

FULLER H B CO  
Form 11-K  
June 20, 2012  
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## FORM 11-K

**FOR ANNUAL REPORTS OF EMPLOYEE STOCK PURCHASE, SAVINGS  
AND SIMILAR PLANS PURSUANT TO SECTION 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

(Mark One)

**ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF  
1934**

For the fiscal year ended December 31, 2011

OR

**TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934**

For the transition period from            to

Commission file number 001-09225

**H.B. FULLER COMPANY 401(k) & RETIREMENT PLAN**

**H.B. FULLER COMPANY**

1200 Willow Lake Boulevard, P.O. Box 64683

St. Paul, Minnesota 55164-0683



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**H.B. FULLER COMPANY 401(k) & RETIREMENT PLAN**

Financial Statements and Supplemental Schedule

December 31, 2011 and 2010

(With Report of Independent Registered Public Accounting Firm Thereon)

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**H.B. FULLER COMPANY 401(k) & RETIREMENT PLAN**

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Note: Other schedules required by 29 CFR 2520.103-10 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974 have been omitted because they are not applicable.

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REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Plan Administrator

H.B. Fuller Company 401(k) & Retirement Plan

We have audited the accompanying statements of net assets available for benefits of the H.B. Fuller Company 401(k) and Retirement Plan (the Plan) as of December 31, 2011 and 2010 and the related statement of changes in net assets available for benefits for the year ended December 31, 2011. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The Plan is not required to have, nor were we engaged to perform an audit of its internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of the Plan as of December 31, 2011 and 2010 and the changes in net assets available for benefits for the year ended December 31, 2011 in conformity with accounting principles generally accepted in the United States of America.

Our audits were performed for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental information of assets (held at end of year) as of December 31, 2011 is presented for the purpose of additional analysis and is not a required part of the basic financial statements but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. The supplemental schedule is the responsibility of the Plan's management. The supplemental schedule has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

By: /s/ Baker Tilly Virchow Krause, LLP

Minneapolis, Minnesota

June 20, 2012

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**H.B. FULLER COMPANY 401(k) & RETIREMENT PLAN**

Statements of Net Assets Available for Benefits

December 31, 2011 and 2010

|                                    | <b>2011</b>    | <b>2010</b>    |
|------------------------------------|----------------|----------------|
| <b>Assets:</b>                     |                |                |
| Cash equivalents                   | \$             | \$ 25,115      |
| Investments, at fair value         | 169,864,929    | 165,940,897    |
| Notes receivable from participants | 2,454,260      | 2,334,621      |
| Employer contributions receivable  | 131,286        | 168,461        |
| <br>                               |                |                |
| Total assets                       | 172,450,475    | 168,469,094    |
| Net assets available for benefits  | \$ 172,450,475 | \$ 168,469,094 |

See accompanying notes to financial statements.

**Table of Contents****H.B. FULLER COMPANY 401(k) & RETIREMENT PLAN**

## Statement of Changes in Net Assets Available for Benefits

Year ended December 31, 2011

|  |                       |
|--|-----------------------|
| Additions:   |                       |
| Contributions:   |                       |
| Participant contributions                                | \$ 7,794,672          |
| Employer contributions                                   | 5,304,874             |
| <b>Total contributions</b>                               | <b>13,099,546</b>     |
| Investment income:                                       |                       |
| Interest   | 132,743               |
| Dividends  | 3,360,355             |
| Net appreciation in fair value of investments            | 2,664,747             |
| <b>Total investment gain</b>                             | <b>6,157,845</b>      |
| <b>Total additions</b>                                   | <b>19,257,391</b>     |
| Deductions:  |                       |
| Participant distributions and withdrawals                | (15,112,981)          |
| Administrative expense                                   | (163,029)             |
| <b>Total deductions</b>                                  | <b>(15,276,010)</b>   |
| <b>Net increase in net assets available for benefits</b> | <b>3,981,381</b>      |
| Net assets available for benefits:                       |                       |
| Beginning of year  | 168,469,094           |
| <b>End of year</b>                                       | <b>\$ 172,450,475</b> |

See accompanying notes to financial statements.

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**H.B. FULLER COMPANY 401(k) & RETIREMENT PLAN**

Notes to Financial Statements

December 31, 2011 and 2010

**(1) Description of the Plan**

The following brief description of the H.B. Fuller Company 401(k) & Retirement Plan (the Plan) is provided for general information purposes only. Participants should refer to the Plan document for more complete information regarding the Plan's definitions, benefits, eligibility, and other matters.

**(a) General**

The Plan is a contributory defined contribution plan covering all eligible employees of H.B. Fuller Company (the Employer, Plan Administrator and Plan Sponsor). The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974, as amended (ERISA).

**(b) Trustee**

Effective October 1, 2010, the trustee for the Plan is J.P. Morgan Chase Bank, N.A. (the Trustee). Prior to October 1, 2010, the Plan trustee was Wells Fargo Minnesota, N.A.

**(c) Eligibility and Contributions**

All regular full-time and part-time employees may begin contributing to the Plan as soon as administratively practicable after their date of hire and will be automatically enrolled unless elected otherwise. All qualified employees are immediately eligible for the Employer matching contribution. To become a participant in the Plan, an employee must agree to make contributions equal to 1 percent of pre-tax or after-tax compensation up to a maximum of 75 percent subject to a statutory maximum of \$16,500 for 2011. Participants who are age 50 or older, or who will become age 50 during the current Plan year, may contribute an additional pre-tax and/or after-tax amount to the Plan. The additional amount these participants may contribute during 2011 is \$5,500. Participants may also contribute amounts representing rollover distributions from other qualified retirement plans.

The Employer makes contributions to employees' accounts by matching 100 percent of an employee's contributions, up to 4 percent of the employee's eligible compensation to be allocated according to the employee's elections. A participant's contribution and Employer's contribution may be invested in any combination of participant-directed investment funds or H.B. Fuller Company Common Stock. A participant's investment option for past and future contributions can be changed daily. Investment income is allocated to all participants on the basis of their respective account balances at the close of each daily fund valuation.

A participant's voluntary contribution percentage amount can be changed or suspended at anytime. Employer matching contributions to the Plan cease during the suspension period.

All employees are eligible to receive non-elective retirement contributions up to 3 percent of the employee's eligible earnings. A participant becomes 100 percent vested in the non-elective retirement contributions after three years of credited service to the Employer, or upon age 65, disability, death or termination of the Plan.

**(d) Participant Accounts**

Each participant's account is credited with (a) the participant's contribution, (b) the Employer's matching contribution, (c) an allocation of the Plan's investment income, (d) discretionary Employer contributions and (e) rollover contributions. Allocations of the Plan's investment income



are based on account balances, as defined in the Plan document.

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**H.B. FULLER COMPANY 401(k) & RETIREMENT PLAN**

Notes to Financial Statements

December 31, 2011 and 2010

***(e) Payment of Benefits***

On termination of service due to death or retirement, a participant may elect to receive a lump-sum amount equal to the value of the participant's vested interest in his or her account as defined in the Plan agreement. If the participant terminates employment at the age of 55 or older, he or she may elect to receive their distribution in installment payments as defined by the Plan agreement. For termination of service due to disability, a participant is eligible for distribution after 12 months of permanent disability. For termination of service due to other reasons, a participant will receive a lump-sum amount equal to the value of the participant's vested interest in his or her account. The investment in H.B. Fuller Company Common Stock may be withdrawn in the form of shares of stock at the option of the Plan participant.

***(f) Vesting***

Participants are immediately vested in their contributions, rollover contributions and Employer matching contributions plus actual earnings thereon. Vesting in the Company's non-elective contribution portion of their accounts plus actual earnings thereon is based on years of eligible service. A participant is 100 percent vested after three years of credited service to the Employer, or upon age 65, disability, or death.

***(g) Notes Receivable from Participants***

Participants may borrow from their fund accounts a minimum of \$1,000 up to a maximum of \$50,000 or 50 percent of their account balance, whichever is less. The loans are collateralized by the balance in the participant's account and bear interest at rates equal to the prime rate published in Wall Street Journal on the last business day of the month immediately preceding the month in which the loan is issued (3.25 percent at December 31, 2011). This is determined at the time of the loan. The rate will remain fixed over the term of the loan, usually 5-15 years. Participant loans are collateralized by a borrower's vested account balance and are repaid through payroll deductions. Participant loans at December 31, 2011 had interest rates ranging from 3.25 percent to 9.5 percent and mature at various dates through 2026. Principal and interest are repaid ratably through payroll deductions.

***(h) Forfeitures***

Participants who terminate employment with the Employer forfeit the nonvested portion of the Employer's contribution to the participants' accounts. Amounts forfeited are used to reduce future Employer contributions. Unused forfeitures at December 31, 2011 and 2010 were \$5,555 and \$17,286, respectively. Forfeitures of \$92,674 were used to reduce Employer contributions for the year ended December 31, 2011.

***(i) Plan Termination***

Although it has no intention to do so, the Employer may, at any time, by action of its board of directors, terminate the Plan or discontinue contributions. Upon termination or discontinuance of contributions, all Employer contribution amounts in participant accounts will become fully vested.

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**H.B. FULLER COMPANY 401(k) & RETIREMENT PLAN**

Notes to Financial Statements

December 31, 2011 and 2010

***(j) Plan Amendments and Other Plan Changes***

Effective January 1, 2010, Subsection 7.1(C) of the Plan which relates to Hardship Withdrawals from Pre-Tax Contribution Account was amended.

Subsection (D) was added to Section 7.2 of the Plan. This relates to Other In-Service Withdrawals and is effective January 1, 2010.

Effective January 10, 2010, Subsection 4.1(B)(2) of the Plan which relates to Pre-Tax Contributions was amended. This Subsection discusses the automatic contribution arrangement.

On December 17, 2010 the Plan was restated to integrate prior amendments and include the following changes:

- a. Provided for October 2010 plan name change from H.B. Fuller Company Thrift Plan to H.B. Fuller Company 401(k) & Retirement Plan .
- b. Integrated EGTRRA changes (compensation limits, eligible rollover distributions, top heavy provisions).
- c. Integrated 401(a)(9) required minimum distribution provisions.
- d. Revised direct rollover provisions to treat non-spouse beneficiaries as distributions.
- e. Updated assignment or alienation of benefits provisions.
- f. Revised military service provisions to comply with HEART Act.
- g. Removed Exhibit B (EGTRRA appendix).
- h. Increased the maximum percentage for contributions from 25% to 75%.
- i. Type of catch-up election changed from separate to combined.
- j. Types of rollover contributions allowed are now qualified plans, conduit IRA, 457 plans, and traditional IRA.

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k. Terminated participants are now allowed to make loan repayments via ACH.

l. Partial prepayments of loans are allowed.

Effective June 1, 2011, Section 4.6 is amended to restate subsection (C)(2) to include any Participant who is accruing an additional benefit under the H.B. Fuller Legacy Pension Plan.

### **(2) Summary of Significant Accounting Policies**

#### ***(a) Basis of Accounting***

The accompanying financial statements are presented on the accrual basis of accounting in accordance with U.S. generally accepted accounting principles.

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**H.B. FULLER COMPANY 401(k) & RETIREMENT PLAN**

Notes to Financial Statements

December 31, 2011 and 2010

***(b) Investment Valuation and Income Recognition***

The fair values of the Plan's investments in H.B. Fuller Company Common Stock are based on published quotations. The fair values of investments in securities of unaffiliated issuers are based on quoted market prices. Securities transactions are recorded on the trade date. The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the valuation methods are considered appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date. There have been no changes in the methodologies used at December 31, 2011.

***(c) Net Appreciation in the Fair Value of Investments***

The Plan presents in the Statement of Changes in Net Assets Available for Benefits, the net appreciation in the fair value of investments, which consists of the realized gains or losses and the unrealized appreciation (depreciation) on those investments.

***(d) Contributions***

Participant contributions are recorded in the period the Employer makes the payroll deductions. Employer-matching contributions are recorded based on participant contributions.

***(e) Concentration of Market Risk***

At December 31, 2011 and 2010, approximately 27 percent of the Plan's net assets available for benefits were invested in the common stock of H.B. Fuller Company. The underlying value of the H.B. Fuller Company Common Stock is entirely dependent upon the performance of H.B. Fuller Company and the market's evaluation of such performance. It is at least reasonably possible that changes in the fair value of H.B. Fuller Company Common Stock in the near term could materially affect participants' account balances and the amounts reported in the statements of net assets available for benefits and the statement of changes in net assets available for benefits.

***(f) Distributions to Participants***

Distributions to participants are recorded when the distribution is made.

***(g) Notes Receivable from Participants***

Participant loans are reported at current value. Current value is defined by ERISA as the sum of the unpaid principal balance plus accrued but unpaid interest.

***(h) Plan Expenses***

The administrative expenses of the Plan are paid by the Plan participants. Certain asset management and administrative fees of the Plan are charged against the Plan's investment income.



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Notes to Financial Statements

December 31, 2011 and 2010

**(i) Use of Estimates**

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of net assets available for benefits and changes therein, and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of investment earnings and expenses during the reporting period. Actual results could differ from those estimates.

**(j) Risks and Uncertainties**

The Plan provides for various investment options in any combination of stocks, bonds, and other investment securities. Investment securities are exposed to various risks, such as interest rate, market, and credit. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the value of investment securities, it is at least reasonably possible that changes in risks in the near term would materially affect participants' account balances and the amounts reported in the Statements of Net Assets Available for Benefits and the Statement of Changes in Net Assets Available for Benefits.

**(3) Investments**

Investments, at contract value, include the following at December 31, 2011 and 2010:

|   | 2011           | 2010           |
|---|----------------|----------------|
| H.B. Fuller Company common stock,<br>2,017,260 and 2,197,182 shares, respectively | \$ 46,619,053* | \$ 45,086,173* |
| PIMCO Total Return Bond Fund<br>1,088,441 and 1,098,606 shares, respectively      | 11,831,356*    | 11,919,870*    |
| Vanguard Target Retirement Fund<br>72,558 and 10,087 shares, respectively         | 836,598        | 113,777        |
| Vanguard Target Retirement 2005 Fund<br>8,923 and 19,403 shares, respectively     | 106,897        | 227,591        |
| Vanguard Target Retirement 2020<br>201,651 and 166,976 shares, respectively       | 4,373,817      | 3,690,172      |
| Vanguard Target Retirement 2030<br>125,718 and 107,084 shares, respectively       | 2,630,012      | 2,321,579      |
| Vanguard Target Retirement 2040<br>38,174 and 18,973 shares, respectively         | 782,557        | 407,915        |
| Vanguard Target Retirement 2050<br>11,428 and 23,742 shares, respectively         | 233,254        | 508,087        |
| Vanguard Target Retirement 2010<br>109,870 and 119,918 shares, respectively       | 2,464,385      | 2,675,377      |
| Vanguard Target Retirement 2015<br>250,727 and 236,161 shares, respectively       | 3,083,948      | 2,933,123      |
| Vanguard Target Retirement 2025<br>258,007 and 224,372 shares, respectively       | 3,165,740      | 2,831,569      |
| Vanguard Target Retirement 2035<br>145,328 and 76,594 shares, respectively        | 1,818,059      | 1,002,621      |
|   | 635,398        | 425,694        |

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Vanguard Target Retirement 2045  
49,370 and 31,533 shares, respectively  
Vanguard Target Retirement 2055  
1,241 shares

27,137



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Notes to Financial Statements

December 31, 2011 and 2010

|  |                |                |
|--|----------------|----------------|
| Dodge & Cox International Stock Fund<br>207,481 and 213,057 shares, respectively             | 6,066,756      | 7,608,250      |
| PIMCO All Asset<br>124,277 and 69,816 shares, respectively                                   | 1,434,156      | 841,280        |
| Vanguard Institutional Index<br>147,453 and 143,885 shares, respectively                     | 16,963,037*    | 16,548,162*    |
| American Beacon Large Cap Value<br>232,496 and 225,360 shares, respectively                  | 4,319,771      | 4,394,517      |
| Harbor Capital Appreciation<br>224,311 and 236,160 shares, respectively                      | 8,277,058*     | 8,671,790*     |
| Vanguard Mid-Cap Index Fund<br>389,483 and 394,668 shares, respectively                      | 7,668,913      | 8,035,436      |
| DFA U.S. Targeted Value Portfolio<br>230,867 and 215,196 shares, respectively                | 3,541,501      | 3,578,707      |
| Stephens Small Cap Growth<br>1,013,419 and 762,058 shares, respectively                      | 12,059,691*    | 9,655,278*     |
| William Blair Institutional International Growth<br>387,773 and 395,872 shares, respectively | 4,804,508      | 5,688,682      |
| Vanguard Prime Money Market<br>26,121,327 and 26,775,248 shares, respectively                | 26,121,327*    | 26,775,247*    |
|  | \$ 169,864,929 | \$ 165,940,897 |

\* Represents 5% or more of the Plan's net assets available for benefits at the end of the Plan year.

During 2011, the Plan's investments (including gains and losses on investments bought and sold, as well as held, during the year) appreciated in value by \$2,664,747 as follows:

|                                      |              |
|--------------------------------------|--------------|
| H.B. Fuller Company Common Stock     | \$ 6,104,982 |
| PIMCO Total Return Bond Fund         | 3,124        |
| Dodge & Cox International Stock Fund | (1,284,641)  |
| Vanguard Target Retirement Fund      | 12,690       |
| Vanguard Target Retirement 2005      | 453          |
| Vanguard Target Retirement 2020      | (92,660)     |
| Vanguard Target Retirement 2030      | (103,703)    |
| Vanguard Target Retirement 2040      | (44,951)     |
| Vanguard Target Retirement 2050      | 2,126        |
| Vanguard Target Retirement 2010      | 5,322        |
| Vanguard Target Retirement 2015      | (20,924)     |
| Vanguard Target Retirement 2025      | (86,817)     |
| Vanguard Target Retirement 2035      | (44,226)     |
| Vanguard Target Retirement 2045      | (27,413)     |
| Vanguard Target Retirement 2055      | 1,652        |
| PIMCO All Asset                      | (80,996)     |
| Vanguard Institutional Index         | (18,851)     |

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|                                 |           |
|---------------------------------|-----------|
| American Beacon Large Cap Value | (206,372) |
| Harbor Capital Appreciation     | (56,581)  |

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Notes to Financial Statements

December 31, 2011 and 2010

|  |              |
|--|--------------|
| Vanguard Mid-Cap Index Fund                      | (213,725)    |
| DFA U.S. Targeted Value Portfolio                | (167,062)    |
| Stephens Small Cap Growth                        | (273,184)    |
| William Blair Institutional International Growth | (743,496)    |
|  | \$ 2,664,747 |

**(4) Tax Status**

The Internal Revenue Service has determined and informed the Employer by a letter dated March 19, 2004 that the Plan is designed in accordance with applicable sections of the Internal Revenue Code (IRC). The Plan has been amended since receiving the determination letter. However, the Plan Administrator believes that the Plan is currently designed and being operated in compliance with the applicable requirements of the IRC. Therefore no provision for income taxes has been included in the Plan's financial statements.

U.S. generally accepted accounting principles require Plan management to evaluate tax positions taken by the Plan. The financial statements effects of a tax position are recognized when the position is more likely than not, based on the technical merits, to be sustained upon examination by the IRS. The Plan Administrator has analyzed the tax positions taken by the Plan, and has concluded that as of December 31, 2011 and 2010, there are no uncertain positions taken or expected to be taken. The Plan has recognized no interest or penalties related to uncertain tax positions. The Plan is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress. The Plan Administrator believes the Plan is no longer subject to income tax examinations for years prior to 2009.

**(5) Related-party and Party-in-interest Transactions**

Plan investments include H.B. Fuller Company Common Stock which is invested in shares of common stock of the Employer. H.B. Fuller Company is the Plan Sponsor and, therefore, these transactions qualify as party-in-interest. Purchases and sales of H.B. Fuller Company Common Stock for the year ended December 31, 2011 amounted to \$8,452,734 and \$10,745,532, respectively. The fair value of H.B. Fuller Company common stock was \$46,619,053 and \$45,086,173 as of December 31, 2011 and 2010, respectively.

The Plan allows participants to borrow from their fund accounts and, therefore, these transactions qualify as a party-in-interest. Notes receivable from participants were \$2,454,260 and \$2,334,621 as of December 31, 2011 and 2010, respectively.

**(6) Fair Value Measurements**

The following tables present information about our financial assets and liabilities that are measured at fair value on a recurring basis as of December 31, 2011 and 2010, and indicates the fair value hierarchy of the valuation techniques utilized to determine such fair value. The hierarchy is broken down into three levels. Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities. Level 2 inputs include data points that are observable such as quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, and inputs (other than quoted prices) such as interest rates and yield curves that are observable for the asset or liability, either directly or indirectly. Level 3 inputs are unobservable data points for the asset or liability, and include situations where there is little, if any, market activity for the asset or liability.

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Notes to Financial Statements

December 31, 2011 and 2010

| As of December 31, 2011:   |                       |                       |           |           |
|----------------------------|-----------------------|-----------------------|-----------|-----------|
| Description                | Total                 | Level 1               | Level 2   | Level 3   |
| <b>Investments:</b>        |                       |                       |           |           |
| Equities                   | \$ 46,619,052         | \$ 46,619,052         | \$        | \$        |
| Large Cap Equity Funds     | 29,559,867            | 29,559,867            |           |           |
| Mid-Cap Equity Funds       | 7,668,913             | 7,668,913             |           |           |
| Small Cap Equity Funds     | 15,601,192            | 15,601,192            |           |           |
| International Equity Funds | 10,871,264            | 10,871,264            |           |           |
| Balanced Funds             | 21,591,958            | 21,591,958            |           |           |
| Fixed Income Funds         | 11,831,356            | 11,831,356            |           |           |
| Cash                       | 26,121,327            | 26,121,327            |           |           |
| <b>Total Investments</b>   | <b>\$ 169,864,929</b> | <b>\$ 169,864,929</b> | <b>\$</b> | <b>\$</b> |

| As of December 31, 2010:   |                       |                       |           |           |
|----------------------------|-----------------------|-----------------------|-----------|-----------|
| Description                | Total                 | Level 1               | Level 2   | Level 3   |
| <b>Investments:</b>        |                       |                       |           |           |
| Equities                   | \$ 45,086,173         | \$ 45,086,173         | \$        | \$        |
| Large Cap Equity Funds     | 29,614,468            | 29,614,468            |           |           |
| Mid-Cap Equity Funds       | 8,035,436             | 8,035,436             |           |           |
| Small Cap Equity Funds     | 13,233,985            | 13,233,985            |           |           |
| International Equity Funds | 13,296,932            | 13,296,932            |           |           |
| Balanced Funds             | 17,978,786            | 17,978,786            |           |           |
| Fixed Income Funds         | 11,919,870            | 11,919,870            |           |           |
| Cash                       | 26,775,247            | 26,775,247            |           |           |
| <b>Total Investments</b>   | <b>\$ 165,940,897</b> | <b>\$ 165,940,897</b> | <b>\$</b> | <b>\$</b> |

**(7) Subsequent Events**

The Plan has evaluated subsequent events through the date the financial statements were issued. No subsequent events have taken place that meet the definition of a subsequent event that requires disclosure in this filing.

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Schedule H, line 4i Schedule of Assets (Held at End of Year)

December 31, 2011

EIN 41-0268370

Plan Number 003

| (a) | (b)<br>Identity of issuer,<br>borrower, or<br>similar party | (c)<br>Description | Units/<br>Shares | (d)<br>Cost | (e)<br>Current<br>value |
|-----|---|--------------------|------------------|-------------|-------------------------|
| *   | H.B. Fuller Company   | Common Stock       | 2,017,260        | **          | \$ 46,619,053           |
|     | PIMCO Total Return Bond Fund                                | Mutual Fund        | 1,088,441        | **          | 11,831,356              |
|     | Vanguard Target Retirement Fund                             | Mutual Fund        | 72,558           | **          | 836,598                 |
|     | Vanguard Target Retirement 2005 Fund                        | Mutual Fund        | 8,923            | **          | 106,897                 |
|     | Vanguard Target Retirement 2020 Fund                        | Mutual Fund        | 201,651          | **          | 4,373,817               |
|     | Vanguard Target Retirement 2030 Fund                        | Mutual Fund        | 125,718          | **          | 2,630,012               |
|     | Vanguard Target Retirement 2040 Fund                        | Mutual Fund        | 38,174           | **          | 782,557                 |
|     | Vanguard Target Retirement 2050 Fund                        | Mutual Fund        | 11,428           | **          | 233,254                 |
|     | Vanguard Target Retirement 2010 Fund                        | Mutual Fund        | 109,870          | **          | 2,464,385               |
|     | Vanguard Target Retirement 2015 Fund                        | Mutual Fund        | 250,727          | **          | 3,083,948               |
|     | Vanguard Target Retirement 2025 Fund                        | Mutual Fund        | 258,007          | **          | 3,165,740               |
|     | Vanguard Target Retirement 2035 Fund                        | Mutual Fund        | 145,328          | **          | 1,818,059               |
|     | Vanguard Target Retirement 2045 Fund                        | Mutual Fund        | 49,370           | **          | 635,398                 |
|     | Vanguard Target Retirement 2055 Fund                        | Mutual Fund        | 1,241            | **          | 27,137                  |
|     | Dodge & Cox Int 1 Stock Fund                                | Mutual Fund        | 207,481          | **          | 6,066,756               |
|     | PIMCO All Asset Fund  | Mutual Fund        | 124,277          | **          | 1,434,156               |
|     | Vanguard Institutional Index Fund                           | Mutual Fund        | 147,453          | **          | 16,963,037              |
|     | American Beacon Large Cap Value Fund                        | Mutual Fund        | 232,496          | **          | 4,319,771               |
|     | Harbor Capital Appreciation Fund                            | Mutual Fund        | 224,311          | **          | 8,277,058               |
|     | Vanguard Mid-Cap Index Fund                                 | Mutual Fund        | 389,483          | **          | 7,668,913               |
|     | DFA U.S. Targeted Value Portfolio Fund                      | Mutual Fund        | 230,867          | **          | 3,541,501               |
|     | Stephens Small Gap Growth Fund                              | Mutual Fund        | 1,013,419        | **          | 12,059,691              |
|     | William Blair Instit. Int 1 Growth Fund                     | Mutual Fund        | 387,773          | **          | 4,804,508               |

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|   |                                  |  |            |    |                |
|---|----------------------------------|--|------------|----|----------------|
|   | Vanguard Prime Money Market Fund | Mutual Fund  | 26,121,327 | ** | 26,121,327     |
| * | Participant loans                | Participant loans receivable, interest at 3.25% to 9.5%, due at various dates through 2026 |            | \$ | 2,454,260      |
|   |                                  | Total investments  |            |    | \$ 172,319,189 |

\* Represents party-in-interest.

\*\* Cost omitted for participant directed investments

See accompanying report of independent registered public accounting firm.

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**EXHIBITS**

The following documents are filed as exhibits to this Report:

| Exhibit No. | Document  |
|-------------|---|
| (23)        | Consent of Independent Registered Public Accounting Firm<br><b>SIGNATURES</b> |

Pursuant to the requirements of the Securities Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

**H.B. FULLER COMPANY 401(k) & RETIREMENT PLAN**

Date: June 20, 2012

By: /s/ Douglas S. Parr  
(Director, Global Total Rewards, on behalf of  
  
James J. Owens, Plan Administrator)