements (T-Locks) and interest rate swap agreements to manage its exposure to changes in interest rates related to its long-term borrowings. For derivative instruments designated as cash flow hedges, changes in the fair value, net of tax, are reported as a component of OCI.

Subsequent to the end of the third quarter of fiscal 2011, the Company entered into interest rate swap agreements to reduce the impact of fluctuations in interest rates on the new Agreement, as discussed in Note 8. The interest rate swap agreements are contracts to exchange floating rate for fixed rate interest payments over the life of the agreements without the exchange of the underlying notional amounts. The notional amounts of the interest rate swap agreements are used to measure interest to be paid or received and do not represent the amount of exposure to credit loss. The differential paid or received on the interest rate swap agreements is recognized as an adjustment to interest expense. The interest rate swap agreements fix the interest rate at 2.5775% on an initial notional amount of principal of $150,000 on the Agreement. The interest rate swap agreements have a start date of August 3, 2011 and will expire on May 3, 2016.

In conjunction with the Company’s 2010 Credit Agreement, in the second quarter of fiscal 2011, the Company entered into interest rate swap agreements to reduce the impact of fluctuations in interest rates on the term loan under the 2010 Credit Agreement. The interest rate swap agreements are contracts to exchange floating rate for fixed rate interest payments over the life of the agreements without the exchange of the underlying notional amounts. The notional amounts of the interest rate swap agreements are used to measure interest to be paid or received and do not represent the amount of exposure to credit loss. The differential paid or received on the interest rate swap agreements is recognized as an adjustment to interest expense. The interest rate swap agreements fix the interest rate at 1.545% on an initial notional amount of principal of $90,000 on the 2010 term loan. The interest rate swap agreements will expire on October 8, 2015.

In the third quarter of fiscal 2010, with the expected issuance of long-term debt to partially fund the PBM acquisition, the Company entered into T-Locks with a notional value of $230,000 to hedge the exposure to the possible rise in the benchmark interest rate prior to the issuance of Senior Notes. The T-Locks, which the Company designated as cash flow hedges, were settled in the fourth quarter of fiscal 2010 upon the issuance of an aggregate of $415,000 principal amount of Senior Notes in April 2010 for a cumulative gain of $2,253, which was recorded in OCI and is being amortized to earnings as a reduction to interest expense over the life of those Senior Notes.

In conjunction with the Company’s prior credit agreement, during the fourth quarter of fiscal 2005, the Company entered into two interest rate swap agreements to reduce the impact of fluctuations in interest rates on the term and revolving commitments thereunder. These interest rate swap agreements were contracts to exchange floating rate for fixed rate interest payments over the life of the agreements without the exchange of the underlying notional amounts. The notional amounts of the interest rate swap agreements were used to measure interest to be paid or received and did not represent the amount of exposure to credit loss. The differential paid or received on the interest rate swap agreements was recognized as an adjustment to interest expense.

The interest rate swap agreements fixed the interest rate at 4.77% on an initial notional amount of principal of $50,000 on the revolving loan and $100,000 on the term loan. During the first quarter of fiscal 2010, the Company repaid its $50,000 revolving loan commitment. Due to the repayment of the loan, the Company recorded an additional $1,100 in Other expense related to the termination and ultimate cash settlement of the interest rate swap agreement. The remaining interest rate swap agreement on the $100,000 term loan expired on March 16, 2010.

Foreign Currency Contracts

The Company is exposed to foreign currency exchange rate fluctuations in the normal course of its business, which the Company manages through the use of foreign currency put, call and forward contracts. For foreign currency contracts designated as cash flow hedges, changes in the fair value of the foreign currency contracts, net of tax, are

reported as a component of OCI. For foreign currency contracts not designated as hedges, changes in fair value are recorded in current period earnings.

The Company's foreign currency hedging program also consists of cash flow hedges. The Company enters into foreign currency forward contracts in order to hedge the impact of fluctuations of foreign exchange on expected future purchases and related payables denominated in a foreign currency. These forward contracts have a maximum maturity date of twelve months. In addition, the Company enters into foreign currency forward contracts in order to hedge the impact of fluctuations of foreign exchange on expected future sales and related receivables denominated in a foreign currency. These forward contracts also have a maximum maturity date of twelve months. The Company did not have any foreign currency put or call contracts as of March 26, 2011.

In accordance with ASC 815, the Company has designated its interest rate swaps and certain forward contracts as cash flow hedges and has formally documented the relationships between the forward contracts and the hedged items, as well as its risk management objective and strategy for undertaking the hedge transactions. This process includes linking the derivative to the specific liability or asset on the balance sheet. The Company has also assessed, both at the inception of the hedge and on an ongoing basis, whether the derivative used in the hedging transaction is highly effective in offsetting changes in the cash flows of the hedged item. The effective portion of unrealized gains (losses) is deferred as a component of accumulated OCI and is recognized in earnings at the time the hedged item affects earnings. Any ineffective portion of the change in fair value is immediately recognized in earnings.

All derivative instruments are managed on a consolidated basis to efficiently net exposures and thus take advantage of any natural offsets. The absolute value of the notional amounts of derivative contracts for the Company approximates $257,300. Gains and losses related to the derivative instruments are expected to be largely offset by gains and losses on the original underlying asset or liability. The Company does not use derivative financial instruments for speculative purposes.

The effects of derivative instruments on the Company's condensed consolidated balance sheets as of March 26, 2011, June 26, 2010 and March 27, 2010 and on the Company's income and OCI for the three and nine months ended March 26, 2011 and March 27, 2010 were as follows (amounts presented exclude any income tax effects):

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Fair Values of Derivative Instruments in Condensed Consolidated Balance Sheet
(Designated as (non)hedging instruments under ASC 815)

| | Asset Derivatives Balance Sheet Location | Fair Value March 26, 2011 | June 26, 2010 | March 27, 2010 |
|---|---|---|---|---|
| Hedging derivatives: | | | | |
| Foreign currency forward contracts | Other current assets | $4,235 | $51 | $528 |
| T-Locks | Other current assets | — | — | 2,700 |
| Interest rate swap agreements | Other non-current assets | 2,092 | — | — |
| Total hedging derivatives | | $6,327 | $51 | $3,228 |
| Non-hedging derivatives: | | | | |
| Foreign currency forward contracts | Other current assets | $457 | $351 | $1,524 |
| Total non-hedging derivatives | | $457 | $351 | $1,524 |

| | Liability Derivatives Balance Sheet Location | Fair Value March 26, 2011 | June 26, 2010 | March 27, 2010 |
|---|---|---|---|---|
| Hedging derivatives: | | | | |
| Foreign currency forward contracts | Accrued liabilities | $1,403 | $4,827 | $174 |
| Total hedging derivatives | | $1,403 | $4,827 | $174 |
| Non-hedging derivatives: | | | | |
| Foreign currency forward contracts | Accrued liabilities | $54 | $100 | $2,145 |
| Total non-hedging derivatives | | $54 | $100 | $2,145 |

Effects of Derivative Instruments on Income and OCI for the three months ended March 26, 2011

| Derivatives in ASC 815 Cash Flow Hedging Relationships | Amount of Gain Recognized in OCI on Derivative (Effective Portion) | Location and Amount of Gain/(Loss) Reclassified from Accumulated OCI into Income (Effective Portion) | | Location and Amount of Gain/(Loss) Recognized in Income on Derivative (Ineffective Portion and Amount Excluded from Effectiveness Testing) | |
|---|---|---|---|---|---|
| T-Locks | $ — | Interest, net | $56 | Interest, net | $— |
| Interest rate swap agreements | — | Interest, net | 292 | Interest, net | — |
| Foreign currency forward contracts | 1,911 | Net sales | (389) | Net sales | (63) |
| | | Cost of sales | 743 | Cost of sales | (1) |
| | | Interest, net | 7 | | |
| | | Other income, net | 529 | | |
| Total | $ 1,911 | | $1,238 | | $(64) |

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Effects of Derivative Instruments on Income and OCI for the three months ended March 27, 2010

| Derivatives in ASC 815 Cash Flow Hedging Relationships | Amount of Gain/(Loss) Recognized in OCI on Derivative (Effective Portion) | Location and Amount of Gain/(Loss) Reclassified from Accumulated OCI into Income (Effective Portion) | | Location and Amount of Loss Recognized in Income on Derivative (Ineffective Portion and Amount Excluded from Effectiveness Testing) | |
|---|---|---|---|---|---|
| Interest rate swap agreements | $ 689 | Interest, net | $(871) | Interest, net | $— |
| Foreign currency forward contracts | (1,538) | Net sales | (279) | Cost of sales | — |
| | | Cost of sales | 944 | | |
| | | Interest, net | 8 | | |
| | | Other expense, net | (429) | | |
| Total | $ (849) | | $(627) | | $— |

| Derivatives Not Designated as Hedging Instruments under ASC 815 | Location of Gain/(Loss) Recognized in Income on Derivative | Amount of Gain/(Loss) Recognized in Income on Derivative Third Quarter | |
|---|---|---|---|
| | | 2011 | 2010 |
| Foreign currency forward contracts | Interest, net | $4 | $(18) |
| Foreign currency forward contracts[1] | Other income (expense), net | (257) | 901 |
| Total | | $(253) | $883 |

(1) The net hedge result offsets the revaluation of the underlying balance sheet exposure, which is also recorded in Other expense.

Effects of Derivative Instruments on Income and OCI for the nine months ended March 26, 2011

| Derivatives in ASC 815 Cash Flow Hedging Relationships | Amount of Gain Recognized in OCI on Derivative (Effective Portion) | Location and Amount of Gain/(Loss) Reclassified from Accumulated OCI into Income (Effective Portion) | | Location and Amount of Loss Recognized in Income on Derivative (Ineffective Portion and Amount Excluded from Effectiveness Testing) | |
|---|---|---|---|---|---|
| T-Locks | $ — | Interest, net | $168 | Interest, net | $— |
| Interest rate swap agreements | 2,150 | Interest, net | 543 | Interest, net | — |
| Foreign currency forward contracts | 7,403 | Net sales | (728) | Net sales | (87) |
| | | Cost of sales | (779) | Cost of sales | (4) |
| | | Interest, net | 33 | | |
| | | Other income, net | 2,243 | | |
| Total | $ 9,553 | | $1,480 | | $(91) |

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Effects of Derivative Instruments on Income and OCI for the nine months ended March 27, 2010

| Derivatives in ASC 815 Cash Flow Hedging Relationships | Amount of Gain/(Loss) Recognized in OCI on Derivative (Effective Portion) | Location and Amount of Gain/(Loss) Reclassified from Accumulated OCI into Income (Effective Portion) | | Location and Amount of Loss Recognized in Income on Derivative (Ineffective Portion and Amount Excluded from Effectiveness Testing) | |
|---|---|---|---|---|---|
| Interest rate swap agreements | $ 1,767 | Interest, net | $(3,569) | Other expense | $(1,100) |
| Foreign currency forward contracts | (1,607) | Net sales | (840) | Cost of sales | (37) |
| | | Cost of sales | 2,126 | | |
| | | Interest, net | 42 | | |
| | | Other expense, net | (434) | | |
| Total | $ 160 | | $(2,675) | | $(1,137) |

| Derivatives Not Designated as Hedging Instruments under ASC 815 | Location of Gain/(Loss) Recognized in Income on Derivative | Amount of Gain/(Loss) Recognized in Income on Derivative Nine Months Ended | |
|---|---|---|---|
| | | 2011 | 2010 |
| Foreign currency forward contracts | Interest, net | $(5) | $(49) |
| Foreign currency forward contracts[(1)] | Other income (expense), net | (735) | 2,133 |
| Total | | $(740) | $2,084 |

(1) The net hedge result offsets the revaluation of the underlying balance sheet exposure, which is also recorded in Other expense.

NOTE 10 – SHAREHOLDERS' EQUITY

The Company issued 382 and 272 shares related to the exercise and vesting of share-based compensation awards during the third quarter of fiscal 2011 and 2010, respectively. Year-to-date, the Company issued 1,149 and 1,349 shares related to share-based compensation programs in fiscal 2011 and 2010, respectively.

Prior to fiscal 2011, the Company had a common stock repurchase program. Purchases were made on the open market, subject to market conditions, and were funded by available cash or borrowings. On February 1, 2008, the Board of Directors approved a plan to repurchase shares of common stock with a value up to $150,000. The Company completed purchases under this plan on December 16, 2009. All common stock repurchased by the Company becomes authorized but unissued stock and is available for reissuance in the future for general corporate purposes. During the third quarter of fiscal 2011, the Company repurchased 1 share of its common stock for $71 in private party transactions. During the third quarter of fiscal 2010, the Company repurchased 2 shares of its common stock for $50 in private party transactions. Year-to-date in fiscal 2011, the Company repurchased 142 shares of its common stock for $8,285, all of which were repurchased in private party transactions. Year-to-date in fiscal 2010, the Company repurchased 2,060 shares of its common stock for $70,972, of which 83 shares were repurchased in private party transactions.

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NOTE 11 – COMPREHENSIVE INCOME

Comprehensive income is comprised of all changes in shareholders' equity during the period other than from transactions with shareholders. Comprehensive income consisted of the following:

| | Third Quarter | | Year-to-Date | |
|---|---|---|---|---|
| | 2011 | 2010 | 2011 | 2010 |
| Net income | $89,085 | $62,181 | $253,627 | $174,855 |
| Other comprehensive income (loss): | | | | |
| Change in fair value of derivative instruments, net of tax | 129 | 1,160 | 5,058 | 2,849 |
| Foreign currency translation adjustments | 15,750 | 1,771 | 60,000 | 17,129 |
| Change in fair value of investment securities, net of tax | — | — | 1,042 | — |
| Postretirement liability adjustments, net of tax | (17) | (107) | (220) | (325) |
| Comprehensive income | $104,947 | $65,005 | $319,507 | $194,508 |

NOTE 12 – INCOME TAXES

The effective tax rate on income from continuing operations was 18.8% and 27.2% for the third quarter of fiscal 2011 and 2010, respectively. The effective tax rate on income from continuing operations was 24.4% and 27.8% for the first nine months of fiscal 2011 and 2010, respectively. Foreign source income from continuing operations before tax for the third quarter of fiscal 2011 was 35% of pre-tax earnings, up from 28% in the same period of fiscal 2010. Foreign source income from continuing operations before tax for the first nine months of fiscal 2011 was 31% of pre-tax earnings, down from 33% in the same period for fiscal 2010. Foreign source income is generally derived from jurisdictions with a lower tax rate than the U.S. statutory rate. In the third quarter of fiscal 2011, Israel enacted new tax legislation. This legislation reduced the effective tax rate for qualifying entities to 10% for 2011 and 2012, 7% for 2013 and 2014, and 6% thereafter. Two of the Company's subsidiaries will be eligible for this benefit and management currently anticipates electing the new legislation for years beginning after fiscal 2011. The impact of this legislative change in the statutory rate is $8,500 and reduces the Company's fiscal 2011 tax rate by 2.5%. In addition, the effective tax rate for fiscal 2011 includes the impact of the newly enacted Tax Relief, Unemployment Insurance Reauthorization, and Job Creation Act of 2010 (the Act) enacted in the second quarter. Among other provisions, the Act provided for the restoration of the research and development tax credit, applied retroactively to January 1, 2010. Accordingly, tax expense was reduced by approximately $1,820.

In July 2009, Israel lowered its statutory corporate tax rate for the following calendar years: 24% for 2010, 23% for 2011, 22% for 2012, 21% for 2013, 20% for 2014 and 18% for 2015 and thereafter. The recorded effective tax rate for the first quarter of fiscal 2010 was reduced by $4,600 or 5.7% due to the statutory tax rate changes in Israel.

The Company's tax rate is subject to adjustment over the balance of the fiscal year due to, among other things, changes in revenue mix, unanticipated changes in applicable laws and changes in the jurisdictions in which the Company does business.

The total amount of unrecognized tax benefits was $116,039 and $72,348 as of March 26, 2011 and June 26, 2010, respectively. It is reasonably possible that the amount of unrecognized tax benefits may significantly change in the next twelve months. The Company is not able to reasonably estimate the changes to unrecognized tax benefits that will be required in future periods.

The total amount accrued for interest and penalties in the liability for uncertain tax positions was $21,179 and $14,430 as of March 26, 2011 and June 26, 2010, respectively.

NOTE 13 – COMMITMENTS AND CONTINGENCIES

On March 11, 2009, a purported shareholder of the Company named Michael L. Warner filed a lawsuit in the United States District Court for the Southern District of New York against the Company and certain of its officers and

directors, including Joseph Papa and Judy Brown, among others. The plaintiff sought to represent a class of purchasers of the Company's common stock during the period between November 6, 2008 and February 2, 2009. The complaint alleged violations of Sections 10(b) and 20(a) of the Securities Exchange Act of 1934 (the Exchange Act). The plaintiff generally alleged that the Company misled investors by failing to disclose, prior to February 3, 2009, that certain auction rate securities held by the Company, totaling approximately $18,000 in par value (the ARS), had been purchased from Lehman Brothers Holdings, Inc. (Lehman). The plaintiff asserted that omission of the identity of Lehman as the seller of the ARS was material because after Lehman's bankruptcy filing, on September 15, 2008, the Company allegedly became unable to look to Lehman to repurchase the ARS at a price near par value. The complaint sought unspecified damages and unspecified equitable or injunctive relief, along with costs and attorneys' fees.

On June 15, 2009, the Court appointed several purported shareholders of the Company, namely CLAL Finance Batucha Investment Management, Ltd., The Phoenix Insurance Company, Ltd., Excellence Nessuah Mutual Funds Management, Ltd. and Excellence Nessuah Gemel & Pension, Ltd., as Co-Lead Plaintiffs. On July 31, 2009, these Co-Lead Plaintiffs filed an amended complaint. The amended complaint dropped all claims against the individual defendants other than Joseph Papa and Judy Brown, and added a "control person" claim under Section 20(a) of the Exchange Act against the members of the Company's Audit Committee. The amended complaint asserts many of the same claims and allegations as the original pleading. It also alleges that the Company should have disclosed, prior to February 3, 2009, that Lehman had sold the ARS to the Company and had provided the allegedly inflated valuation of the ARS that the Company adopted in its Form 10-Q filing for the first quarter of fiscal 2009, which was filed with the SEC on November 6, 2008. The amended complaint also alleges that some portion of the write-down of the value of the ARS that the Company recognized in the second quarter of fiscal 2009 should have been taken in the prior quarter, immediately following Lehman's bankruptcy filing. On September 28, 2009, the defendants filed a motion to dismiss all claims against all defendants. On September 30, 2010, the Court granted in part and denied in part the motion to dismiss. The Court dismissed the "control person" claims against the members of the Company's Audit Committee, but denied the motion to dismiss as to the remaining claims and defendants. On October 29, 2010, the defendants filed a new motion to dismiss the amended complaint on the grounds that the Co-Lead Plaintiffs (who are the only plaintiffs named in the amended complaint) lack standing to sue under the U.S. securities laws following a recent decision of the United States Supreme Court holding that Section 10(b) of the Exchange Act does not apply extraterritorially to the claims of foreign investors who purchased or sold securities on foreign stock exchanges. The motion to dismiss is pending. On December 23, 2010, a shareholder named Harel Insurance, Ltd. (Harel) filed a motion to intervene as an additional named plaintiff. Although Harel is a non-U.S. investor, it claims to have purchased the Company's common stock on a U.S. exchange. On January 10, 2011, the original plaintiff, Warner, filed a motion renewing his previously withdrawn motion to be appointed as Lead Plaintiff to replace the Co-Lead Plaintiffs. These motions are pending.

On June 2, 2009, a purported shareholder of the Company named Bill Drinkwine filed a purported shareholder derivative complaint in the Circuit Court of Allegan County, Michigan against a number of officers and directors of the Company, including certain of the officers and directors named as defendants in the federal securities suit described above, as well as others. Like the federal securities suit, the state court complaint alleged that the Company misled investors by failing to disclose, prior to February 3, 2009, that the ARS had been purchased from Lehman and allegedly "became worthless" when Lehman filed for bankruptcy. The complaint asserted that the officer and director defendants violated their fiduciary duties to the Company by selling shares of their personally-held Perrigo stock during the five-month period between Lehman's bankruptcy filing and the Company's February 3, 2009 disclosure of the write-down of the value of the ARS. The complaint sought to "recover" for Perrigo the proceeds received by the officer and director defendants from such stock sales.

Prior to filing the suit, on March 3, 2009, Mr. Drinkwine made a demand on the Company's Board of Directors that Perrigo bring the suit directly against the accused officers and directors. In response to that demand, the Perrigo Board appointed a committee of all independent, disinterested directors (as defined by the Michigan Business Corporation Act) to investigate Mr. Drinkwine's allegations. The committee retained independent counsel to assist it in that investigation. The committee and its counsel conducted an investigation and concluded that Mr. Drinkwine's allegations were without merit and, consequently, that it would not be in Perrigo's best interests for the suit to go

forward. Based on the findings of that investigation, on August 24, 2009, the Company filed a motion to dismiss the complaint pursuant to Section 495 of the Michigan Business Corporation Act, which provides that when a committee of all independent, disinterested directors makes a good faith determination, based upon a reasonable investigation, that the maintenance of a derivative suit would not be in the best interests of the corporation, the court shall dismiss the derivative proceeding. On November 3, 2010, the Court granted the Company's dismissal motion and terminated the case. Mr. Drinkwine did not appeal that ruling.

In March and June of 2007, lawsuits were filed by three separate groups against both the State of Israel and the Council of Ramat Hovav in connection with waste disposal and pollution from several companies, including the Company, that have operations in the Ramat Hovav region of Israel. These lawsuits were subsequently consolidated into a single proceeding in the District Court of Beer-Sheva. The Council of Ramat Hovav in June 2008, and the State of Israel, in November 2008, asserted third party claims against several companies, including the Company. The pleadings allege a variety of personal injuries arising out of the alleged environmental pollution. Neither the plaintiffs nor the third party claimants were required to specify a maximum amount of damages, but the pleadings allege damages in excess of $72,500, subject to foreign currency fluctuations between the Israeli shekel and the U.S. dollar. While the Company intends to vigorously defend against these claims, the Company cannot reasonably predict at this time, the outcome or the liability, if any, associated with these claims.

In addition to the foregoing discussion, the Company has pending certain other legal actions and claims incurred in the normal course of business. The Company believes that it has meritorious defenses to these lawsuits and/or is covered by insurance and is actively pursuing the defense thereof. The Company believes the resolution of all of these matters will not have a material adverse effect on its financial condition and results of operations as reported in the accompanying consolidated financial statements. However, depending on the amount and timing of an unfavorable resolution of these lawsuits, the Company's future results of operations or cash flow could be materially impacted in a particular period.

NOTE 14 – SEGMENT INFORMATION

The Company has four reportable segments, aligned primarily by type of product: Consumer Healthcare, Nutritionals, Rx Pharmaceuticals and API, along with an Other category. As discussed in Note 1, following the purchase of PBM, in the first quarter of fiscal 2011, the Company realigned and expanded its reportable segments to include its Nutritionals segment, representing infant formulas and other nutritional products. As discussed in Note 3, beginning in the third quarter of fiscal 2009, the operating results of the Company's former Israel Consumer Products operating segment are reported as discontinued operations in the Company's condensed consolidated statements of income and are not included in the table below for all periods presented. The accounting policies of each segment are the same as those described in the summary of significant accounting policies set forth in Note 1. The majority of corporate expenses, which generally represent shared services, are charged to operating segments as part of a corporate allocation. Unallocated expenses relate to certain corporate services that are not allocated to the segments. In the first quarter of fiscal 2010, the Company recorded a $14,000 in-process research and development charge in its Rx Pharmaceuticals segment as a result of acquiring an ANDA from KV Pharmaceutical. In the third quarter of fiscal 2010, the Company recorded restructuring charges of $699 in its Nutritionals segment and $6,775 in its API segment, related to facility closure costs in Florida and the sale of the German API facility, respectively.

| | Consumer Healthcare | Nutritionals | Rx Pharmaceuticals | API | Other | Unallocated expenses | Total |
|---|---|---|---|---|---|---|---|
| Third Quarter 2011 | | | | | | | |
| Net sales | $425,025 | $124,077 | $ 84,383 | $41,206 | $16,872 | — | $691,563 |
| Operating income (loss) | $72,204 | $17,932 | $ 31,141 | $11,318 | $301 | $(9,983) | $122,913 |
| | $2,128 | $5,790 | $ 2,827 | $519 | $439 | — | $11,703 |

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| Amortization of intangibles | | | | | | | |
| Total assets | $1,223,242 | $981,375 | $ 437,745 | $266,064 | $126,268 | — | $3,034,694 |
| Third Quarter 2010 | | | | | | | |
| Net sales | $377,064 | $58,722 | $ 50,802 | $32,802 | $18,242 | — | $537,632 |
| Operating income (loss) | $75,459 | $3,352 | $ 16,568 | $(547) | $2,115 | $(7,795) | $89,152 |
| Amortization of intangibles | $1,357 | $450 | $ 2,645 | $500 | $423 | — | $5,375 |
| Total assets | $1,541,250 | $164,255 | $ 413,113 | $242,228 | $119,874 | — | $2,480,720 |
| | Consumer Healthcare | Nutritionals | Rx Pharmaceuticals | API | Other | Unallocated expenses | Total |
| Year-to-Date 2011 | | | | | | | |
| Net sales | $1,251,125 | $380,219 | $ 251,250 | $118,900 | $48,906 | | $2,050,400 |
| Operating income (loss) | $218,917 | $56,174 | $ 82,091 | $31,673 | $1,098 | $(23,034) | $366,919 |
| Amortization of intangibles | $6,124 | $17,383 | $ 8,035 | $1,527 | $1,296 | — | $34,365 |
| Year-to-Date 2010 | | | | | | | |
| Net sales | $1,174,886 | $175,524 | $ 154,694 | $100,994 | $42,292 | | $1,648,390 |
| Operating income (loss) | $234,332 | $3,359 | $ 34,845 | $8,381 | $1,599 | $(23,202) | $259,314 |
| Amortization of intangibles | $4,236 | $1,349 | $ 8,337 | $1,472 | $1,040 | — | $16,434 |

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NOTE 15 – RESTRUCTURING

Florida

In the third quarter of fiscal 2010, due to an evaluation of the current capacity utilization of its U.S. warehousing facilities, the Company made the decision to close its Florida warehousing facility. In connection with this closure, it was determined that the carrying value of certain fixed assets at the location was not fully recoverable. As a result, the Company incurred a non-cash impairment charge of $155 in its Nutritionals segment in the third quarter of fiscal 2010 to reflect the difference between carrying value and the estimated fair value of the affected assets. In addition, the Company incurred charges of $544 related to lease termination costs. The Company does not expect to incur any additional charges related to this restructuring plan. The activity of the lease termination costs is detailed in the following table:

| | Fiscal 2010 Restructuring Lease Termination |
|---|---|
| Balance at March 27, 2010 | $ 544 |
| Payments | (159) |
| Balance at June 26, 2010 | 385 |
| Payments | (359) |
| Balance as of March 26, 2011 | $ 26 |

Germany

In the fourth quarter of fiscal 2009, the Company determined that its German API facility was no longer competitive from a global cost position. At that time, the Company did not anticipate that there would be a viable market for the sale of this facility and related operations, and accordingly, the Company planned to cease all operations at the facility during the first quarter of fiscal 2011. In connection with the planned closure of this facility, it was determined that the carrying value of certain fixed assets at the location was not fully recoverable. As a result, the Company incurred a non-cash impairment charge in its API segment of $5,735 in the fourth quarter of fiscal 2009 to reflect the difference between carrying value and the estimated fair value, based on quoted market prices, of the affected assets. An additional charge of $2,160 was recorded in the fourth quarter of fiscal 2009 related to the removal of fixed assets from the facility for transfer and sale. The Company also recorded a charge of $6,752 related to employee termination benefits for 73 employees.

During the third quarter of fiscal 2010, however, the Company was approached by an external party who offered to buy the German API facility and related operations from the Company. As a result of the third-party offer, subsequent to the third quarter of fiscal 2010, the Company signed an agreement and closed the transaction with the third-party buyer for the sale of the German API facility and related operations.

Due to the change in its original restructuring plan, in the third quarter of fiscal 2010, the Company reversed $6,013 of certain charges it had recognized in the fourth quarter of fiscal 2009 when the restructuring plan was initially put in place. The Company reversed the $2,160 charge related to the removal of fixed assets from the facility, as well as a $3,852 charge related to employee termination benefits, because these items became the responsibility of the buyer. These reversals resulted in a remaining charge of $2,900 related to employee termination benefits, all of which had been paid as of June 26, 2010. In addition, given that, as of the end of the third quarter of fiscal 2010, the German API facility and its related operations had not yet been sold but met the held for sale criteria, in accordance with ASC Topic 360, the Company recorded the assets at fair value less the cost to sell. As a result, the Company incurred a $12,788 charge in its API segment in the third quarter of fiscal 2010. In the fourth quarter of fiscal 2010, the Company

incurred an additional $2,049 restructuring charge.

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Item 2.
MANAGEMENT'S DISCUSSION AND ANALYSIS
OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
THIRD QUARTER FISCAL YEARS 2011 AND 2010
(in thousands, except per share amounts)

OVERVIEW

Perrigo Company (the "Company") traces its history back to 1887. What was started as a small local proprietor selling medicinals to regional grocers has evolved into a leading global pharmaceutical company that manufactures and distributes more than 40 billion oral solid doses and several hundred million liquid doses, as well as dozens of other product forms, each year. The Company's mission is to offer uncompromised "quality, affordable healthcare products", and it does so across a wide variety of product categories primarily in the U.S., U.K., Mexico, Israel and Australia, as well as in certain other markets throughout the world, including Canada, China and Latin America.

Segments – The Consumer Healthcare segment is the world's largest store brand manufacturer of over-the-counter (OTC) pharmaceutical products. This business markets products that are comparable in quality and effectiveness to national brand products. The cost to the retailer of a store brand product is significantly lower than that of a comparable nationally advertised brand-name product. The retailer, therefore, can price a store brand product below the competing national brand product yet realize a greater profit margin. Generally, the retailers' dollar profit per unit of store brand product is greater than the dollar profit per unit of the comparable national brand product. The consumer benefits by receiving a high quality product at a price below a comparable national brand product. The Company estimates that its business model saves consumers approximately $1,100,000 annually in their healthcare spending. The Company, one of the original architects of private label pharmaceuticals, is the market leader for consumer healthcare products in many of the geographies where it currently competes - the U.S., U.K. and Mexico. Currently, store brand private label OTC products represent approximately 31% of the total retail dollar value of the categories in which the Company competes. This market share has grown in recent years as new products, retailer efforts and economic events have directed consumers to the value of store brand product offerings.

In the first quarter of fiscal 2011, the Company realigned and expanded its reportable segments to include its Nutritionals segment, representing infant formulas and other nutritional products. This realignment followed the Company's acquisition, in the fourth quarter of fiscal 2010, of PBM Holdings, Inc. (PBM), the leading manufacturer and distributor of store brand infant formulas, pediatric nutritionals and baby foods sold by leading retailers in the mass, club, grocery and drug channels in the U.S., Canada, Mexico and China. This segment structure is consistent with the way management makes operating decisions and manages the growth and profitability of the Company's business. As a result of the change in segment reporting, all historical information has been adjusted to conform to the new presentation.

The Nutritionals segment manufactures, markets and distributes infant formula products, infant and toddler foods, vitamin, mineral and dietary supplement (VMS) products, and oral electrolyte solution products to retailers and consumers in the U.S., Canada, Mexico and China. Similar to the Consumer Healthcare segment, this business markets products that are comparable in quality and effectiveness to the national brand products. The cost to the retailer of a store brand product is significantly lower than that of a comparable nationally advertised brand-name product. The retailer, therefore, can price a store brand product below the competing national brand product yet realize a greater profit margin. All infant formulas sold in the U.S. are subject to the same regulations governing manufacturing and ingredients per the Infant Formula Act. Store brands, which are value priced and offer substantial savings to consumers, must meet the same U.S. Food and Drug Administration (FDA) nutritional requirements as all the major brands.

The Rx Pharmaceuticals segment develops, manufactures and markets a portfolio of generic prescription (Rx) drugs in the U.S. The Company defines this portfolio as predominantly "extended topical" in nature as it encompasses a broad array of topicals including creams, ointments, lotions, gels, shampoos, foams, suppositories, sprays, liquids, suspensions and solutions. The strategy in the Rx Pharmaceuticals segment is to be the first to market with those new products that have more difficult to develop formulations and therefore are exposed to less competition. In addition,

the Rx Pharmaceuticals segment offers OTC products through the prescription channel (referred to as “ORx®” marketing). ORx® products are OTC products that are available for pharmacy fulfillment and healthcare reimbursement when prescribed by a physician. The Company offers over 200 ORx® products that are reimbursable through many health plans, Medicaid and Medicare programs. When prescribed by a doctor or other health care professional, ORx® products offer consumers safe and effective remedies that provide an affordable alternative to higher out-of-pocket costs of traditional OTC products. The Company’s ORx® strategy is to set up and register OTC products for reimbursement through public and private health plans, as well as leverage its portfolio and pipeline of OTC products for generic substitution when appropriate.

The API segment develops, manufactures and markets active pharmaceutical ingredients (API) used worldwide by the generic

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drug industry and branded pharmaceutical companies. The strategy of the API segment is to focus development efforts on the synthesis of less common molecules for its customers, as well as for the more complex products within the Consumer Healthcare and Rx Pharmaceuticals development pipelines. This segment is undergoing a strategic platform transformation, moving certain production from Israel to the newly acquired API manufacturing facility in India to allow for lower cost production and to create space for other, more complex production in Israel. The fiscal 2010 sale of the Company's facility in Germany also supports this footprint change.

In addition to general management and strategic leadership, each business segment has its own sales and marketing teams focused on servicing the specific requirements of its customer base. All of these business segments share Research and Development (R&D), Supply Chain, Information Technology, Finance, Human Resources, Legal and Quality services, all of which are directed out of the Company's headquarters in Allegan, Michigan.

Over recent years, the Company has been executing a strategy designed to expand its product offering through both advanced R&D and acquisitions and to reach new healthcare consumers through entry into new markets. This strategy is accomplished by investing in and continually improving all aspects of its five strategic pillars: high quality, superior customer service, leading innovation, best cost and empowered people. The concentration of common shared service activities around the world and development of centers of excellence in R&D have played an important role in ensuring the consistency and quality of the Company's five strategic pillars.

Principles of Consolidation – The condensed consolidated financial statements include the accounts of the Company and all majority owned subsidiaries. All material intercompany transactions and balances have been eliminated in consolidation. Prior to June 27, 2010, the Company's consolidated results of operations and financial position included the financial results of its U.K., Mexico, Germany and Israel subsidiaries on a twelve-month period ending in May, resulting in a one-month reporting lag when compared to the remainder of the Company. Starting June 27, 2010, the reporting year-end of these foreign operations was changed from May to June. The previously existing one-month reporting lag was eliminated as it was no longer required to achieve a timely consolidation due to the Company's investments in technology, ERP systems and personnel to enhance its financial statement close process. The Company believes this change is preferable because financial information of all operating units is now reported based on the same period-end, which improves overall financial reporting to investors by providing the most current information available. The Company's financial statements for periods prior to fiscal 2011 have been adjusted to reflect the period-specific effects of applying this change in accounting principle. This change resulted in a cumulative effect of an accounting change of $118, net of income tax effect, to retained earnings as of June 28, 2009. The impact of this change in accounting principle to eliminate the one-month lag for foreign subsidiaries is summarized in Note 1 of the Notes to Condensed Consolidated Financial Statements.

Seasonality – The Company's sales of OTC pharmaceutical products are subject to the seasonal demands for cough/cold/flu and allergy products. Accordingly, operating results for the first nine months of fiscal 2011 are not necessarily indicative of the results that may be expected for a full fiscal year.

Current Year Results – Net sales from continuing operations for the third quarter of fiscal 2011 were $691,563, an increase of 29% over fiscal 2010. The increase was driven primarily by approximately $87,900 of net sales attributable to the acquisitions of PBM and Orion Laboratories Pty Ltd. (Orion) and new product sales of $44,400. Gross profit was $239,082, an increase of 28% over fiscal 2010. The gross profit percentage in the third quarter of fiscal 2011 was 34.6%, as compared to 34.9% last year. Operating expenses in the third quarter of fiscal 2011 were $116,169, an increase of 18% over fiscal 2010. As a percentage of net sales, operating expenses were 16.8%, down from 18.3% in the third quarter of fiscal 2010. Income from continuing operations was $91,531, an increase of 49% over fiscal 2010. Net income was $89,085, an increase of 43% over fiscal 2010.

Year-to-date net sales from continuing operations for fiscal 2011 were $2,050,400, an increase of 24% over fiscal 2010. The increase was driven primarily by approximately $263,000 of net sales attributable to the acquisitions of PBM and Orion and new product sales of approximately $156,000. Gross profit was $702,536, up 28% over fiscal 2010. The gross profit percentage in the first nine months of fiscal 2011 was 34.3%, as compared to 33.3% last year. Operating expenses were $335,617, an increase of 16% over fiscal 2010. As a percentage of net sales, operating expenses were 16.4%, down from 17.5% in fiscal 2010. Income from continuing operations was $254,988, an increase of 45% from fiscal 2010. Net income was $253,627, an increase of 45% over fiscal 2010.

Growth Strategy and Strategic Transactions

Management expects to continue to grow the Company both organically and inorganically. The Company continually reinvests in its own R&D pipeline and works with partners as necessary to strive to be first to market with new products. Recent years have seen strong organic growth as a series of very successful new products have been launched in Consumer Healthcare. Inorganic growth is expected to be achieved through continued expansion into adjacent products, product categories and channels, as well as into new geographic markets. While ever-conscious of the challenges associated with the current economic environment, the

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Company continues to identify opportunities to grow and at the same time position itself to address the uncertainties that lie ahead.

Strategic Evaluations and Transformations

The Company's management evaluates business performance using a Return on Invested Capital (ROIC) metric. This includes evaluating the performance of business segments, manufacturing locations, product categories and capital projects. Business segments' performance is expected to meet or exceed the Company's weighted average cost of capital (WACC) each year. All potential acquisition targets are evaluated on whether they have the capacity to deliver an ROIC in excess of 2 to 2.5 percentage points over the Company's WACC within three years. Capital expenditures and large projects are required to demonstrate that they will contribute positively to ROIC in excess of the Company's WACC.

Events Impacting Future Results

On June 29, 2010, the Company announced that it had acquired the exclusive sales and distribution rights to certain OTC store brand products that are generic equivalents of Allegra® and Allegra D-12® from Teva Pharmaceutical Industries Ltd. (Teva). Teva had previously settled its patent litigation with the brand (Sanofi-Aventis) and obtained a license to market these products. On January 25, 2011, Sanofi-Aventis announced that the FDA had approved the switch of its Allegra® line of products from an Rx to OTC marketing authorization. The Company's partner, Teva, was responsible for seeking the necessary OTC approvals from the FDA to enable the launch of fexofenadine 60mg and 180mg tablets, and the fexofenadine/pseudoephedrine 12-hour product. In April 2011, Teva obtained approval and launched fexofenadine 60mg and 180mg tablets.

On January 20, 2011, the Company announced that it had signed a definitive agreement to acquire substantially all of the assets of privately-held Paddock Laboratories, Inc. (Paddock) for approximately $540,000 in cash. As of the end of the third quarter of fiscal 2011, the Company incurred $2,010 of acquisition costs, of which $1,315 and $695 were expensed in operations in the second and third quarter of fiscal 2011, respectively. Headquartered in Minneapolis, Minnesota, Paddock is a manufacturer and marketer of generic Rx pharmaceutical products. The acquisition, which is expected to be completed in the Company's fourth quarter of fiscal 2011, will expand the Company's generic Rx product offering, pipeline and scale and is expected to add over $200,000 in sales in fiscal 2012.

Over the past several years, the Company has been developing the API temozolomide for various finished dose partners in several global markets. In the third quarter of fiscal 2010, the Company launched temozolomide into the European market. With respect to the U.S. temozolomide market, on February 2, 2010, the Company announced that it will exclusively supply Teva with the API for the generic version of Temodar® (temozolomide) in the U.S. market. Teva will manufacture, market and distribute the product in the U.S., and the Company will share equally with Teva in the profitability of the product sold. Teva was the first company to file an Abbreviated New Drug Application (ANDA) that contained a Paragraph IV certification for Temodar® and is eligible to receive 180-day Hatch-Waxman statutory exclusivity to market this product in the U.S. On January 26, 2010, the United States District Court for the District of Delaware held that the patent protecting temozolomide was unenforceable. On March 1, 2010, the FDA granted final approval to the Teva ANDA, but Teva did not launch the product at that time. Merck appealed the ruling and on November 9, 2010, the appeals court reversed the trial decision, preventing the launch of the Teva product. Teva filed a petition for the entire appeals court to rehear the case, and on February 29, 2011 the court denied the motion. By agreement reached between Teva and Merck, Teva will not be able to launch the product until August 2013, except in limited circumstances. The Company expects its share in the profits of the product could have a material positive impact on its operating results; however, the magnitude and timing of the profits the Company could realize are uncertain and are subject to factors beyond the Company's control, including, but not limited to, the timing of the product launch date by Teva in the U.S.

Beginning in the third quarter of fiscal 2010, a branded competitor in the OTC market began to experience periodic interruptions of distribution of certain of their products in the adult and pediatric analgesic categories. These interruptions have included periods of time where supply of certain products has been suspended altogether. Due to this situation, which has continued through the third quarter of fiscal 2011, the Company experienced an increase in demand for certain adult and pediatric analgesic products. This increased demand has generally had a positive impact on the Consumer Healthcare segment's sales. To the extent that products from this key competitor remain absent from

the market for the remainder of fiscal 2011, this could continue to benefit the Company’s Consumer Healthcare sales and results of operations. At this time, the Company cannot predict when products from this competitor will make a full return to the market.

On April 30, 2010, the Company received a warning letter dated April 29, 2010 from the FDA related to the FDA's November 2009 inspection of the Company's Allegan manufacturing facilities. The Company provided the FDA with a written response to the warning letter, which was accepted by the FDA. In addition, the Company developed a comprehensive plan to review and augment the quality systems and manufacturing operations at the Allegan facilities and implemented the measures outlined in that plan. On March 1, 2011, the Company announced that, as part of the anticipated follow up to the warning letter received on April 30, 2010, the FDA had arrived at its Allegan facilities for re-inspection. On April 12, 2011, the Company announced that the FDA

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had concluded its re-inspection of the Allegan facilities and had informed the Company that, effective immediately, the Company had an acceptable regulatory status, such that any pending export license and ANDA applications from these facilities will once again be eligible for review and approval.

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RESULTS OF OPERATIONS

Consumer Healthcare

| | Third Quarter | | | | Year-to-Date | | | |
|---|---|---|---|---|---|---|---|---|
| | 2011 | | 2010 | | 2011 | | 2010 | |
| Net sales | $425,025 | | $377,064 | | $1,251,125 | | $1,174,886 | |
| Gross profit | $135,200 | | $126,854 | | $398,006 | | $391,927 | |
| Gross profit % | 31.8 | % | 33.6 | % | 31.8 | % | 33.4 | % |
| Operating expenses | $62,996 | | $51,395 | | $179,089 | | $157,595 | |
| Operating expenses % | 14.8 | % | 13.6 | % | 14.3 | % | 13.4 | % |
| Operating income | $72,204 | | $75,459 | | $218,917 | | $234,332 | |
| Operating income % | 17.0 | % | 20.0 | % | 17.5 | % | 19.9 | % |

Net Sales

Third quarter net sales for fiscal 2011 increased 13% or $47,961 compared to fiscal 2010. The increase was due primarily to an increase in sales of existing products of $30,500, primarily in the analgesics and cough/cold categories, along with new product sales of $9,200, primarily in the analgesics and feminine hygiene categories. In addition, third quarter fiscal 2011 net sales attributable to the acquisition of Orion were approximately $6,900. These combined increases were partially offset by a decline of $5,300 in sales of existing products, primarily in the feminine hygiene and contract manufacturing categories. Net sales increased by $5,000 due to an increase in sales of existing products in Mexico and the U.K., as well as by $1,600 due to favorable changes in foreign currency exchange rates.

Year-to-date net sales for fiscal 2011 increased 6% or $76,239 compared to fiscal 2010. The increase was due primarily to an increase in sales of existing products of approximately $51,100, primarily in the analgesics and cough/cold categories, along with new product sales of approximately $36,300, primarily in the analgesics, gastrointestinal, feminine hygiene, smoking cessation and cough/cold categories. In addition, year-to-date fiscal 2011 net sales attributable to the acquisition of Orion were approximately $20,800. These combined increases were partially offset by a decline of $31,800 in sales of existing products, primarily in the contract manufacturing and gastrointestinal categories. The decline in the contract manufacturing category was driven primarily by the timing of the H1N1 peak season relative to last year, along with throughput pressures in manufacturing. International sales of existing products were relatively flat year-over-year.

Gross Profit

Third quarter gross profit for fiscal 2011 increased 7% or $8,346 compared to fiscal 2010. The increase was due primarily to gross profit attributable to the increase in sales of existing products, gross profit contribution on new product sales and the incremental gross profit attributable to the Orion acquisition. The gross profit percentage decreased 180 basis points in the third quarter of fiscal 2011 compared to fiscal 2010 due primarily to increased manufacturing and inventory costs related to ongoing continuous improvement initiatives at the Michigan facilities.

Year-to-date gross profit for fiscal 2011 increased 2% or $6,079 compared to fiscal 2010. The increase was due primarily to gross profit attributable to the increase in sales of existing products, gross profit contribution on new product sales and the incremental gross profit attributable to the Orion acquisition. The year-to-date gross profit percentage decreased 160 basis points in fiscal 2011 compared to fiscal 2010 due primarily to increased manufacturing and inventory costs related to ongoing continuous improvement initiatives at the Michigan facilities.

Operating Expenses

Third quarter operating expenses for fiscal 2011 increased 23% or $11,601 compared to fiscal 2010. The increase, which included $2,800 of incremental operating expenses from the acquisition of Orion, was related primarily to increases in research and development expenses of $5,600, administrative expenses of $3,600 and selling expenses of $2,300. The increase in research and development costs was due primarily to the timing of bioequivalence clinical trials and the incremental research and development costs of Orion. The increase in administrative expenses was driven primarily by an increase in employee-related costs, along with

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the incremental administrative expenses of Orion. Selling expenses increased due primarily to higher spending on sales and marketing promotions, along with the incremental selling expenses of Orion.

Year-to-date operating expenses for fiscal 2011 increased 14% or $21,494 compared to fiscal 2010. The increase, which included $7,500 of incremental operating expenses from the acquisition of Orion, was related primarily to increases in administrative expenses of $8,200, selling expenses of $7,200 and research and development expenses of $4,600. The increase in administrative expenses was driven primarily by the incremental administrative expenses of Orion and an increase in bad debt expenses. Selling expenses increased due primarily to higher spending on sales and marketing promotions, along with the incremental selling expenses of Orion. Research and development expenses increased primarily as a result of the timing of clinical trials and incremental expenses of Orion.

Nutritionals

| | Third Quarter | | | | Year-to-Date | | | |
|---|---|---|---|---|---|---|---|---|
| | 2011 | | 2010 | | 2011 | | 2010 | |
| Net sales | $124,077 | | $58,722 | | $380,219 | | $175,524 | |
| Gross profit | $37,978 | | $11,280 | | $121,890 | | $23,955 | |
| Gross profit % | 30.6 | % | 19.2 | % | 32.1 | % | 13.6 | % |
| Operating expenses | $20,046 | | $7,928 | | $65,716 | | $20,596 | |
| Operating expenses % | 16.2 | % | 13.5 | % | 17.3 | % | 11.7 | % |
| Operating income | $17,932 | | $3,352 | | $56,174 | | $3,359 | |
| Operating income % | 14.5 | % | 5.7 | % | 14.8 | % | 1.9 | % |

Net Sales

Third quarter net sales for fiscal 2011 increased 111% or $65,355 compared to fiscal 2010. The increase was due primarily to additional sales of approximately $81,000 attributable to the fiscal 2010 acquisition of PBM. In addition, new product sales in the VMS category were approximately $2,000. These combined increases were partially offset by a decline of $14,000 in sales from existing products in the VMS category due primarily to the continued efforts around SKU rationalization. During the first quarter of fiscal 2011, one of the Company's key competitors within the infant formula product category experienced a serious quality issue that resulted in the removal of certain of this competitor's products from the market. As a result of this issue, the Company experienced a moderate increase in third quarter fiscal 2011 net sales within the Nutritionals segment of approximately $8,000, but does not currently expect the increase to extend beyond the third quarter.

Year-to-date net sales for fiscal 2011 increased 117% or $204,695 compared to fiscal 2010. The increase was due primarily to additional sales of approximately $242,200 attributable to the fiscal 2010 acquisition of PBM. In addition, new product sales in the VMS category were approximately $4,900. These combined increases were partially offset by a decline of $39,100 in sales from existing products in the VMS category due primarily to the continued efforts around SKU rationalization.

Gross Profit

Third quarter gross profit for fiscal 2011 increased $26,698 over fiscal 2010 gross profit of $11,280. The substantial increase resulted primarily from the incremental gross profit attributable to the fiscal 2010 acquisition of PBM. This increase was partially offset by a decrease in gross profit from the VMS category of approximately $3,000 as a result of lower sales of existing products. The large increase in the third quarter fiscal 2011 gross profit percentage compared to the third quarter of fiscal 2010 was due primarily to the acquisition of PBM.

Year-to-date gross profit for fiscal 2011 increased $97,935 over fiscal 2010 gross profit of $23,955. The substantial increase resulted primarily from the incremental gross profit attributable to the fiscal 2010 acquisition of PBM. In addition, gross profit from the VMS category improved by approximately $3,000 as a result of improvements in operational efficiencies and lower material costs. The large increase in the year-to-date fiscal 2011 gross profit percentage compared to fiscal 2010 was due primarily to the acquisition of PBM, along with the operational improvements within the VMS category.

Operating Expenses

Third quarter operating expenses for fiscal 2011 increased 153% or $12,118 compared to fiscal 2010. Year-to-date operating expenses for fiscal 2011 increased 219% or $45,120 compared to fiscal 2010. The substantial increase in both the third quarter and year-to-date for fiscal 2011 resulted from operating expenses attributable to PBM.

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Rx Pharmaceuticals

| | Third Quarter | | | | Year-to-Date | | | |
|---|---|---|---|---|---|---|---|---|
| | 2011 | | 2010 | | 2011 | | 2010 | |
| Net sales | $84,383 | | $50,802 | | $251,250 | | $154,694 | |
| Gross profit | $41,032 | | $27,175 | | $113,060 | | $77,627 | |
| Gross profit % | 48.6 | % | 53.5 | % | 45.0 | % | 50.2 | % |
| Operating expenses | $9,891 | | $10,607 | | $30,969 | | $42,782 | |
| Operating expenses % | 11.7 | % | 20.9 | % | 12.3 | % | 27.7 | % |
| Operating income | $31,141 | | $16,568 | | $82,091 | | $34,845 | |
| Operating income % | 36.9 | % | 32.6 | % | 32.7 | % | 22.5 | % |

Net Sales

Third quarter net sales for fiscal 2011 increased 66% or $33,581 compared to fiscal 2010. This increase was due primarily to new product sales of $23,100, a lower degree of competitive pricing pressures as compared to the prior year, and an increase in sales volumes on the Company's existing portfolio of products of approximately $6,300. New product sales in the third quarter of fiscal 2011 included sales of the generic version of Aldara® cream through the Company's partnership agreement with Graceway Pharmaceuticals, LLC, sales of the generic version of Xyzal® tablets through the Company's partnership agreement with Synthon and sales of the generic version of Differin®. The increases in net sales were offset slightly by a $3,000 reduction in non-product revenue.

Year-to-date net sales for fiscal 2011 increased 62% or $96,556 compared to fiscal 2010. This increase was due primarily to new product sales of $71,500, along with an increase in sales volumes on the Company's existing portfolio of products of approximately $15,500. This increase was also due to a lower degree of competitive pricing pressures as compared to the prior year.

Gross Profit

Third quarter gross profit for fiscal 2011 increased 51% or $13,857 compared to fiscal 2010. This increase was due primarily to gross profit of $15,000 attributable to new product sales, along with a lower degree of competitive pricing pressures as compared to the prior year. These increases were slightly offset by margin reduction related to the $3,000 decrease in non-product revenue. The gross profit percentage decreased 490 basis points in the third quarter of fiscal 2011 compared to fiscal 2010 as a result of the lower gross profit percentage associated with sales of partnership products along with the decrease in non-product revenue.

Year-to-date gross profit for fiscal 2011 increased 46% or $35,433 compared to fiscal 2010. This increase was due primarily to gross profit of $28,300 attributable to new product sales, a lower degree of pricing pressures as compared to the prior year, and gross profit from higher sales volumes of existing products. The year-to-date gross profit percentage decreased 520 basis points in fiscal 2011 compared to fiscal 2010 as a result of the lower gross profit percentage associated with sales of the authorized generic of Aldara® discussed above.

Operating Expenses

Third quarter operating expenses for fiscal 2011 decreased 7% or $716 compared to fiscal 2010. The decrease was due primarily to lower costs of litigation-related expenses that are part of research and development costs and the timing of clinical studies.

Year-to-date operating expenses for fiscal 2011 decreased 28% or $11,813 compared to fiscal 2010 due primarily to a decrease in research and development costs of approximately $12,900, slightly offset by an increase in selling and administration costs of approximately $800. The decrease in research and development costs was due primarily to the absence of the $14,000 write-off of in-process research and development as a result of acquiring an ANDA from KV Pharmaceutical in the first quarter of fiscal 2010, slightly offset by higher costs associated with the timing of clinical studies. The slight increase in selling and administration costs was driven by higher employee-related expenses.

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API

| | Third Quarter | | | | Year-to-Date | | | |
|---|---|---|---|---|---|---|---|---|
| | 2011 | | 2010 | | 2011 | | 2010 | |
| Net sales | $41,206 | | $32,802 | | $118,900 | | $100,994 | |
| Gross profit | $19,136 | | $14,630 | | $53,470 | | $39,610 | |
| Gross profit % | 46.4 | % | 44.6 | % | 45.0 | % | 39.2 | % |
| Operating expenses | $7,818 | | $15,177 | | $21,797 | | $31,229 | |
| Operating expenses % | 19.0 | % | 46.3 | % | 18.3 | % | 30.9 | % |
| Operating income (loss) | $11,318 | | $(547 | ) | $31,673 | | $8,381 | |
| Operating income (loss) % | 27.5 | % | (1.7 | )% | 26.6 | % | 8.3 | % |

Net Sales

Third quarter net sales for fiscal 2011 increased 26% or $8,404 compared to fiscal 2010. This increase was due primarily to an increase in sales of existing products of approximately $7,700, along with new product sales of approximately $4,800. These increases were partially offset by a decline of approximately $4,000 in revenues related to the sale of dossier agreements. New product sales in the third quarter of fiscal 2011 were driven primarily by sales of temozolomide to the European market. The net sales of API are highly dependent on the level of competition in the marketplace for a specific material and the variable ordering patterns of customers on a quarter-over-quarter basis.

Year-to-date net sales for fiscal 2011 increased 18% or $17,906 compared to fiscal 2010. This increase was due primarily to new product sales of $31,300, partially offset by decreased sales volumes of existing products of $9,300. This increase was also partially offset by a decrease of approximately $4,100 due to unfavorable changes in foreign currency exchange rates.

Gross Profit

Third quarter gross profit for fiscal 2011 increased 31% or $4,506 compared to fiscal 2010 due primarily to the gross profit attributable to new product sales and the increase in sales of existing products, partially offset by the decrease in revenues related to the sale of dossier agreements.

Year-to-date gross profit for fiscal 2011 increased 35% or $13,860 compared to fiscal 2010. This increase was due primarily to the gross profit attributable to new product sales, partially offset by a decrease in sales volumes of existing products, along with a decrease of approximately $3,600 resulting from unfavorable changes in foreign currency exchange rates. Year-to-date, the gross profit percentage increased 580 basis points in fiscal 2011 compared to fiscal 2010 due primarily to the favorable contribution of new product sales.

Operating Expenses

Third quarter operating expenses for fiscal 2011 decreased 48% or $7,359 compared to fiscal 2010. Year-to-date operating expenses for fiscal 2011 decreased 30% or $9,432 compared to fiscal 2010. The third quarter and year-to-date decreases in fiscal 2011 were due primarily to the absence of the $6,775 charge related to the sale of the Company's facility in Germany in the third quarter of fiscal 2010.

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Other

The Other category consists of the Company's Israel Pharmaceutical and Diagnostic Products operating segment, which does not individually meet the quantitative thresholds required to be a reportable segment.

| | Third Quarter | | | | Year-to-Date | | | |
|---|---|---|---|---|---|---|---|---|
| | 2011 | | 2010 | | 2011 | | 2010 | |
| Net sales | $16,872 | | $18,242 | | $48,906 | | $42,292 | |
| Gross profit | $5,736 | | $7,456 | | $16,110 | | $15,113 | |
| Gross profit % | 34.0 | % | 40.9 | % | 32.9 | % | 35.7 | % |
| Operating expenses | $5,435 | | $5,341 | | $15,012 | | $13,514 | |
| Operating expenses % | 32.2 | % | 29.3 | % | 30.7 | % | 32.0 | % |
| Operating income | $301 | | $2,115 | | $1,098 | | $1,599 | |
| Operating income % | 1.8 | % | 11.6 | % | 2.2 | % | 3.8 | % |

Net Sales

Third quarter net sales for fiscal 2011 decreased 8% or $1,370 compared to fiscal 2010. This decrease was due primarily to a decrease in sales of existing products of approximately $2,000, slightly offset by new product sales of $600.

Year-to-date net sales for fiscal 2011 increased 16% or $6,614 compared to fiscal 2010. This increase was driven primarily by new product sales of approximately $7,300, partially offset by a decrease of $1,300 due to unfavorable changes in foreign currency exchange rates.

Gross Profit

Third quarter gross profit for fiscal 2011 decreased 23% or $1,720 compared to fiscal 2010, due primarily to a decrease in sales of existing products. Year-to-date gross profit for fiscal 2011 increased 7% or $997 compared to fiscal 2010, due primarily to the absence of a $1,000 charge to cost of sales related to the step-up in value of inventory acquired in the diagnostic asset acquisitions.

Operating Expenses

Third quarter operating expenses for fiscal 2011 increased 2% or $94 compared to fiscal 2010. Year-to-date operating expenses for fiscal 2011 increased 11% or $1,498 compared to fiscal 2010. The third quarter and year-to-date increases in fiscal 2011 were due primarily to higher employee-related expenses.

Unallocated Expenses

| | Third Quarter | | Year-to-Date | |
|---|---|---|---|---|
| | 2011 | 2010 | 2011 | 2010 |
| Operating expenses | $9,983 | $7,795 | $23,034 | $23,202 |

Unallocated expenses were comprised of certain corporate services that were not allocated to the segments.

Unallocated expenses for the third quarter of fiscal 2011 increased 28% or $2,188 compared to fiscal 2010, due primarily to higher variable incentive-related wages and benefits. Year-to-date unallocated expenses were relatively flat year-over-year..

Interest and Other (Consolidated)

Interest expense for the third quarter was $11,243 for fiscal 2011 and $11,206 for fiscal 2010. Year-to-date interest expense was $33,822 for fiscal 2011 and $33,741 for fiscal 2010. Interest income for the third quarter was $328 for fiscal 2011 and $5,279 for fiscal 2010. Year-to-date interest income was $2,104 for fiscal 2011 and $15,872 for fiscal 2010. The decrease in interest income was due to the use of the restricted cash balance of $400,000 to prepay the letter of undertaking during the first quarter of fiscal 2011 as discussed in Note 8 of the Notes to Condensed Consolidated Financial Statements.

It is currently anticipated that the Paddock acquisition will close during the Company's fourth quarter of fiscal 2011. With the expected increase in borrowings under the Company's existing credit facilities and the expected issuance of long-term debt associated with this acquisition, interest expense is expected to increase beginning in the fourth quarter

of fiscal 2011 by approximately $10,000 on an annual basis.

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Income Taxes (Consolidated)

The effective tax rate on income from continuing operations was 18.8% and 27.2% for the third quarter of fiscal 2011 and 2010, respectively. The effective tax rate on income from continuing operations was 24.4% and 27.8% for the first nine months of fiscal 2011 and 2010, respectively. Foreign source income from continuing operations before tax for the third quarter of fiscal 2011 was 35% of pre-tax earnings, up from 28% in the same period of fiscal 2010. Foreign source income from continuing operations before tax for the first nine months of fiscal 2011 was 31% of pre-tax earnings, down from 33% in the same period for fiscal 2010. Foreign source income is generally derived from jurisdictions with a lower tax rate than the U.S. statutory rate. In the third quarter of fiscal 2011, Israel enacted new tax legislation. This legislation reduced the effective tax rate for qualifying entities to 10% for 2011 and 2012, 7% for 2013 and 2014, and 6% thereafter. Two of the Company's subsidiaries will be eligible for this benefit and management currently anticipates electing the new legislation for years beginning after fiscal 2011. The impact of this legislative change in the statutory rate is $8,500 and reduces the Company's fiscal 2011 tax rate by 2.5%. In addition, the effective tax rate for fiscal 2011 includes the impact of the newly enacted Tax Relief, Unemployment Insurance Reauthorization, and Job Creation Act of 2010 (the Act) enacted in the second quarter. Among other provisions, the Act provided for the restoration of the research and development tax credit, applied retroactively to January 1, 2010. Accordingly, tax expense was reduced by approximately $1,820.

In July 2009, Israel lowered its statutory corporate tax rate for the following calendar years: 24% for 2010, 23% for 2011, 22% for 2012, 21% for 2013, 20% for 2014 and 18% for 2015 and thereafter. The recorded effective tax rate for the first quarter of fiscal 2010 was reduced by $4,600 or 5.7% due to the statutory tax rate changes in Israel.

The Company's tax rate is subject to adjustment over the balance of the fiscal year due to, among other things, changes in revenue mix, unanticipated changes in applicable laws and changes in the jurisdictions in which the Company does business.

The total amount of unrecognized tax benefits was $116,039 and $72,348 as of March 26, 2011 and June 26, 2010, respectively. It is reasonably possible that the amount of unrecognized tax benefits may significantly change in the next twelve months. The Company is not able to reasonably estimate the changes to unrecognized tax benefits that will be required in future periods.

The total amount accrued for interest and penalties in the liability for uncertain tax positions was $21,179 and $14,430 as of March 26, 2011 and June 26, 2010, respectively.

Financial Condition, Liquidity and Capital Resources

Cash, cash equivalents and current portion of investment securities decreased $95,847 to $223,237 at March 26, 2011 from $319,084 at March 27, 2010. Working capital, including cash, increased $258 to $693,814 at March 26, 2011 from $693,556 at March 27, 2010.

Cash, cash equivalents and current portion of investment securities increased $112,913 to $223,237 at March 26, 2011 from $110,324 at June 26, 2010. Working capital, including cash, increased $215,627 to $693,814 at March 26, 2011 from $478,187 at June 26, 2010.

In addition to the cash and cash equivalents balance of $223,237 at March 26, 2011, the Company had $350,000 available under its revolving loan commitment and approximately $4,500 available under its Indian credit facilities, as well as $150,000 available under its accounts receivable securitization program described below. Cash, cash equivalents, cash flows from operations and borrowings available under the Company’s credit facilities, including the new five-year term loan financing commitment, are expected to be sufficient to finance the known and/or foreseeable liquidity, capital expenditures, dividends, acquisitions and, to the extent authorized, share repurchases of the Company. Although the Company’s lenders have made commitments to make funds available to it in a timely fashion, if the current economic conditions worsen (or new information becomes publicly available impacting the institutions’ credit rating or capital ratios), these lenders may be unable or unwilling to lend money pursuant to the Company’s existing credit facilities.

Year-to-date net cash provided from operating activities increased by $8,614 to $229,034 for fiscal 2011 compared to $220,420 for fiscal 2010. The increase in cash from operations was due primarily to increased earnings for fiscal 2011 compared to fiscal 2010 and higher accounts payable attributable to general fluctuations in the timing of the overall procurement-to-pay cycle compared to last year. These increases were partially offset by higher accounts receivable as a result of the increase in sales volume for fiscal 2011 compared to fiscal 2010, higher income tax payments and higher payroll and related tax payments.

Year-to-date net cash used for investing activities decreased $24,796 to $56,916 for fiscal 2011 compared to $81,712 for fiscal 2010 due primarily to the absence of the funding used in fiscal 2010 for the business acquisitions of Orion and Vedants Drug & Fine Chemicals Private Limited and acquired research and development, partially offset by the absence of the proceeds received in fiscal 2010 from the sale of the Israel Consumer Products business, along with an increase in capital expenditures.

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Capital expenditures for facilities and equipment were for normal replacement, productivity enhancements and quality improvements. Capital expenditures are anticipated to be between $60,000 to $80,000 for fiscal 2011 due primarily to manufacturing productivity projects, quality investment projects, investments at newly acquired entities, technology infrastructures, system upgrades and the API expansion into India.

Year-to-date net cash used for financing activities decreased $82,618 to $55,868 for fiscal 2011 compared to $138,486 for fiscal 2010. The decrease in cash used for financing activities was due primarily to decreased repurchases of common stock and decreased net repayments of long-term debt.

During the third quarter of fiscal 2011, the Company repurchased 1 share of its common stock for $71 in private party transactions. During the third quarter of fiscal 2010, the Company repurchased 2 shares of its common stock for $50 in private party transactions. Year-to-date in fiscal 2011, the Company repurchased 142 shares of its common stock for $8,285, all of which were repurchased in private party transactions. Year-to-date in fiscal 2010, the Company repurchased 2,060 shares of its common stock for $70,972, of which 83 shares were repurchased in private party transactions.

The Company paid quarterly dividends totaling $18,779 and $16,566, or $0.2025 and $0.1800 per share, for the first three quarters of fiscal 2011 and 2010, respectively. The declaration and payment of dividends, if any, is subject to the discretion of the Board of Directors and will depend on the earnings, financial condition and capital and surplus requirements of the Company and other factors the Board of Directors may consider relevant.

Credit Facilities

On January 20, 2011, the Company announced that it had signed a definitive agreement to acquire substantially all of the assets of Paddock for approximately $540,000 in cash. The transaction is expected to close in the Company's fourth quarter of fiscal 2011. The Company intends to fund the transaction using a combination of cash on hand, utilization of its existing credit facilities and a new five-year term loan. Concurrent with the signing of the agreement, the Company entered into a Term Loan Agreement (Agreement). Under the terms of the Agreement, the term loan commitment is currently $250,000 and will be funded in full in conjunction with the closing of the Paddock acquisition, which is expected to occur in the fourth quarter of fiscal 2011. The final maturity date of the term loan is the fifth annual anniversary date of the funding in full of the term loan; however, the term loan will be subject to mandatory partial repayments of $25,000 on each of the first four annual anniversary dates of the funding. The term loan will bear interest, at the election of the Company, at either the Annual Base Rate or the Adjusted LIBO Rate plus an Applicable Margin, as specified in the Agreement. As of March 26, 2011, there was no outstanding debt related to this commitment.

On October 8, 2010, the Company entered into a credit agreement with a group of banks (the 2010 Credit Agreement), which provides an initial revolving loan commitment of $350,000 and an initial term loan commitment of $150,000, each subject to increase or decrease as specified in the 2010 Credit Agreement. Both loans bear interest, at the election of the Company, at either the Annual Base Rate plus an Applicable Margin or the Adjusted London Interbank Offered Rate (LIBOR) plus an Applicable Margin, as specified and defined in the 2010 Credit Agreement. The obligations under the 2010 Credit Agreement are guaranteed by certain subsidiaries of the Company, and in some instances, the obligations may be secured by a pledge of 65% of the stock of certain foreign subsidiaries. The final maturity date of the term and revolving loans under the 2010 Credit Agreement is October 8, 2015; however, the term loan is subject to mandatory partial repayments of $15,000 on each of the first four annual anniversary dates of the agreement. The Company used the proceeds from the term loan and revolving loan for general corporate purposes and to repay certain other outstanding debt, including the $100,000 term loan made pursuant to the Company’s prior credit agreement.

In connection with the execution of the 2010 Credit Agreement, the Company terminated its prior credit agreement, dated as of March 16, 2005, and amended its existing term loan agreement, dated as of April 22, 2008, to conform certain covenants in that term loan agreement to the covenants contained in the 2010 Credit Agreement and to make certain other conforming changes.

Accounts Receivable Securitization

On July 23, 2009, the Company entered into an accounts receivable securitization program (the Securitization Program) with several of its wholly owned subsidiaries and Bank of America Securities, LLC (Bank of America). The Securitization Program is a 364-day facility, and on July 22, 2010, the Company renewed the Securitization Program with Bank of America, as Agent, and Wells Fargo Bank, National Association (Wells Fargo) as Managing Agent (together, the Committed Investors).

Under the terms of the Securitization Program, the subsidiaries sell certain eligible trade accounts receivables to a wholly owned bankruptcy remote special purpose entity (SPE), Perrigo Receivables, LLC. The Company has retained servicing responsibility for those receivables. The SPE will then transfer an interest in the receivables to the Committed Investors. Under the terms of the Securitization Program, Bank of America and Wells Fargo have committed $100,000 and $50,000, respectively, effectively allowing

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the Company to borrow up to a total amount of $150,000, subject to a Maximum Net Investment calculation as defined in the agreement. At March 26, 2011, $150,000 was available under this calculation. The interest rate on any borrowings is based on the thirty-day LIBOR plus 0.55%. In addition, a facility fee of 0.55% is applied to the $150,000 commitment. Under the terms of the Securitization Program, the Company may elect to have the entire amount or any portion of the facility unutilized.

Any borrowing made pursuant to the Securitization Program will be classified as short-term debt in the Company's condensed consolidated balance sheet. The amount of the eligible receivables will vary during the year based on seasonality of the business and could, at times, limit the amount available to the Company from the sale of these interests. There were no borrowings outstanding under the Securitization Program at March 26, 2011, June 26, 2010 and March 27, 2010.

Investment Securities

The Company currently maintains a portfolio of auction rate securities (ARS) with a total par value of $18,000 and an estimated fair value of $5,435 at March 26, 2011. As a result of the tightening of the credit markets beginning in calendar 2008, there has been no liquid market for these securities for an extended period of time. While there are some recent indications that a market is starting to materialize for these securities, though at a much reduced level than the pre-2008 period, the Company cannot predict when liquidity will return for these securities. The Company has reclassified the securities from current assets to other non-current assets due to the unpredictable nature and the illiquidity of the market for the securities. Although the Company continues to earn and collect interest on these investments at the maximum contractual rate, the estimated fair value of ARS cannot be determined by the auction process until liquidity is restored to these markets.

The Company currently engages the services of an independent third-party valuation firm to assist the Company in estimating the current fair value of the ARS, using a discounted cash flow analysis and an assessment of secondary markets, as well as other factors. During the second quarter of fiscal 2011, the Company received an updated estimate for the current fair value of these securities and based on this estimation and other factors, the Company recorded an unrealized gain of $1,042, net of tax, in other comprehensive income in the second quarter of fiscal 2011. At March 26, 2011, these securities were recorded at a fair value of $5,435. The Company will continue to monitor the credit worthiness of the companies that issued these securities and other appropriate factors and make such adjustments as it deems necessary to reflect the fair value of these securities. See Note 5 of the Notes to Condensed Consolidated Financial Statements for additional information.

Contractual Obligations

Other than the new five-year term loan discussed above, there were no material changes in contractual obligations during the third quarter of fiscal 2011.

Critical Accounting Estimates

Determination of certain amounts in the Company's financial statements requires the use of estimates. These estimates are based upon the Company's historical experiences combined with management's understanding of current facts and circumstances. Although the estimates are considered reasonable, actual results could differ from the estimates. The accounting estimates, discussed below, are considered by management to require the most judgment and are critical in the preparation of the financial statements. These estimates are reviewed by the Audit Committee.

Revenue Recognition and Customer-Related Accruals and Allowances – The Company records revenues from product sales when the goods are shipped to the customer. For customers with Free on Board destination terms, a provision is recorded to exclude shipments estimated to be in-transit to these customers at the end of the reporting period. A provision is recorded and accounts receivable are reduced as revenues are recognized for estimated losses on credit sales due to customer claims for discounts, price discrepancies, returned goods and other items. A liability is recorded as revenues are recognized for estimated customer program liabilities, as discussed below.

The Company maintains customer-related accruals and allowances that consist primarily of chargebacks, rebates and shelf stock adjustments. Certain of these accruals and allowances are recorded in the balance sheet as current liabilities and others are recorded as a reduction in accounts receivable.

A chargeback relates to an agreement the Company has with a wholesaler, pharmaceutical buying group or retail customer who will ultimately purchase product from a wholesaler for a contracted price that is different than the Company's price to the wholesaler. The wholesaler will issue an invoice to the Company for the difference in the contract prices. The accrual for chargebacks is based on historical chargeback experience and confirmed wholesaler inventory levels, as well as estimated sell-through levels by wholesalers to retailers.

Rebates are payments issued to the customer when certain criteria are met, which may include specific levels of product purchases,

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introduction of new products or other objectives. The accrual for rebates is based on contractual agreements and estimated purchasing levels by customers with such programs. Medicaid rebates are payments made to states for pharmaceutical products covered by the program. The accrual for Medicaid rebates is based on historical trends of rebates paid and current period sales activity.

Shelf stock adjustments are credits issued to reflect decreases in the selling price of a product and are based upon estimates of the amount of product remaining in a customer's inventory at the time of the anticipated price reduction. In many cases, the customer is contractually entitled to such a credit. The allowances for shelf stock adjustments are based on specified terms with certain customers, estimated launch dates of competing products and estimated declines in market price.

Changes in these estimates and assumptions may result in additional customer-related accruals and allowances. The following table summarizes the activity included in the balance sheet for customer-related accruals and allowances:

| | Year-to-Date 2011 | Year-to-Date 2010 |
|---|---|---|
| Customer-Related Accruals and Allowances | | |
| Balance, beginning of period | $63,735 | $56,462 |
| Provision recorded | 336,199 | 229,004 |
| Credits processed | (303,223) | (229,535) |
| Balance, end of the period | $96,711 | $55,931 |

Allowance for Doubtful Accounts – The Company maintains an allowance for doubtful accounts that reduces receivables to amounts that are expected to be collected. In estimating the allowance, management considers factors such as current overall and industry-specific economic conditions, statutory requirements, historical and anticipated customer performance, historical experience with write-offs and the level of past-due amounts. Changes in these conditions may result in additional allowances. The allowance for doubtful accounts was $7,618 at March 26, 2011, $8,015 at June 26, 2010 and $10,760 at March 27, 2010.

Inventory Reserves – The Company maintains reserves for estimated obsolete or unmarketable inventory based on the difference between the cost of the inventory and its estimated market value. In estimating the reserves, management considers factors such as excess or slow-moving inventories, product expiration dating, products on quality hold, current and future customer demand and market conditions. Changes in these conditions may result in additional reserves.

Goodwill – Goodwill is tested for impairment annually or more frequently if changes in circumstances or the occurrence of events suggest impairment exists. The test for impairment requires the Company to make several estimates about fair value, most of which are based on projected future cash flows. The estimates associated with the goodwill impairment tests are considered critical due to the judgments required in determining fair value amounts, including projected future cash flows. Changes in these estimates may result in the recognition of an impairment loss. The Company performs its annual goodwill and indefinite-lived intangible assets impairment testing for all of its reporting units in the fourth quarter of the fiscal year. The Company's Rx and API businesses are heavily dependent on new products currently under development. The termination of certain key product development projects could have a materially adverse impact on the future results of the Rx Pharmaceuticals or API segment, which may include a charge for goodwill impairment. A change in market dynamics or failure of operational execution for the Company's Consumer Healthcare U.K. operations could result in a materially adverse impact on its future results, which could result in a charge for goodwill impairment. Goodwill was $633,239 at March 26, 2011, $611,467 at June 26, 2010 and $285,328 at March 27, 2010.

Other Intangible Assets – Other intangible assets consist of a portfolio of individual developed product technology/formulation and product rights, distribution and license agreements, customer relationships, non-compete agreements and trade names and trademarks. The assets categorized as developed product technology/formulation and product rights, certain distribution and license agreements and non-compete agreements are amortized over their estimated useful economic lives using the straight-line method. An accelerated method of amortization is used for

customer relationships and certain distribution agreements. Certain trade names and trademarks are determined to have an indefinite useful life and are not subject to amortization. The Company, however, reviews them for impairment on an annual basis, or more frequently if events or changes in circumstances indicate that any individual asset might be impaired, and adjusts the carrying value of the asset as necessary. For intangible assets subject to amortization, an impairment analysis is performed whenever events or changes in circumstances indicate that the carrying amount of any individual asset may not be recoverable. The carrying amount of an intangible asset is not recoverable if it exceeds the sum of the undiscounted cash flows expected to result from the use and eventual disposition of the asset. An impairment loss is recognized if the carrying amount of the asset is not recoverable and its carrying amount exceeds its fair value. Other intangible assets had a net carrying value of $583,304 at March 26, 2011, $593,575 at June 26, 2010 and $223,379 at March 27, 2010.

Income Taxes – The Company's effective income tax rate is based on income, statutory tax rates, special tax benefits and tax

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planning opportunities available to the Company in the various jurisdictions in which it operates. Tax laws are complex and subject to different interpretations by the taxpayer and respective governmental taxing authorities. Significant judgment is required in determining the Company's tax expense and in evaluating tax positions. Tax positions are reviewed quarterly, and balances are adjusted as new information becomes available.

The Company has established valuation allowances against a portion of its non-U.S. net operating losses and U.S. state-related net operating losses to reflect the uncertainty of its ability to fully utilize these benefits given the limited carryforward periods permitted by the various jurisdictions. The evaluation of the Company's ability to realize net operating losses requires the use of considerable management judgment to estimate the future taxable income for the various jurisdictions, for which the ultimate amounts and timing of such realization may differ. The valuation allowances can also be impacted by changes in the tax regulations.
Significant judgment is required in determining the Company's contingent tax liabilities. The Company recognizes accrued interest and penalties related to contingent tax liabilities in its tax expense. The Company has established contingent tax liabilities using management's best judgment and adjusts these liabilities as warranted by changing facts and circumstances. A change in tax liabilities in any given period could have a significant impact on the Company's results of operations and cash flows for that period.

Recently Issued Accounting Standards
See Note 1 of the Notes to Condensed Consolidated Financial Statements for information regarding recently issued accounting standards.

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Item 3. Quantitative and Qualitative Disclosures About Market Risk (in thousands)

The Company is exposed to market risk due to changes in interest rates, the liquidity of the securities markets and currency exchange rates.

Interest Rate Risk - The Company is exposed to interest rate changes primarily as a result of interest income earned on its investment of cash on hand and interest expense on borrowings used to finance acquisitions and working capital requirements.

The Company enters into certain derivative financial instruments, when available on a cost-effective basis, to hedge its underlying economic exposure related to the management of interest rate risk. See Note 9 of the Notes to Condensed Consolidated Financial Statements for further information regarding the Company's derivative and hedging activities. Because of the use of certain derivative financial instruments and the significant amount of fixed rate debt, the Company believes that a fluctuation in interest rates in the near future will not have a material impact on the Company's consolidated financial statements. These instruments are managed on a consolidated basis to efficiently net exposures and thus take advantage of any natural offsets. Derivative financial instruments are not used for speculative purposes. Gains and losses on hedging transactions are offset by gains and losses on the underlying exposures being hedged.

Market Risk - The Company's investment securities include auction rate securities totaling $18,000 in par value. Auction rate securities are privately placed variable rate debt instruments whose interest rates are reset within a contractual range, approximately every 7 to 35 days. With the tightening of the credit markets beginning in calendar 2008, auction rate securities have failed to settle at auction resulting in an illiquid market for these types of securities. Although the Company continues to earn and collect interest on these investments at the maximum contractual rate, the estimated fair value of auction rate securities cannot be determined by the auction process until liquidity is restored to these markets. While there are some recent indications that a market is starting to materialize for these securities, though at a much reduced level than the pre-2008 period, the Company cannot predict when liquidity will return for these securities. The Company has reclassified the securities from current assets to other non-current assets due to the unpredictable nature and the illiquidity of the market for the securities.

The Company currently engages the services of an independent third-party valuation firm to assist the Company in estimating the current fair value of the ARS, using a discounted cash flow analysis and an assessment of secondary markets, as well as other factors. During the second quarter of fiscal 2011, the Company received an updated estimate for the current fair value of these securities and based on this estimation and other factors, the Company recorded an unrealized gain of $1,042, net of tax, in other comprehensive income in the second quarter of fiscal 2011. At March 26, 2011, these securities were recorded at a fair value of $5,435. The Company will continue to monitor the credit worthiness of the companies that issued these securities and other appropriate factors and make such adjustments as it deems necessary to reflect the fair value of these securities.

Foreign Exchange Risk - The Company has operations in the U.K., Israel, Mexico and Australia. These operations transact business in their local currency and foreign currencies, thereby creating exposures to changes in exchange rates. A large portion of the sales of the Company's Israeli operations is in foreign currencies, primarily U.S. dollars and euros, while these operations incur costs in their local currency. In addition, the Company's U.S. operations continue to expand its export business, primarily in Canada, China and Europe and is subject to fluctuations in the respective currency exchange rates relative to the U.S. dollar. Due to sales and cost structures, certain segments experience a negative impact as a result of the changes in exchange rates, while other segments experience a positive impact related to foreign currency exchange.

The Company monitors and strives to manage risk related to changes in foreign currency exchange rates. Exposures that cannot be naturally offset within a local entity to an immaterial amount are often hedged with foreign currency derivatives or netted with offsetting exposures at other entities. See Note 9 of the Notes to Condensed Consolidated Financial Statements for further information regarding the Company's derivative and hedging activities. The Company cannot predict future changes in foreign currency exposure. Unfavorable fluctuations could adversely impact earnings.

See Item 7A. "Quantitative and Qualitative Disclosures about Market Risk" in the Company's Form 10-K for the year ended June 26, 2010 for additional information regarding market risks.

Item 4. Controls and Procedures

As of March 26, 2011, the Company's management, including its Chief Executive Officer and its Chief Financial Officer, has performed an interim review on the effectiveness of the Company's disclosure controls and procedures pursuant to Rule 13a–15(b) of the Securities Exchange Act of 1934. Based on that review, the Chief Executive Officer and Chief Financial Officer have concluded the Company's disclosure controls and procedures are effective in ensuring that all material information relating to the Company and its consolidated subsidiaries required to be included in the Company's periodic SEC filings would be made known to them by others within those entities in a timely manner and that no changes are required at this time.

In connection with the interim evaluation by the Company's management, including its Chief Executive Officer and Chief Financial

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Officer, of the Company's internal control over financial reporting pursuant to Rule 13a–15(d) of the Securities Exchange Act of 1934, no changes during the quarter ended March 26, 2011 were identified that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.
During the fourth quarter of fiscal 2010, the Company acquired PBM Holdings, Inc. (PBM) (see Note 2 – Acquisitions for additional information). As permitted by Securities and Exchange Commission Staff interpretive guidance for newly acquired businesses, management excluded PBM from its interim evaluation of internal control over financial reporting as of March 26, 2011. The Company is in the process of documenting and testing PBM's internal controls over financial reporting and will incorporate PBM into its annual report on internal control over financial reporting for its fiscal year end 2011. As of March 26, 2011, PBM's total assets represented 28% of the Company's consolidated total assets. PBM's net sales represented 12% of the Company's consolidated net sales for the first three quarters of fiscal 2011.

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PART II. OTHER INFORMATION

Item 1. Legal Proceedings
Referred to in Note 13 of the Notes to Condensed Consolidated Financial Statements.

Item 1A. Risk Factors

The Company’s Annual Report on Form 10-K filed for the fiscal year ended June 26, 2010 includes a detailed discussion of the Company’s risk factors. Other than the items noted below, there have been no material changes during the first three quarters of fiscal 2011 to the risk factors that were included in the Form 10-K.

Failure to complete the Paddock acquisition or to successfully integrate Paddock's business into the Company could have a material adverse effect on the Company's stock price or operating results.

While the Company intends to close the Paddock acquisition as soon as possible in the fourth quarter of fiscal 2011, the Company cannot assure that the conditions required to complete the acquisition will be satisfied or waived on the anticipated schedule, or at all. If the Paddock acquisition is not completed, the Company will have incurred substantial expenses for which no ultimate benefit will have been received. The Company has incurred, and will continue through closing to incur, out-of-pocket expenses in connection with the Paddock acquisition for investment banking, legal and accounting fees and other related charges, much of which will be incurred even if the Paddock acquisition is not completed.

If the acquisition is terminated, there may be various consequences, including that the market price of the Company's common stock might decline to the extent that the market price prior to termination reflects a market assumption that the Paddock acquisition will be completed.

The Company also expects to achieve certain cost savings and synergies from the Paddock acquisition when the two companies have fully integrated their portfolios. The realization of certain benefits anticipated as a result of the Paddock acquisition, however, will depend in part on the successful integration of Paddock's business portfolio with the Company's business portfolio. There can be no assurance that Paddock's business can be operated profitably or integrated successfully into the Company's operations in a timely fashion, or at all. The dedication of management resources to such integration may detract attention from the Company's day-to-day business, and there can be no assurance that there will not be substantial costs associated with the transition process or other material adverse effects as a result of these integration efforts.
If the Company is unable to maintain adequately high levels of customer service over time, it may lose market share, and its business and operating results may be materially adversely affected.
The Company understands that maintaining high levels of customer service requires the Company to be able to deliver high quality products to its customers on a timely basis. From time to time, the Company can experience interruptions and challenges to its customer service levels due to a variety of factors that may arise. Recently, as some of the Company’s competitors have experienced production problems or have suspended production altogether, the Company has experienced significant increases in the volume of customer orders in certain product categories. Additionally, recent enhancements to the Company’s quality assurance systems constrained the pace of some of the Company’s production output for a limited period of time. If the Company is unable to maintain adequately high levels of customer service over time, due to these factors or otherwise, the Company may lose market share, and its business and operating results may be materially adversely affected.

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“At Risk” launches may expose the Company to significant patent litigation.

At times, the Company may seek approval to market ANDA products before the expiration of patents for those products, based upon its belief that such patents are invalid, unenforceable or would not be infringed by its products. As a result, the Company may face significant patent litigation. Depending upon a complex analysis of a variety of legal and commercial factors, the Company may, in certain circumstances, elect to market a generic pharmaceutical product while litigation is pending, before any court decision or while an appeal of a lower court decision is pending. This is referred to in the pharmaceutical industry as an “at risk” launch. The risk involved in an “at risk” launch can be substantial because, if a patent holder ultimately prevails, the remedies available to the patent holder may include, among other things, damages measured by the profits lost by the holder, which are often significantly higher than the profits the Company makes from selling the generic version of the product. By electing to proceed in this manner, the Company could face substantial damages if a final court decision is adverse to the Company. In the case where a patent holder is able to prove that the Company’s infringement was “willful” or “exceptional”, the definition of which is subjective, the patent holder may be awarded up to three times the amount of its actual damages. During the second quarter of fiscal 2011, the Company, and its partner Synthon, launched levocetirizine tablets, a generic version of Xyzal® tablets from UCB/Sepracor prior to the expiration of the relevant patent. Synthon and the Company share both the risks and the benefits associated with the at risk launch. During the third quarter of fiscal 2011, two additional competitors received FDA approval and launched generic versions of Xyzal® tablets. While these competitor launches may reduce the Company's exposure to “at risk” damages should Synthon be held to have violated the brand's patent, there can be no assurance that would be the case.

Federal and state health care reform may have an adverse effect on the Company’s financial condition and results of operations.

In July 2007, The Centers for Medicare and Medicaid Services (CMS) issued a final rule for the calculation of the Average Manufacturer Price (AMP), which pharmaceutical companies are required to report to CMS. CMS intends to use this calculation to help determine reimbursements to pharmacies that dispense medicines to Medicaid beneficiaries. Prior to the enactment of this legal requirement, CMS typically used the Average Wholesaler Price (AWP) or Wholesaler Acquisition Cost (WAC) in the calculation of federal upper limits. The rule also rejected requests to postpone the public availability of AMP data. In mid-December 2007, a preliminary injunction was granted, resulting in postponement of the actual implementation of the rule. On December 15, 2010, by agreement of the parties, the injunction was dissolved and the case was dismissed. The Patient Protection and Affordable Care Act, Pub. L. No. 111-148, 124 Stat. 119, § 2503 (2010), amended the statutory definitions of the terms “average manufacturer price” and “multiple source drug” in a manner that materially affects the regulatory definitions of those terms, and changed the manner in which defendants calculate federal upper limits (FULs). On November 15, 2010, CMS issued a final rule that withdraws the regulations defining “average manufacturer price” and “multiple source drug” and the regulation pursuant to which it would have established FULs for multiple source drugs. That final rule became effective December 15, 2010. The Company does not know how the new methodology for calculating FULs, will affect the Company’s pharmacy customers or to what extent these customers will seek to pass on any decrease in Medicaid reimbursements to the Company. The Company cannot predict how the sharing of weighted average monthly AMP data and retail survey prices may impact competition in the marketplace.

Recent court rulings limiting the application of Federal preemption may have an adverse effect on the Company’s operations as a result of a potential increase in litigation exposure.

On January 24, 2011, the U.S. Court of Appeals for the Ninth Circuit issued a decision in Gaeta v. Perrigo, reversing a lower court decision that the plaintiff’s state law causes of action were preempted by the Federal Food, Drug and Cosmetic Act (FDCA) to the extent that they were based on an alleged lack of adequate warning. In its decision, the Ninth Circuit stated that it joined the Fifth and Eighth Circuits in concluding that the U.S. Supreme Court’s decision in Wyeth v. Levine, 129 S. Ct 1187 (2009) (concluding that the federal regulatory regime governing pharmaceuticals does not preempt state law failure-to-warn claims against brand name manufacturers) “extends with equal force to claims against generic manufacturers.” The U.S. Supreme Court agreed to address the issue of whether state law failure-to-warn claims against generic prescription drug manufacturers - for failing to modify their labeling to include warnings that differ from the name-brand equivalent - are automatically preempted by the FDCA's requirement that

the label for a generic drug be the “same as” the label for the brand name counterpart in the following three cases from the Fifth and Eighth Circuits: Pliva v. Mensing, 09-993; Actavis v. Mensing, 09-1039; and Actavis v. DeMahy, 09-1501. These cases have been consolidated for review. The Company is evaluating an appeal of the Ninth Circuit’s ruling in Gaeta. However, the decisions by the Fifth, Eighth and Ninth Circuits, if sustained, will affect all manufacturers of generic pharmaceutical products (OTC and Rx) by limiting their ability to dismiss certain failure-to-warn claims based on federal preemption. At this time, the Company cannot predict the impact of these cases on its results of operations.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds (in thousands, except per share amounts)

On February 1, 2008, the Board of Directors approved a plan to repurchase shares of common stock with a value of up to $150,000. The Company completed purchases under this plan on December 16, 2009. All common stock repurchased by the Company

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becomes authorized but unissued stock and is available for reissuance in the future for general corporate purposes. The table below lists the Company's repurchases of shares of common stock during its most recently completed quarter:

| Fiscal 2011 | Total Number of Shares Purchased [1] | Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans | Value of Shares Available for Purchase |
|---|---|---|---|---|
| | | | | $— |
| December 26 to January 29 | 1 | $65.15 | — | $— |
| January 30 to February 26 | — | $— | — | $— |
| February 27 to March 26 | — | $— | — | $— |
| Total | 1 | | — | |

(1) Private party transactions accounted for the purchase of 1 share in the period from December 26 to January 29.

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Item 6. Exhibits

| Exhibit Number | Description |
|---|---|
| 2.1 | Purchase Agreement, dated as of January 20, 2011, among Perrigo Company, Paddock Laboratories, Inc., Paddock Properties Limited Partnership, and, solely for the purposes of Section 11.15, certain Guarantors listed on Exhibit A, incorporated by reference from Exhibit 2.1 to the Registrant's Current Report on Form 8-K filed on January 26, 2011. |
| 10.1 | Term Loan Agreement, dated as of January 20, 2011, among Perrigo Company; JPMorgan Chase Bank, N.A., as Administrative Agent; Morgan Stanley Senior Funding, Inc. and Bank of America, N.A., as Syndication Agents; and the lender parties therein listed, incorporated by reference from Exhibit 10.1 to the Registrant's Current Report on Form 8-K filed on January 26, 2011. |
| 31 | Rule 13a-14(a) Certifications. |
| 32 | Section 1350 Certifications. |
| 101.INS | XBRL Instance Document. |
| 101.SCH | XBRL Taxonomy Extension Schema Document. |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document. |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document. |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document. |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document. |

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

| | |
|---|---|
| | PERRIGO COMPANY<br>(Registrant) |
| Date: May 3, 2011 | By: /s/ Joseph C. Papa<br>Joseph C. Papa<br>Chairman, President and Chief Executive Officer |
| Date: May 3, 2011 | By: /s/ Judy L. Brown<br>Judy L. Brown<br>Executive Vice President and Chief Financial Officer<br>(Principal Accounting and Financial Officer) |

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