

PAM TRANSPORTATION SERVICES INC  
Form 10-Q  
November 09, 2006

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 10-Q**

**ý QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2006

**o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 0-15057

**P.A.M. TRANSPORTATION SERVICES, INC.**  
(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation)

71-0633135  
(I.R.S. Employer Identification  
no.)

297 West Henri De Tonti, Tontitown, Arkansas 72770  
(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: (479) 361-9111

N/A

(Former name, former address and former fiscal year, if changed  
since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to the filing requirements for the past 90 days.

Yes ý No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer o      Accelerated filer ý      Non-accelerated filer o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

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Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date:

| Class                         | Outstanding at October 27, 2006 |
|-------------------------------|---------------------------------|
| Common Stock, \$.01 Par Value | 10,303,607                      |

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P.A.M. TRANSPORTATION SERVICES, INC.  
Form 10-Q  
For The Quarter Ended September 30, 2006  
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## PART I. FINANCIAL INFORMATION

Item 1. Financial Statements.**P.A.M. TRANSPORTATION SERVICES, INC. AND SUBSIDIARIES****Condensed Consolidated Balance Sheets**

(in thousands, except share and per share data)

|   | <b>September 30,<br/>2006</b> | <b>December 31,<br/>2005</b> |
|---|-------------------------------|------------------------------|
|   | (unaudited)                   | (see note)                   |
| <b>ASSETS</b>                                   |                               |                              |
| Current assets:                                 |                               |                              |
| Cash and cash equivalents                       | \$ 1,047                      | \$ 1,129                     |
| Accounts receivable-net:                        |                               |                              |
| Trade   | 71,963                        | 65,433                       |
| Other   | 1,210                         | 1,392                        |
| Inventories                                     | 815                           | 749                          |
| Prepaid expenses and deposits                   | 8,010                         | 15,095                       |
| Marketable equity securities available-for-sale | 13,497                        | 10,999                       |
| Income taxes refundable                         | 1,708                         | 225                          |
| Total current assets                            | 98,250                        | 95,022                       |
| Property and equipment:                         |                               |                              |
| Land  | 2,674                         | 2,674                        |
| Structures and improvements                     | 9,383                         | 9,319                        |
| Revenue equipment                               | 264,471                       | 250,664                      |
| Office furniture and equipment                  | 6,855                         | 6,692                        |
| Total property and equipment                    | 283,383                       | 269,349                      |
| Accumulated depreciation                        | (97,553)                      | (87,854)                     |
| Net property and equipment                      | 185,830                       | 181,495                      |
| Other assets:                                   |                               |                              |
| Goodwill  | 15,413                        | 15,413                       |
| Non-compete agreements                          | 267                           | 417                          |
| Other   | 757                           | 1,094                        |
| Total other assets                              | 16,437                        | 16,924                       |
| <b>TOTAL ASSETS</b>                             | <b>\$ 300,517</b>             | <b>\$ 293,441</b>            |

**LIABILITIES AND SHAREHOLDERS'****EQUITY**

## Current liabilities:

|  |           |           |
|--|-----------|-----------|
| Accounts payable                       | \$ 24,904 | \$ 22,055 |
| Accrued expenses and other liabilities | 12,257    | 10,507    |
| Current maturities of long-term debt   | 2,394     | 1,859     |
| Deferred income taxes-current          | 8,178     | 7,134     |
| Total current liabilities              | 47,733    | 41,555    |

|  |         |         |
|--|---------|---------|
| Long-term debt-less current portion        | 25,054  | 39,693  |
| Deferred income taxes-less current portion | 47,671  | 47,197  |
| Other                                      | 84      | 234     |
| Total liabilities                          | 120,542 | 128,679 |

**SHAREHOLDERS' EQUITY**

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|  |                   |                   |
|--|-------------------|-------------------|
| Preferred stock, \$.01 par value, 10,000,000 shares authorized; none issued  | -                 | -                 |
| Common stock, \$.01 par value, 40,000,000 shares authorized; 11,360,207 and 11,344,207 shares issued; 10,301,607 and 10,285,607 shares outstanding at September 30, 2006 and December 31, 2005, respectively | 114               | 113               |
| Additional paid-in capital   | 77,098            | 76,429            |
| Accumulated other comprehensive income   | 2,571             | 1,721             |
| Treasury stock, at cost; 1,058,600 shares  | (17,869)          | (17,869)          |
| Retained earnings  | 118,061           | 104,368           |
| Total shareholders' equity   | 179,975           | 164,762           |
| <b>TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY</b>  | <b>\$ 300,517</b> | <b>\$ 293,441</b> |

Note: The consolidated balance sheet at December 31, 2005 has been derived from the audited financial statements at that date but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. See notes to condensed consolidated financial statements.

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**P.A.M. TRANSPORTATION SERVICES, INC. AND SUBSIDIARIES**  
**Condensed Consolidated Statements of Operations**  
(unaudited)  
(in thousands, except per share data)

|   | Three Months Ended<br>September 30, |                 | Nine Months Ended<br>September 30, |                 |
|---|-------------------------------------|-----------------|------------------------------------|-----------------|
|   | 2006                                | 2005            | 2006                               | 2005            |
| <b>OPERATING REVENUES:</b>              |                                     |                 |                                    |                 |
| Revenue, before fuel surcharge          | \$ 85,503                           | \$ 79,062       | \$ 266,044                         | \$ 242,492      |
| Fuel surcharge                          | 14,371                              | 9,422           | 37,720                             | 23,211          |
| Total operating revenues                | 99,874                              | 88,484          | 303,764                            | 265,703         |
| <b>OPERATING EXPENSES AND COSTS:</b>    |                                     |                 |                                    |                 |
| Salaries, wages and benefits            | 31,460                              | 29,992          | 96,575                             | 92,641          |
| Fuel expense                            | 26,202                              | 21,641          | 74,421                             | 58,117          |
| Rent and purchased transportation       | 10,935                              | 9,495           | 33,924                             | 28,750          |
| Depreciation and amortization           | 8,393                               | 7,662           | 25,187                             | 22,785          |
| Operating supplies and expenses         | 6,783                               | 5,948           | 19,289                             | 17,240          |
| Operating taxes and license             | 4,114                               | 3,907           | 12,284                             | 11,911          |
| Insurance and claims                    | 4,221                               | 3,584           | 12,509                             | 12,215          |
| Communications and utilities            | 638                                 | 638             | 1,962                              | 1,980           |
| Other                                   | 1,237                               | 1,698           | 3,822                              | 4,365           |
| (Gain) loss on disposition of equipment | 219                                 | (94)            | 78                                 | (20)            |
| Total operating expenses and costs      | 94,202                              | 84,471          | 280,051                            | 249,984         |
| <b>NET OPERATING INCOME</b>             | <b>5,672</b>                        | <b>4,013</b>    | <b>23,713</b>                      | <b>15,719</b>   |
| <b>NON-OPERATING INCOME</b>             | <b>140</b>                          | <b>155</b>      | <b>314</b>                         | <b>454</b>      |
| <b>INTEREST EXPENSE</b>                 | <b>(300)</b>                        | <b>(422)</b>    | <b>(1,117)</b>                     | <b>(1,341)</b>  |
| <b>NET INCOME BEFORE INCOME TAXES</b>   | <b>5,512</b>                        | <b>3,746</b>    | <b>22,910</b>                      | <b>14,832</b>   |
| <b>FEDERAL AND STATE INCOME TAXES:</b>  |                                     |                 |                                    |                 |
| Current                                 | 1,668                               | 3,181           | 8,253                              | 3,931           |
| Deferred                                | 576                                 | (1,648)         | 964                                | 2,105           |
| Total federal and state income taxes    | 2,244                               | 1,533           | 9,217                              | 6,036           |
| <b>NET INCOME</b>                       | <b>\$ 3,268</b>                     | <b>\$ 2,213</b> | <b>\$ 13,693</b>                   | <b>\$ 8,796</b> |
| <b>EARNINGS PER COMMON SHARE:</b>       |                                     |                 |                                    |                 |
| <b>Basic</b>                            | <b>\$ 0.32</b>                      | <b>\$ 0.20</b>  | <b>\$ 1.33</b>                     | <b>\$ 0.79</b>  |

|   |    |               |    |               |    |               |    |               |
|---|----|---------------|----|---------------|----|---------------|----|---------------|
| <b>Diluted</b>                            | \$ | <b>0.32</b>   | \$ | <b>0.20</b>   | \$ | <b>1.33</b>   | \$ | <b>0.79</b>   |
| <b>AVERAGE COMMON SHARES OUTSTANDING:</b> |    |               |    |               |    |               |    |               |
| <b>Basic</b>                              |    | <b>10,301</b> |    | <b>10,818</b> |    | <b>10,294</b> |    | <b>11,077</b> |
| <b>Diluted</b>                            |    | <b>10,309</b> |    | <b>10,821</b> |    | <b>10,300</b> |    | <b>11,090</b> |

See notes to condensed consolidated financial statements.

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**P.A.M. TRANSPORTATION SERVICES, INC. AND SUBSIDIARIES**  
**Condensed Consolidated Statements of Cash Flows**  
(unaudited)  
(in thousands)

|   | <b>Nine Months Ended</b> |                 |
|---|--------------------------|-----------------|
|   | <b>September 30,</b>     |                 |
|   | <b>2006</b>              | <b>2005</b>     |
| <b>OPERATING ACTIVITIES:</b>  |                          |                 |
| Net income  | \$ 13,693                | \$ 8,796        |
| Adjustments to reconcile net income to net cash provided by operating activities: |                          |                 |
| Depreciation and amortization   | 25,187                   | 22,785          |
| Bad debt (recovery) expense   | (42)                     | 765             |
| Stock compensation  | 411                      | -               |
| Non-compete agreement amortization-net of payments                                | -                        | 38              |
| Provision for deferred income taxes   | 964                      | 2,105           |
| Loss (gain) on sale or disposal of equipment                                      | 78                       | (20)            |
| Changes in operating assets and liabilities:                                      |                          |                 |
| Accounts receivable   | (6,305)                  | (15,329)        |
| Prepaid expenses, inventories, and other assets                                   | 7,355                    | 5,016           |
| Income taxes payable  | (1,483)                  | 1,474           |
| Trade accounts payable  | 1,830                    | (4,253)         |
| Accrued expenses  | 1,750                    | 1,684           |
| Net cash provided by operating activities   | 43,438                   | 23,061          |
| <b>INVESTING ACTIVITIES:</b>  |                          |                 |
| Purchases of property and equipment   | (38,217)                 | (39,591)        |
| Proceeds from sale or disposal of equipment                                       | 9,669                    | 15,796          |
| Net purchases of marketable equity securities                                     | (1,126)                  | (1,291)         |
| Other   | -                        | 20              |
| Net cash used in investing activities   | (29,674)                 | (25,066)        |
| <b>FINANCING ACTIVITIES:</b>  |                          |                 |
| Borrowings under line of credit   | 336,234                  | 298,605         |
| Repayments under line of credit   | (350,322)                | (297,365)       |
| Borrowings of long-term debt  | 1,996                    | 1,977           |
| Repayments of long-term debt  | (2,013)                  | (2,258)         |
| Repurchases of common stock   | -                        | (10,023)        |
| Exercise of stock options   | 259                      | 378             |
| Net cash used in financing activities   | (13,846)                 | (8,686)         |
| <b>NET DECREASE IN CASH AND CASH EQUIVALENTS</b>                                  | <b>(82)</b>              | <b>(10,691)</b> |
| <b>CASH AND CASH EQUIVALENTS-Beginning of period</b>                              | <b>1,129</b>             | <b>19,659</b>   |
| <b>CASH AND CASH EQUIVALENTS-End of period</b>                                    | <b>\$ 1,047</b>          | <b>\$ 8,968</b> |



SUPPLEMENTAL DISCLOSURES OF CASH FLOW  
INFORMATION-

Cash paid during the period for:

|              |    |       |    |       |
|--------------|----|-------|----|-------|
| Interest     | \$ | 1,093 | \$ | 1,428 |
| Income taxes | \$ | 9,767 | \$ | 2,603 |

See notes to condensed consolidated financial statements.

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**P.A.M. TRANSPORTATION SERVICES, INC. AND SUBSIDIARIES**  
**Condensed Consolidated Statements of Stockholders' Equity**  
(unaudited)  
(in thousands)

|  | Common Stock<br>Shares / Amount | Additional<br>Paid-In<br>Capital | Other<br>Comprehensive<br>Income<br>(Loss) | Accumulated<br>Other<br>Comprehensive<br>Income<br>(Loss) | Treasury<br>Stock  | Retained<br>Earnings | Total             |
|--|---------------------------------|----------------------------------|--|---|--------------------|----------------------|-------------------|
| Balance at December<br>31, 2005  | 10,285                          | \$ 113                           | \$ 76,429                                  | \$ 1,721  | \$ (17,869)        | \$ 104,368           | \$ 164,762        |
| Components of comprehensive income:                                    |                                 |                                  |  |   |                    |                      |                   |
| Net income   |                                 |                                  | \$ 13,693                                  |   |                    | 13,693               | 13,693            |
| Other comprehensive gain:  |                                 |                                  |  |   |                    |                      |                   |
| Unrealized gain on<br>hedge,<br>net of tax of \$13                     |                                 |                                  | 19   | 19  |                    |                      | 19                |
| Unrealized gain on<br>marketable<br>securities, net of tax<br>of \$541 |                                 |                                  | 831  | 831   |                    |                      | 831               |
| Total comprehensive<br>income  |                                 |                                  | \$ 14,543                                  |   |                    |                      |                   |
| Exercise of stock<br>options-shares issued<br>including tax benefits   |                                 |                                  |  |   |                    |                      |                   |
|  | 16                              | 1                                | 258  |   |                    |                      | 259               |
| Share-based<br>compensation  |                                 |                                  |  |   |                    |                      |                   |
|  |                                 | 411                              |  |   |                    |                      | 411               |
| <b>Balance at<br/>September 30, 2006</b>                               | <b>10,301</b>                   | <b>\$ 114</b>                    | <b>\$ 77,098</b>                           | <b>\$ 2,571</b>   | <b>\$ (17,869)</b> | <b>\$ 118,061</b>    | <b>\$ 179,975</b> |

See notes to condensed consolidated financial statements.

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**P.A.M. TRANSPORTATION SERVICES, INC. AND SUBSIDIARIES**  
**Notes to Condensed Consolidated Financial Statements (unaudited)**  
**September 30, 2006**

**NOTE A: BASIS OF PRESENTATION**

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In management's opinion, all adjustments (consisting of normal recurring accruals) necessary for a fair presentation have been included. Operating results for the nine-month period ended September 30, 2006 are not necessarily indicative of the results that may be expected for the year ending December 31, 2006. For further information, refer to the consolidated financial statements and the footnotes thereto included in the Company's annual report on Form 10-K for the year ended December 31, 2005.

**Reclassifications** - Fuel expense for the three and nine months ended September 30, 2005 has been reclassified from operating supplies and expenses to conform to the 2006 presentation.

**NOTE B: RECENT ACCOUNTING PRONOUNCEMENTS**

In September 2006, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards No. 158, *Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans — an amendment of FASB Statements No. 87, 88, 106, and 132(R)* ("SFAS No. 158"). SFAS No. 158 requires recognition of a net liability or asset to report the funded status of defined benefit pension and other postretirement plans on the balance sheet and recognition (as a component of other comprehensive income) of changes in the funded status in the year in which the changes occur. Additionally, SFAS No. 158 requires measurement of a plan's assets and obligations as of the balance sheet date and additional annual disclosures in the notes to the financial statements. The recognition and disclosure provisions of SFAS No. 158 are effective for fiscal years ending after December 15, 2006, while the requirement to measure a plan's assets and obligations as of the balance sheet date is effective for fiscal years ending after December 15, 2008. Management is currently evaluating the impact that adoption of SFAS No. 158 might have on the Company's consolidated financial statements.

In September 2006, the FASB issued Statement of Financial Accounting Standards No. 157, *Fair Value Measurements* ("SFAS No. 157"). SFAS No. 157 provides enhanced guidance for using fair value to measure assets and liabilities, establishes a common definition of fair value, provides a framework for measuring fair value under United States Generally Accepted Accounting Principles ("GAAP") and expands disclosures requirements about fair value measurements. SFAS No. 157 is effective for financial statements issued in fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. Management is currently evaluating the impact that adoption of SFAS No. 157 might have on the Company's consolidated financial statements.

In September 2006, the Securities and Exchange Commission ("SEC") issued Staff Accounting Bulletin No. 108, *Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements* ("SAB 108"). Due to diversity in practice among registrants, SAB 108 expresses SEC staff views regarding the process by which misstatements in financial statements are evaluated for purposes of determining whether financial statement restatement is necessary. SAB 108 is effective for fiscal years ending after November 15, 2006, and early application is encouraged. The application of SAB 108 will not have a material effect on the Company's consolidated financial statements.

In June 2006, the FASB issued Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* ("FIN 48"). FIN 48 clarifies the accounting for uncertainty in income taxes recognized in an enterprise's financial statements in accordance with Statement of Financial Accounting Standards No. 109, *Accounting for Income Taxes*. FIN 48 prescribes a

recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. In addition, FIN 48 provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition and is effective for fiscal years beginning after December 15, 2006. Management is currently evaluating the impact that adoption of FIN 48 might have on the Company's consolidated financial statements.

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**NOTE C: MARKETABLE EQUITY SECURITIES**

The Company accounts for its marketable securities in accordance with Statement of Financial Accounting Standards No. 115, *Accounting for Certain Investments in Debt and Equity Securities* ("SFAS No. 115"). SFAS No. 115 requires companies to classify their investments as either trading, available-for-sale or held-to-maturity. The Company's investments in marketable securities are classified as available-for-sale and consist of equity securities. Management determines the appropriate classification of these securities at the time of purchase and re-evaluates such designation as of each balance sheet date. During the first nine months of 2006, there were no reclassifications of marketable securities. These securities are carried at fair value, with the unrealized gains and losses, net of tax, included as a component of accumulated other comprehensive income in shareholders' equity. The cost of securities sold is based on the specific identification method. Interest and dividends on securities classified as available-for-sale are included in non-operating income. Realized gains and losses, and declines in value judged to be other-than-temporary on available-for-sale securities, if any, are included in the determination of net income as gains (losses) on the sale of securities.

As of September 30, 2006, these equity securities had a combined cost basis of approximately \$9.2 million and a combined fair market value of approximately \$13.5 million. During the first nine months of 2006 the Company received proceeds of approximately \$85,000 for the sale of marketable equity securities with a combined cost of approximately \$55,000, resulting in a realized gain of approximately \$30,000. For the nine months ended September 30, 2006, the Company had net unrealized gains in market value of approximately \$831,000, net of deferred income taxes. As of September 30, 2006, these securities had gross unrealized gains of approximately \$4.3 million and gross unrealized losses of approximately \$34,000. As of September 30, 2006, the total net unrealized gain, net of deferred income taxes, in accumulated other comprehensive income was approximately \$2.6 million.

The following table shows the investments that were in a loss position at September 30, 2006 and December 31, 2005 and their related fair value at September 30, 2006 and December 31, 2005. These investments are all classified as available-for-sale and consist of equity securities. As of September 30, 2006 and December 31, 2005 there were no investments that had been in a continuous unrealized loss position for twelve months or longer.

|  | September 30, 2006 |                         | December 31, 2005 |                         |
|--|--------------------|-------------------------|-------------------|-------------------------|
|  | Fair Value         | Gross Unrealized Losses | Fair Value        | Gross Unrealized Losses |
| Equity securities with unrealized losses | \$ 952             | \$ 34                   | \$ 1,283          | \$ 219                  |
| Totals                                   | \$ 952             | \$ 34                   | \$ 1,283          | \$ 219                  |

**NOTE D: STOCK BASED COMPENSATION**

The Company maintains a stock option plan under which incentive stock options and nonqualified stock options may be granted. The plan provides for the issuance of options to directors, officers, key employees and others. The option price under these plans is the fair market value of the stock at the date the options were granted, ranging from \$16.99 to \$26.73 as of September 30, 2006. At September 30, 2006, approximately 734,000 shares were available for granting future options.

Outstanding incentive stock options at September 30, 2006, must be exercised within six years from the date of grant and vest in increments of 20% each year. Outstanding nonqualified stock options at September 30, 2006, must be exercised within five to ten years from the date of grant.

In August 2002, the Company granted performance-based variable stock options for 300,000 shares to certain key executives. The exercise price for these awards was fixed at the grant date and was equal to the fair market value of

the stock on that date. On the date of grant, options for 60,000 shares vested immediately and vesting of the options for the remaining 240,000 shares was scheduled to occur on a straight-line basis each year from March 15, 2003 through March 15, 2008 upon meeting performance criteria. In order to meet the performance criteria, net income for each fiscal year must be at least equal to 1.05 times net income for the preceding fiscal year, unless net income for the preceding fiscal year was zero or negative, in which case net income for the fiscal year must be at least 90% of net income for the most recent year with positive income. The number of shares for which options vest each fiscal year will not be known until the date the performance criteria is measured. As of September 30, 2006, options for 140,000 shares have vested under this 300,000 share option grant (including those options which immediately vested upon grant) while options for 80,000 shares have been forfeited as the performance criteria were not met for the fiscal years 2003 and 2004.

Effective January 1, 2006, the Company adopted FASB Statement No. 123(R), *Share-Based Payment*, (“SFAS No. 123(R)”) utilizing the “modified prospective” method as described in SFAS No. 123(R). In the “modified prospective” method, compensation cost is recognized for all share-based payments granted after the effective date and for all unvested awards granted prior to the effective date. In accordance with SFAS No. 123(R), prior period amounts were not restated.

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At September 30, 2006, the Company had stock-based compensation plans with total unvested stock-based compensation expense of approximately \$900,000 which is being amortized on a straight-line basis over the remaining vesting period. As a result, the Company expects to recognize approximately \$100,000 in additional compensation expense related to unvested option awards during the remainder of 2006 and to recognize approximately \$400,000 of expense in each of the years 2007 and 2008. Total pre-tax stock-based compensation expense, recognized in Salaries, wages and benefits was approximately \$411,000 during the first nine months of 2006 and includes approximately \$111,000 recognized as a result of the annual grant of 2,000 shares to each non-employee director during the second quarter of 2006. The weighted average grant date fair value of options granted during the first nine months of 2006 was \$6.93 per share. The recognition of stock-based compensation expense decreased diluted and basic earnings per common share by approximately \$0.01 and \$0.03 during the three and nine months ending September 30, 2006, respectively.

Prior to the effective date, the stock-based compensation plans were accounted for based on the intrinsic value method under Accounting Principles Board Opinion No. 25, *Accounting for Stock Issued to Employees*, (“APB Opinion No. 25”) and related interpretations. Pro-forma information regarding the impact of total stock-based compensation on net income and income per share for prior periods is required by SFAS No. 123(R). Such pro-forma information, determined as if the Company had accounted for its employee stock options under the fair value method during the three and nine months ending September 30, 2005, is illustrated in the following table:

|   | Three Months<br>Ended<br>September 30,<br>2005 | Nine Months<br>Ended<br>September 30,<br>2005 |
|---|--|---|
|   | (in thousands, except per share data)          |   |
| Net income-as reported  | \$ 2,213                                       | \$ 8,796                                      |
| Total stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects | (74)   | (222)   |
| Pro-forma net income  | \$ 2,139                                       | \$ 8,574                                      |
| Earnings per common share:  |  |   |
| Basic-as reported   | \$ 0.20  | \$ 0.79                                       |
| Basic-pro-forma   | \$ 0.20  | \$ 0.77                                       |
| Diluted-as reported   | \$ 0.20  | \$ 0.79                                       |
| Diluted-pro-forma   | \$ 0.20  | \$ 0.77                                       |

The fair value of the Company’s employee stock options was estimated at the date of grant using a Black-Scholes-Merton (“BSM”) option-pricing model using the following assumptions:

|                      | Nine Months Ended<br>September 30, |                 |
|----------------------|------------------------------------|-----------------|
|                      | 2006                               | 2005            |
| Dividend yield       | 0%                                 | 0%              |
| Volatility range     | 33.34% - 38.54%                    | 33.86% - 38.54% |
| Risk-free rate range | 4.38% - 5.02%                      | 4.08% - 4.38%   |
| Expected life        |                                    | 5 years         |

|                       |                        |                 |
|-----------------------|------------------------|-----------------|
|                       | 2.5 years - 5<br>years |                 |
| Fair value of options | \$6.93 - \$9.45        | \$6.73 - \$9.45 |

The Company has never paid any cash dividends on our common stock and we do not anticipate paying any cash dividends in the foreseeable future. The estimated volatility is based on the historical volatility of our stock. The risk free rate for the periods within the contractual life of the option is based on the U.S. Treasury yield curve in effect at the time of grant. The expected life of the options are calculated using temporary guidance provided by the Securities and Exchange Commission which allows companies to elect a “simplified method” where the expected life is the average of the vesting period and the original contractual term. This simplified method is not available for share option grants after December 31, 2007.

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Information related to option activity for the nine months ended September 30, 2006 is as follows:

|                                   | Number of<br>Options | Weighted<br>Average<br>Exercise<br>Price | Weighted<br>Average<br>Remaining<br>Contractual<br>Term<br>(in years) | Aggregate<br>Intrinsic<br>Value* |
|-----------------------------------|----------------------|--|---|----------------------------------|
| Outstanding-beginning of year     | 286,500              | \$ 22.22                                 |   |                                  |
| Granted                           | 16,000               | 26.73                                    |   |                                  |
| Exercised                         | (16,000)             | 16.15                                    |   |                                  |
| Cancelled/forfeited/expired       | -                    | -  |   |                                  |
| Outstanding at September 30, 2006 | 286,500              | \$ 22.82                                 | 5.2   | \$ 669,770                       |
| Exercisable at September 30, 2006 | 204,000              | \$ 22.69                                 | 5.0   | \$ 509,620                       |

\* The intrinsic value of a stock option is the amount by which the market value of the underlying stock exceeds the exercise price of the option. The per share market value of our common stock, as determined by the closing price on September 30, 2006, was \$25.06.

The number, weighted average exercise price and weighted average remaining contractual life of options outstanding as of September 30, 2006 and the number and weighted average exercise price of options exercisable as of September 30, 2006 is as follows:

| Exercise Price | Options<br>Outstanding | Weighted Average<br>Remaining<br>Contractual Term<br>(in years) | Options<br>Exercisable |
|----------------|------------------------|---|------------------------|
| \$16.99        | 8,000                  | 2.5   | 8,000                  |
| \$18.27        | 12,000                 | 3.5   | 12,000                 |
| \$19.88        | 12,500                 | 2.0   | 10,000                 |
| \$20.79        | 6,000                  | 0.4   | 6,000                  |
| \$22.68        | 12,000                 | 1.4   | 12,000                 |
| \$23.22        | 220,000                | 6.0   | 140,000                |
| \$26.73        | 16,000                 | 4.7   | 16,000                 |
|                | 286,500                | 5.2   | 204,000                |

Cash received from option exercises totaled approximately \$258,000 and \$378,000 during the nine months ended September 30, 2006 and September 30, 2005, respectively. The Company issues new shares upon option exercise.

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**NOTE E: SEGMENT INFORMATION**

The Company considers the guidance provided by Statement of Financial Accounting Standards No. 131, *Disclosures about Segments of an Enterprise and Related Information* (“SFAS No. 131”), in its identification of operating segments. The Company has determined that it has a total of eight operating segments whose primary operations can be characterized as either Truckload Services or Brokerage and Logistics Services, however in accordance with the aggregation criteria provided by SFAS No. 131 the Company has determined that the operations of the eight operating segments can be aggregated into a single reporting segment, motor carrier operations. Truckload Services revenues and Brokerage and Logistics Services revenues, each before fuel surcharges, were as follows:

|  | Three Months Ended September 30, |       |           |       | Nine Months Ended September 30, |       |            |       |
|--|----------------------------------|-------|-----------|-------|---------------------------------|-------|------------|-------|
|  | 2006                             |       | 2005      |       | 2006                            |       | 2005       |       |
|  | Amount                           | %     | Amount    | %     | Amount                          | %     | Amount     | %     |
| (in thousands, except percentage data)   |                                  |       |           |       |                                 |       |            |       |
| Truckload Services revenue               | \$ 74,866                        | 87.6  | \$ 69,437 | 87.8  | \$ 232,847                      | 87.5  | \$ 212,951 | 87.8  |
| Brokerage and Logistics Services revenue | 10,637                           | 12.4  | 9,625     | 12.2  | 33,197                          | 12.5  | 29,541     | 12.2  |
| Total revenues                           | \$ 85,503                        | 100.0 | \$ 79,062 | 100.0 | \$ 266,044                      | 100.0 | \$ 242,492 | 100.0 |

**NOTE F: TREASURY STOCK**

On April 11, 2005, the Company announced that the Board of Directors had authorized the Company to repurchase up to 600,000 shares of its common stock during the six month period ending October 11, 2005. These 600,000 shares were all repurchased by September 30, 2005. On September 6, 2005, the Company announced that its Board of Directors had authorized the Company to extend the stock repurchase program until September 6, 2006 and to include up to an additional 900,000 shares of its common stock. The Company repurchased 458,600 shares of these additional shares prior to the September 6, 2006 program expiration date.

The Company accounts for Treasury stock using the cost method and as of September 30, 2006, 1,058,600 shares were held in the treasury at an aggregate cost of approximately \$17,869,000.

**NOTE G: COMPREHENSIVE INCOME**

Comprehensive income was comprised of net income plus or minus market value adjustments related to our interest rate swap agreement and marketable securities. The components of comprehensive income were as follows:

|  | Three Months Ended |          | Nine Months Ended |          |
|--|--------------------|----------|-------------------|----------|
|  | September 30,      |          | September 30,     |          |
|  | 2006               | 2005     | 2006              | 2005     |
| (in thousands)   |                    |          |                   |          |
| Net income   | \$ 3,268           | \$ 2,213 | \$ 13,693         | \$ 8,796 |
| Other comprehensive income (loss):   |                    |          |                   |          |
| Reclassification adjustment for losses (gains) on derivative instruments included in net income accounted for as hedges, net of income taxes | -                  | 51       | 18                | 193      |
| Reclassification adjustment for unrealized losses (gains) on   |                    |          |                   |          |

marketable

|  |          |          |           |          |
|--|----------|----------|-----------|----------|
| securities included in net income, net of income taxes                     | 10       | -        | 68        | -        |
| Change in fair value of interest rate swap agreements, net of income taxes | -        | 18       | 1         | 51       |
| Change in fair value of marketable securities, net of income taxes         | 412      | 139      | 763       | 195      |
| Total comprehensive income   | \$ 3,690 | \$ 2,421 | \$ 14,543 | \$ 9,235 |

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**NOTE H: EARNINGS PER SHARE**

Diluted earnings per share computations assume the exercise of stock options to purchase shares of common stock. The shares assumed exercised are based on the weighted average number of shares under options outstanding during the period and only include those options for which the exercise price is less than the average share price during the period. The net additional shares issuable are calculated based on the treasury stock method and are added to the weighted average number of shares outstanding during the period.

A reconciliation of the basic and diluted income per share computations for the three and nine months ended September 30, 2006 and 2005, respectively, is as follows:

|  | Three Months Ended<br>September 30,   |          | Nine Months Ended<br>September 30, |          |
|--|---------------------------------------|----------|------------------------------------|----------|
|  | 2006                                  | 2005     | 2006                               | 2005     |
|  | (in thousands, except per share data) |          |                                    |          |
| Net income   | \$ 3,268                              | \$ 2,213 | \$ 13,693                          | \$ 8,796 |
| Basic weighted average common shares outstanding   | 10,301                                | 10,818   | 10,294                             | 11,077   |
| Dilutive effect of common stock equivalents        | 8                                     | 3        | 6                                  | 13       |
| Diluted weighted average common shares outstanding | 10,309                                | 10,821   | 10,300                             | 11,090   |
| Basic earnings per share                           | \$ 0.32                               | \$ 0.20  | \$ 1.33                            | \$ 0.79  |
| Diluted earnings per share                         | \$ 0.32                               | \$ 0.20  | \$ 1.33                            | \$ 0.79  |

Options to purchase 227,092 and 279,372 shares of common stock were outstanding at September 30, 2006 and 2005, respectively, but were not included in the computation of diluted earnings per share because to do so would have an anti-dilutive effect.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.****FORWARD-LOOKING INFORMATION**

Certain information included in this Quarterly Report on Form 10-Q constitutes "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements may relate to expected future financial and operating results or events, and are thus prospective. Such forward-looking statements are subject to risks, uncertainties and other factors which could cause actual results to differ materially from future results expressed or implied by such forward-looking statements. Potential risks and uncertainties include, but are not limited to, excess capacity in the trucking industry; surplus inventories; recessionary economic cycles and downturns in customers' business cycles; increases or rapid fluctuations in fuel prices, interest rates, fuel taxes, tolls, license and registration fees; the resale value of the Company's used equipment and the price of new equipment; increases in compensation for and difficulty in attracting and retaining qualified drivers and owner-operators; increases in insurance premiums and deductible amounts relating to accident, cargo, workers' compensation, health, and other claims; unanticipated increases in the number or amount of claims for which the Company is self insured; inability of the Company to continue to secure acceptable financing arrangements; seasonal factors such as harsh weather conditions that increase operating costs; competition from trucking, rail, and intermodal competitors including reductions in rates resulting from competitive bidding; the ability to identify acceptable acquisition candidates,

consummate acquisitions, and integrate acquired operations; a significant reduction in or termination of the Company's trucking service by a key customer; and other factors, including risk factors, included from time to time in filings made by the Company with the Securities and Exchange Commission. The Company undertakes no obligation to update or clarify forward-looking statements, whether as a result of new information, future events or otherwise.

**CRITICAL ACCOUNTING POLICIES**

The Company's management makes estimates and assumptions in preparing the condensed consolidated financial statements that affect reported amounts and disclosures in the financial statements. In the opinion of management, the accounting policies that generally have the most significant impact on the financial position and results of operations of the Company include:

*Accounts Receivable.* We continuously monitor collections and payments from our customers, third parties and vendors and maintain a provision for estimated credit losses based upon our historical experience and any specific collection issues that we have identified. While such credit losses have historically been within our expectations and the provisions established, we cannot guarantee that we will continue to experience the same credit loss rates that we have in the past.

*Property and Equipment.* Management must use its judgment in the selection of estimated useful lives and salvage values for purposes of depreciating tractors and trailers which in some cases do not have guaranteed residual values. Estimates of salvage value at the expected date of trade-in or sale are based on the expected market values of equipment at the time of disposal which, in many cases include guaranteed residual values by the manufacturers.

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*Self Insurance.* The Company is self-insured for health and workers' compensation benefits up to certain stop-loss limits. Such costs are accrued based on known claims and an estimate of incurred, but not reported ("IBNR") claims. IBNR claims are estimated using historical lag information and other data either provided by outside claims administrators or developed internally. This estimation process is subjective, and to the extent that future actual results differ from original estimates, adjustments to recorded accruals may be necessary.

*Revenue Recognition.* Revenue is recognized in full upon completion of delivery to the receiver's location. For freight in transit at the end of a reporting period, the Company recognizes revenue prorata based on relative transit miles completed as a portion of the estimated total transit miles. Expenses are recognized as incurred.

*Prepaid Tires.* Tires purchased with revenue equipment are capitalized as a cost of the related equipment. Replacement tires are included in prepaid expenses and deposits and are amortized over a 24-month period. Costs related to tire recapping are expensed when incurred.

*Income Taxes.* Significant management judgment is required to determine the provision for income taxes and to determine whether deferred income tax assets will be realized in full or in part. Deferred income tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. When it is more likely that all or some portion of specific deferred income tax assets will not be realized, a valuation allowance must be established for the amount of deferred income tax assets that are determined not to be realizable. A valuation allowance for deferred income tax assets has not been deemed to be necessary due to the Company's profitable operations. Accordingly, if the facts or financial circumstances were to change, thereby impacting the likelihood of realizing the deferred income tax assets, judgment would need to be applied to determine the amount of valuation allowance required in any given period.

*Share-Based Compensation.* The Company adopted Statement of Financial Accounting Standards No. 123(R), *Share-Based Payments*, effective January 1, 2006, utilizing the "modified prospective" method as described in the standard. Under the "modified prospective" method, compensation cost is recognized for all share-based payments granted after the effective date and for all unvested awards granted prior to the effective date. Prior to adoption, the Company accounted for share-based payments under the recognition and measurement principles of Accounting Principles Board Opinion No. 25, *Accounting for Stock Issued to Employees*, and related interpretations. The Company uses historical volatility when estimating the expected volatility of its share price. For additional information with respect to share-based compensation, see Note D to our consolidated financial statements.

*Business Segment and Concentrations of Credit Risk.* The Company operates in one reporting segment, motor carrier operations. The Company provides transportation services to customers throughout the United States and portions of Canada and Mexico. The Company performs ongoing credit evaluations and generally does not require collateral from its customers. The Company maintains reserves for potential credit losses. In view of the concentration of the Company's revenues and accounts receivable among a limited number of customers within the automobile industry, the financial health of this industry is a factor in the Company's overall evaluation of accounts receivable.

*Business Combinations and Goodwill.* Upon acquisition of an entity, the cost of the acquired entity must be allocated to assets and liabilities acquired. Identification of intangible assets, if any, that meet certain recognition criteria, is necessary. This identification and subsequent valuation requires significant judgments. The carrying value of goodwill is tested annually and as of December 31, 2005 the Company determined that there was no impairment. The impairment testing requires an estimate of the value of the Company as a whole, as the Company has determined it only has one reporting unit as defined in Statement of Financial Accounting Standards No. 142, *Goodwill and Other Intangible Assets*.

## **BUSINESS OVERVIEW**

The Company's administrative headquarters are in Tontitown, Arkansas. From this location we manage operations conducted through wholly owned subsidiaries based in various locations around the United States and Canada. The

operations of these subsidiaries can generally be classified into either truckload services or brokerage and logistics services. Truckload services include those transportation services in which we utilize company owned tractors or owner-operator owned tractors. Brokerage and logistics services consist of services such as transportation scheduling, routing, mode selection, transloading and other value added services related to the transportation of freight which may or may not involve the usage of company owned or owner-operator owned equipment. Both our truckload operations and our brokerage/logistics operations have similar economic characteristics and are impacted by virtually the same economic factors as discussed elsewhere in this Report. All of the Company's operations are in the motor carrier segment.

For both operations, substantially all of our revenue is generated by transporting freight for customers and is predominantly affected by the rates per mile received from our customers, equipment utilization, and our percentage of non-compensated miles. These aspects of our business are carefully managed and efforts are continuously underway to achieve favorable results. For the three and nine month period ended September 30, 2006, truckload services revenues, excluding fuel surcharges, represented 87.6% and 87.5% of total revenues, excluding fuel surcharges, with remaining revenues, excluding fuel surcharges, being generated from brokerage and logistics services. For the three and nine month period ended September 30, 2005, truckload services revenues, excluding fuel surcharges, represented 87.8% of total revenues, excluding fuel surcharges, with remaining revenues, excluding fuel surcharges, being generated from brokerage and logistics services.

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The main factors that impact our profitability on the expense side are costs incurred in transporting freight for our customers. Currently our most challenging costs include fuel, driver recruitment, training, wage and benefit costs, independent broker costs (which we record as purchased transportation), insurance, and maintenance and capital equipment costs.

In discussing our results of operations we use revenue, before fuel surcharge, (and fuel expense, net of surcharge), because management believes that eliminating the impact of this sometimes volatile source of revenue allows a more consistent basis for comparing our results of operations from period to period. During the three and nine months ending September 30, 2006, approximately \$14.4 million and \$37.7 million, respectively, of the Company's total revenue was generated from fuel surcharges. During the three and nine months ending September 30, 2005 approximately \$9.4 million and \$23.2 million, respectively, of the Company's total revenue was generated from fuel surcharges. We also discuss certain changes in our expenses as a percentage of revenue, before fuel surcharge, rather than absolute dollar changes. We do this because we believe the high variable cost nature of certain expenses makes a comparison of changes in expenses as a percentage of revenue more meaningful than absolute dollar changes.

### **RESULTS OF OPERATIONS - TRUCKLOAD SERVICES**

The following table sets forth, for truckload services, the percentage relationship of expense items to operating revenues, before fuel surcharges, for the periods indicated. Fuel costs are shown net of fuel surcharges.

|   | Three Months Ended<br>September 30, |       | Nine Months Ended<br>September 30, |       |
|---|-------------------------------------|-------|------------------------------------|-------|
|   | 2006                                | 2005  | 2006                               | 2005  |
|   | (percentages)                       |       |                                    |       |
| Operating revenues, before fuel surcharge   | 100.0                               | 100.0 | 100.0                              | 100.0 |
| <b>Operating expenses:</b>                  |                                     |       |                                    |       |
| Salaries, wages and benefits                | 41.3                                | 42.4  | 40.8                               | 42.8  |
| Fuel expense, net of fuel surcharge         | 16.2                                | 18.0  | 16.1                               | 16.7  |
| Rent and purchased transportation           | 1.7                                 | 1.2   | 1.6                                | 1.0   |
| Depreciation and amortization               | 11.2                                | 11.0  | 10.8                               | 10.7  |
| Operating supplies and expenses             | 9.1                                 | 8.6   | 8.3                                | 8.1   |
| Operating taxes and license                 | 5.5                                 | 5.6   | 5.3                                | 5.6   |
| Insurance and claims                        | 5.6                                 | 5.2   | 5.4                                | 5.7   |
| Communications and utilities                | 0.8                                 | 0.9   | 0.8                                | 0.9   |
| Other                                       | 1.5                                 | 2.1   | 1.4                                | 1.8   |
| (Gain) loss on sale or disposal of property | 0.3                                 | (0.1) | 0.0                                | 0.0   |
| Total operating expenses                    | 93.2                                | 94.9  | 90.5                               | 93.3  |
| Operating income                            | 6.8                                 | 5.1   | 9.5                                | 6.7   |
| Non-operating income                        | 0.2                                 | 0.2   | 0.1                                | 0.2   |
| Interest expense                            | (0.4)                               | (0.5) | (0.4)                              | (0.5) |
| Income before income taxes                  | 6.6                                 | 4.8   | 9.2                                | 6.4   |

### **THREE MONTHS ENDED SEPTEMBER 30, 2006 VS. THREE MONTHS ENDED SEPTEMBER 30, 2005**

For the quarter ended September 30, 2006, truckload services revenue, before fuel surcharges, increased 7.8% to \$74.9 million as compared to \$69.4 million for the quarter ended September 30, 2005. The increase was primarily due to a 7.7% increase in the average rate per total mile charged to customers from approximately \$1.23 during the third quarter 2005 to approximately \$1.33 during the third quarter of 2006.



Salaries, wages and benefits decreased from 42.4% of revenues, before fuel surcharges, in the third quarter of 2005 to 41.3% of revenues, before fuel surcharges, during the third quarter of 2006. The decrease relates primarily to a decrease in driver lease expense, which is a component of salaries, wages and benefits, as the average number of owner operators under contract decreased from 65 during the third quarter of 2005 to 42 during the third quarter of 2006. The decrease associated with driver lease expense was partially offset by an increase in amounts paid to the corresponding company driver replacement, and in other costs normally absorbed by the owner operator such as repairs and fuel. The settlement of claims for amounts less than the estimated reserve under the Company's self-insured workers' compensation plan also contributed to the decrease. Although to a lesser degree, the effect of higher revenues without a corresponding increase in those wages with fixed cost characteristics, such as general and administrative wages, also contributed to the decrease in salaries, wages and benefits as a percentage of revenues, before fuel surcharges. Partially offsetting the decreases discussed above was an increase in amounts accrued for employee bonus plans and an increase in driver pay as a result of the modified driver pay plans implemented in January 2006. Management anticipates that salaries, wages and benefits will increase to the extent the Company is unable to pass the additional costs to customers in the form of rate increases.

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Fuel expense decreased from 18.0% of revenues, before fuel surcharges, during the third quarter of 2005 to 16.2% of revenues, before fuel surcharges, during the third quarter of 2006. Fuel costs, net of fuel surcharges, decreased from \$12.5 million during the third quarter of 2005 to \$12.1 million during the third quarter of 2006 primarily due to an increase in amounts collected from customers in the form of fuel surcharges. During periods of rising fuel prices the Company is often able to recoup a portion of the increase through fuel surcharges passed along to its customers. The Company collected approximately \$9.1 million in fuel surcharges during the third quarter of 2005 and \$14.1 million during the third quarter of 2006. Fuel costs were also affected by the replacement of owner operators with Company drivers as discussed above.

Rent and purchased transportation increased from 1.2% of revenues, before fuel surcharges, during the third quarter of 2005 to 1.7% of revenues, before fuel surcharges, during the third quarter of 2006. The increase relates to an increase in amounts paid to third party transportation companies for intermodal services.

Depreciation and amortization increased from 11.0% of revenues, before fuel surcharges, during the third quarter of 2005 to 11.2% of revenues, before fuel surcharges, during the third quarter of 2006. Depreciation expense increased from \$7.6 million during the third quarter of 2005 to \$8.4 million during the third quarter of 2006 primarily due to higher new tractor and trailer prices coupled with decreased residual trade-in values guaranteed by the manufacturer.

Operating supplies and expenses increased from 8.6% of revenues, before fuel surcharges, during the third quarter of 2005 to 9.1% of revenues, before fuel surcharges, during the third quarter of 2006. The increase relates to an increase in amounts paid to third party driver training schools and for tractor repairs expense. Tractor repairs expense increased in part as a result of the replacement of owner operators with Company drivers as discussed above.

Insurance and claims expense increased from 5.2% of revenues, before fuel surcharges, during the third quarter of 2005 to 5.6% of revenues, before fuel surcharges, during the third quarter of 2006. During the third quarter of 2005 a credit adjustment of approximately \$600,000 was taken against auto liability insurance expense as the result of renegotiations with one of the Company's insurance providers to change the method of determining the Company's auto liability insurance premiums. Previously, the Company's auto liability premiums were determined using a specified rate per one hundred dollars of revenue including fuel surcharges. This method had the unintended consequence of penalizing the Company with increased insurance costs solely from passing higher fuel costs along to its customers in the form of fuel surcharges. The method of determining the Company's auto liability premium is now based on the number of miles traveled instead of revenue generated. Excluding the credit adjustment, auto liability insurance expense remained relatively flat between the two periods compared. During the third quarter of 2006 the Company's auto liability insurance policy renewal negotiations resulted in a rate increase of approximately 4.4% and management expects insurance expense to increase to the extent the Company is unable to pass the additional insurance costs to customers in the form of rate increases.

Other expenses decreased from 2.1% of revenues, before fuel surcharges, during the third quarter of 2005 to 1.5% of revenues, before fuel surcharges, during the third quarter of 2006. The decrease relates primarily to an increase in the recovery of amounts previously written-off as uncollectible revenues.

The truckload services division operating ratio, which measures the ratio of operating expenses, net of fuel surcharges, to operating revenues, before fuel surcharges, decreased from 94.9% for the third quarter 2005 to 93.2% for the third quarter of 2006.

#### **NINE MONTHS ENDED SEPTEMBER 30, 2006 VS. NINE MONTHS ENDED SEPTEMBER 30, 2005**

For the first nine months ended September 30, 2006, truckload services revenue, before fuel surcharges, increased 9.3% to \$232.8 million as compared to \$213.0 million for the first nine months ended September 30, 2005. The increase was primarily due to a 9.8% increase in the average rate per total mile charged to customers from approximately \$1.23 during the first nine months 2005 to approximately \$1.35 during the first nine months of 2006.

Partially offsetting the increase in revenue was a decrease in the total number of miles traveled from 173.8 million during the first nine months of 2005 to 172.8 million during the first nine months of 2006.

Salaries, wages and benefits decreased from 42.8% of revenues, before fuel surcharges, in the first nine months of 2005 to 40.8% of revenues, before fuel surcharges, during the first nine months of 2006. The decrease relates primarily to a decrease in driver lease expense, which is a component of salaries, wages and benefits, as the average number of owner operators under contract decreased from 70 during the first nine months of 2005 to 46 during the first nine months of 2006. The decrease associated with driver lease expense was partially offset by an increase in amounts paid to the corresponding company driver replacement, and in other costs normally absorbed by the owner operator such as repairs and fuel. Also contributing to the decrease was a decrease in the claims paid and estimated reserves under the Company's self-insured group health benefits plan and the settlement of claims for amounts less than the estimated reserve under the Company's self-insured workers' compensation plan. Although to a lesser degree, the effect of higher revenues without a corresponding increase in those wages with fixed cost characteristics, such as general and administrative wages, also contributed to the decrease in salaries, wages and benefits as a percentage of revenues, before fuel surcharges. During January 2006 the Company implemented a driver pay increase ranging from \$0.01 to \$0.03 per mile depending on individual driver qualifications and management anticipates that salaries, wages and benefits will increase to the extent the Company is unable to pass the additional costs to customers in the form of rate increases. Partially offsetting the decreases discussed above was an increase in amounts expensed for employee bonus plans from approximately \$400,000 during the first nine months of 2005 to approximately \$2.8 million during the first nine months of 2006.

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Fuel expense decreased from 16.7% of revenues, before fuel surcharges, during the first nine months of 2005 to 16.1% of revenues, before fuel surcharges, during the first nine months of 2006. Fuel costs, net of fuel surcharges, increased from \$35.6 million during the first nine months of 2005 to \$37.6 million during the first nine months of 2006 primarily due to higher fuel prices. During periods of rising fuel prices the Company is often able to recoup a portion of the increase through fuel surcharges passed along to its customers. The Company collected approximately \$22.5 million in fuel surcharges during the first nine months of 2005 and \$36.9 million during the first nine months of 2006. Fuel costs were also affected by the replacement of owner operators with Company drivers as discussed above.

Rent and purchased transportation increased from 1.0% of revenues, before fuel surcharges, during the first nine months of 2005 to 1.6% of revenues, before fuel surcharges, during the first nine months of 2006. The increase relates to an increase in amounts paid to third party transportation companies for intermodal services.

Depreciation and amortization increased from 10.7% of revenues, before fuel surcharges, during the first nine months of 2005 to 10.8% of revenues, before fuel surcharges, during the first nine months of 2006. Depreciation expense increased from \$22.7 million during the first nine months of 2005 to \$25.2 million during the first nine months of 2006 primarily due to higher new tractor and trailer prices coupled with decreased residual trade-in values guaranteed by the manufacturer.

Insurance and claims expense decreased from 5.7% of revenues, before fuel surcharges, during the first nine months of 2005 to 5.4% of revenues, before fuel surcharges, during the first nine months of 2006. During the third quarter of 2005 the Company and one of its insurance providers renegotiated the method used in determining the Company's auto liability insurance premiums which were previously based on a specified rate per one hundred dollars of revenue including fuel surcharges. This method had the unintended consequence of penalizing the Company with increased insurance costs solely from passing higher fuel costs along to its customers in the form of fuel surcharges. As a result of these renegotiations, the method of determining the Company's auto liability insurance premium was amended to use the number of miles traveled instead of revenue generated which allowed the Company to recognize a credit of approximately \$600,000 against insurance expense during the third quarter of 2005. Excluding the effect of this credit, insurance and claims expense decreased from 6.0% of revenues, before fuel surcharges, during the first nine months of 2005 to 5.4% of revenues, before fuel surcharges, during the first nine months of 2006. This decrease, as a percentage of revenue, was due to the combined effect of fewer miles traveled for which premiums were based and an increase in revenues due to rate increases which dilutes the impact of mileage based expenses. During the third quarter of 2006 the Company's auto liability insurance policy renewal negotiations resulted in a rate increase of approximately 4.4% and management expects insurance expense to increase to the extent the Company is unable to pass the additional insurance costs to customers in the form of rate increases.

Other expenses decreased from 1.8% of revenues, before fuel surcharges, during the first nine months of 2005 to 1.4% of revenues, before fuel surcharges, during the first nine months of 2006. The decrease relates primarily to an increase in the recovery of amounts previously written-off as uncollectible revenues.

The truckload services division operating ratio, which measures the ratio of operating expenses, net of fuel surcharges, to operating revenues, before fuel surcharges, decreased from 93.3% for the first nine months of 2005 to 90.5% for the first nine months of 2006.

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**RESULTS OF OPERATIONS - LOGISTICS AND BROKERAGE SERVICES**

The following table sets forth, for logistics and brokerage services, the percentage relationship of expense items to operating revenues, before fuel surcharges, for the periods indicated. Brokerage service operations occur specifically in certain divisions; however, brokerage operations occur throughout the Company in similar operations having substantially similar economic characteristics. Rent and purchased transportation, which includes costs paid to third party carriers, are shown net of fuel surcharges.

|   | Three Months Ended<br>September 30, |       | Nine Months Ended<br>September 30, |       |
|---|-------------------------------------|-------|------------------------------------|-------|
|   | 2006                                | 2005  | 2006                               | 2005  |
|   | (percentages)                       |       |                                    |       |
| Operating revenues, before fuel surcharge   | 100.0                               | 100.0 | 100.0                              | 100.0 |
| Operating expenses:                         |                                     |       |                                    |       |
| Salaries, wages and benefits                | 5.0                                 | 5.4   | 4.8                                | 5.2   |
| Fuel expense, net of fuel surcharge         | 0.0                                 | 0.0   | 0.0                                | 0.0   |
| Rent and purchased transportation           | 88.1                                | 87.1  | 88.4                               | 87.6  |
| Depreciation and amortization               | 0.0                                 | 0.2   | 0.0                                | 0.3   |
| Operating supplies and expenses             | 0.0                                 | 0.0   | 0.0                                | 0.0   |
| Operating taxes and license                 | 0.0                                 | 0.0   | 0.0                                | 0.0   |
| Insurance and claims                        | 0.1                                 | 0.1   | 0.1                                | 0.1   |
| Communications and utilities                | 0.2                                 | 0.4   | 0.3                                | 0.4   |
| Other                                       | 1.0                                 | 2.1   | 1.3                                | 1.7   |
| (Gain) loss on sale or disposal of property | 0.0                                 | 0.0   | 0.0                                | 0.0   |
| Total operating expenses                    | 94.4                                | 95.3  | 94.9                               | 95.3  |
| Operating income                            | 5.6                                 | 4.7   | 5.1                                | 4.7   |
| Non-operating income                        | 0.0                                 | 0.0   | 0.0                                | 0.0   |
| Interest expense                            | (0.4)                               | (0.6) | (0.4)                              | (0.6) |
| Income before income taxes                  | 5.2                                 | 4.1   | 4.7                                | 4.1   |

**THREE MONTHS ENDED SEPTEMBER 30, 2006 VS. THREE MONTHS ENDED SEPTEMBER 30, 2005**

For the quarter ended September 30, 2006, logistics and brokerage services revenue, before fuel surcharges, increased 10.5% to \$10.6 million as compared to \$9.6 million for the quarter ended September 30, 2005. The increase was primarily the result of rate increases charged to customers to recover increases in amounts charged by third party logistics and brokerage service providers.

Rent and purchased transportation increased from 87.1% of revenues, before fuel surcharges, during the third quarter of 2005 to 88.1% of revenues, before fuel surcharges during the third quarter of 2006. The increase relates to an increase in amounts charged by third party logistics and brokerage service providers primarily as a result of higher fuel costs.

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Other expenses decreased from 2.1% of revenues, before fuel surcharges, during the third quarter of 2005 to 1.0% of revenues, before fuel surcharges, during the third quarter of 2006. The decrease relates primarily to an increase in the recovery of amounts previously written-off as uncollectible revenues.

The logistics and brokerage services division operating ratio, which measures the ratio of operating expenses, net of fuel surcharges, to operating revenues, before fuel surcharges, decreased from 95.3% for the third quarter 2005 to 94.4% for the third quarter of 2006.

#### **NINE MONTHS ENDED SEPTEMBER 30, 2006 VS. NINE MONTHS ENDED SEPTEMBER 30, 2005**

For the first nine months ended September 30, 2006, logistics and brokerage services revenue, before fuel surcharges, increased 12.4% to \$33.2 million as compared to \$29.5 million for the first nine months ended September 30, 2005. The increase was primarily the result of rate increases charged to customers to recover increases in amounts charged by third party logistics and brokerage service providers, and to a lesser extent, an increase in the number of loads brokered.

Rent and purchased transportation increased from 87.6% of revenues, before fuel surcharges, during the first nine months of 2005 to 88.4% of revenues, before fuel surcharges during the first nine months of 2006. The increase relates to an increase in amounts charged by third party logistics and brokerage service providers primarily as a result of higher fuel costs.

Other expenses decreased from 1.7% of revenues, before fuel surcharges, during the first nine months of 2005 to 1.3% of revenues, before fuel surcharges, during the first nine months of 2006. The decrease relates primarily to an increase in the recovery of amounts previously written-off as uncollectible revenues.

The logistics and brokerage services division operating ratio, which measures the ratio of operating expenses, net of fuel surcharges, to operating revenues, before fuel surcharges, decreased from 95.3% for the first nine months of 2005 to 94.9% for the first nine months of 2006.

#### **RESULTS OF OPERATIONS - COMBINED SERVICES**

##### **THREE MONTHS ENDED SEPTEMBER 30, 2006 VS. THREE MONTHS ENDED SEPTEMBER 30, 2005**

Net income for all divisions was \$3.3 million, or 3.8% of revenues, before fuel surcharge for the third quarter of 2006 as compared to \$2.2 million or 2.8% of revenues, before fuel surcharge for the third quarter of 2005. The increase in net income combined with the effect of treasury stock repurchases resulted in an increase in diluted earnings per share to \$0.32 for the third quarter of 2006 compared to \$0.20 for the third quarter of 2005.

##### **NINE MONTHS ENDED SEPTEMBER 30, 2006 VS. NINE MONTHS ENDED SEPTEMBER 30, 2005**

Net income for all divisions was \$13.7 million, or 5.2% of revenues, before fuel surcharge for the first nine months of 2006 as compared to \$8.8 million or 3.6% of revenues, before fuel surcharge for the first nine months of 2005. The increase in net income combined with the effect of treasury stock repurchases resulted in an increase in diluted earnings per share to \$1.33 for the first nine months of 2006 compared to \$0.79 for the first nine months of 2005.

#### **LIQUIDITY AND CAPITAL RESOURCES**

The growth of our business has required, and will continue to require, a significant investment in new revenue equipment. Our primary sources of liquidity have been funds provided by operations, proceeds from the sales of revenue equipment, issuances of equity securities, and borrowings under our lines of credit.

During the first nine months of 2006, we generated \$43.4 million in cash from operating activities. Investing activities used \$29.7 million in cash in the first nine months of 2006. Financing activities used \$13.8 million in cash in the first nine months of 2006.

Our primary use of funds is for the purchase of revenue equipment. We typically use our existing lines of credit on an interim basis, proceeds from the sale or trade of equipment, and cash flows from operations, to finance capital expenditures and repay long-term debt. During the first nine months of 2006, we utilized cash on hand and our lines of credit to finance revenue equipment purchases of approximately \$37.8 million.

Occasionally we finance the acquisition of revenue equipment through installment notes with fixed interest rates and terms ranging from 36 to 48 months, however as of September 30, 2006, we had no outstanding indebtedness under such installment notes.

In order to maintain our tractor and trailer fleet count it is often necessary to purchase replacement units and place them in service before trade units are removed from service. The timing difference created during this process often requires the Company to pay for new units without any reduction in price for trade units. In this situation, the Company later receives payment for the trade units as they are delivered to the equipment vendor and have passed vendor inspection. During the nine months ended September 30, 2006, the Company received approximately \$8.0 million for tractors delivered for trade and expects to receive approximately \$4.8 million during the remainder of the year.

During the remainder of the year, we expect to purchase approximately 145 new tractors and approximately 400 trailers while continuing to sell or trade older equipment, which we expect to result in net capital expenditures of approximately \$17.6 million. Management believes we will be able to finance our near term needs for working capital over the next twelve months, as well as acquisitions of revenue equipment during such period, with cash balances, cash flows from operations, and borrowings believed to be available from financing sources. We will continue to have significant capital requirements over the long-term, which may require us to incur debt or seek additional equity capital. The availability of additional capital will depend upon prevailing market conditions, the market price of our common stock and several other factors over which we have limited control, as well as our financial condition and results of operations. Nevertheless, based on our recent operating results, current cash position, anticipated future cash flows, and sources of financing that we expect will be available to us, we do not expect that we will experience any significant liquidity constraints in the foreseeable future.

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We maintain a \$20.0 million revolving line of credit and a \$30.0 million revolving line of credit (Line A and Line B, respectively) with separate financial institutions. Amounts outstanding under Line A bear interest at LIBOR (determined as of the first day of each month) plus 1.25% (6.58% at September 30, 2006), are secured by our accounts receivable and mature on May 31, 2007, however the Company has the intent and ability to extend the terms of this line of credit for an additional one year period until May 31, 2008. At September 30, 2006 outstanding advances on line A were approximately \$18.4 million, including \$310,000 in letters of credit, with availability to borrow \$1.6 million. Amounts outstanding under Line B bear interest at LIBOR (determined on the last day of the previous month) plus 1.15% (6.48% at September 30, 2006), are secured by revenue equipment and mature on September 30, 2007, however the Company has the intent and ability to extend the terms of this line of credit for an additional one year period until September 30, 2008. At September 30, 2006, \$10.5 million, including \$5.6 million in letters of credit were outstanding under Line B with availability to borrow \$19.5 million.

Trade accounts receivable at September 30, 2006 increased approximately \$6.5 million as compared to December 31, 2005. The increase resulted from a general increase in revenues which flow through our accounts receivable account.

Prepaid expenses and deposits at September 30, 2006 decreased approximately \$7.1 million as compared to December 31, 2005. The decrease reflects the amortization of prepaid tractor and trailer license fees and auto liability insurance premiums. In December 2005 approximately \$2.8 million of the 2006 license fees and approximately \$3.0 million of the 2006 auto liability insurance premiums were paid in advance. These prepaid expenses will be amortized to expense through the remainder of the year.

Accounts payable at September 30, 2006 increased approximately \$2.8 million as compared to December 31, 2005. Approximately \$1.0 million of the increase is related to an increase in amounts payable to vendors for tractors received by the Company before the end of the period, for which payment was not due until the next period. The net increase also reflects an increase of approximately \$800,000 in amounts accrued for fuel purchases and approximately \$2.1 million in amounts accrued under employee bonus plans. These increases were partially offset by a decrease of approximately \$1.3 million in amounts reclassified as bank drafts outstanding at September 30, 2006 as compared to December 31, 2005.

Accrued expenses and other liabilities at September 30, 2006 increased approximately \$1.8 million as compared to December 31, 2005. The increase is primarily related to an increase in amounts accrued at the end of the period for employee wages and benefits which can vary significantly throughout the year depending on many factors, including the timing of the actual date employees are paid in relation to the last day of the reporting period.

Long-term debt at September 30, 2006 decreased approximately \$14.6 million as compared to December 31, 2005. The decrease is primarily related to a decrease in the balance due on the Company's lines of credit at September 30, 2006 as compared to December 31, 2005. During the first nine months of 2006 the Company repaid approximately \$14.1 million more than it borrowed under its lines of credit using idle cash and cash generated from operating activities.

#### **NEW ACCOUNTING PRONOUNCEMENTS**

See Note B to the condensed consolidated financial statements for a description of the most recent accounting pronouncements and their impact, if any, on the Company.

#### **Item 3. Quantitative and Qualitative Disclosures about Market Risk.**

Our primary market risk exposures include equity price risk, interest rate risk, and commodity price risk (the price paid to obtain diesel fuel for our tractors). The potential adverse impact of these risks and the general strategies we employ to manage such risks are discussed below.



The following sensitivity analyses do not consider the effects that an adverse change may have on the overall economy nor do they consider additional actions we may take to mitigate our exposure to such changes. Actual results of changes in prices or rates may differ materially from the hypothetical results described below.

Equity Price Risk

We hold certain actively traded marketable equity securities which subjects the Company to fluctuations in the fair market value of its investment portfolio based on current market price. The recorded value of marketable equity securities increased to \$13.5 million at September 30, 2006 from \$11.0 million at December 31, 2005. The increase reflects additional purchases of approximately \$1.1 million during the first nine months of 2006 and an increase in the fair market value of approximately \$1.4 million during the first nine months of 2006. A 10% decrease in the market price of our marketable equity securities would cause a corresponding 10% decrease in the carrying amounts of these securities, or approximately \$1.4 million. For additional information with respect to the marketable equity securities, see Note C to our consolidated financial statements.

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Interest Rate Risk

Our two lines of credit each bear interest at a floating rate equal to LIBOR plus a fixed percentage. Accordingly, changes in LIBOR, which are effected by changes in interest rates, will affect the interest rate on, and therefore our costs under, the lines of credit. Assuming \$20.0 million of variable rate debt was outstanding, a hypothetical 100 basis point increase in LIBOR for a one year period would result in approximately \$200,000 of additional interest expense

Commodity Price Risk

Prices and availability of all petroleum products are subject to political, economic and market factors that are generally outside of our control. Accordingly, the price and availability of diesel fuel, as well as other petroleum products, can be unpredictable. Because our operations are dependent upon diesel fuel, significant increases in diesel fuel costs could materially and adversely affect our results of operations and financial condition. Based upon our 2005 fuel consumption, a 10% increase in the average annual price per gallon of diesel fuel would increase our annual fuel expenses by \$8.1 million.

Item 4. Controls and Procedures.

Evaluation of disclosure controls and procedures. In accordance with Rule 13a-15(b) of the Securities Exchange Act of 1934 (the "Exchange Act"), the Company's management evaluated, with the participation of the Company's President and Chief Executive Officer and Chief Financial Officer, the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) under the Exchange Act) as of September 30, 2006. Based upon that evaluation of these disclosure controls and procedures, the President and Chief Executive Officer and the Chief Financial Officer concluded that the disclosure controls and procedures were effective as of September 30, 2006 so that material information relating to the Company, including its consolidated subsidiaries, was made known to them by others within those entities, particularly during the period in which this quarterly report on Form 10-Q was being prepared.

Changes in internal controls over financial reporting. There was no change in the Company's internal control over financial reporting that occurred during the quarter ended September 30, 2006 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

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PART II. OTHER INFORMATION

Item 1. Legal Proceedings.

The nature of our business routinely results in litigation, primarily involving claims for personal injuries and property damage incurred in the transportation of freight. We believe that all such routine litigation is adequately covered by insurance and that adverse results in one or more of those cases would not have a material adverse effect on our financial condition.

Item 6. Exhibits.

Exhibits required by Item 601 of Regulation S-K:

|      |   |
|------|---|
| 3.1  | Amended and Restated Certificate of Incorporation of the Registrant (incorporated by reference to Exhibit 3.1 of the Company's Form 10-Q filed on May 15, 2002)                   |
| 3.2  | Amended and Restated By-Laws of the Registrant (incorporated by reference to Exhibit 3.2 of the Company's Form 10-Q filed on August 4, 2006)                                      |
| 10.1 | Employment Agreement dated July 10, 2006 between the Registrant and Robert W. Weaver (incorporated by reference to Exhibit 10.1 of the Company's Form 8-K filed on July 28, 2006) |
| 10.2 | Employment Agreement dated June 1, 2006 between the Registrant and W. Clif Lawson (incorporated by reference to Exhibit 10.2 of the Company's Form 8-K filed on July 28, 2006)    |
| 10.3 | Employment Agreement dated June 1, 2006 between the Registrant and Larry J. Goddard (incorporated by reference to Exhibit 10.3 of the Company's Form 8-K filed on July 28, 2006)  |
| 31.1 | Rule 13a-14(a) Certification of Principal Executive Officer   |
| 31.2 | Rule 13a-14(a) Certification of Principal Financial Officer   |
| 32.1 | Section 1350 Certification of Chief Executive Officer   |
| 32.2 | Section 1350 Certification of Chief Financial Officer   |

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

P.A.M. TRANSPORTATION SERVICES, INC.

Dated: November 7, 2006

By: /s/ Robert W. Weaver  
Robert W. Weaver  
President and Chief Executive Officer  
(principal executive officer)

Dated: November 7, 2006

By: /s/ Larry J. Goddard  
Larry J. Goddard  
Vice President-Finance, Chief Financial  
Officer, Secretary and Treasurer  
(principal accounting and financial officer)

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P.A.M. TRANSPORTATION SERVICES, INC.  
Index to Exhibits to Form 10-Q

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