

POTLATCH CORP  
Form 10-Q  
April 24, 2013

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

Form 10-Q

(Mark One)

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
For the quarterly period ended March 31, 2013

Or

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission File Number 1-32729

POTLATCH CORPORATION  
(Exact name of registrant as specified in its charter)

|   |  |
|---|--|
| Delaware<br>(State or other jurisdiction of<br>incorporation or organization)<br>601 West First Avenue, Suite 1600<br>Spokane, Washington<br>(Address of principal executive offices)<br>(509) 835-1500<br>(Registrant's telephone number, including area code) | 82-0156045<br>(I.R.S. Employer<br>Identification No.)<br><br>99201<br>(Zip Code) |
|---|--|

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

|                         |                                     |   |                          |
|-------------------------|-------------------------------------|---|--------------------------|
| Large accelerated filer | <input checked="" type="checkbox"/> | Accelerated filer   | <input type="checkbox"/> |
| Non-accelerated filer   | <input type="checkbox"/>            | (Do not check if a smaller reporting company) Smaller reporting company | <input type="checkbox"/> |

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

The number of shares of common stock of the registrant outstanding as of April 18, 2013 was 40,489,740.



POTLATCH CORPORATION AND CONSOLIDATED SUBSIDIARIES

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## Part I

## ITEM 1. FINANCIAL STATEMENTS

## Potlatch Corporation and Consolidated Subsidiaries

## Consolidated Statements of Income

Unaudited (Dollars in thousands, except per-share amounts)

|   | Three Months Ended |            |
|---|--------------------|------------|
|   | March 31,          |            |
|   | 2013               | 2012       |
| Revenues  | \$ 139,253         | \$ 112,384 |
| Costs and expenses:                                 |                    |            |
| Cost of goods sold                                  | 98,299             | 88,975     |
| Selling, general and administrative expenses        | 13,596             | 10,890     |
| Environmental remediation charge                    | 750                | —          |
|   | 112,645            | 99,865     |
| Operating income                                    | 26,608             | 12,519     |
| Interest expense, net                               | (6,336)            | (6,486)    |
| Income before income taxes                          | 20,272             | 6,033      |
| Income tax provision                                | (4,785)            | (982)      |
| Net income  | \$ 15,487          | \$ 5,051   |
| Net income per share:                               |                    |            |
| Basic   | \$0.38             | \$0.13     |
| Diluted   | 0.38               | 0.13       |
| Distributions per share                             | \$0.31             | \$0.31     |
| Weighted-average shares outstanding (in thousands): |                    |            |
| Basic   | 40,436             | 40,261     |
| Diluted   | 40,613             | 40,365     |

The accompanying notes are an integral part of these consolidated financial statements.

Potlatch Corporation and Consolidated Subsidiaries  
 Consolidated Statements of Comprehensive Income  
 Unaudited (Dollars in thousands)

|   | Three Months Ended<br>March 31, |          |
|---|---------------------------------|----------|
|   | 2013                            | 2012     |
| Net income  | \$15,487                        | \$5,051  |
| Other comprehensive income, net of tax:   |                                 |          |
| Defined benefit pension plans and other postretirement employee benefits:                             |                                 |          |
| Amortization of prior service credit included in net periodic cost, net of tax of \$(870) and \$(813) | (1,362 )                        | (1,273 ) |
| Amortization of actuarial loss included in net periodic cost, net of tax of \$2,246 and \$1,827       | 3,513                           | 2,858    |
| Other comprehensive income, net of tax  | 2,151                           | 1,585    |
| Comprehensive income  | \$17,638                        | \$6,636  |

Amortization of prior service credit and amortization of actuarial loss are included in the computation of net periodic pension cost. See Note 7, Pension Plans and Other Postretirement Employee Benefits, for additional information. The accompanying notes are an integral part of these consolidated financial statements.

Potlatch Corporation and Consolidated Subsidiaries  
Consolidated Condensed Balance Sheets  
Unaudited (Dollars in thousands, except per-share amounts)

|   | March 31,<br>2013 | December 31,<br>2012 |
|---|-------------------|----------------------|
| <b>ASSETS</b>   |                   |                      |
| Current assets:   |                   |                      |
| Cash  | \$4,279           | \$16,985             |
| Short-term investments  | 55,438            | 63,077               |
| Receivables, net  | 16,006            | 10,668               |
| Inventories   | 28,757            | 28,928               |
| Deferred tax assets   | 10,507            | 10,507               |
| Other assets  | 7,939             | 7,932                |
| Total current assets  | 122,926           | 138,097              |
| Property, plant and equipment, net                                | 58,333            | 58,050               |
| Timber and timberlands, net                                       | 462,745           | 464,467              |
| Deferred tax assets   | 41,702            | 43,292               |
| Other assets  | 14,529            | 14,991               |
|   | \$700,235         | \$718,897            |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>                       |                   |                      |
| Current liabilities:  |                   |                      |
| Current installments on long-term debt                            | \$9,013           | \$8,413              |
| Accounts payable and accrued liabilities                          | 59,007            | 55,174               |
| Total current liabilities   | 68,020            | 63,587               |
| Long-term debt  | 320,748           | 349,163              |
| Liability for pensions and other postretirement employee benefits | 143,638           | 145,047              |
| Other long-term obligations                                       | 24,021            | 22,457               |
| Stockholders' equity  | 143,808           | 138,643              |
|   | \$700,235         | \$718,897            |
| Shares outstanding (in thousands)                                 | 40,490            | 40,389               |
| Stockholders' equity per share                                    | \$3.55            | \$3.43               |
| Working capital   | \$54,906          | \$74,510             |
| Current ratio   | 1.8               | 2.2                  |

The accompanying notes are an integral part of these consolidated financial statements.

Potlatch Corporation and Consolidated Subsidiaries  
Consolidated Condensed Statements of Cash Flows  
Unaudited (Dollars in thousands)

|   | Three Months Ended<br>March 31, |           |
|---|---------------------------------|-----------|
|   | 2013                            | 2012      |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                                       |                                 |           |
| Net income  | \$15,487                        | \$5,051   |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                 |           |
| Depreciation, depletion and amortization  | 6,867                           | 5,788     |
| Basis of real estate sold   | 457                             | 444       |
| Change in deferred taxes  | 215                             | 915       |
| Employee benefit plans  | 2,799                           | 846       |
| Equity-based compensation expense   | 1,072                           | 947       |
| Gain on disposition of property, plant and equipment                              | (41                             | ) (2      |
| Funding of qualified pension plans  | —                               | (21,630   |
| Working capital changes   | 1,078                           | 9,313     |
| Net cash provided by operating activities   | 27,934                          | 1,672     |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                                       |                                 |           |
| Decrease in short-term investments  | 7,639                           | 15,834    |
| Proceeds from company owned life insurance (COLI) loan                            | —                               | 21,751    |
| Additions to property, plant and equipment  | (2,321                          | ) (989    |
| Additions to timber and timberlands   | (2,311                          | ) (2,140  |
| Proceeds from disposition of property, plant and equipment                        | 50                              | 2         |
| Other, net  | (423                            | ) (246    |
| Net cash provided by investing activities   | 2,634                           | 34,212    |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>                                       |                                 |           |
| Distributions to common stockholders  | (12,552                         | ) (12,503 |
| Repayment of long-term debt   | (27,650                         | ) (16,500 |
| Issuance of common stock  | 667                             | 63        |
| Change in book overdrafts   | (2,030                          | ) (1,152  |
| Employee tax withholdings on equity-based compensation                            | (1,685                          | ) (1,713  |
| Other, net  | (24                             | ) (21     |
| Net cash used for financing activities  | (43,274                         | ) (31,826 |
| Increase (decrease) in cash   | (12,706                         | ) 4,058   |
| Cash at beginning of period   | 16,985                          | 7,819     |
| Cash at end of period   | \$4,279                         | \$11,877  |
| <b>SUPPLEMENTAL CASH FLOW INFORMATION</b>   |                                 |           |
| Cash paid (received) during the period for:                                       |                                 |           |
| Interest, net of amount capitalized   | \$1,550                         | \$1,264   |
| Income taxes, net   | 112                             | (59       |

Certain 2012 amounts have been reclassified to conform to the 2013 presentation.

The accompanying notes are an integral part of these consolidated financial statements.





Potlatch Corporation and Consolidated Subsidiaries  
Notes to Consolidated Financial Statements  
Unaudited (Dollars in thousands)

**NOTE 1. BASIS OF PRESENTATION**

For purposes of this report, any reference to “Potlatch,” “the company,” “we,” “us,” and “our” means Potlatch Corporation and all of its wholly owned subsidiaries, except where the context indicates otherwise.

The accompanying Consolidated Condensed Balance Sheets at March 31, 2013 and December 31, 2012 and the Consolidated Statements of Income, Consolidated Statements of Comprehensive Income and the Consolidated Condensed Statements of Cash Flows for the three months ended March 31, 2013 and 2012 have been prepared in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP). We believe that all adjustments necessary for a fair statement of the results of such interim periods have been included.

This Quarterly Report on Form 10-Q should be read in conjunction with our Annual Report on Form 10-K for the year ended December 31, 2012, as filed with the Securities and Exchange Commission on February 15, 2013.

**NOTE 2. RECENT ACCOUNTING PRONOUNCEMENTS**

In January 2013, the Financial Accounting Standards Board, or FASB, issued Accounting Standards Update, or ASU, No. 2013-01, Financial Instruments, which clarifies the scope of disclosures about offsetting assets and liabilities. This pronouncement limits the scope of instruments subject to ASU 2011-11's offsetting disclosures to derivatives, repurchase and reverse repurchase agreements, and securities borrowing and lending agreements subject to master netting arrangements or similar agreements. ASU 2013-01 was effective for annual and interim periods beginning on or after January 1, 2013, and was adopted in the first quarter of 2013. Since the accounting guidance only impacts disclosure requirements, its adoption does not have a material impact on our consolidated financial statements. Refer to Note 9, Financial Instruments, for additional information.

In February 2013, the FASB issued ASU No. 2013-02, Comprehensive Income, which expands disclosures for items reclassified out of accumulated other comprehensive income, or AOCI. For items reclassified out of AOCI and into net income in their entirety, disclosure of the effect of the reclassification on each affected net income line item on the face of the statement of income or in the footnotes is required. For AOCI reclassification items that are not reclassified in their entirety into net income, a cross reference to other required U.S. GAAP disclosures is required. ASU No. 2013-02 was effective for fiscal years and interim periods beginning after December 15, 2012, and was adopted in the first quarter of 2013. Since the accounting guidance only impacts disclosure requirements, its adoption does not have a material impact on our consolidated financial statements. Refer to Note 7, Pension Plans and Other Postretirement Employee Benefits, for the new disclosure.

**NOTE 3. INCOME TAXES**

As a real estate investment trust, or REIT, if we meet certain requirements we generally are not subject to federal and state corporate income taxes on our income from investments in real estate that we distribute to our shareholders. We are, however, subject to corporate taxes on built-in gains (the excess of fair market value at January 1, 2006 over tax basis on that date) with respect to the REIT's sale of any real property owned at such date within the first ten years following our conversion to a REIT, except for sales that occur in 2011, 2012 and 2013. The Small Business Jobs Act of 2010 modified the built-in gains provisions to exempt sales of real properties by a REIT in 2011, if five years of the recognition period had elapsed before January 1, 2011. The American Taxpayer Relief Act of 2012, enacted on January 2, 2013, extended the reduced five-year holding period for sales occurring in 2012 and 2013. If applicable, the built-in gains tax is eliminated or deferred if sale proceeds are reinvested in accordance with the like-kind exchange provisions of the Internal Revenue Code. The sale of timber pursuant to a stumpage sale agreement or timber deed is not subject to built-in gains tax. We are required to pay federal and state corporate income taxes on earnings of our Potlatch TRS operations, principally comprised of our wood products manufacturing operations and certain real estate investments held for development and resale.

For the three months ended March 31, 2013 and 2012, we recorded income tax provisions of \$4.8 million and \$1.0 million, respectively, primarily due to pre-tax income related to Potlatch TRS.

We reviewed our tax positions at March 31, 2013 and determined that no uncertain tax positions were taken during the first three months of 2013, and that no new information was available that would require derecognition of previously taken positions.

We reflect accrued interest related to tax obligations, as well as penalties, in our provision for income taxes. During the three months ended March 31, 2013 and 2012, amounts for interest and penalties included in our tax provision were insignificant. At March 31, 2013 and December 31, 2012, we had no accrued interest or penalties related to income taxes.

#### NOTE 4. EARNINGS PER SHARE

The following table reconciles the number of shares used in calculating the basic and diluted earnings per share for the three months ended March 31:

| (Dollars in thousands, except per-share amounts)         | 2013       | 2012       |
|--|------------|------------|
| Net income   | \$15,487   | \$5,051    |
| Basic weighted-average shares outstanding                | 40,435,608 | 40,261,149 |
| Incremental shares due to:                               |            |            |
| Performance shares                                       | 95,523     | 51,554     |
| Restricted stock units                                   | 63,607     | 17,885     |
| Stock options  | 18,236     | 34,404     |
| Diluted weighted-average shares outstanding              | 40,612,974 | 40,364,992 |
| Basic net income per share                               | \$0.38     | \$0.13     |
| Diluted net income per share                             | \$0.38     | \$0.13     |
| Anti-dilutive shares excluded from the calculation:      |            |            |
| Performance shares                                       | 64,905     | 162,795    |
| Restricted stock units                                   | 4,264      | 18,225     |
| Total anti-dilutive shares excluded from the calculation | 69,169     | 181,020    |

#### NOTE 5. EQUITY-BASED COMPENSATION

As of March 31, 2013, we had three stock incentive plans under which performance share grants, restricted stock unit (RSU) grants and stock options were outstanding, with approximately 285,000 shares authorized for future use under the 2005 Stock Incentive Plan.

The following table details our compensation expense for the three months ended March 31:

| (Dollars in thousands)   | 2013    | 2012  |
|--|---------|-------|
| Employee equity-based compensation expense:                            |         |       |
| Performance shares   | \$862   | \$815 |
| Restricted stock units   | 210     | 132   |
| Total employee equity-based compensation expense                       | \$1,072 | \$947 |
| Director deferred compensation expense                                 | \$1,290 | \$243 |
| Actual tax benefit realized for tax deductions from equity-based plans | \$23    | \$—   |

## PERFORMANCE SHARES

The following table presents the key inputs used in the Monte Carlo simulation method to calculate the fair value of the performance share awards in 2013 and 2012, and the resulting fair values:

|                                   |         |         |   |  |
|-----------------------------------|---------|---------|---|--|
|                                   | 2013    | 2012    |   |  |
| Shares granted                    | 83,111  | 85,028  |   |  |
| Stock price as of valuation date  | \$45.31 | \$31.11 |   |  |
| Risk-free rate                    | 0.40    | % 0.40  | % |  |
| Fair value of a performance share | \$62.78 | \$34.24 |   |  |

The following table summarizes outstanding performance share awards as of March 31, 2013, and changes during the three months ended March 31, 2013:

| (Dollars in thousands, except grant date fair value) | Shares   | Weighted Avg.<br>Grant Date<br>Fair Value | Aggregate<br>Intrinsic Value |
|--|----------|---|------------------------------|
| Unvested shares outstanding at January 1             | 160,214  | \$44.50                                   |                              |
| Granted  | 83,111   | 62.78                                     |                              |
| Forfeited  | (5,407 ) | 41.02                                     |                              |
| Unvested shares outstanding at March 31              | 237,918  | 50.96                                     | \$10,521                     |

As of March 31, 2013, there was \$7.2 million of unrecognized compensation cost related to unvested performance share awards, which is expected to be recognized over a weighted average period of 1.8 years.

## RESTRICTED STOCK UNITS

The following table summarizes outstanding RSU awards as of March 31, 2013, and changes during the three months ended March 31, 2013:

| (Dollars in thousands, except grant date fair value) | Shares   | Weighted Avg.<br>Grant Date<br>Fair Value | Aggregate<br>Intrinsic Value |
|--|----------|---|------------------------------|
| Unvested shares outstanding at January 1             | 40,219   | \$34.82                                   |                              |
| Granted  | 14,949   | 45.42                                     |                              |
| Vested   | (2,650 ) | 36.22                                     |                              |
| Forfeited  | (1,802 ) | 33.62                                     |                              |
| Unvested shares outstanding at March 31              | 50,716   | 37.91                                     | \$2,326                      |

For RSU awards granted during the period, the fair value of each unit was determined on the date of grant using the grant date market price. The total fair value of RSU awards vested during the three months ended March 31, 2013 was \$0.1 million. As of March 31, 2013, there was \$1.1 million of total unrecognized compensation cost related to non-vested RSU awards, which is expected to be recognized over a weighted average period of 1.6 years.

## STOCK OPTIONS

The following table summarizes outstanding stock options as of March 31, 2013, and changes during the three months ended March 31, 2013:

| (Dollars in thousands, except exercise prices) | Shares    | Weighted Avg.<br>Exercise Price | Aggregate<br>Intrinsic Value |
|--|-----------|---------------------------------|------------------------------|
| Outstanding at January 1                       | 83,827    | \$27.46                         |                              |
| Shares exercised                               | (27,941 ) | 23.88                           | \$559                        |
| Shares canceled or expired                     | —         | —                               |                              |
| Outstanding and exercisable at March 31        | 55,886    | 29.24                           | 929                          |

There were no unvested stock options outstanding during the three months ended March 31, 2013. The aggregate intrinsic value of stock options exercised during the three months ended March 31, 2012 was \$0.1 million.

The following table summarizes outstanding stock options as of March 31, 2013:

| Range of Exercise Prices | Options Outstanding and Exercisable |  |
|--------------------------|-------------------------------------|--|
|                          | Outstanding                         | Weighted Avg. Remaining Contractual Life |
| \$19.2569                | 8,028                               | 0.67 years                               |
| \$30.9204                | 47,858                              | 1.67 years                               |
| \$19.2569 to \$30.9204   | 55,886                              | 1.52 years                               |

The weighted average exercise price of the outstanding stock options was \$29.24 as of March 31, 2013. Cash received from stock option exercises for the three months ended March 31, 2013 and 2012 was 0.7 million and 0.1 million, respectively.

**NOTE 6. INVENTORIES**

The following table details the composition of our inventories:

| (Dollars in thousands)                      | March 31, 2013 | December 31, 2012 |
|---|----------------|-------------------|
| Inventories:                                |                |                   |
| Lumber and other manufactured wood products | \$14,129       | \$11,761          |
| Logs  | 9,821          | 12,493            |
| Materials and supplies                      | 4,807          | 4,674             |
|   | \$28,757       | \$28,928          |

## NOTE 7. PENSION PLANS AND OTHER POSTRETIREMENT EMPLOYEE BENEFITS

The following table details the components of net periodic cost (benefit) of our pension plans and other postretirement employee benefits, or OPEB, for the three months ended March 31:

| (Dollars in thousands)                      | Pension Plans |          | Other Postretirement<br>Employee Benefits |          |
|---|---------------|----------|---|----------|
|   | 2013          | 2012     | 2013                                      | 2012     |
| Service cost                                | \$1,413       | \$1,282  | \$23                                      | \$123    |
| Interest cost                               | 4,454         | 4,981    | 458                                       | 751      |
| Expected return on plan assets              | (6,524        | ) (7,173 | ) —                                       | —        |
| Amortization of prior service cost (credit) | 195           | 193      | (2,427                                    | ) (2,279 |
| Amortization of actuarial loss              | 4,944         | 3,703    | 815                                       | 982      |
| Net periodic cost (benefit)                 | \$4,482       | \$2,986  | \$(1,131                                  | ) \$(423 |

During the three months ended March 31, 2013, we made contributions of \$0.4 million to our non-qualified supplemental pension plan.

The following tables detail the changes in accumulated other comprehensive loss (AOCL) by component, in accordance with ASU No. 2013-02, for the three months ended March 31:

| (Dollars in thousands)   | 2013          |  |           |
|--|---------------|--|-----------|
|  | Pension Plans | Other<br>Postretirement<br>Employee Benefits | Total     |
| AOCL at January 1  |               |  | \$140,898 |
| Amortization of defined benefit items, net of tax <sup>(a)</sup> |               |  |           |
| Prior service cost (credit)                                      | \$119         | \$(1,481                                     | ) (1,362  |
| Actuarial loss   | 3,016         | 497  | 3,513     |
| Total reclassification for the period                            | \$3,135       | \$(984                                       | ) 2,151   |
| AOCL at March 31   |               |  | \$138,747 |

| (Dollars in thousands)   | 2012          |  |           |
|--|---------------|--|-----------|
|  | Pension Plans | Other<br>Postretirement<br>Employee Benefits | Total     |
| AOCL at January 1  |               |  | \$140,882 |
| Amortization of defined benefit items, net of tax <sup>(a)</sup> |               |  |           |
| Prior service cost (credit)                                      | \$117         | \$(1,390                                     | ) (1,273  |
| Actuarial loss   | 2,259         | 599  | 2,858     |
| Total reclassification for the period                            | \$2,376       | \$(791                                       | ) 1,585   |
| AOCL at March 31   |               |  | \$139,297 |

<sup>(a)</sup> Amortization of prior service credit and amortization of actuarial loss are included in the computation of net periodic pension cost.

**NOTE 8. DEBT**

The following table summarizes our long-term debt profile, after the three early debt redemptions in the first quarter of 2013 and the early redemption in June described below:

| (Dollars in thousands)  | March 31, 2013 | December 31, 2012 |
|---|----------------|-------------------|
| Revenue bonds, fixed rate 5.9% to 7.75%, due 2013 through 2026      | \$116,993      | \$144,627         |
| 7.5% Senior Notes, due 2019   | 148,305        | 148,241           |
| Debentures, 6.95%, due 2015   | 22,494         | 22,493            |
| Medium-term notes, fixed rate 8.75% to 8.89%, due 2016 through 2022 | 27,250         | 27,250            |
| Term loans, fixed rate 2.95% due 2017 and 3.70% due 2020            | 12,000         | 12,000            |
| Fair value adjustment of hedged debt                                | 2,706          | 2,952             |
| Other notes   | 13             | 13                |
|   | 329,761        | 357,576           |
| Less current installments on long-term debt                         | 9,013          | 8,413             |
| Long-term debt  | \$320,748      | \$349,163         |

In the first quarter of 2013, we redeemed three revenue bond issues totaling \$27.7 million with interest rates between 7.25% and 7.75% and maturities from August 2013 through August 2025. In June 2013 we will redeem an additional \$9.0 million revenue bond issue with an interest rate of 7.00% and maturity in 2014. As a result of the early redemption, this revenue bond has been reclassified as current installments on long-term debt.

The following table summarizes our scheduled payments due on long-term debt during each of the five years subsequent to March 31, 2013 following our debt redemptions in the first quarter of 2013 and the early redemption in June 2013:

| (Dollars in thousands) |         |
|------------------------|---------|
| 2013                   | \$9,013 |
| 2014                   | —       |
| 2015                   | 22,500  |
| 2016                   | 5,000   |
| 2017                   | 11,000  |

**NOTE 9. FINANCIAL INSTRUMENTS**

The following table presents the estimated fair values of our financial instruments as of the balance sheet dates:

| (Dollars in thousands)   | March 31, 2013     |               | December 31, 2012  |               |
|--|--------------------|---------------|--------------------|---------------|
|  | Carrying<br>Amount | Fair<br>Value | Carrying<br>Amount | Fair<br>Value |
| Cash and short-term investments (Level 1)  | \$59,717           | \$59,717      | \$80,062           | \$80,062      |
| Net derivative asset related to interest rate swaps (Level 2)  | 2,706              | 2,706         | 2,952              | 2,952         |
| Long-term debt, including current installments on long-term debt (including fair value adjustments related to fair value hedges) (Level 2) | 329,761            | 362,577       | 357,576            | 379,048       |

**FAIR VALUE HEDGES OF INTEREST RATE RISK**

As of March 31, 2013, we had six separate interest rate swaps with notional amounts totaling \$46.75 million, associated with our \$22.5 million debentures and \$24.25 million of our medium-term notes. The swaps convert interest payments with fixed rates between 6.95% and 8.89% to a variable rate of 3-month LIBOR plus a spread between 4.738% and 6.518%. The interest rate swaps terminate at various dates between December 2015 and February 2018. The swaps settle in June and December of each year on a net basis with the respective counterparties.





## NON-DESIGNATED LUMBER SWAP

In February 2012, we entered into two commodity swap contracts for a total of 22,500 mbf (thousand board feet) of southern yellow pine, which settled during the second quarter of 2012. In September 2011, we entered into a commodity swap contract for 31,200 mbf of southern yellow pine with an effective date of November 1, 2011 and a termination date of February 29, 2012. Changes in the fair value of derivatives not designated in hedging relationships are recorded directly in net income. As of March 31, 2013 there were no outstanding lumber swap contracts.

The following table presents the gross fair values of derivative instruments on our Consolidated Condensed Balance Sheets as of the balance sheet dates:

| (Dollars in thousands)                              | Balance Sheet<br>Location     | March 31,<br>2013 | December 31,<br>2012 |
|---|-------------------------------|-------------------|----------------------|
| Derivatives designated as hedging instruments:      |                               |                   |                      |
| Interest rate contracts                             | Other assets<br>(non-current) | \$2,706           | \$2,952              |
| Total derivatives designated as hedging instruments |                               | \$2,706           | \$2,952              |

There were no derivatives recorded as liabilities as of March 31, 2013 or December 31, 2012.

The following table details the effect of derivatives on the Consolidated Statements of Income for the three months ended March 31:

| (Dollars in thousands)   | Location of Gain<br>(Loss)<br>Recognized in<br>Income | Gain (Loss) Recognized in<br>Income | 2013  | 2012     |
|--|---|-------------------------------------|-------|----------|
| Derivatives designated in fair value hedging relationships:                          |   |                                     |       |          |
| Interest rate contracts  |   |                                     |       |          |
| Realized gain on hedging instrument <sup>(1)</sup>                                   | Interest expense                                      |                                     | \$246 | \$215    |
| Net gain recognized in income from fair value hedges                                 |   |                                     | \$246 | \$215    |
| Derivatives not designated as hedging instruments:                                   |   |                                     |       |          |
| Lumber contracts   |   |                                     |       |          |
| Unrealized loss on derivative  | Cost of goods sold                                    |                                     | \$—   | \$(294 ) |
| Realized gain on derivative  | Cost of goods sold                                    |                                     | —     | 351      |
| Net gain recognized in income from derivatives not designated as hedging instruments |   |                                     | \$—   | \$57     |

<sup>(1)</sup> Realized gain on hedging instrument consists of net cash settlements and interest accruals on the interest rate swaps during the periods.

No net unrealized gain or loss associated with the interest rate swaps was recognized in income for any of the periods presented because we recognized no hedge ineffectiveness.

## NOTE 10. COMMITMENTS AND CONTINGENCIES

In January 2007, the Environmental Protection Agency, or EPA, notified us that we are a potentially responsible party under the Comprehensive Environmental Response, Compensation and Liability Act of 1980, or CERCLA, and the Clean Water Act for cleanup of a site known as Avery Landing in northern Idaho. We own a portion of the land at the Avery Landing site, which we acquired in 1980 from the Milwaukee Railroad. The land we own at the site and adjacent properties were contaminated with petroleum as a result of the Milwaukee Railroad's operations at the site prior to 1980. We entered into a consent order with the EPA in August 2008 to conduct an Engineering Evaluation/Cost Analysis, or EE/CA, study to determine the best means of addressing the contamination at the site. In January 2010, we submitted our draft EE/CA report to the EPA outlining various alternatives for addressing the

contamination at the entire site. Ultimately, the EPA published a draft EE/CA report on January 26, 2011 for public

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comment. The EPA's report focused on a limited number of remedial alternatives which range in cost from approximately \$7.9 million to \$10.5 million. The public comment period closed March 11, 2011. On July 5, 2011, the EPA issued an Action Memorandum for the Avery Landing Site selecting contaminant extraction and off-site disposal as the remedial alternative at an estimated cost of approximately \$9.5 million. On May 23, 2012, we signed a consent order with the EPA pursuant to which we agreed to provide \$1.75 million in funding for EPA cleanup on a portion of our property (including the adjacent riverbank owned by the Idaho Department of Lands). On April 4, 2013 the EPA issued a unilateral administrative order requiring us to remediate the portion of the Avery Landing site that we own. During the first quarter of 2013, we increased our accrual by an additional \$0.8 million, and as of March 31, 2013, we have accrued \$5.0 million for this matter based upon the estimated cost of remediating the remainder of our property. We believe it is reasonably possible, based on currently available information and analysis, that remediation costs for Avery Landing may exceed our reserves by up to \$3.4 million. That estimate is the upper end of the range of reasonably possible additional costs and is much less certain than the estimates on which our accruals currently are based. We have reserved all of our rights to seek reimbursement for the costs of remediation from all parties potentially responsible.

## NOTE 11. SEGMENT INFORMATION

The following table summarizes information by business segment for the three months ended March 31:

| (Dollars in thousands)                          | 2013      | 2012      |
|---|-----------|-----------|
| Revenues:                                       |           |           |
| Resource  | \$54,968  | \$40,454  |
| Real Estate                                     | 4,635     | 8,164     |
| Wood Products                                   | 91,544    | 73,924    |
|   | 151,147   | 122,542   |
| Elimination of intersegment revenues - Resource | (11,894   | ) (10,158 |
| Total consolidated revenues                     | \$139,253 | \$112,384 |
| Operating income:                               |           |           |
| Resource  | \$15,525  | \$8,669   |
| Real Estate                                     | 3,083     | 6,312     |
| Wood Products                                   | 18,910    | 5,044     |
| Eliminations and adjustments                    | 489       | 310       |
|   | 38,007    | 20,335    |
| Corporate                                       | (17,735   | ) (14,302 |
| Income before income taxes                      | \$20,272  | \$6,033   |
| Depreciation, depletion and amortization:       |           |           |
| Resource  | \$4,592   | \$3,218   |
| Real Estate                                     | 13        | 9         |
| Wood Products                                   | 1,509     | 1,860     |
|   | 6,114     | 5,087     |
| Corporate                                       | 753       | 701       |
| Total depreciation, depletion and amortization  | \$6,867   | \$5,788   |
| Basis of real estate sold:                      |           |           |
| Real Estate                                     | \$616     | \$495     |
| Eliminations and adjustments                    | (159      | ) (51     |
| Total basis of real estate sold                 | \$457     | \$444     |

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### Forward-Looking Information

This report contains, in addition to historical information, certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including without limitation, statements regarding recognition of compensation costs relating to our performance shares and RSUs, contributions to our qualified pension plans, U.S. housing market conditions, housing starts and recovery, real estate demand and pricing, 2013 harvest levels, log prices, lumber demand and prices, business conditions for our business segments, wood products industry recovery, Resource segment results, Wood Products segment results, Real Estate segment results, debt redemptions, and similar matters. Words such as “anticipate,” “expect,” “will,” “intend,” “plan,” “target,” “project,” “believe,” “seek,” “schedule,” “estimate,” “can,” “may” and similar expressions are intended to identify such forward-looking statements. These forward-looking statements reflect our current views regarding future events based on estimates and assumptions and are therefore subject to known and unknown risks and uncertainties and are not guarantees of future performance. Our actual results of operations could differ materially from our historical results or those expressed or implied by forward-looking statements contained in this report. For a nonexclusive listing of forward-looking statements and potential factors affecting our business, refer to “Cautionary Statement Regarding Forward-Looking Information” on page 1 and “Risk Factors” in Part I, Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2012.

Forward-looking statements contained in this report present our views only as of the date of this report. Except as required under applicable law, we do not intend to issue updates concerning any future revisions of our views to reflect events or circumstances occurring after the date of this report.

### Overview

The operating results of our Resource, Real Estate and Wood Products business segments have been and will continue to be influenced by a variety of factors, including the cyclical nature of the forest products industry, which is largely dependent on the economy and U.S. housing starts, changes in timber prices and in harvest levels from our timberlands, competition, timberland valuations, demand for our non-strategic timberland for higher and better use purposes, the efficiency and level of capacity utilization of our wood products manufacturing operations, changes in our principal expenses such as log costs and fuel costs, asset dispositions or acquisitions, and other factors. The recovery of the U.S. domestic housing market continued through the quarter despite poor winter weather in much of the country.

The strong performance of our Wood Products segment at the end of 2012 continued into 2013. Lumber prices continued to rise during the first quarter, resulting in very strong operating results in our Wood Products segment for the quarter ending March 31, 2013. The effect of improved lumber pricing on log prices that we began to see in 2012 also continued into 2013. Sawlog prices in Idaho increased, and as a result we pulled forward a portion of our planned harvest from the second half of the year into the first quarter to take advantage of this pricing opportunity. At this time we still expect our 2013 harvest to be approximately 3.8 million tons. In addition, the two land acquisitions we made in Arkansas in late 2012 contributed to higher sawlog and pulpwood harvests in our Southern region. While the first quarter Real Estate segment results were below those of the comparable period in 2012, they exceeded our expectations. We are experiencing improved pricing in our recent real estate sales as we see increased demand for our rural real estate properties.

### Results of Operations

We are a real estate investment trust, or REIT, with approximately 1.4 million acres of timberlands in Arkansas, Idaho and Minnesota. Through wholly owned taxable subsidiaries, which we refer to in this report as Potlatch TRS, we operate a real estate sales and development business and five manufacturing facilities that produce lumber and plywood.

Our business is organized into three reporting segments: Resource, Real Estate and Wood Products. Sales between segments are recorded as intersegment revenues based on prevailing market prices. Because our Resource segment

supplies our Wood Products segment with a portion of its wood fiber needs, intersegment

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revenues can represent a significant portion of the Resource segment's total revenues. Our other segments generally do not generate intersegment revenues.

In the period-to-period discussions of our results of operations below, when we discuss our consolidated revenues, contributions by each of the segments to our revenues are reported after elimination of intersegment revenues. In the "Discussion of Business Segments" section below, segment revenues are presented before elimination of intersegment revenues.

#### Three Months Ended March 31, 2013 Compared to Three Months Ended March 31, 2012

The following table sets forth period-to-period changes in items included in our Consolidated Statements of Income for the three months ended March 31:

| (Dollars in thousands)                       | 2013       | 2012       | Increase<br>(Decrease) |
|--|------------|------------|------------------------|
| Revenues                                     | \$ 139,253 | \$ 112,384 | \$ 26,869              |
| Costs and expenses:                          |            |            |                        |
| Cost of goods sold                           | 98,299     | 88,975     | 9,324                  |
| Selling, general and administrative expenses | 13,596     | 10,890     | 2,706                  |
| Environmental remediation charge             | 750        | —          | 750                    |
|  | 112,645    | 99,865     | 12,780                 |
| Operating income                             | 26,608     | 12,519     | 14,089                 |
| Interest expense, net                        | (6,336)    | (6,486)    | (150)                  |
| Income before income taxes                   | 20,272     | 6,033      | 14,239                 |
| Income tax provision                         | (4,785)    | (982)      | 3,803                  |
| Net income                                   | \$ 15,487  | \$ 5,051   | \$ 10,436              |

Revenues – Revenues increased \$26.9 million, or 24%, in the first quarter of 2013 over the same period in 2012 as a result of increased revenues from our Wood Products and Resource segments, partially offset by decreased revenues from our Real Estate segment. A more detailed discussion of revenues follows in "Discussion of Business Segments."

Cost of goods sold – Cost of goods sold increased \$9.3 million, or 10%, in the first quarter of 2013 over the first quarter of 2012, primarily due to higher logging and hauling costs associated with the increased harvests in our Resource segment during the quarter and higher log costs in our Wood Products segment.

Selling, general and administrative expenses – Selling, general and administrative expenses increased \$2.7 million, or 25%, in the first quarter of 2013 over the same period in 2012, primarily due to non-cash mark-to-market adjustments related to our deferred compensation plans.

Environmental remediation charge – In the first quarter of 2013 we recorded a pre-tax charge of \$0.8 million to reflect increased remediation cost estimates associated with our Avery Landing site in Idaho.

Interest expense, net – Net interest expense decreased \$0.2 million, or 2%, in the first quarter of 2013 from the same period in 2012, primarily due to the maturity and redemption of \$21.7 million of debt during 2012, partially offset by the costs associated with the early debt redemptions in the first quarter of 2013.

Income tax provision – For the quarters ended March 31, 2013 and 2012, we recorded income tax provisions related to Potlatch TRS of \$4.8 million and \$1.0 million, respectively, due to pre-tax income.

## Discussion of Business Segments

| (Dollars in thousands)   | Three Months Ended<br>March 31, |           | Increase<br>(Decrease) |
|--|---------------------------------|-----------|------------------------|
|  | 2013                            | 2012      |                        |
| Segment Revenues:  |                                 |           |                        |
| Resource   | \$54,968                        | \$40,454  | \$14,514               |
| Real Estate  | 4,635                           | 8,164     | (3,529 )               |
| Wood Products  | 91,544                          | 73,924    | 17,620                 |
| Total segment revenues, before eliminations  | \$151,147                       | \$122,542 | \$28,605               |
| Segment Operating Income:  |                                 |           |                        |
| Resource   | \$15,525                        | \$8,669   | \$6,856                |
| Real Estate  | 3,083                           | 6,312     | (3,229 )               |
| Wood Products  | 18,910                          | 5,044     | 13,866                 |
| Total segment operating income, before eliminations and adjustments, and corporate items | \$37,518                        | \$20,025  | \$17,493               |

Resource Segment – Revenues for the segment increased \$14.5 million, or 36%, during the first quarter of 2013 over the same period in 2012. Total harvest volumes increased 20% due to our shift of second half harvest to the first quarter to take advantage of favorable prices and land acquisitions in our Southern region in 2012. The increased volumes accounted for \$7.9 million of the revenue variance, while increased prices accounted for \$6.6 million of the variance.

| (Volume in tons) | 2013    | 2012    |
|------------------|---------|---------|
| Northern region  |         |         |
| Sawlog           | 507,346 | 379,267 |
| Pulpwood         | 72,359  | 95,910  |
| Stumpage         | 20,470  | 18,865  |
| Total            | 600,175 | 494,042 |
| Southern region  |         |         |
| Sawlog           | 153,280 | 146,722 |
| Pulpwood         | 182,918 | 139,149 |
| Total            | 336,198 | 285,871 |

|                      |         |         |
|----------------------|---------|---------|
| Total harvest volume | 936,373 | 779,913 |
|----------------------|---------|---------|

In our Northern region, total harvest volumes increased 21% in the first quarter of 2013 over the first quarter of 2012. Improved log prices in Idaho resulted in our deciding to pull forward a portion of the harvest planned for the second half of the year into the first quarter to take advantage of the pricing opportunity. As a result, sawlog volumes increased 34% in the first quarter of 2013 compared to the first quarter of 2012. Sawlog prices increased 14% primarily due to stronger demand and prices for cedar and mixed sawlogs. An oversupply of residuals and chips in the Northwest market resulted in pulpwood prices 13% lower than the previous year. Lower pulpwood pricing led us to minimize pulpwood production in the first quarter, resulting in a 25% volume decrease in the first quarter of 2013 from 2012.

In our Southern region, total harvest volumes increased 18% in the first quarter of 2013 over the same period in 2012, primarily due to the additional harvest on two land acquisitions in Arkansas made in late 2012. Sawlog and pulpwood volumes increased 4% and 31%, respectively. Sawlog prices increased 5% due to the impact of unfavorable weather on logging and favorable lumber markets in the first quarter of 2013 compared to 2012. Pulpwood prices increased 9% due to increased hardwood demand and stronger oriented strand board markets.





Expenses for the segment increased \$7.7 million, or 24%, during the first quarter of 2013 over the first quarter of 2012, due to higher logging and hauling costs associated with the increased volumes. Operating income for our Resource segment increased \$6.9 million, or 79%, in the first quarter of 2013 over the same period in 2012. Real Estate Segment – Revenues decreased \$3.5 million, expenses decreased \$0.3 million and operating income decreased \$3.2 million in the first quarter of 2013 compared to the same period in 2012 as a result of fewer acres sold and the mix of acres sold, as shown below. The average price per acre sold in the first quarter of 2013 was higher in each category compared to 2012.

The following table summarizes our real estate sales for the three months ended March 31:

|                             | 2013       |                    | 2012       |                    |
|-----------------------------|------------|--------------------|------------|--------------------|
|                             | Acres Sold | Average Price/Acre | Acres Sold | Average Price/Acre |
| Higher and better use (HBU) | 229        | \$2,802            | 3,028      | \$1,847            |
| Rural real estate           | 2,278      | 1,416              | 1,879      | 1,183              |
| Non-strategic timberland    | 979        | 785                | 491        | 709                |
| Total                       | 3,486      |                    | 5,398      |                    |

Wood Products – Revenues for the segment increased \$17.6 million, or 24%, in the first quarter of 2013 over the same period in 2012. Lumber prices increased 35% over the previous year due to improved demand. Lumber shipments declined 5% for the three months ended March 31, 2013 compared to the same period in 2012. Expenses for the segment increased \$3.8 million, or 5%, in the first quarter of 2013 over the same quarter of 2012, primarily as a result of higher log costs and increased log usage associated with production volume as inventory was built up at the end of the quarter. Operating income for the segment was \$18.9 million for the first quarter of 2013 compared to \$5.0 million in the first quarter of 2012.

#### Liquidity and Capital Resources

At March 31, 2013, our financial position included long-term debt of \$329.8 million, including current installments on long-term debt of \$9.0 million, compared to \$357.6 million at December 31, 2012, due to our redemption of three outstanding revenue bond issues. Stockholders' equity for the first three months of 2013 increased \$5.2 million primarily due to net income of \$15.5 million, offset by our quarterly cash distributions to common stockholders totaling \$12.6 million. The ratio of long-term debt to stockholders' equity was 2.3 to 1 at March 31, 2013 compared to 2.6 to 1 at December 31, 2012.

Working capital totaled \$54.9 million at March 31, 2013, a decrease of \$19.6 million from the December 31, 2012 balance of \$74.5 million. The significant changes in the components of working capital are as follows:

Cash and short-term investments decreased \$20.3 million primarily due to the payment of our quarterly cash distributions to common stockholders totaling \$12.6 million and the early redemption of long-term debt totaling \$27.7 million, offset by net income.

Receivables increased \$5.3 million primarily due to increased trade receivables from Wood Products sales.

Accounts payable and accrued liabilities increased \$3.8 million as a result of increased accrued taxes due to higher taxable income from Potlatch TRS.

## Cash Flows Summary

The following table presents information regarding our cash flows for the three months ended March 31:

| (Dollars in thousands)                    | 2013     | 2012      |
|---|----------|-----------|
| Net cash provided by operating activities | \$27,934 | \$1,672   |
| Net cash provided by investing activities | 2,634    | 34,212    |
| Net cash used for financing activities    | (43,274  | ) (31,826 |
| Increase (decrease) in cash               | (12,706  | ) 4,058   |
| Cash at beginning of period               | 16,985   | 7,819     |
| Cash at end of period                     | \$4,279  | \$11,877  |

Net cash provided by operating activities for the first quarter of 2013 totaled \$27.9 million, compared to \$1.7 million for the same period in 2012. The increase between periods was the result of higher net income generated in the first quarter of 2013 compared to the same period in 2012. In addition, \$21.6 million was used to fund our qualified pension plans in 2012.

Net cash provided by investing activities totaled \$2.6 million and \$34.2 million for the first three months of 2013 and 2012, respectively. During the first quarter of 2013, a \$7.6 million net decrease in short-term investments was partially offset by \$4.6 million of capital expenditures. During the first quarter of 2012, we borrowed \$21.8 million against our COLI plan to fund our 2012 pension contributions. In addition, a \$15.8 million net decrease in short-term investments was partially offset by \$3.1 million of capital expenditures. Capital expenditures in both periods were primarily for reforestation activities and routine general replacement projects associated with our wood products manufacturing facilities.

Net cash used for financing activities totaled \$43.3 million and \$31.8 million for the first three months of 2013 and 2012, respectively. Net cash used for financing activities in the first quarter of 2013 was primarily used for payment of our quarterly cash distributions to common stockholders of \$12.6 million and early debt redemptions of \$27.7 million. Net cash used for financing activities in the first quarter of 2012 was primarily used for payment of our quarterly cash distributions to common shareholders of \$12.5 million and repayment of maturing debt of \$16.5 million. In the first quarter of 2013, we redeemed three revenue bond issues totaling \$27.7 million with interest rates between 7.25% and 7.75% and maturities from August 2013 through August 2025. We will be redeeming another \$9.0 million revenue bond, with an interest rate of 9.00% and a maturity in 2014, on June 1, 2013.

As of March 31, 2013, there were no borrowings outstanding under our revolving line of credit, and approximately \$1.9 million of the letter of credit subfacility was being used to support several outstanding letters of credit. Available borrowing capacity at March 31, 2013 was \$148.1 million.

The following table sets forth the financial covenants in the bank credit facility and our status with respect to these covenants as of March 31, 2013:

|                                   | Covenant Requirement | Actual Ratios at March 31, 2013 |
|-----------------------------------|----------------------|---------------------------------|
| Minimum Interest Coverage Ratio   | 3.00 to 1.00         | 5.28 to 1.00                    |
| Minimum Timberland Coverage Ratio | 3.00 to 1.00         | 5.83 to 1.00                    |
| Maximum Leverage Ratio            | 5.00 to 1.00         | * 2.47 to 1.00                  |

\* Commencing January 1, 2015, the Maximum Leverage Ratio will decrease to 4.50 to 1.00.

Our senior notes contain covenants that limit our ability to distribute cash to our shareholders, such as through the payment of dividends and repurchase of our capital stock, unless certain financial conditions are met. Our cumulative Funds Available for Distribution, or FAD, as defined in the covenant, less our dividends paid was \$36.4 million at March 31, 2013. The remaining balance available for the payment of future dividends pursuant to the covenant was \$90.1 million at March 31, 2013.

On April 2, 2013, Standard & Poor's upgraded our corporate credit and senior unsecured ratings to 'BB+' from 'BB,' with a stable outlook. On April 22, 2013, Moody's upgraded our debt rating to investment grade 'Baa3' from 'Ba1,' with a stable outlook.



**Contractual Obligations**

There have been no material changes to our contractual obligations in the three months ended March 31, 2013 outside the ordinary course of business.

**Off-Balance Sheet Arrangements**

We currently are not a party to off-balance sheet arrangements that would require disclosure under this section.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

Other than our redemption of three long-term debt issues totaling \$27.7 million, our exposures to market risk have not changed materially since December 31, 2012. For quantitative and qualitative disclosures about market risk, see Item 7A – “Quantitative and Qualitative Disclosure about Market Risk” in our 2012 Annual Report on Form 10-K.

**Quantitative Information about Market Risks**

The table below is a summary of outstanding debt and average interest rates following our debt redemptions in the first quarter of 2013 and the planned early redemption on June 1, 2013:

| (Dollars in thousands)  | EXPECTED MATURITY DATE |      |          |         |          | THEREAFTER | TOTAL     |
|-------------------------|------------------------|------|----------|---------|----------|------------|-----------|
|                         | 2013                   | 2014 | 2015     | 2016    | 2017     |            |           |
| Long-term debt:         |                        |      |          |         |          |            |           |
| Fixed rate              | \$9,013                | \$—  | \$22,500 | \$5,000 | \$11,000 | \$281,585  | \$329,098 |
| Average interest rate   | 7.0                    | %—   | %7.0     | %8.8    | %5.6     | %6.9       | %7.2      |
| Fair value at 3/31/2013 |                        |      |          |         |          |            | \$362,577 |

**ITEM 4. CONTROLS AND PROCEDURES****Disclosure Controls and Procedures**

We conducted an evaluation (pursuant to Rule 13a-15(b) of the Securities Exchange Act of 1934, or the Exchange Act), under the supervision and with the participation of management, including the Chief Executive Officer and Chief Financial Officer, of the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e)) as of March 31, 2013. These disclosure controls and procedures are designed to ensure that information required to be disclosed in our reports that are filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms. Our disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that this information is accumulated and communicated to management, including the principal executive and principal financial officers, or persons performing similar functions, as appropriate, to allow timely decisions regarding required disclosure. Based on the evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that these disclosure controls and procedures were effective as of March 31, 2013.

There are inherent limitations to the effectiveness of any system of disclosure controls and procedures, including the possibility of human error and the circumvention or overriding of the controls and procedures. Accordingly, even effective disclosure controls and procedures can only provide reasonable assurance of achieving their control objectives.

**Internal Control Over Financial Reporting**

In the three months ended March 31, 2013 there were no changes in our internal control over financial reporting that would materially affect or are reasonably likely to materially affect our internal control over financial reporting.

Part II

ITEM 1. LEGAL PROCEEDINGS

Other than the environmental matter described in Note 10 to the consolidated financial statements included in this report, we believe there is no pending or threatened litigation that would have a material adverse effect on our financial position, operations or liquidity.

ITEM 1A. RISK FACTORS

There have been no material changes in the risk factors previously disclosed in “Risk Factors” in Part I, Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2012.

ITEM 6. EXHIBITS

The exhibit index is located on page 23 of this Form 10-Q.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

POTLATCH CORPORATION  
(Registrant)

By /s/ Eric J. Cremers  
Eric J. Cremers  
President, Chief Operating Officer and Chief  
Financial Officer  
(Duly Authorized; Principal Financial Officer)

By /s/ Terry L. Carter  
Terry L. Carter  
Controller and Treasurer  
(Duly Authorized; Principal Accounting Officer)

Date: April 24, 2013

POTLATCH CORPORATION AND CONSOLIDATED SUBSIDIARIES

EXHIBIT INDEX

| EXHIBIT<br>NUMBER | DESCRIPTION   |
|-------------------|---|
| (3)(a)*           | Second Restated Certificate of Incorporation of the Registrant, effective February 3, 2006, filed as Exhibit 99.2 to the Current Report on Form 8-K filed by the Registrant on February 6, 2006.  |
| (3)(b)*           | Bylaws of the Registrant, as amended through February 18, 2009, filed as Exhibit (3)(b) to the Current Report on Form 8K filed by the Registrant on February 20, 2009.  |
| (4)               | Registrant undertakes to furnish to the Commission, upon request, any instrument defining the rights of holders of long-term debt.  |
| (31)              | Rule 13a-14(a)/15d-14(a) Certifications.  |
| (32)              | Furnished statements of the Chief Executive Officer and Chief Financial Officer under 18 U.S.C. Section 1350.   |
| 101               | The following financial information from Potlatch Corporation's Quarterly Report on Form 10-Q for the quarter ended March 31, 2013, filed on April 24, 2013, formatted in XBRL (Extensible Business Reporting Language): (i) the Consolidated Statements of Income for the quarters ended March 31, 2013 and 2012, (ii) the Consolidated Statements of Comprehensive Income for the quarters ended March 31, 2013 and 2012, (iii) the Consolidated Condensed Balance Sheets at March 31, 2013 and December 31, 2012, (iv) the Consolidated Condensed Statements of Cash Flows for the quarters ended March 31, 2013 and 2012, and (v) the Notes to Consolidated Financial Statements. |

\* Incorporated by reference