

SAIA INC  
Form 10-Q  
August 01, 2014  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

**FORM 10-Q**

**x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934**

**FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2014**

**OR**

**.. TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934**

**Commission file number: 0-49983**

**Saia, Inc.**

**(Exact name of registrant as specified in its charter)**

|                                                                                                                                                                                                                                                                                            |                                                                                                               |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|
| <p><b>Delaware</b><br/>(State of<br/><br/>incorporation)</p> <p><b>11465 Johns Creek Parkway, Suite 400</b></p> <p><b>Johns Creek, GA</b><br/>(Address of principal executive offices)</p> <p><b>(770) 232-5067</b></p> <p><b>(Registrant's telephone number, including area code)</b></p> | <p><b>48-1229851</b><br/>(I.R.S. Employer<br/><br/>Identification No.)</p> <p><b>30097</b><br/>(Zip Code)</p> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☒ Accelerated filer ☐

Non-accelerated filer ☐ Smaller reporting company ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

|                                                                             |                                                                     |
|-----------------------------------------------------------------------------|---------------------------------------------------------------------|
| <p><b>Common Stock</b><br/>Common Stock, par value<br/>\$.001 per share</p> | <p><b>Outstanding Shares at July 31, 2014</b></p> <p>24,691,680</p> |
|-----------------------------------------------------------------------------|---------------------------------------------------------------------|



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**SAIA, INC. AND SUBSIDIARIES**

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**Table of Contents****Item 1. Financial Statements**

**Saia, Inc. and Subsidiaries**  
**Condensed Consolidated Balance Sheets**  
**(unaudited)**

|                                                   | <b>June 30,<br/>2014</b>                                       | <b>December 31,<br/>2013</b> |
|---------------------------------------------------|----------------------------------------------------------------|------------------------------|
|                                                   | <b>(in thousands, except<br/>share<br/>and per share data)</b> |                              |
| <b>Assets</b>                                     |                                                                |                              |
| <b>Current Assets:</b>                            |                                                                |                              |
| Cash and cash equivalents                         | \$ 1,788                                                       | \$ 159                       |
| Accounts receivable, net                          | 148,850                                                        | 117,937                      |
| Prepaid expenses and other                        | 43,877                                                         | 52,157                       |
| Total current assets                              | 194,515                                                        | 170,253                      |
| <b>Property and Equipment, at cost</b>            | 863,193                                                        | 797,527                      |
| Less-accumulated depreciation                     | 389,041                                                        | 365,301                      |
| Net property and equipment                        | 474,152                                                        | 432,226                      |
| <b>Goodwill and Identifiable Intangibles, net</b> | 8,481                                                          | 8,789                        |
| <b>Other Noncurrent Assets</b>                    | 5,543                                                          | 5,533                        |
| Total assets                                      | \$ 682,691                                                     | \$ 616,801                   |
| <b>Liabilities and Stockholders' Equity</b>       |                                                                |                              |
| <b>Current Liabilities:</b>                       |                                                                |                              |
| Accounts payable                                  | \$ 62,885                                                      | \$ 50,799                    |
| Wages, vacation and employees' benefits           | 34,502                                                         | 35,248                       |
| Other current liabilities                         | 48,922                                                         | 47,667                       |
| Current portion of long-term debt                 | 7,143                                                          | 7,143                        |
| Total current liabilities                         | 153,452                                                        | 140,857                      |
| <b>Other Liabilities:</b>                         |                                                                |                              |
| Long-term debt, less current portion              | 88,597                                                         | 69,740                       |
| Deferred income taxes                             | 68,472                                                         | 69,916                       |
| Claims, insurance and other                       | 41,932                                                         | 31,496                       |
| Total other liabilities                           | 199,001                                                        | 171,152                      |
| <b>Commitments and Contingencies</b>              |                                                                |                              |
| <b>Stockholders' Equity:</b>                      |                                                                |                              |

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|                                                                                                                                                                             |            |            |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|------------|
| Preferred stock, \$0.001 par value, 50,000 shares authorized, none issued and outstanding                                                                                   |            |            |
| Common stock, \$0.001 par value, 50,000,000 shares authorized, 24,691,680 and 24,478,544 shares issued and outstanding at June 30, 2014 and December 31, 2013, respectively | 25         | 24         |
| Additional paid-in-capital                                                                                                                                                  | 216,926    | 213,648    |
| Deferred compensation trust, 196,599 and 201,936 shares of common stock at cost at June 30, 2014 and December 31, 2013, respectively                                        | (2,223)    | (2,246)    |
| Retained earnings                                                                                                                                                           | 115,510    | 93,366     |
| Total stockholders' equity                                                                                                                                                  | 330,238    | 304,792    |
| Total liabilities and stockholders' equity                                                                                                                                  | \$ 682,691 | \$ 616,801 |

See accompanying notes to condensed consolidated financial statements.

Table of Contents**Saia, Inc. and Subsidiaries****Condensed Consolidated Statements of Operations****For the quarters and six months ended June 30, 2014 and 2013****(unaudited)**

|                                                    | <b>Second Quarter</b>                        |             | <b>Six Months</b> |             |
|----------------------------------------------------|----------------------------------------------|-------------|-------------------|-------------|
|                                                    | <b>2014</b>                                  | <b>2013</b> | <b>2014</b>       | <b>2013</b> |
|                                                    | <b>(in thousands, except per share data)</b> |             |                   |             |
| <b>Operating Revenue</b>                           | \$ 330,399                                   | \$ 292,557  | \$ 630,129        | \$ 566,352  |
| <b>Operating Expenses:</b>                         |                                              |             |                   |             |
| Salaries, wages and employees benefits             | 160,204                                      | 144,309     | 310,426           | 281,163     |
| Purchased transportation                           | 27,926                                       | 19,338      | 49,917            | 36,109      |
| Fuel, operating expenses and supplies              | 81,276                                       | 78,154      | 161,235           | 157,156     |
| Operating taxes and licenses                       | 8,993                                        | 9,330       | 17,968            | 18,909      |
| Claims and insurance                               | 14,177                                       | 5,883       | 23,695            | 11,478      |
| Depreciation and amortization                      | 15,087                                       | 12,386      | 28,928            | 24,020      |
| Operating gains, net                               | (5)                                          | (102)       | (12)              | (274)       |
| Total operating expenses                           | 307,658                                      | 269,298     | 592,157           | 528,561     |
| <b>Operating Income</b>                            | 22,741                                       | 23,259      | 37,972            | 37,791      |
| <b>Nonoperating Expenses:</b>                      |                                              |             |                   |             |
| Interest expense                                   | 1,177                                        | 1,618       | 2,493             | 3,146       |
| Other, net                                         | (35)                                         | (29)        | (65)              | (95)        |
| Nonoperating expenses, net                         | 1,142                                        | 1,589       | 2,428             | 3,051       |
| <b>Income Before Income Taxes</b>                  | 21,599                                       | 21,670      | 35,544            | 34,740      |
| <b>Income Tax Provision</b>                        | 8,031                                        | 8,170       | 13,400            | 12,085      |
| <b>Net Income</b>                                  | \$ 13,568                                    | \$ 13,500   | \$ 22,144         | \$ 22,655   |
| Weighted average common shares outstanding basic   | 24,484                                       | 24,163      | 24,434            | 24,073      |
| Weighted average common shares outstanding diluted | 25,447                                       | 25,218      | 25,396            | 25,123      |
| <b>Basic Earnings Per Share</b>                    | \$ 0.55                                      | \$ 0.56     | \$ 0.91           | \$ 0.94     |
| <b>Diluted Earnings Per Share</b>                  | \$ 0.53                                      | \$ 0.54     | \$ 0.87           | \$ 0.90     |

See accompanying notes to condensed consolidated financial statements.





Table of Contents**Saia, Inc. and Subsidiaries****Condensed Consolidated Statements of Cash Flows****For the six months ended June 30, 2014 and 2013****(unaudited)**

|                                                  | <b>Six Months</b>     |              |
|--------------------------------------------------|-----------------------|--------------|
|                                                  | <b>2014</b>           | <b>2013</b>  |
|                                                  | <b>(in thousands)</b> |              |
| <b>Operating Activities:</b>                     |                       |              |
| Net income                                       | \$ 22,144             | \$ 22,655    |
| Noncash items included in net income:            |                       |              |
| Depreciation and amortization                    | 28,928                | 24,020       |
| Other, net                                       | 4,318                 | 2,531        |
| Changes in operating assets and liabilities, net | (8,515)               | (17,224)     |
| Net cash provided by operating activities        | 46,875                | 31,982       |
| <b>Investing Activities:</b>                     |                       |              |
| Acquisition of property and equipment            | (67,077)              | (72,092)     |
| Proceeds from disposal of property and equipment | 421                   | 1,273        |
| Net cash used in investing activities            | (66,656)              | (70,819)     |
| <b>Financing Activities:</b>                     |                       |              |
| Repayment of revolving credit agreement          | (191,430)             | (103,775)    |
| Borrowing of revolving credit agreement          | 213,852               | 153,162      |
| Proceeds from stock option exercises             | 2,559                 | 3,658        |
| Repayment of senior notes                        | (3,571)               | (11,071)     |
| Payment of debt issuance costs                   |                       | (545)        |
| Other financing activities                       |                       | (41)         |
| Net cash provided by financing activities        | 21,410                | 41,388       |
| <b>Net Increase in Cash and Cash Equivalents</b> | <b>1,629</b>          | <b>2,551</b> |
| Cash and cash equivalents, beginning of period   | 159                   | 321          |
| Cash and cash equivalents, end of period         | \$ 1,788              | \$ 2,872     |

See accompanying notes to condensed consolidated financial statements.

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### **Saia, Inc. and Subsidiaries**

### **Notes to Condensed Consolidated Financial Statements**

**(unaudited)**

#### **(1) Summary of Significant Accounting Policies**

##### *Basis of Presentation*

The accompanying unaudited condensed consolidated financial statements include the accounts of Saia, Inc. and its wholly-owned subsidiaries (together, the Company or Saia). All significant intercompany accounts and transactions have been eliminated in the condensed consolidated financial statements.

The condensed consolidated financial statements have been prepared by the Company without audit by the independent registered public accounting firm. In the opinion of management, all normal recurring adjustments necessary for a fair presentation of the condensed consolidated balance sheets, statements of operations and cash flows for the interim periods included herein have been made. These interim condensed consolidated financial statements of the Company have been prepared in accordance with U.S. generally accepted accounting principles for interim financial information, the instructions to Quarterly Report on Form 10-Q and Rule 10-01 of Regulation S-X. Certain information and note disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles have been condensed or omitted from these statements. The accompanying condensed consolidated financial statements should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended December 31, 2013. Operating results for the quarter and six months ended June 30, 2014 are not necessarily indicative of the results of operations that may be expected for the year ended December 31, 2014.

##### *Business*

The Company offers customers a wide range of less-than-truckload, non-asset truckload, expedited and logistics services across the United States through its wholly-owned subsidiaries. Effective December 31, 2013, the Company's subsidiaries were as follows: Saia Motor Freight Line, LLC, doing business as Saia LTL Freight; Saia TL Plus, LLC, formerly Robart Transportation, Inc., Saia Sales, LLC and Saia Logistics Services, LLC, formerly The RL Services Group, LLC.

##### *New Accounting Pronouncements*

On May 28, 2014, the FASB issued ASU No. 2014-09, *Revenue from Contracts with Customers*, which requires an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services. The ASU will replace most existing revenue recognition guidance in U.S. generally accepted accounting principles when it becomes effective. The new standard is effective for us on January 1, 2017. Early application is not permitted. The standard permits the use of either the retrospective or cumulative effect transition method. The Company is evaluating the effect that ASU 2014-09 will have on its consolidated financial statements and related disclosures. The Company has not yet selected a transition method nor has it completed its evaluation of the effect of the standard on its ongoing financial reporting.

**Table of Contents****(2) Computation of Earnings Per Share**

The calculation of basic earnings per common share and diluted earnings per common share was as follows (in thousands, except per share amounts):

|                                                                                    | <b>Second Quarter</b> |             | <b>Six Months</b> |             |
|------------------------------------------------------------------------------------|-----------------------|-------------|-------------------|-------------|
|                                                                                    | <b>2014</b>           | <b>2013</b> | <b>2014</b>       | <b>2013</b> |
| <b>Numerator:</b>                                                                  |                       |             |                   |             |
| Net income                                                                         | \$ 13,568             | \$ 13,500   | \$ 22,144         | \$ 22,655   |
| <b>Denominator:</b>                                                                |                       |             |                   |             |
| Denominator for basic earnings per share weighted average common shares            | 24,484                | 24,163      | 24,434            | 24,073      |
| Effect of dilutive stock options                                                   | 232                   | 294         | 235               | 298         |
| Effect of other common stock equivalents                                           | 731                   | 761         | 727               | 752         |
| Denominator for diluted earnings per share adjusted weighted average common shares | 25,447                | 25,218      | 25,396            | 25,123      |
| <b>Basic Earnings Per Share</b>                                                    | \$ 0.55               | \$ 0.56     | \$ 0.91           | \$ 0.94     |
| <b>Diluted Earnings Per Share</b>                                                  | \$ 0.53               | \$ 0.54     | \$ 0.87           | \$ 0.90     |

For the quarter and six months ended June 30, 2014, options to purchase 114,976 and 92,376 shares of common stock of the Company were excluded from the calculation of diluted earnings per share because their effect was anti-dilutive. For the quarter and six months ended June 30, 2013, respectively, options to purchase 102,105 and 51,335 shares of common stock of the Company were excluded from the calculation of diluted earnings per share because their effect was anti-dilutive.

**(3) Commitments and Contingencies**

The Company is subject to legal proceedings that arise in the ordinary course of its business. The Company believes that adequate provisions for the resolution of all contingencies, claims and pending litigation have been made for probable losses and that the ultimate outcome of these actions will not have a material adverse effect on our consolidated financial position but could have a material adverse effect on the results of operations in a quarter or annual period.

**(4) Fair Value of Financial Instruments**

The carrying amounts of financial instruments including cash and cash equivalents, accounts receivable, accounts payable and short-term debt approximated fair value as of June 30, 2014 and December 31, 2013 because of the relatively short maturity of these instruments. Based on the borrowing rates currently available to the Company for debt with similar terms and remaining maturities the estimated fair value of total debt at June 30, 2014 and December 31, 2013 was \$96.9 million and \$78.0 million, respectively, based upon level two in the fair value hierarchy. The carrying value of the debt was \$95.7 million and \$76.9 million at June 30, 2014 and December 31, 2013.



**Table of Contents****(5) Debt and Financing Arrangements**

At June 30, 2014 and December 31, 2013, debt consisted of the following (in thousands):

|                                                                 | <b>June 30,<br/>2014</b> | <b>December 31,<br/>2013</b> |
|-----------------------------------------------------------------|--------------------------|------------------------------|
| Credit Agreement with Banks, described below                    | \$ 70,740                | \$ 48,312                    |
| Senior Notes under a Master Shelf Agreement,<br>described below | 25,000                   | 28,571                       |
| <b>Total debt</b>                                               | <b>95,740</b>            | <b>76,883</b>                |
| Less: current portion of long-term debt                         | 7,143                    | 7,143                        |
| <b>Long-term debt, less current portion</b>                     | <b>\$ 88,597</b>         | <b>\$ 69,740</b>             |

On June 28, 2013, the Company entered into the First Amendment to the Fourth Amended and Restated Credit Agreement with its banking group (as amended, the Restated Credit Agreement). The amendment increased the amount of the revolver from \$150 million to \$200 million and extended the term until June 2018. The amendment also reduced the interest rate pricing grid and, subject to the Company maintaining a specified leverage ratio, suspended the borrowing base. On June 28, 2013, the Company also entered into the Third Amendment to the Amended and Restated Master Shelf Agreement with its long term note holders (as amended, the Restated Master Shelf Agreement) that made changes to this agreement to conform with certain changes in the Restated Credit Agreement.

*Restated Credit Agreement*

The Restated Credit Agreement is a revolving credit facility for up to \$200 million expiring in June 2018. The Restated Credit Agreement also has an accordion feature that allows for an additional \$40 million availability, subject to lender approval. The Restated Credit Agreement provides for a LIBOR rate margin range from 125 basis points to 250 basis points, base rate margins from minus 12.5 to plus 50 basis points, letter of credit fee range from 137.5 basis points to 262.5 basis points and an unused portion fee from 20 basis points to 32.5 basis points in each case based on the Company's leverage ratio.

Under the Restated Credit Agreement, the Company must maintain certain financial covenants including a minimum fixed charge coverage ratio, a maximum leverage ratio and a minimum tangible net worth, among others. The Restated Credit Agreement also provides for a pledge by the Company of certain land and structures, certain tractors, trailers and other personal property and accounts receivable, as defined in the Restated Credit Agreement. Total bank commitments under the Restated Credit Agreement are \$200 million. If the Company's leverage ratio exceeds a 3-to-1 ratio, the bank commitments become subject to a borrowing base calculated utilizing certain pledged property, equipment and accounts receivable as defined in the Restated Credit Agreement.

At June 30, 2014, the Company had borrowings of \$70.7 million and outstanding letters of credit of \$47.1 million under the Restated Credit Agreement. At June 30, 2013, the Company had borrowings of \$59.4 million and outstanding letters of credit of \$59.1 million under the Restated Credit Agreement. The available portion of the Restated Credit Agreement may be used for general corporate purposes, including future capital expenditures, working capital and letter of credit requirements as needed.

*Restated Master Shelf Agreement*

On September 20, 2002, the Company issued \$100 million in Senior Notes under a \$125 million (amended to \$150 million in April 2005) Master Shelf Agreement with Prudential Investment Management, Inc. and certain of its affiliates. The Company issued another \$25 million in Senior Notes on November 30, 2007 and \$25 million in Senior Notes on January 31, 2008 under the same Master Shelf Agreement.

The initial \$100 million Senior Notes had a fixed interest rate of 7.38 percent. Payments due under the \$100 million Senior Notes were interest only until June 30, 2006 and at that time semi-annual principal payments began with the final payment made December 2013. The November 2007 issuance of \$25 million Senior Notes has a

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fixed interest rate of 6.14 percent. The January 2008 issuance of \$25 million Senior Notes has a fixed interest rate of 6.17 percent. Payments due for both \$25 million issuances were interest only until June 30, 2011 and at that time semi-annual principal payments began with the final payments due December 31, 2017. Under the terms of the Senior Notes, the Company must maintain certain financial covenants including a minimum fixed charge coverage ratio, a maximum leverage ratio and a minimum tangible net worth, among others.

The principal maturities of long-term debt (in thousands) are as follows:

|       | <b>Amount</b> |
|-------|---------------|
| 2014  | \$ 3,571      |
| 2015  | 7,143         |
| 2016  | 7,143         |
| 2017  | 7,143         |
| 2018  | 70,740        |
| Total | \$ 95,740     |

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

This Management's Discussion and Analysis should be read in conjunction with the accompanying unaudited condensed consolidated financial statements and our 2013 audited consolidated financial statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2013. Those consolidated financial statements include additional information about our significant accounting policies, practices and the transactions that underlie our financial results.

**Forward-Looking Statements**

The Securities and Exchange Commission (the SEC) encourages companies to disclose forward-looking information so that investors can better understand the future prospects of a company and make informed investment decisions. This Quarterly Report on Form 10-Q, including Management's Discussion and Analysis of Financial Condition and Results of Operations, contains these types of statements, which are forward-looking within the meaning of the Private Securities Litigation Reform Act of 1995. Words such as anticipate, estimate, expect, project, intend, plan, predict, believe, should and similar words or expressions are intended to identify forward-looking statements. Investors should not place undue reliance on forward-looking statements, and the Company undertakes no obligation to publicly update or revise any forward-looking statements. All forward-looking statements reflect the present expectation of future events of our management as of the date of this Quarterly Report on Form 10-Q and are subject to a number of important factors, risks, uncertainties and assumptions that could cause actual results to differ materially from those described in any forward-looking statements. These factors, risks, assumptions and uncertainties include, but are not limited to, general economic conditions including downturns in the business cycle; the creditworthiness of our customers and their ability to pay for services; competitive initiatives and pricing pressures, including in connection with fuel surcharge; the Company's need for capital and uncertainty of the credit markets; the possibility of defaults under the Company's debt agreements (including violation of financial covenants); possible issuance of equity which would dilute stock ownership; integration risks; the effect of litigation including class action lawsuits; cost and availability of qualified drivers, fuel, purchased transportation, real property, revenue equipment and other assets; governmental regulations, including but not limited to Hours of Service, engine emissions, the Compliance, Safety, Accountability (CSA) initiative, compliance with legislation requiring companies to evaluate

their internal control over financial reporting, changes in interpretation of accounting principles and Homeland Security; dependence on key employees; inclement weather; labor relations, including the adverse impact should a portion of the Company's workforce become unionized; effectiveness of Company-specific performance improvement initiatives; terrorism risks; self-insurance claims and other expense volatility; increased costs as a result of healthcare reform legislation and other financial, operational and legal risks and uncertainties detailed from time to time in the Company's SEC filings. These factors and risks are described in Part II, Item 1A. Risk Factors of the Company's Annual Report on Form 10-K for the year ended December 31, 2013, as updated by Part II, Item 1A. of this Quarterly Report on Form 10-Q.



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As a result of these and other factors, no assurance can be given as to our future results and achievements. Accordingly, a forward-looking statement is neither a prediction nor a guarantee of future events or circumstances and those future events or circumstances may not occur. You should not place undue reliance on the forward-looking statements, which speak only as of the date of this Form 10-Q. We are under no obligation, and we expressly disclaim any obligation, to update or alter any forward-looking statements, whether as a result of new information, future events or otherwise.

## **Executive Overview**

The Company's business is highly correlated to non-service sectors of the general economy. The Company's strategy is to improve profitability by increasing yield while also increasing volumes to build density in existing geography. The Company's business is labor intensive, capital intensive and service sensitive. The Company looks for opportunities to improve cost effectiveness, safety and asset utilization (primarily tractors and trailers). The pricing initiatives that were implemented in 2010 and continued since then have had a positive impact on yield and profitability. The Company continues to execute targeted sales and marketing programs along with initiatives to align costs with volumes and improve customer satisfaction. Technology continues to be an important investment that is facilitating operational efficiencies and improving Company image.

The Company's operating revenue increased by 12.9 percent in the second quarter of 2014 compared to the same period in 2013. The increase resulted from increased tonnage and effective yield management.

Consolidated operating income was \$22.7 million for the second quarter of 2014 compared to consolidated operating income of \$23.3 million in the second quarter of 2013. In the second quarter of 2014, LTL tonnage per workday was up 6.9 percent versus the prior year quarter. Diluted earnings per share were \$0.53 in the second quarter of 2014, compared to diluted earnings per share of \$0.54 in the prior year quarter. The operating ratio (operating expenses divided by operating revenue) was 93.1 percent in the second quarter of 2014 compared to 92.0 percent in the second quarter of 2013 largely due to the increase in claims and insurance expense in 2014.

The Company had \$46.9 million in cash provided by operating activities through the first six months of 2014 compared with cash provided in the amount of \$32.0 million in the prior-year period largely due to working capital fluctuations. The Company had net cash used in investing activities of \$66.7 million during the first six months of 2014 compared to \$70.8 million in the first six months of 2013, which was primarily for the purchase of revenue equipment. The Company's cash provided by financing activities was \$21.4 million through the first six months of 2014 compared to \$41.4 million provided by financing activities in the prior year period. The Company had \$70.7 million in borrowings under its revolving credit agreement, outstanding letters of credit of \$47.1 million and cash and cash equivalents balance of \$1.8 million at June 30, 2014. The Company was in compliance with the debt covenants under its debt agreements at June 30, 2014.

## **General**

The following Management's Discussion and Analysis describes the principal factors affecting the results of operations, liquidity and capital resources, as well as the critical accounting policies of Saia, Inc. and Subsidiaries (also referred to as Saia or the Company).

The Company is a transportation company headquartered in Johns Creek, Georgia providing a wide range of less-than-truckload, non-asset truckload, expedited and logistics services across the United States.

Our business is highly correlated to non-service sectors of the general economy. It also is impacted by a number of other factors as discussed under Forward Looking Statements and Part II, Item 1A. Risk Factors. The key factors that affect our operating results are the volumes of shipments transported through our network, as measured by our average daily shipments and tonnage; the prices we obtain for our services, as measured by revenue per hundredweight (a measure of yield) and revenue per shipment; our ability to manage our cost structure for capital expenditures and operating expenses such as salaries, wages and benefits; purchased transportation; claims and insurance expense; fuel and maintenance; and our ability to match operating costs to shifting volume levels.

**Table of Contents****Results of Operations****Saia, Inc. and Subsidiaries****Selected Results of Operations and Operating Statistics****For the quarters ended June 30, 2014 and 2013****(unaudited)**

|                                                           | <b>2014</b>                                                            | <b>2013</b> | <b>Percent<br/>Variance<br/>14 v. 13</b> |
|-----------------------------------------------------------|------------------------------------------------------------------------|-------------|------------------------------------------|
|                                                           | <b>(in thousands, except ratios and<br/>revenue per hundredweight)</b> |             |                                          |
| Operating Revenue                                         | \$ 330,399                                                             | \$ 292,557  | 12.9                                     |
| Operating Expenses:                                       |                                                                        |             |                                          |
| Salaries, wages and employees' benefits                   | 160,204                                                                | 144,309     | 11.0                                     |
| Purchased transportation                                  | 27,926                                                                 | 19,338      | 44.4                                     |
| Depreciation and amortization                             | 15,087                                                                 | 12,386      | 21.8                                     |
| Fuel and other operating expenses                         | 104,441                                                                | 93,265      | 12.0                                     |
| Operating Income                                          | 22,741                                                                 | 23,259      | (2.2)                                    |
| Operating Ratio                                           | 93.1%                                                                  | 92.0%       | (1.1)                                    |
| Nonoperating Expense                                      | 1,142                                                                  | 1,589       | (28.1)                                   |
| Working Capital (as of June 30, 2014 and 2013)            | 41,063                                                                 | 19,757      |                                          |
| Cash Flows provided by Operations (year to date)          | 46,875                                                                 | 31,982      |                                          |
| Net Acquisitions of Property and Equipment (year to date) | 66,656                                                                 | 70,819      |                                          |
| Operating Statistics:                                     |                                                                        |             |                                          |
| LTL Tonnage                                               | 1,021                                                                  | 955         | 6.9                                      |
| LTL Shipments                                             | 1,732                                                                  | 1,642       | 5.5                                      |
| LTL Revenue per hundredweight                             | \$ 14.85                                                               | \$ 14.16    | 4.9                                      |

**Quarter and six months ended June 30, 2014 Compared to Quarter and six months ended June 30, 2013***Revenue and volume*

Consolidated revenue increased 12.9 percent to \$330.4 million primarily as a result of increased tonnage and effective yield management. Saia's LTL revenue per hundredweight (a measure of yield) increased 4.9 percent to \$14.85 per hundredweight for the second quarter of 2014 as a result of increased rates. Saia's LTL tonnage increased 6.9 percent to 1.0 million tons. LTL shipments increased 5.5 percent to 1.7 million shipments. Approximately 75 percent of Saia's operating revenue is subject to specific customer price adjustment negotiations that occur throughout the year. The remaining 25 percent of operating revenue is subject to an annual general rate increase. On April 1, 2014, Saia implemented a 4.5 percent general rate increase for customers comprising this 25 percent of operating revenue. On July 1, 2013, Saia implemented a 5.9 percent general rate increase. Competitive factors, customer turnover and mix changes, among other things, impact the extent to which customer rate increases are retained over time.

Operating revenue includes fuel surcharge revenue from the Company's fuel surcharge program. That program is designed to reduce the Company's exposure to fluctuations in fuel prices by adjusting total freight charges to account for changes in the price of fuel. The Company's fuel surcharge is based on the average national price for diesel fuel and is reset weekly. Fuel surcharges have remained in effect for several years, are widely accepted in the industry and are a significant component of revenue and pricing. Fuel surcharges are an integral part of annual customer contract renewals which blur the distinction between base price increases and recoveries under the fuel surcharge program. Fuel surcharges represent only one portion of overall competitive price negotiations as customers may negotiate increases in base rates instead of increases in fuel surcharges or vice versa. Fuel surcharge revenue increased to 17.0% of operating revenue for the quarter ended June 30, 2014 compared to 16.7% for the quarter ended June 30, 2013.

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For the six months ended June 30, 2014, operating revenues were \$630.1 million up 11.3 percent from \$566.4 million for the six months ended June 30, 2013, primarily due to increased tonnage and effective yield management.

***Operating expenses and margin***

Consolidated operating income was \$22.7 million in the second quarter of 2014 compared to operating income of \$23.3 million in the prior year quarter. Overall, the operations were favorably impacted in 2014 by higher yield and volume. The second quarter 2014 operating ratio (operating expenses divided by operating revenue) was 93.1 percent compared to 92.0 percent for the same period in 2013. Results in the second quarter of 2014 were negatively impacted by increased accident severity.

Salaries, wages and benefits increased \$15.9 million in the second quarter of 2014 compared to the prior year period largely due to a 3 percent wage increase in July 2013 and higher wages associated with the increased tonnage. During the second quarter of 2014, claims and insurance expense was \$8.3 million higher than the previous year quarter primarily due to increased severity of accidents during the quarter. The Company can experience volatility in accident expense as a result of its self-insurance structure and \$2.0 million retention limits per occurrence. Purchased transportation increased \$8.6 million from the second quarter of 2013 primarily due to increased demand which led to higher utilization of more costly purchased transportation to meet customer needs.

***Other***

Substantially all non-operating expenses represent interest expense. Interest expense in the second quarter 2014 was lower due to a lower interest rate in 2014. The effective tax rate was 37.2 percent and 37.7 percent for the quarters ended June 30, 2014 and June 30, 2013, respectively. For the six months ended June 30, 2014, the effective tax rate was 37.7 percent compared to 34.8 percent for the six months ended June 30, 2013. The 2013 tax rate for the six months ended reflected the recognition of \$1.0 million in tax credits enacted in the first quarter of 2013 for 2012.

Net income was \$13.6 million or \$0.53 per diluted share in the second quarter of 2014 compared to a net income of \$13.5 million, or \$0.54 per diluted share, in the second quarter of 2013.

***Working capital/capital expenditures***

Working capital at June 30, 2014 was \$41.1 million which increased from working capital at June 30, 2013 of \$19.8 million.

Current assets increased by \$27.1 million as compared to June 30, 2013 and include an increase in accounts receivable of \$17.9 million along with increases in other current assets largely due to income tax receivables. The increase in current assets was more than the increase in current liabilities of \$5.8 million which was driven by an increase in claims and insurance reserves. Cash flows provided by operating activities were \$46.9 million for the six months ended June 30, 2014 versus \$32.0 million provided by operating activities for the six months ended June 30, 2013. For the six months ended June 30, 2014, cash used in investing activities was \$66.7 million versus \$70.8 million in the prior year period. For the six months ended June 30, 2014, net cash provided by financing activities was \$21.4 million compared to \$41.4 million of cash used in financing activities in the prior year period. Capital expenditures are primarily for revenue equipment.

***Outlook***

Our business remains highly correlated to the general economy and competitive pricing pressures, as well as the success of Company-specific improvement initiatives. While improved through 2012 and 2013, there remains uncertainty as to the timing and strength of economic recovery. We are continuing initiatives to increase yield, to reduce costs and improve productivity. We focus on providing top quality service and improving safety performance. If significant competitors were to cease operations and their capacity leave the market, current industry conditions could improve. However, there can be no assurance that any industry consolidation will indeed happen. Regardless of possible future consolidations, the Company continues to pursue revenue and cost

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initiatives to improve profitability. Planned revenue initiatives include, but are not limited to, building density in our current geography, targeted marketing initiatives to grow revenue in more profitable segments, as well as pricing and yield management. In recent quarters, industry wide driver shortages and capacity constraints are creating cost pressures to recruit and retain drivers as well as maintain service quality. The extent of the success of these revenue initiatives is impacted by what proves to be the underlying economic trends, competitor initiatives and other factors discussed under *Forward-Looking Statements* and Part II, Item 1A. *Risk Factors*.

On December 1, 2013, the Company reinstated the company match on the 401(k) to 50% of the employee contribution on the first 6%. Effective July 1, 2014, the Company implemented an approximately two and one-half percent salary and wage increase for all of its employees. The impact of the July 2014 compensation increase of approximately two and one-half to three percent is expected to be approximately \$14 million annually. The Company anticipates the impact of the July 2014 compensation increase to be partially offset by further productivity and efficiency gains.

If the Company builds market share, there are numerous operating leverage cost benefits. Conversely, should the economy soften from present levels, the Company plans to match resources and capacity to shifting volume levels to lessen unfavorable operating leverage. The success of cost improvement initiatives is also impacted by the cost and availability of drivers and purchased transportation, fuel, insurance claims, regulatory changes, successful implementation of profit improvement initiatives and other factors discussed under *Forward-Looking Statements* and Part II, Item 1A. *Risk Factors*.

See *Forward-Looking Statements* and Part II, Item 1A. *Risk Factors* for a more complete discussion of potential risks and uncertainties that could materially affect our future performance.

## **New Accounting Pronouncements**

On May 28, 2014, the FASB issued ASU No. 2014-09, *Revenue from Contracts with Customers*, which requires an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services. The ASU will replace most existing revenue recognition guidance in U.S. generally accepted accounting principles when it becomes effective. The new standard is effective for us on January 1, 2017. Early application is not permitted. The standard permits the use of either the retrospective or cumulative effect transition method. The Company is evaluating the effect that ASU 2014-09 will have on its consolidated financial statements and related disclosures. The Company has not yet selected a transition method nor has it completed its evaluation of the effect of the standard on its ongoing financial reporting.

## **Financial Condition**

The Company's liquidity needs arise primarily from capital investment in new equipment, land and structures, information technology and letters of credit required under insurance programs, as well as funding working capital requirements.

The Company is party to a revolving credit agreement (the Restated Credit Agreement) with a group of banks to fund capital investments, letters of credit and working capital needs. The facility provides up to \$200 million in availability, subject to a borrowing base and expires in June 2018. The Company is also a party to a long-term note agreement (the Restated Master Shelf Agreement). The Company has pledged certain real estate and facilities, tractors and trailers, accounts receivable and other assets to secure indebtedness under both agreements.

### *Restated Credit Agreement*

The Restated Credit Agreement is a revolving credit facility for up to \$200 million expiring in June 2018. The Restated Credit Agreement also has an accordion feature that allows for an additional \$40 million availability, subject to lender approval. The Restated Credit Agreement provides for a LIBOR rate margin range from 125 basis points to 250 basis points, base rate margins from minus 12.5 to plus 50 basis points, letter of credit fee range from 137.5 basis points to 262.5 basis points and an unused portion fee from 20 basis points to 32.5 basis points in each case based on the Company's leverage ratio.

Under the Restated Credit Agreement, the Company must maintain certain financial covenants including a minimum fixed charge coverage ratio, a maximum leverage ratio and a minimum tangible net worth, among others. The Restated Credit Agreement also provides for a pledge by the Company of certain land and structures, certain tractors, trailers and other personal property and accounts receivable, as defined in the Restated Credit



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Agreement. Total bank commitments under the Restated Credit Agreement are \$200 million. If the Company's leverage ratio exceeds a 3-to-1 ratio, the bank commitments become subject to a borrowing base calculated utilizing certain pledged property, equipment and accounts receivable as defined in the Restated Credit Agreement.

At June 30, 2014, the Company had borrowings of \$70.7 million and outstanding letters of credit of \$47.1 million under the Restated Credit Agreement. At June 30, 2013, the Company had borrowings of \$59.4 million and outstanding letters of credit of \$59.1 million under the Restated Credit Agreement. The available portion of the Restated Credit Agreement may be used for general corporate purposes, including future capital expenditures, working capital and letter of credit requirements as needed.

*Restated Master Shelf Agreement*

On September 20, 2002, the Company issued \$100 million in Senior Notes under a \$125 million (amended to \$150 million in April 2005) Master Shelf Agreement with Prudential Investment Management, Inc. and certain of its affiliates. The Company issued another \$25 million in Senior Notes on November 30, 2007 and \$25 million in Senior Notes on January 31, 2008 under the same Master Shelf Agreement.

The initial \$100 million Senior Notes had a fixed interest rate of 7.38 percent. Payments due under the \$100 million Senior Notes were interest only until June 30, 2006 and at that time semi-annual principal payments began with the final payment made December 2013. The November 2007 issuance of \$25 million Senior Notes has a fixed interest rate of 6.14 percent. The January 2008 issuance of \$25 million Senior Notes has a fixed interest rate of 6.17 percent. Payments due for both \$25 million issuances were interest only until June 30, 2011 and at that time semi-annual principal payments began with the final payments due January 1, 2018. Under the terms of the Senior Notes, the Company must maintain certain financial covenants including a minimum fixed charge coverage ratio, a maximum leverage ratio and a minimum tangible net worth, among others.

*Other*

Projected net capital expenditures for 2014 are approximately \$110 million. This represents an approximate \$12 million decrease from 2013 net capital expenditures of \$122 million for property and equipment. Approximately \$30 million of the remaining 2014 capital budget was committed as of June 30, 2014. Net capital expenditures pertain primarily to investments in revenue equipment, information technology, land and structures.

The Company has historically generated cash flows from operations that have funded its capital expenditure requirements. Cash flows from operating activities were \$101.3 million for the year ended December 31, 2013, while net cash used in investing activities was \$122.0 million. Cash flows provided by operating activities were \$46.9 million for the six months ended June 30, 2014; \$14.9 million higher than the prior year largely due to working capital fluctuations. The timing of capital expenditures can largely be managed around the seasonal working capital requirements of the Company. The Company believes it has adequate sources of capital to meet short-term liquidity needs through its operating cash flows and availability under the Restated Credit Agreement, subject to the Company's borrowing base and satisfaction of existing debt covenants. Future operating cash flows are primarily dependent upon the Company's profitability and its ability to manage its working capital requirements, primarily accounts receivable, accounts payable and wage and benefit accruals. The Company was in compliance with its debt covenants at June 30, 2014.

At June 30, 2014, YRC Worldwide Inc., formerly Yellow Corporation (Yellow), provided guarantees on behalf of Saia primarily for open workers' compensation claims and casualty claims incurred prior to March 1, 2000. Under the Master Separation and Distribution Agreement entered into in connection with the 100 percent tax-free distribution of

Saia shares to Yellow shareholders in 2002, Saia pays Yellow's actual cost of any collateral it provides to insurance underwriters in support of these claims at cost plus 125 basis points. At June 30, 2014, the portion of collateral allocated by Yellow to Saia in support of these claims was \$1.7 million.

In accordance with U.S. generally accepted accounting principles, our operating leases are not recorded in our consolidated balance sheet; however, the future minimum lease payments are included in the Contractual Obligations table below. See the notes to our audited consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2013 for additional information. In addition to the principal amounts disclosed in the tables below, the Company has interest obligations of approximately \$0.7 million for the remainder of 2014 and decreasing for each year thereafter based on borrowings outstanding at June 30, 2014.

**Table of Contents****Contractual Obligations**

The following tables set forth a summary of our contractual obligations and other commercial commitments as of June 30, 2014 (in millions):

|                               | Payments due by year |         |         |         |         |            |          |
|-------------------------------|----------------------|---------|---------|---------|---------|------------|----------|
|                               | 2014                 | 2015    | 2016    | 2017    | 2018    | Thereafter | Total    |
| Contractual cash obligations: |                      |         |         |         |         |            |          |
| Long-term debt obligations:   |                      |         |         |         |         |            |          |
| Revolving line of credit      | \$                   | \$      | \$      | \$      | \$ 70.7 | \$         | \$ 70.7  |
| Long-term debt                | 3.6                  | 7.1     | 7.1     | 7.2     |         |            | 25.0     |
| Operating leases              | 7.2                  | 13.2    | 10.4    | 9.0     | 6.9     | 17.0       | 63.7     |
| Purchase obligations (1)      | 34.9                 |         |         |         |         |            | 34.9     |
| Total contractual obligations | \$ 45.7              | \$ 20.3 | \$ 17.5 | \$ 16.2 | \$ 77.6 | \$ 17.0    | \$ 194.3 |

(1) Includes commitments of \$29.9 million for capital expenditures.

|                               | Amount of commitment expiration by year |         |      |      |         |            |          |
|-------------------------------|-----------------------------------------|---------|------|------|---------|------------|----------|
|                               | 2014                                    | 2015    | 2016 | 2017 | 2018    | Thereafter | Total    |
| Other commercial commitments: |                                         |         |      |      |         |            |          |
| Available line of credit (1)  | \$                                      | \$      | \$   | \$   | \$ 82.2 | \$         | \$ 82.2  |
| Letters of credit             |                                         | 48.8    |      |      |         |            | 48.8     |
| Surety bonds                  | 2.9                                     | 19.6    |      |      |         |            | 22.5     |
| Total commercial commitments  | \$ 2.9                                  | \$ 68.4 | \$   | \$   | \$ 82.2 | \$         | \$ 153.5 |

(1) Subject to the satisfaction of existing debt covenants and borrowing base requirements.

The Company has unrecognized tax benefits of approximately \$1.3 million and accrued interest and penalties of \$1.4 million related to the unrecognized tax benefits as of June 30, 2014. The Company cannot reasonably estimate the timing of cash settlement with respective taxing authorities beyond one year and accordingly has not included the amounts within the above contractual cash obligation and other commercial commitment tables.

**Critical Accounting Policies and Estimates**

The Company makes estimates and assumptions in preparing the consolidated financial statements that affect reported amounts and disclosures therein. In the opinion of management, the accounting policies that generally have the most

significant impact on the financial position and results of operations of the Company include:

**Claims and Insurance Accruals.** The Company has self-insured retention limits generally ranging from \$250,000 to \$2.0 million per claim for medical, workers' compensation, auto liability, casualty and cargo claims. The liabilities associated with the risk retained by the Company are estimated in part based on historical experience, third-party actuarial analysis with respect to workers' compensation claims, demographics, nature and severity, past experience and other assumptions. The liabilities for self-funded retention are included in claims and insurance reserves based on claims incurred with liabilities for unsettled claims and claims incurred but not yet reported being actuarially determined with respect to workers' compensation claims and with respect to all other liabilities, estimated based on management's evaluation of the nature and severity of individual claims and historical experience. However, these estimated accruals could be significantly affected if the actual costs of the Company differ from these assumptions. A significant number of these claims typically take several years to develop and even longer to ultimately settle. These estimates tend to be reasonably accurate over time; however, assumptions regarding severity of claims, medical cost inflation, as well as specific case facts can create short-term volatility in estimates.

**Revenue Recognition and Related Allowances.** Revenue is recognized on a percentage-of-completion basis for shipments in transit while expenses are recognized as incurred. In addition, estimates included in the recognition of revenue and accounts receivable include estimates of shipments in transit and estimates of future adjustments to revenue and accounts receivable for billing adjustments and collectability.

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Revenue is recognized in a systematic process whereby estimates of shipments in transit are based upon actual shipments picked up, scheduled day of delivery and current trend in average rates charged to customers. Since the cycle for pickup and delivery of shipments is generally 1-3 days, typically less than 5 percent of a total month's revenue is in transit at the end of any month. Estimates for credit losses and billing adjustments are based upon historical experience of credit losses, adjustments processed and trends of collections. Billing adjustments are primarily made for discounts and billing corrections. These estimates are continuously evaluated and updated; however, changes in economic conditions, pricing arrangements and other factors can significantly impact these estimates.

**Depreciation and Capitalization of Assets.** Under the Company's accounting policy for property and equipment, management establishes appropriate depreciable lives and salvage values for the Company's revenue equipment (tractors and trailers) based on their estimated useful lives and estimated fair values to be received when the equipment is sold or traded in. These estimates are routinely evaluated and updated when circumstances warrant. However, actual depreciation and salvage values could differ from these assumptions based on market conditions and other factors.

Long-lived assets, such as property, plant and equipment, and purchased intangible assets subject to amortization, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. If circumstances require a long-lived asset or asset group be tested for possible impairment, the Company compares undiscounted cash flows expected to be generated by that asset or asset group to its carrying value. If the carrying value of the long-lived asset or asset group is not recoverable on an undiscounted cash flow basis, impairment is recognized to the extent that the carrying value exceeds its fair value. Fair value is determined through various valuation techniques including discounted cash flow models, quoted market values and third-party independent appraisals, as deemed necessary.

**Accounting for income taxes.** Significant management judgment is required to determine (i) the provision for income taxes, (ii) whether deferred income taxes will be realized in full or in part and (iii) the liability for unrecognized tax benefits related to uncertain tax positions. Income tax expense is equal to the current year's liability for income taxes and a provision for deferred income taxes. Deferred tax assets and liabilities are recorded for the future tax effects attributable to temporary differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using the enacted tax rates expected to be applied to taxable income in the years in which those temporary differences are expected to be recovered or settled. When it is more likely that all or some portion of specific deferred income tax assets will not be realized, a valuation allowance must be established for the amount of deferred income tax assets that are determined not to be realizable. A valuation allowance for deferred income tax assets has not been deemed necessary due to our profitable operations. Accordingly, if facts or financial circumstances change and consequently impact the likelihood of realizing the deferred income tax assets, we would need to apply management's judgment to determine the amount of valuation allowance required in any given period.

These accounting policies and others are described in further detail in the notes to our audited consolidated financial statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2013.

The preparation of financial statements in accordance with U.S. generally accepted accounting principles requires management to adopt accounting policies and make significant judgments and estimates to develop amounts reflected and disclosed in the consolidated financial statements. In many cases, there are alternative policies or estimation

techniques that could be used. We maintain a thorough process to review the application of our accounting policies and to evaluate the appropriateness of the many estimates that are required to prepare the consolidated financial statements. However, even under optimal circumstances, estimates routinely require adjustment based on changing circumstances and the receipt of new or better information.

**Table of Contents****Item 3. Quantitative and Qualitative Disclosures About Market Risk**

The Company is exposed to a variety of market risks including the effects of interest rates and fuel prices. The detail of the Company's debt structure is more fully described in the notes to the consolidated financial statements set forth in the Company's Annual Report on Form 10-K for the year ended December 31, 2013. To help mitigate our risk to rising fuel prices, the Company has implemented a fuel surcharge program. This program is well established within the industry and customer acceptance of fuel surcharges remains high. Since the amount of fuel surcharge is based on average national fuel prices and is reset weekly, exposure of the Company to fuel price volatility is significantly reduced. However, the fuel surcharge may not fully offset fuel price fluctuations during periods of rapid increases or decreases in the price of fuel and is also subject to overall competitive pricing negotiations.

The following table provides information about the Company's third-party financial instruments as of June 30, 2014. The table presents principal cash flows (in millions) and related weighted average interest rates by contractual maturity dates. The fair value of the fixed rate debt (in millions) was estimated based upon the borrowing rates currently available to the Company for debt with similar terms and remaining maturities.

|                       | Expected maturity date |        |        |        |         |            | 2014    |            |
|-----------------------|------------------------|--------|--------|--------|---------|------------|---------|------------|
|                       | 2014                   | 2015   | 2016   | 2017   | 2018    | Thereafter | Total   | Fair Value |
| Fixed rate debt       | \$ 3.6                 | \$ 7.1 | \$ 7.1 | \$ 7.2 | \$      | \$         | \$ 25.0 | \$ 26.2    |
| Average interest rate | 6.16%                  | 6.16%  | 6.16%  | 6.16%  |         |            |         |            |
| Variable rate debt    | \$                     | \$     | \$     | \$     | \$ 70.7 | \$         | \$ 70.7 | \$ 70.7    |
| Average interest rate |                        |        |        |        | 2.20%   |            |         |            |

**Item 4. Controls and Procedures***Quarterly Controls Evaluation and Related CEO and CFO Certifications*

As of the end of the period covered by this Quarterly Report on Form 10-Q, the Company conducted an evaluation of the effectiveness of the design and operation of its disclosure controls and procedures (Disclosure Controls). The Disclosure Controls evaluation was performed under the supervision and with the participation of management, including the Company's Chief Executive Officer (CEO) and Chief Financial Officer (CFO).

Based upon the controls evaluation, the Company's CEO and CFO have concluded that, as of the end of the period covered by this Quarterly Report on Form 10-Q, the Company's Disclosure Controls are effective to ensure that information the Company is required to disclose in reports that the Company files or submits under the Securities Exchange Act of 1934, as amended (the Exchange Act), is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms.

During the period covered by this Quarterly Report on Form 10-Q, there were no changes in internal control over financial reporting that materially affected, or that are reasonably likely to materially affect, the Company's internal control over financial reporting.

Attached as Exhibits 31.1 and 31.2 to this Quarterly Report on Form 10-Q are certifications of the CEO and the CFO, which are required in accordance with Rule 13a-14 of the Exchange Act. This Controls and Procedures section includes the information concerning the controls evaluation referred to in the certifications and it should be read in conjunction with the certifications.

*Definition of Disclosure Controls*

Disclosure Controls are controls and procedures designed to ensure that information required to be disclosed in the Company's reports filed under the Exchange Act is recorded, processed, summarized and reported timely. Disclosure Controls are also designed to ensure that such information is accumulated and communicated to the Company's management, including the CEO and CFO, as appropriate to allow timely decisions regarding required disclosure. The Company's Disclosure Controls include components of its internal control over financial reporting which consists of control processes designed to provide reasonable assurance regarding the reliability of the Company's financial reporting and the preparation of financial statements in accordance with U.S. generally accepted accounting principles.



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*Limitations on the Effectiveness of Controls*

The Company's management, including the CEO and CFO, does not expect that its Disclosure Controls or its internal control over financial reporting will prevent all errors and all fraud. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the control system's objectives will be met. Further, the design of a control system must reflect the fact that there are resource constraints and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty and that breakdowns can occur because of simple error or mistake. Controls can also be circumvented by the individual acts of some persons, by collusion of two or more people or by management override of the controls. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

**Table of Contents****PART II. OTHER INFORMATION**

**Item 1. Legal Proceedings** For a description of all material pending legal proceedings, see Note 3 Commitments and Contingencies of the accompanying condensed consolidated financial statements.

**Item 1A. Risk Factors** Risk Factors are described in Item 1A. Risk Factors of the Company's Annual Report on Form 10-K for the year ended December 31, 2013 and there have been no material changes.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds****Issuer Purchases of Equity Securities**

| Period                               | (a)<br>Total<br>Number of<br>Shares<br>(or<br>Units)<br>Purchased (1) | (b) Average<br>Price Paid per<br>Share<br>(or<br>Unit) | (c) Total Number<br>of Shares (or Units)<br>Purchased<br>as Part<br>of Publicly<br>Announced<br>Plans<br>or<br>Programs | (d) Maximum<br>Number (or<br>Approximate Dollar<br>Value) of<br>Shares (or<br>Units) that<br>may Yet<br>be<br>Purchased<br>under<br>the Plans or Programs |
|--------------------------------------|-----------------------------------------------------------------------|--------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                      |                                                                       |                                                        |                                                                                                                         |                                                                                                                                                           |
| April 1, 2014 through April 30, 2014 | (2)                                                                   | \$ (2)                                                 |                                                                                                                         | \$                                                                                                                                                        |
| May 1, 2014 through May 31, 2014     | (3)                                                                   | (3)                                                    |                                                                                                                         |                                                                                                                                                           |
| June 1, 2014 through June 30, 2014   | (4)                                                                   | (4)                                                    |                                                                                                                         |                                                                                                                                                           |

Total

- (1) Shares purchased by the Saia, Inc. Executive Capital Accumulation Plan were open market purchases. For more information on the Saia Executive Capital Accumulation Plan, see the Registration Statement on Form S-8 (No. 333-155805) filed on December 1, 2008.
- (2) The Saia, Inc. Executive Capital Accumulation Plan sold 1,100 shares of Saia stock at an average of \$40.88 during the period of April 1, 2014 through April 30, 2014.
- (3) The Saia, Inc. Executive Capital Accumulation Plan had no sales of Saia stock during the period of May 1, 2014 through May 31, 2014.
- (4) The Saia, Inc. Executive Capital Accumulation Plan had no sales of Saia stock during the period of June 1, 2014 through June 30, 2014.

**Item 3. Defaults Upon Senior Securities** None

**Item 4. Mine Safety Disclosures** None

**Item 5. Other Information** None



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**Item 6. Exhibits**

| <b>Exhibit Number</b> | <b>Description of Exhibit</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 3.1                   | Restated Certificate of Incorporation of Saia, Inc. as amended (incorporated herein by reference to Exhibit 3.1 of Saia, Inc. s Form 8-K (File No. 0-49983) filed on July 26, 2006).                                                                                                                                                                                                                                                                                                                                                                                               |
| 3.2                   | Amended and Restated By-laws of Saia, Inc. (incorporated herein by reference to Exhibit 3.1 of Saia, Inc. s Form 8-K (File No. 0-49983) filed on July 29, 2008).                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 3.3                   | Certificate of Elimination filed with the Delaware Secretary of State on December 16, 2010 (incorporated herein by reference to Exhibit 3.1 of Saia, Inc. s Form 8-K (File No. 0-49983) filed on December 20, 2010).                                                                                                                                                                                                                                                                                                                                                               |
| 10.1                  | Second Amendment To Fourth Amended and Restated Credit Agreement, dated as of June 28, 2013, by and among Saia, Inc., BOKF, NA dba Bank of Oklahoma, N.A., as Administrative Agent and Collateral Agent, and the Banks named therein (incorporated herein by reference to Exhibit 10.1 of Saia, Inc. s Form 8-K (File No. 0-49983) filed on July 5, 2013).                                                                                                                                                                                                                         |
| 10.2                  | Fourth Amendment to Amended and Restated Master Shelf Agreement, dated as of June 28, 2013, between Saia, Inc., The Prudential Insurance Company of America and other Noteholders named therein (incorporated herein by reference to Exhibit 10.2 of Saia, Inc. s Form 8-K (File No. 0-49983) filed on July 5, 2013).                                                                                                                                                                                                                                                              |
| 31.1                  | Certification of Principal Executive Officer Pursuant to Exchange Act Rule 13a-15(e).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 31.2                  | Certification of Principal Financial Officer Pursuant to Exchange Act Rule 13a-15(e).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 32.1                  | Certification of Principal Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 32.2                  | Certification of Principal Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 101                   | The following financial information from Saia, Inc. s Quarterly Report on Form 10-Q for the quarter ended June 30, 2014, formatted in XBRL (Extensible Business Reporting Language) includes:<br>(i) Condensed Consolidated Balance Sheets as of June 30, 2014 and December 31, 2013, (ii) Condensed Consolidated Statements of Operations for the quarters and six months ended June 30, 2014 and 2013, (iii) Condensed Consolidated Statements of Cash Flows for the six months ended June 30, 2014 and 2013, and (iv) the Notes to Condensed Consolidated Financial Statements. |

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**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

SAIA, INC.

Date: August 1, 2014

/s/ James A. Darby  
James A. Darby

Vice President of Finance and

Chief Financial Officer

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**EXHIBIT INDEX**

| <b>Exhibit<br/>Number</b> | <b>Description of Exhibit</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|---------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 3.1                       | Restated Certificate of Incorporation of Saia, Inc., as amended (incorporated herein by reference to Exhibit 3.1 of Saia, Inc. s Form 8-K (File No. 0-49983) filed on July 26, 2006).                                                                                                                                                                                                                                                                                                                                                                                              |
| 3.2                       | Amended and Restated By-laws of Saia, Inc. (incorporated herein by reference to Exhibit 3.1 of Saia, Inc. s Form 8-K (File No. 0-49983) filed on July 29, 2008).                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 3.3                       | Certificate of Elimination filed with the Delaware Secretary of State on December 16, 2010 (incorporated herein by reference to Exhibit 3.1 of Saia, Inc. s Form 8-K (File No. 0-49983) filed on December 20, 2010).                                                                                                                                                                                                                                                                                                                                                               |
| 10.1                      | Second Amendment To Fourth Amended and Restated Credit Agreement, dated as of June 28, 2013, by and among Saia, Inc., BOKF, NA dba Bank of Oklahoma, N.A., as Administrative Agent and Collateral Agent, and the Banks named therein (incorporated herein by reference to Exhibit 10.1 of Saia, Inc. s Form 8-K (File No. 0-49983) filed on July 5, 2013).                                                                                                                                                                                                                         |
| 10.2                      | Fourth Amendment to Amended and Restated Master Shelf Agreement, dated as of June 28, 2013, between Saia, Inc., The Prudential Insurance Company of America and other Noteholders named therein (incorporated herein by reference to Exhibit 10.2 of Saia, Inc. s Form 8-K (File No. 0-49983) filed on July 5, 2013).                                                                                                                                                                                                                                                              |
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