NTT DOCOMO INC Form 6-K January 30, 2008 Table of Contents

# **UNITED STATES**

# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# FORM 6-K

# REPORT OF FOREIGN PRIVATE ISSUER PURSUANT TO RULE 13a-16 OR 15d-16 UNDER THE SECURITIES EXCHANGE ACT OF 1934

For the month of January, 2008

Commission File Number: 001-31221

Total number of pages: 53

# NTT DoCoMo, Inc.

(Translation of registrant s name into English)

Sanno Park Tower 11-1, Nagata-cho 2-chome

Chiyoda-ku, Tokyo 100-6150

Japan

(Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F x Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1):

*Note:* Regulation S-T Rule 101(b)(1) only permits the submission in paper of a Form 6-K if submitted solely to provide an attached annual report to security holders.

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7):

Note: Regulation S-T Rule 101(b)(7) only permits the submission in paper of a Form 6-K if submitted to furnish a report or other document that the registrant foreign private issuer must furnish and make public under the laws of the jurisdiction in which the registrant is incorporated, domiciled or legally organized (the registrant s home country), or under the rules of the home country exchange on which the registrant s securities are traded, as long as the report or other document is not a press release, is not required to be and has not been distributed to the registrant s security holders, and, if discussing a material event, has already been the subject of a Form 6-K submission or other Commission filing on EDGAR.

Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes " No x

If Yes is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b): 82-

Information furnished in this form:

- 1. <u>Earnings Release for the Nine Months Ended December 31, 2007</u>
- 2. <u>Materials presented in conjunction with the earnings release dated January 29, 2008 announcing the company</u> s results for The Nine <u>Months ended December 31, 2007</u>

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

NTT DoCoMo, Inc.

Date: January 29, 2008 By: /s/ Yoshikiyo Sakai Yoshikiyo Sakai

**Head of Investor Relations** 

3:00 P.M. JST, January 29, 2008

NTT DoCoMo, Inc.

Earnings Release for the Nine Months Ended December 31, 2007

Consolidated financial results of NTT DoCoMo, Inc. and its subsidiaries (collectively we or DoCoMo) for the nine months ended December 31, 2007 (April 1, 2007 to December 31, 2007), are summarized as follows.

#### << Highlights of Financial Results >>

For the nine months ended December 31, 2007, operating revenues were \(\frac{\pmathbf{x}}{3}\),522.0 billion (down 2.1% compared to the same period of the prior year), operating income was \(\frac{\pmathbf{x}}{625.0}\) billion (down 7.7% compared to the same period of the prior year), income before income taxes was \(\frac{\pmathbf{x}}{628.7}\) billion (down 7.6% compared to the same period of the prior year) and net income was \(\frac{\pmathbf{x}}{376.5}\) billion (down 6.7% compared to the same period of the prior year).

Earnings per share were \(\frac{\pmax}{8}\),714.79 (down 4.8% compared to the same period of the prior year) and EBITDA margin\* was 34.3% (down 0.3 point compared to the same period of the prior year).

Notes:

- 1. Consolidated financial statements in this release are unaudited.
- 2. Amounts in this release are rounded off.
- \* EBITDA and EBITDA margin, as we use them, are different from EBITDA as used in Item 10(e) of Regulation S-K and may not be comparable to similarly titled measures used by other companies. For an explanation of our definition of EBITDA and EBITDA margin, see the reconciliations to the most directly comparable financial measures calculated and presented in accordance with GAAP on page 18.

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#### << Comment from Masao Nakamura, President and CEO >>

In the third quarter of the fiscal year ending March 31, 2008, we introduced new handset purchase methods, the Value Course and Basic Course, in conjunction with the release of our latest FOMA 905i series phones, in an effort to encourage customers to migrate to the new purchase methods, which we believe are more appropriate for the current state of the Japanese cellular phone market. The Value Course, in particular, got off to a good start, with more than two million customers choosing to buy a handset using this method in just two months after its launch. The new discount services, Fami-wari MAX 50, Hitoridemo Discount 50, and Office-wari MAX 50, which were introduced in the summer of 2007, have also been received favorably, and their combined subscription count reached approximately 17.6 million as of December 31, 2007, accounting for over 30% of our total cellular subscriptions. Meanwhile, our cellular churn rate for the third quarter dropped to 0.74%, demonstrating that these new measures are beginning to deliver tangible results.

As for the financial results for the first three quarters of the fiscal year ending March 31, 2008, both operating revenues and operating income decreased compared to the same period of the last fiscal year to \(\frac{\pmathbf{x}}{3},522.0\) billion and \(\frac{\pmathbf{x}}{625.0}\) billion, respectively, despite the reduction in distributor commissions achieved by the introduction of new handset purchase methods and other measures. This decline is mainly attributable to the decrease in cellular services revenues, which were impacted by the new discount services launched simultaneously with the new purchase methods and other factors.

In the coming spring, we plan to release 13 new models in the FOMA 705i lineup comprising a wide variety of handsets featuring distinctive designs and functionality. By introducing these new models after our FOMA 905i handsets, which are equipped with a full range of state-of-the-art functions, for instance, high-speed data access, international roaming and one-segment TV capabilities, we intend to further enrich our handset portfolio to cater to the demands of broader user segments and accelerate the uptake of the new purchase methods and discount services. On the service front, we have endeavored to improve customer satisfaction, for example, by expanding the coverage of FOMA High-Speed service that provides transmission speeds of up to 3.6Mbps to 97% of the populated areas in Japan, so that our customers can download video, music and other large-capacity contents more comfortably.

While the competitive environment is expected to remain harsh, we are committed to taking up the challenge to create new values and move one step ahead by undertaking various measures, including the option to collaborate with external partners, with the goal to transform cellular phones into a lifestyle infrastructure closely tied to people s everyday lives.

# << 1. Operating Results >>

#### 1. Business Overview

#### (1) Results of operations

			Billior	ıs of yen			
	(UNAUDITED)	(UNAUDITED)					
	Nine months ended	Nine months ended					
	December 31, 2006	December 31, 2007		Increase (Decrease			ear ended ch 31, 2007
Operating revenues	¥ 3,597.0	¥ 3,522.0	¥	(75.0)	(2.1)%	¥	4,788.1
Operating expenses	2,920.1	2,897.0		(23.1)	(0.8)		4,014.6
Operating income	676.9	625.0		(51.9)	(7.7)		773.5
Other income (expense)	3.8	3.7		(0.1)	(1.8)		(0.6)
Income before income taxes	680.7	628.7		(52.0)	(7.6)		772.9
Income taxes	276.7	253.3		(23.5)	(8.5)		313.7
Equity in net income (losses) of affiliates	(0.2)	1.2		1.4			(1.9)
Minority interests in consolidated subsidiaries	(0.0)	(0.1)		(0.1)	(254.3)		(0.0)
Net income	¥ 403.7	¥ 376.5	¥	(27.2)	(6.7)%	¥	457.3

#### (2) Operating revenues

	Billions of yen				
	(UNAUDITED)	(UN	AUDITED)		
	Nine months ende	Nine r	nonths ended		
	December 31,	Dec	cember 31,	Increa	
	2006		2007	(Decrea	se)
Wireless services	¥ 3,248.8	¥	3,158.7	¥ (90.1)	(2.8)%
Cellular services revenues	3,157.6		3,060.5	(97.1)	(3.1)
- Voice revenues	2,238.5		2,041.6	(196.9)	(8.8)
Including: FOMA services	1,308.3		1,582.6	274.2	21.0
- Packet communications revenues	919.1		1,018.9	99.8	10.9
Including: FOMA services	697.5		921.1	223.6	32.1
PHS services revenues	18.4		9.4	(9.0)	(49.1)
Other revenues	72.8		88.9	16.1	22.1
Equipment sales	348.3		363.3	15.1	4.3
Total operating revenues	¥ 3,597.0	¥	3,522.0	¥ (75.0)	(2.1)%

Notes:

- Cellular services revenues for the nine months ended December 31, 2006 reflect the impact of changes in estimates
  regarding initially recognizing as revenues the portion of Nikagetsu Kurikoshi (two-month carry-over) allowances that are
  estimated to expire.
- 2. Voice revenues include data communications revenues through circuit switching systems.

Operating revenues totaled ¥3,522.0 billion (down 2.1% compared to the same period of the prior year).

Cellular services revenues decreased to \$3,060.5 billion (down 3.1% compared to the same period of the prior year), due to the penetration of expanded discount programs called Fami-wari MAX 50 and Hitoridemo Discount 50, both of which were introduced in August 2007, and the adverse impact of changes in estimates regarding initially recognizing as revenues during the same period of the prior year the portion of Nikagetsu Kurikoshi (two-month carry-over) allowances that are estimated to expire.

Voice revenues from FOMA services increased to ¥1,582.6 billion (up 21.0% compared to the same period of the prior year) and packet communications revenues from FOMA services increased to ¥921.1 billion (up 32.1% compared to the same period of the prior year) owing to a significant increase in the number of FOMA services subscriptions to 42.08 million (up 31.0% compared to the same period of the prior year).

Equipment sales totaled \$363.3 billion (up 4.3% compared to the same period of the prior year), due to the introduction of new handset-purchase methods called Value Course and Basic Course in November 2007.

(3) Operating expenses

 $\label{eq:billions} \textbf{Billions of yen} \\ \textbf{(UNAUDITED)} \qquad \textbf{(UNAUDITED)}$ 

	Nine months ended Nine months ended				
	December 31,	De	cember 31,	Increa	ise
	2006		2007	(Decre	ase)
Personnel expenses	¥ 188.8	¥	186.7	¥ (2.1)	(1.1)%
Non-personnel expenses	1,860.4		1,815.6	(44.8)	(2.4)
Depreciation and amortization	537.4		558.0	20.6	3.8
Loss on disposal of property, plant and equipment and					
intangible assets	35.5		43.5	8.0	22.7
Communication network charges	270.7		264.1	(6.6)	(2.4)
Taxes and public dues	27.4		29.2	1.8	6.4
Total operating expenses	¥ 2,920.1	¥	2,897.0	¥ (23.1)	(0.8)%

Operating expenses were \(\frac{\text{\frac{4}}}{2}\),897.0 billion (down 0.8% compared to the same period of the prior year).

Personnel expenses were ¥186.7 billion (down 1.1% compared to the same period of the prior year). The number of employees as of December 31, 2007 was 22,027.

Non-personnel expenses decreased to ¥1,815.6 billion (down 2.4% compared to the same period of the prior year). The introduction of new handset-purchase methods resulted in a decrease in commissions paid to sales agents while a decrease in procurement cost per handset reduced the total cost of equipment sold.

Depreciation and amortization increased to ¥558.0 billion (up 3.8% compared to the same period of the prior year) following intensive capital expenditures for expansion of FOMA service areas in the prior fiscal year.

#### (4) Operating income

Operating income decreased to \(\frac{4}{25.0}\) billion (down 7.7\% compared to the same period of the prior year).

# (5) Income before income taxes

Income before income taxes decreased to \$628.7 billion (down 7.6% compared to the same period of the prior year), due to a decrease in operating income.

#### (6) Net income

Net income was ¥376.5 billion (down 6.7% compared to the same period of the prior year).

#### 2. Key Performance Indicators

#### (1) Number of subscriptions and other indicators

<number by="" of="" services="" subscriptions=""></number>	Ten thousand subscriptions				
			Incr	ease	
	March 31, 2007	December 31, 2007	(Decr	ease)	
Cellular (FOMA+mova) services	5,262	5,315	53	1.0%	
Cellular (FOMA) services	3,553	4,208	655	18.4	
Cellular (mova) services	1,709	1,107	(602)	(35.2)	
i-mode services	4,757	4,783	26	0.5	
PHS services	45	16	(30)	(65.7)	

Note:

Number of i-mode subscriptions = Cellular (FOMA) i-mode subscriptions + Cellular (mova) i-mode subscriptions

<Number of handsets sold and Churn rate>

		Ten thousand units/%		
	Nine months ended December 31, 2006	Nine months ended December 31, 2007	Increase (Decrease	
Cellular (FOMA+mova) services	1,868	1,932	64	3.4%
Cellular (FOMA) services				
New FOMA subscription	377	439	62	16.5
	692	514	(179)	(25.8)

FOMA subscription by mova

subscribers	

Handset upgrade by FOMA				
subscribers	623	941	318	51.0
Cellular (mova) services				
New mova subscription	73	17	(56)	(77.0)
Handset upgrade by mova subscribers	103	21	(82)	(79.4)
Churn Rate	0.72%	0.85%	0.13point	

Note:

Number of handsets sold includes the number of subscriptions with unsubscribed handsets brought by the subscribers.

The aggregate number of cellular (FOMA+mova) services subscriptions was 53.15 million as of December 31, 2007, an increase of 0.53 million compared to the number as of March 31, 2007. The increase derived from our continued efforts to strengthen total competitiveness from a customer-centric viewpoint, including the offering of expanded discount programs such as Fami-wari MAX 50, the introduction of a new handset-purchase method called Value Course and a discounted billing plan called Value Plan, the enrichment of our handset lineup and network services and the enhancement of network quality.

Due to the steady migration of subscribers from mova services to FOMA services, the number of FOMA services subscriptions increased to 42.08 million, up 6.55 million since March 31, 2007, and the proportion of FOMA services subscriptions to the aggregate cellular (FOMA+mova) subscriptions increased to 79.2% as of December 31, 2007.

The number of handsets sold (FOMA+mova) increased to 19.32 million units (up 3.4% compared to the same period of the prior year).

The churn rate for cellular (FOMA+mova) services for the nine months ended December 31, 2007 was 0.85% (up 0.13 point compared to the same period of the prior year), due to the impact of the Mobile Number Portability.

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#### (2) Trend of ARPU and other operation data

#### Yen/Minutes/Ten thousand subscriptions

	Nine months endedNine months ended				
	December 31,	Dec	ember 31,	Incre	ase
	2006		2007	(Decre	ease)
Aggregate ARPU* (FOMA+mova)	¥ 6,760	¥	6,470	¥ (290)	(4.3)%
Voice ARPU	4,780		4,290	(490)	(10.3)
Packet ARPU	1,980		2,180	200	10.1
Aggregate ARPU (FOMA)	8,000		7,160	(840)	(10.5)
Voice ARPU	5,200		4,510	(690)	(13.3)
Packet ARPU	2,800		2,650	(150)	(5.4)
MOU* (FOMA+mova) (minutes)	146		140	(6)	(4.1)

	December			
	31,	December 31,	Incre	ase
	2006	2007	(Decre	ease)
Number of i-channel subscriptions (ten thousand)	812	1,495	683	84.1%
Number of subscriptions for flat-rate billing plans for				
unlimited i-mode usage (ten thousand)	856	1,195	338	39.5%

Note:

Number of subscriptions for flat-rate billing plans for unlimited i-mode usage: pake-hodai subscriptions + pake-hodai full subscriptions

\*See Definition and Calculation Methods of ARPU and MOU on page 17 for details of definitions and calculation methods of ARPU and MOU.

Aggregate ARPU of cellular (FOMA+mova) services decreased to ¥6,470 for the nine months ended December 31, 2007 (down 4.3% compared to the same period of the prior year) due to the penetration of expanded discount programs such as Fami-wari MAX 50 and the adverse impact of changes in estimates regarding initially recognizing as revenues during the same period of the prior year the portion of Nikagetsu Kurikoshi (two-month carry-over) allowances that are estimated to expire.

#### (3) Trend of capital expenditures

<breakdown capital="" expenditures="" of=""></breakdown>	Billions of yen				
	(UNAUDITED)	(UI	NAUDITED)		
	Nine months ended	lNine	months ended		
	December 31,	De	ecember 31,	Increa	se
	2006		2007	(Decrea	ise)
Mobile phone business	¥ 583.5	¥	403.7	¥ (179.8)	(30.8)%
PHS business	0.9		0.3	(0.7)	(73.3)
Other (including information systems)	94.8		84.2	(10.6)	(11.2)
Total capital expenditures	¥ 679.3	¥	488.2	¥ (191.1)	(28.1)%

<Approximate number of base stations installed>

Units/Facilities

			incr	ease
	March 31, 2007	December 31, 2007	(Decr	ease)
Outside base stations (units)	35,700	40,600	4,900	13.7%
Facilities with indoor systems (facilities)	10,400	13,300	2,900	27.9

We were involved in enhancement of network quality and acceleration of network speed reflecting requests from our customers while we continued our efforts to save on equipment procurement costs. As a result, total capital expenditures during the nine months ended December 31, 2007 decreased to ¥488.2 billion (down 28.1% compared to the same period of the prior year).

The aggregate number of outside base stations installed was approximately 40,600, an increase of 4,900 from March 31, 2007, and the aggregate number of facilities with indoor systems was approximately 13,300, an increase of 2,900 from March 31, 2007.

(4) Segment information <Results of operations by segment>

	(UNAUDITED)	(UN	Billions of yen NAUDITED)		
	Nine months ended December 31, 2006	Nine months ended December 31, 2007			rease rease)
Operating revenues					
Mobile phone business	¥ 3,547.9	¥	3,476.8	¥ (71.1)	(2.0)%
PHS business	18.7		9.7	(9.0)	(48.1)
Miscellaneous businesses	30.5		35.6	5.1	16.8
Total operating revenues (consolidated)	¥ 3,597.0	¥	3,522.0	¥ (75.0)	(2.1)%
Operating expenses					
Mobile phone business	¥ 2,853.0	¥	2,812.6	¥ (40.3)	(1.4)%
PHS business	26.1		29.1	3.0	11.6
Miscellaneous businesses	41.1		55.3	14.3	34.7
Total operating expenses (consolidated)	¥ 2,920.1	¥	2,897.0	¥ (23.1)	(0.8)%
Operating income (losses)					
Mobile phone business	¥ 694.9	¥	664.1	¥ (30.8)	(4.4)%
PHS business	(7.4)		(19.4)	(12.0)	(162.0)
Miscellaneous businesses	(10.6)		(19.7)	(9.1)	(86.1)
Total operating income (consolidated)	¥ 676.9	¥	625.0	¥ (51.9)	(7.7)%

<sup>&</sup>lt;Topics in the three months ended December 31, 2007>

Mobile phone business <<Handsets>>

Eleven new models of FOMA handset were released, including seven of the latest  $\,$  FOMA 905i  $\,$  series.

<<Services>>

The point program of DoCoMo Premier Club was expanded to further reward long-term subscribers.

DoCoMo Premier Club started to provide its membership with various privileges in Guam and Saipan.

Three security services, Omakase Lock , Keitai-Osagashi Service and Data Security Service , were packaged into Keitai-Anshin Package  $\,$  with a

discounted monthly fee.

imadoco search service, which enables a subscriber to locate another subscriber on an electronic map via i-mode or PC, was launched.

area mail service, which enables subscribers to receive emergency information from the Japan Meteorological Agency or municipalities in the case of a disaster, was launched.

i-channel  $\,\,$  service was launched in Italy by Wind Telecomunicazioni S.p.A.

We agreed with KT Freetel Co., Ltd. to jointly invest in U Mobile Sdn. Bhd., a new Malaysian 3G mobile operator.

We expanded the service area of international roaming-out services (for voice calls and SMS to 155 countries and areas, for packet communications to 107 countries and areas, and for videophone calls to 41 countries and areas as of December 31, 2007).

<<Billing>>

Two new handset-purchase methods called Value Course and Basic Course , and a discounted billing plan called Value Plan were introduced.

(The aggregate number of subscriptions to the Value plan surpassed 2 million as of January 15, 2008.)

<<Other>>

DoCoMo s involvement in the universal design of handsets and services was publicly recognized by the Japanese government when we won the prime minister s prize for the promotion of Barrier-free handicap access .

PHS services were terminated on January 7, 2008.

interTouch Pte. Ltd., a DoCoMo s wholly-owned subsidiary, agreed to fully acquire MagiNet Pte. Ltd., a broadband internet service provider for hotel facilities.

The number of iD membership surpassed 5 million as of the end of November 2007.

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PHS business

Miscellaneous businesses

# << 2. Financial Position >>

# (1) Financial position

	Billions of yen/%							
	(UNAUDITED) December 31, 2006	(UNAUDITEI December 31, 2	,	Increase (Decrease)				
Total Assets	¥ 6,053.1	¥ 6,043	.7 ¥	(9.4)	(0.2)%			
Shareholders equity	4,128.3	4,222	.5	94.2	2.3			
Liabilities	1,923.6	1,819	9	(103.7)	(5.4)			
Interest bearing liabilities	654.0	506.	.2	(147.8)	(22.6)			
Equity ratio (1)	68.2%	69.	9%	1.7 point				
Debt ratio (2)	13.7%	10.	7% (	3.0) point				

Notes:

- (1) Equity ratio = Shareholders equity / Total assets
- (2) Debt ratio = Interest bearing liabilities / (Shareholders equity + Interest bearing liabilities)

#### (2) Cash flow conditions

		Billions of yen		
(UNAUDITED)	(UN	(AUDITED)		
- 1				
, , ,	De	,		
2006		2007	(Decre	ease)
¥ 582.0	¥	1,027.4	¥ 445.3	76.5%
(717.8)		(509.5)	208.3	29.0
(462.1)		(414.2)	47.9	10.4
(135.7)		517.9	653.7	
31.9		361.2	329.3	
	Nine months ended December 31, 2006 ¥ 582.0 (717.8) (462.1) (135.7)	Nine months ended December 31, 2006  ¥ 582.0  (717.8)  (462.1)  (135.7)	Nine months ended December 31, 2006       Nine months ended December 31, 2007         ¥ 582.0       ¥ 1,027.4         (717.8)       (509.5)         (462.1)       (414.2)         (135.7)       517.9	(UNAUDITED)       (UNAUDITED)         Nine months ended       Nine months ended         December 31,       December 31,       Incre         2006       2007       (Decre         ¥ 582.0       ¥ 1,027.4       ¥ 445.3         (717.8)       (509.5)       208.3         (462.1)       (414.2)       47.9         (135.7)       517.9       653.7

Notes:

- (1) Free cash flows = Net cash provided by operating activities + Net cash used in investing activities
- (2) Irregular factors = the effects of uncollected revenues due to bank closures at the end of the fiscal period
- (3) Changes in investments for cash management purposes = Changes by purchases, redemptions and sales of financial instruments for cash management purposes with original maturities of longer than 3 months.
- \* See the reconciliations to the most directly compatible financial measures calculated and presented in accordance with GAAP on page 18.

Net cash provided by operating activities was \(\pm\)1,027.4 billion (up 76.5% compared to the same period of the prior year). The increase in net cash provided by operating activities resulted mainly from a decrease in the net payment of income taxes to \(\pm\)179.5 billion from \(\pm\)358.5 billion in the same period of the prior year, after the deferred tax asset from the impairment of our investment in Hutchison 3G UK Holdings Limited was realized during the prior fiscal year. During the same period of the prior year, when banks were closed on the last day of December, the cash reception of \(\pm\)217.0 billion, including cellular revenues, was deferred to January 2007. As banks were also closed at the last day of both March and December 2007, cash in the amount of \(\pm\)210.0 billion, including cellular revenues, which would have been received by March 31, 2007, was actually received in April 2007 while the reception of cash in the amount of \(\pm\)201.0 billion, which would have been received by December 31, 2007, was deferred to January 2008.

Net cash used in investing activities decreased to ¥509.5 billion (down 29.0% compared to the same period of the prior year). An increase in acquisition of long-term investments was more than offset by a combination of a decrease in acquisitions of tangible and intangible assets and an increase in net cash inflows from changes of investments for cash management purposes.

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Net cash used in financing activities decreased to ¥414.2 billion (down 10.4% compared to the same period of the prior year) due mainly to a decrease of repayments for outstanding long-term debt. We spent ¥123.0 billion in the nine months ended December 31, 2007 to repurchase our own stock in the market.

Free cash flows were ¥517.9 billion. Free cash flows excluding the effects of irregular factors and changes in investments for cash management purposes were ¥361.2 billion.

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Financial Statements

January 29, 2008

[U.S. GAAP]

For the Nine Months Ended December 31, 2007

Name of registrant: NTT DoCoMo, Inc. (URL http://www.nttdocomo.co.jp/)

Code No.: 9437

Stock exchange on which the Company s shares are listed: Tokyo Stock Exchange-First Section

Representative: Masao Nakamura, Representative Director, President and Chief

**Executive Officer** 

Contact: Tatsuya Iino, Senior Manager, General Affairs Department / TEL

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1. Consolidated Financial Results for the Nine Months Ended December 31, 2007 (April 1, 2007) December 31, 2007)

# (1) Consolidated Results of Operations

Amounts are rounded off to the nearest 1 million yen.

#### (Millions of yen, except per share amounts)

					Income b	oefore		
	Operating Re	evenues	Operating In	ncome	Income '	Гaxes	Net Inc	ome
Nine months ended December 31, 2007	3,522,034	(2.1)%	624,998	(7.7)%	628,720	(7.6)%	376,497	(6.7)%
Nine months ended December 31, 2006	3,597,020	0.4%	676,912	(2.4)%	680,704	(16.1)%	403,692	(21.8)%
(Reference) Year ended March 31, 2007	4,788,093		773,524		772,943		457,278	

	Basic Earnings per Share	Diluted Earnings per Share
Nine months ended December 31, 2007	8,714.79(yen)	
Nine months ended December 31, 2006	9,154.91(yen)	
(Reference) Year ended March 31, 2007	10,396.21(yen)	

Notes: Percentage indications for operating revenues, operating income, income before income taxes, and net income were the rate of changes compared with the same period of the prior year.

#### (2) Consolidated Financial Position

(Millions of yen, except per share amounts)

			Equity Ratio	
			(Ratio of Shareholders	Shareholders Equity
	Total Assets	Shareholders Equity	Equity to Total Assets)	per Share
December 31, 2007	6,043,652	4,222,494	69.9%	98,318.80(yen)

December 31, 2006	6,053,063	4,128,324	68.2%	94,515.76(yen)
(Reference) March 31, 2007	6,116,215	4,161,303	68.0%	95,456.65(yen)

# (3) Consolidated Cash Flows

				(Millions of yen)
				Cash and Cash
	Cash Flows from Operating Activities	Cash Flows from Investing Activities	Cash Flows from Financing Activities	Equivalents at End of Period
Nine months ended December 31, 2007	1,027,393	(509,457)	(414,151)	446,631
Nine months ended December 31, 2006	582,048	(717,781)	(462,076)	243,330
(Reference) Year ended March 31, 2007	980,598	(947,651)	(531,481)	343,062

#### 2. Dividends

	Cash di	Cash dividends per share (yen)			
		March			
Date of record	September 30	31	Total		
Year ended March 31, 2007	2,000.00	2,000.00	4,000.00		
Year ending March 31, 2008	2,400.00				
(Forecasts) Year ending March 31, 2008		2,400.00	4,800.00		

3. Consolidated Financial Results Forecasts for the Fiscal Year Ending March 31, 2008 (April 1, 2007 - March 31, 2008)

(Millions of yen, except per share amount)

Expected

 Operating Revenues
 Operating Income
 Income before Income
 Net Income
 earnings

 Year ending March 31, 2008
 4,667,000 (2.5)%
 780,000 0.8%
 785,000 1.6%
 476,000 4.1%
 11,083.44(yen)

(Percentages above represent changes compared to the corresponding previous annual period.)

Notes: We did not revise our consolidated financial results forecasts for the fiscal year ending March 31, 2008. (The amounts above are the same as we announced as of October 26, 2007 on Financial Statements for the Six Months Ended September 30, 2007.)

#### 4. Others

(1) Change of reporting entities (Change in significant consolidated subsidiaries)

None

(2) Adoption of simplified accounting policies

None

(3) Change of significant accounting policies for consolidated financial statements

None

\* Explanation for forecasts of operation and other notes.

With regard to the assumptions and other related matters concerning consolidated financial results forecasts for the fiscal year ending March 31, 2008, please refer to page 19.

Consolidated financial statements in this earnings release are unaudited.

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# << Consolidated Financial Statements >>

# 1. Consolidated Balance Sheets

	Millions of yen							
	(UN	(UNAUDITED) (UNAUDITED) Increase						
	-	,	Dece	ember 31, 2007	(Decreas	se)	Ma	rch 31, 2007
<u>ASSETS</u>								
Current assets:								
Cash and cash equivalents	¥	243,330	¥	446,631	¥ 203,301	83.5%	¥	343,062
Short-term investments		152,110		52,741	(99,369)	(65.3)		150,543
Accounts receivable		890,572		866,474	(24,098)	(2.7)		872,323
Allowance for doubtful accounts		(13,147)		(14,465)	(1,318)	(10.0)		(13,178)
Inventories		168,713		131,154	(37,559)	(22.3)		145,892
Deferred tax assets		82,227		88,178	5,951	7.2		94,868
Prepaid expenses and other current assets		161,898		132,417	(29,481)	(18.2)		138,403
Total current assets		1,685,703		1,703,130	17,427	1.0		1,731,913
Property, plant and equipment:								
Wireless telecommunications equipment		5,050,226		5,292,303	242,077	4.8		5,149,132
Buildings and structures		766,361		792,739	26,378	3.4		778,638
Tools, furniture and fixtures		615,499		537,844	(77,655)	(12.6)		613,945
Land		198,660		199,644	984	0.5		199,007
Construction in progress		131,353		108,052	(23,301)	(17.7)		114,292
Accumulated depreciation and amortization	(	(3,878,783)		(4,117,291)	(238,508)	(6.1)		(3,954,361)
Total property, plant and equipment, net		2,883,316		2,813,291	(70,025)	(2.4)		2,900,653
Non-current investments and other assets:								
Investments in affiliates		187,046		182,478	(4,568)	(2.4)		176,376
Marketable securities and other investments		269,218		340,209	70,991	26.4		261,456
Intangible assets, net		547,917		542,257	(5,660)	(1.0)		551,029
Goodwill		141,083		147,381	6,298	4.5		147,821
Other assets		216,299		190,664	(25,635)	(11.9)		219,271
Deferred tax assets		122,481		124,242	1,761	1.4		127,696
Total non-current investments and other assets		1,484,044		1,527,231	43,187	2.9		1,483,649
Total assets	¥	6,053,063	¥	6,043,652	¥ (9,411)	(0.2)%	¥	6,116,215
LIABILITIES AND SHAREHOLDERS EQUITY Current liabilities:								
Current portion of long-term debt	¥	149,600	¥	107,615	¥ (41,985)	(28.1)%	¥	131,005
Short-term borrowings	•	108		108	(0)	(0.0)		102
Accounts payable, trade		706,560		664,915	(41,645)	(5.9)		761,108
Accrued payroll		28,067		28,868	801	2.9		46,584
Accrued interest		1,378		1,507	129	9.4		809
Accrued income taxes		35,558		113,797	78,239	220.0		68,408
Other current liabilities		140,918		177,377	36,459	25.9		154,909
Total current liabilities		1,062,189		1,094,187	31,998	3.0		1,162,925
Long-term liabilities:								
Long-term debt (exclusive of current portion)		504,289		398,482	(105,807)	(21.0)		471,858

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Liability for employees retirement benefits	141,357		142,219	862	0.6	135,890
Other long-term liabilities	215,753		184,980	(30,773)	(14.3)	183,075
Total long-term liabilities	861,399		725,681	(135,718)	(15.8)	790,823
			,	(,)	()	,
Total liabilities	1,923,588		1,819,868	(103,720)	(5.4)	1,953,748
1 our numnes	1,525,500		1,017,000	(103,720)	(3.1)	1,755,710
Minority interests in consolidated						
subsidiaries	1,151		1,290	139	12.1	1,164
Subsidiaries	1,131		1,290	139	12.1	1,104
Chaushaldona aguitan						
Shareholders equity:						
Common stock	949,680		949,680			949,680
Additional paid-in capital	1,311,013		1,135,958	(175,055)	(13.4)	1,135,958
Retained earnings	2,439,569		2,679,109	239,540	9.8	2,493,155
Accumulated other comprehensive income	16,280		11,113	(5,167)	(31.7)	12,874
Treasury stock, at cost	(588,218)		(553,366)	34,852	5.9	(430,364)
•						
Total shareholders equity	4,128,324		4,222,494	94,170	2.3	4,161,303
	.,120,021		-,===,•-	, ,,,,,		.,202,000
Total liabilities and shareholders equity	¥ 6,053,063	¥	6,043,652	¥ (9,411)	(0.2)%	¥ 6,116,215
Total natimities and snareholders equity	¥ 0,033,003	Ŧ	0,043,052	₹ (9, <del>4</del> 11)	(0.2)%	₹ 0,110,213

# 2. Consolidated Statements of Income and Comprehensive Income

	Millions of yen							
	Nine 1	AUDITED) nonths ended cember 31, 2006	Nine	NAUDITED) months ended ecember 31, 2007	Increa (Decrea			ear ended arch 31, 2007
Operating revenues:	***	2.240.760	<b>T</b> 7	2.450 (0.4	T. (00.066)	( <b>3</b> 0) er	**	4 2 1 4 1 4 2
Wireless services	¥	3,248,760	¥	3,158,694	¥ (90,066)	(2.8)%	¥	4,314,140
Equipment sales		348,260		363,340	15,080	4.3		473,953
Total operating revenues		3,597,020		3,522,034	(74,986)	(2.1)		4,788,093
Operating expenses:								
Cost of services (exclusive of items shown separately		545 157		507 022	40.075	7.5		766,060
below)		545,157		586,032	40,875	7.5		766,960
Cost of equipment sold (exclusive of items shown		002 222		050 524	(21 (00)	(2.4)		1.210.604
separately below)		892,223		870,534	(21,689)	(2.4)		1,218,694
Depreciation and amortization		537,362		557,972	20,610	3.8		745,338
Selling, general and administrative		945,366		882,498	(62,868)	(6.7)		1,283,577
Total operating expenses		2,920,108		2,897,036	(23,072)	(0.8)		4,014,569
Operating income		676,912		624,998	(51,914)	(7.7)		773,524
operating means		070,712		02 1,550	(31,511)	(1.1)		773,321
Other income (expense):								
Interest expense		(4,292)		(4,614)	(322)	(7.5)		(5,749)
Interest income		1,036		1,691	655	63.2		1,459
Other, net		7,048		6,645	(403)	(5.7)		3,709
Total other income (expense)		3,792		3,722	(70)	(1.8)		(581)
Income before income taxes		680,704		628,720	(51,984)	(7.6)		772,943
Income taxes		276,730		253,264	(23,466)	(8.5)		313,679
Equity in net income (losses) of affiliates		(247)		1,165	1,412	(6.5)		(1,941)
Minority interests in consolidated subsidiaries		(35)		(124)	(89)	(254.3)		(45)
Minority interests in consolidated subsidiaries		(33)		(124)	(69)	(234.3)		(43)
Net income	¥	403,692	¥	376,497	¥ (27,195)	(6.7)%	¥	457,278
Other comprehensive income (loss):								
Unrealized holding gains (losses) on available-for-sale								
securities, net of applicable taxes		(10,675)		314	10,989			(15,763)
Net revaluation of financial instruments, net of								
applicable taxes		18		(7)	(25)			34
Foreign currency translation adjustment, net of								
applicable taxes		104		(1,522)	(1,626)			1,103
Pension liability adjustment, net of applicable taxes				(546)	(546)			
Minimum pension liability adjustment, net of				` ,	` ′			
applicable taxes		52			(52)	(100.0)		5,562
Comprehensive income	¥	393,191	¥	374,736	¥ (18,455)	(4.7)%	¥	448,214
PER SHARE DATA Weighted average common shares outstanding basic and diluted (shares)	4	4,095,706		43,202,063	(893,643)	(2.0)		43,985,082

¥

Basic and diluted earnings per share (Yen)

¥ 9,154.91

8,714.79

¥ (440.12)

(4.8)% ¥ 10,396.21

12

# 3. Consolidated Statements of Shareholders Equity

	Millions of yen						
	(UNAUDITED) Nine months ended December 31, 2006	(UNAUDITED) Nine months ended December 31, 2007	l Increase (Decrease		Year ended March 31, 2007		
Common stock:							
At beginning of period	¥ 949,680	¥ 949,680	¥	%	¥ 949,680		
At end of period	949,680	949,680			949,680		
Additional paid-in capital:							
At beginning of period	1,311,013	1,135,958	(175,055)	(13.4)	1,311,013		
Retirement of treasury stock					(175,055)		
At end of period	1,311,013	1,135,958	(175,055)	(13.4)	1,135,958		
Retained earnings:			200 446		2 2 4 2 5 2 2		
At beginning of period	2,212,739	2,493,155	280,416	12.7	2,212,739		
Cash dividends	(176,862)	(190,543)		(7.7)	(176,862)		
Net income	403,692	376,497	(27,195)	(6.7)	457,278		
At end of period	2,439,569	2,679,109	239,540	9.8	2,493,155		
Accumulated other comprehensive income:							
At beginning of period	26,781	12,874	(13,907)	(51.9)	26,781		
Unrealized holding gains (losses) on available-for-sale							
securities	(10,675)	314	10,989		(15,763)		
Net revaluation of financial instruments	18	(7)	. ,		34		
Foreign currency translation adjustment	104	(1,522)			1,103		
Pension liability adjustment		(546)					
Minimum pension liability adjustment	52		(52)	(100.0)	5,562		
Adjustment to initially apply SFAS No.158					(4,843)		
At end of period	16,280	11,113	(5,167)	(31.7)	12,874		
•	,	ĺ			ĺ		
Treasury stock, at cost:							
At beginning of period	(448,196)	(430,364)	17,832	4.0	(448,196)		
Purchase of treasury stock	(140,022)	(123,002)	17,020	12.2	(157,223)		
Retirement of treasury stock					175,055		
At end of period	(588,218)	(553,366)	34,852	5.9	(430,364)		
Total shareholders equity	¥ 4,128,324	¥ 4,222,494	¥ 94,170	2.3%	¥ 4,161,303		

# 4. Consolidated Statements of Cash Flows

	(UNAUDITED) Nine months ended		
	December 31, 2006	December 31, 2007	Year ended March 31, 2007
I Cash flows from operating activities:	21, 2000	2007	March 21, 2007
1. Net income	¥ 403,692	¥ 376,497	¥ 457,278
2. Adjustments to reconcile net income to net cash provided by operating activities-			
(1) Depreciation and amortization	537,362	557,972	745,338
(2) Deferred taxes	89,443	8,168	74,987
(3) Loss on sale or disposal of property, plant and equipment	28,605	23,949	55,708
(4) Equity in net (income) losses of affiliates	(13)	(1,884)	2,791
(5) Minority interests in consolidated subsidiaries	35	124	45
(6) Changes in assets and liabilities:			
(Increase) decrease in accounts receivable	(280,735)	5,849	(262,032)
(Decrease) increase in allowance for doubtful accounts	(1,593)	1,287	(1,600)
Decrease in inventories	60,810	14,738	83,716
(Increase) decrease in prepaid expenses and other current assets	(63,047)	10,108	(39,254)
(Decrease) in accounts payable, trade	(60,216)	(29,987)	(42,013)
(Decrease) increase in accrued income taxes	(133,029)	45,389	(100,197)
(Decrease) increase in other current liabilities	(13,528)	22,478	534
Increase in liability for employees retirement benefits	5,846	6,329	379
Increase (decrease) in other long-term liabilities	8,345	2,983	(26,241)
Other, net	71	(16,607)	31,159
Net cash provided by operating activities	582,048	1,027,393	980,598
II Cash flows from investing activities:	(570 (00)	(200,000)	(725 (50)
1. Purchases of property, plant and equipment	(570,680)	(389,900)	(735,650)
2. Purchases of intangible and other assets	(163,408)	(170,859)	(213,075)
3. Purchases of non-current investments	(24,418)	(93,822)	(41,876)
4. Proceeds from sale and redemption of non-current investments	50,051	100,827	50,594
5. Purchases of short-term investments	(3,158)	(5,490)	(3,557)
6. Redemption of short-term investments	2,533	3,238	4,267
7. Proceed from redemption of long-term bailment for consumption to a related party		50,000	
8. Other, net	(8,701)	50,000 (3,451)	(8,354)
o. Other, liet	(0,701)	(3,431)	(0,334)
Net cash used in investing activities	(717,781)	(509,457)	(947,651)
III Cash flows from financing activities:			
1. Repayment of long-term debt	(142,323)	(98,200)	(193,723)
2. Proceeds from short-term borrowings	17,288	4,739	18,400
3. Repayment of short-term borrowings	(17,332)	(4,733)	(18,450)
4. Principal payments under capital lease obligations	(2,823)	(2,410)	(3,621)
5. Payments to acquire treasury stock	(140,022)	(123,002)	(157,223)
6. Dividends paid	(176,862)	(190,543)	(176,862)
7. Other, net	(2)	(2)	(2)
Net cash used in financing activities	(462,076)	(414,151)	(531,481)
IV Effect of exchange rate changes on cash and cash equivalents	415	(216)	872

$\mathbf{V}$	Net increase (decrease) in cash and cash equivalents	(5	597,394)		103,569		(497,662)
VI	Cash and cash equivalents at beginning of period	,	840,724		343,062		840,724
VII	Cash and cash equivalents at end of period	¥ 2	243,330	¥	446,631	¥	343,062
C	alamental disalogues of each flow information.						
	plemental disclosures of cash flow information:						
Casl	received during the period for:						
Inco	me taxes	¥	920	¥	20,346	¥	925
Casl	n paid during the period for:						
Inter	est		4,177		3,916		6,203
Inco	me taxes	3	359,458		199,864		359,861
Non	-cash investing and financing activities:						
Reti	rement of treasury stock						175,055

#### **Notes to Unaudited Consolidated Financial Statements**

The accompanying unaudited consolidated financial statements of NTT DoCoMo, Inc. and its subsidiaries (collectively DoCoMo) have been prepared in accordance with accounting principles generally accepted in the United States of America.

# 1. Adoption of a new accounting standard Accounting for Uncertainty in Income Taxes

Effective April 1, 2007, DoCoMo applied the Financial Accounting Standards Board Interpretation No. 48 Accounting for Uncertainty in Income Taxes an interpretation of Statement of Financial Accounting Standards (SFAS) No. 109 (FIN 48). FIN 48 clarifies the accounting for uncertainty in income taxes recognized in an enterprise s financial statements in accordance with SFAS No. 109. FIN 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return as well as provides guidance on de-recognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. The application of FIN 48 did not have a material impact on DoCoMo s results of operations and financial position.

# 2. Other footnotes to unaudited financial statements Disbursement of substitutional portion of the National Welfare Pension Plan

Under the Defined-Benefit Corporate Pension Law, NTT Kosei-Nenkin-Kikin, a contributory defined benefit welfare pension plan sponsored by the NTT group ( NTT Plan ), was granted approvals by the Japanese government which permitted the NTT Plan to be released from the future obligation and past obligation to disburse the NTT Plan benefits covering the substitutional portion of the National Welfare Pension Plan. The approvals for future and past obligations were granted in September 2003 and July 2007, respectively. As a result, the NTT Plan converted to the NTT Kigyou-Nenkin-Kikin, a defined-benefit corporate pension plan, from July 1, 2007.

Although the NTT Plan was granted approvals by the Japanese government no accounting should be recognized until the completion of the entire transfer. It is undetermined when the transfer of the benefit obligations and related plan assets will take place and what the accurate net effect of settlement on DoCoMo s result of operations and financial position will be. If the amount equivalent to the substitutional portion had been repaid on March 31, 2007, the estimated amount of such effect on DoCoMo s results of operations would have been approximately ¥25.0 billion.

#### 3. Subsequent event

#### Additional acquisition of shares in Philippine Long Distance Telephone Company

DoCoMo acquired approximately 7% of outstanding common stock of Philippine Long Distance Telephone Company (PLDT), a telecommunication operator in the Philippines, from NTT Communications Corporation (NTT Com) in March 2006. Additional acquisition of approximately 7% of PLDT common stock for approximately ¥86.7 billion by DoCoMo since March 2007 resulted in a total of approximately 20% equity held by DoCoMo and NTT Com as of January 22, 2008. DoCoMo will reclassify PLDT as an affiliate and account for the investment by retroactively applying the equity method from January 22, 2008.

(APPENDIX 1)

# Operation Data for First Nine Months of Fiscal Year Ending March 31, 2008

Full year forecast: as revise

					rui	ii yeai ioi ecast. as	Tevise
			Fiscal Year				
		[Ref.]	Ending Mar. 31, 2008				
		Fiscal Year	First Nine Months	First Quarter	Second Quarter	Third Quarter	
		Ended Mar. 31, 2007	(AprDec. 2007)	(AprJun. 2007)	(JulSep. 2007)	(OctDec. 2007)	Endi
		Full-year Results	Results	Results	Results	Results	Ful
		run-year Results	Results	Results	Results	Results	I u
	thousands	52,621	53,151	52,846	52,942	53,151	
	thousands	35,529	42,078	37,854	40,043	42,078	
	thousands	17,092	11,073	14,991	12,899	11,073	
	%	54.4	52.9	53.9	53.3	52.9	
revious period (2)	thousands	1,477	529	225	96	209	
·	thousands	12,066	6,548	2,325	2,188	2,035	
	thousands	(10,589)	(6,019)	(2,100)	(2,092)	(1,826)	)
FOMA+mova) (3)	yen/month/contract	6,700	6,470	6,560	6,550	6,290	
	yen/month/contract	4,690	4,290	4,440	4,340	4,090	
	yen/month/contract	2,010	2,180	2,120	2,210	2,200	
	yen/month/contract	1,990	2,150	2,090	2,180	2,170	
om international services (5)	yen/month/contract	50	70	60	70	70	
arely from i-mode (FOMA+mova) (3)	yen/month/contract	2,160	2,330	2,270	2,360	2,350	
FOMA) (3)	yen/month/contract	7,860	7,160	7,370	7,270	6,870	
	yen/month/contract	5,070	4,510	4,710	4,570	4,260	
	yen/month/contract	2,790	2,650	2,660	2,700	2,610	
	yen/month/contract	2,750	2,620	2,630	2,660	2,580	
om international services (5)	yen/month/contract	80	90	80	90	90	
rely from i-mode (FOMA) (3)	yen/month/contract	2,830	2,730	2,730	2,770	2,690	
mova ) <sup>(3)</sup>	yen/month/contract	5,180	4,440	4,600	4,440	4,200	
	yen/month/contract	4,190	3,670	3,800	3,660	3,490	
	yen/month/contract	990	770	800	780	710	
om international services (5)	yen/month/contract	20	10	10	10	10	
rely from i-mode (mova) (3)	yen/month/contract	1,160	950	970	960	890	
va) <sup>(3)</sup>	minute/month/contract	144	140	140	140	139	
	minute/month/contract	175	159	161	159	156	
	minute/month/contract	104	85	89	84	80	
	%	0.78	0.85	0.85	0.94	0.74	
(6)	thousands		211	67	152	211	
odule Service Subscriptions (7)	thousands	1,027	1,360	1,140	1,247	1,360	
plan <sup>(8)</sup>	thousands	277	618	392	509	618	
e <sup>(9)</sup>	thousands	750	742	748	738	742	
ns <sup>(9)</sup>	thousands	45	41	43	42	41	
	thousands	47,574	47,831	47,725	47,759	47,831	
	thousands	34,052	39,654	36,089	37,972	39,654	
10)	thousands	38,800	39,856	39,206	39,523	39,856	
n Rate <sup>(2)</sup>	%	90.4	90.0	90.3	90.2	90.0	
revious period	thousands	1,214	257	151	34	72	
cket Communication Plan Subscriptions (11)	thousands	9,563	11,945	10,455	11,267	11,945	
ions	thousands	10,580	14,953	12,272	13,874	14,953	
ets Transmitted							
	%	98	98	98	98	98	
	%	2	2	2	2	2	
	thousands	453	155	374	310	155	
ns <sup>(12)</sup>	thousands	2,090	4,660	2,850	3,750	4,660	

- \* Please refer to the attached sheet (P.17) for the definition of ARPU and MOU, and an explanation of the methods used to calculate ARPU and the number of active subscriptions used in calculating ARPU, MOU and Churn Rate.
- (1) Source for other cellular telecommunications operators: Data announced by Telecommunications Carriers Association
- (2) Data is calculated including Communication Module Services subscriptions.
- (3) Data is calculated excluding Communication Module Services-related revenues and Communication Module Services subscriptions.
- (4) Inclusive of circuit-switched data communications
- (5) Inclusive of Voice Communications and Packet Communications
- (6) Not included in Cellular subscriptions nor FOMA subscriptions
- (7) Included in total cellular subscriptions
- (8) Included in FOMA subscriptions
- (9) Included in mova subscriptions
- (10) Sum of FOMA handsets and mova handsets
- (11) Sum of pake-hodai subscriptions and pake-hodai full subscriptions
- (12) Inclusive of DCMX mini subscriptions

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(APPENDIX 2)

Definition and Calculation Methods of ARPU and MOU

#### 1. Definition of ARPU and MOU

#### i) ARPU (Average monthly Revenue Per Unit)1:

Average monthly revenue per unit, or ARPU, is used to measure average monthly operating revenues attributable to designated services on a per subscription basis. ARPU is calculated by dividing various revenue items included in operating revenues from our wireless services, such as monthly charges, voice communication charges and packet communication charges, from designated services which are incurred consistently each month, by the number of active subscriptions to the relevant services. Accordingly, the calculation of ARPU excludes revenues that are not representative of monthly average usage such as activation fees. We believe that our ARPU figures provide useful information to analyze the average usage per subscription and the impacts of changes in our billing arrangements. The revenue items included in the numerators of our ARPU figures are based on our U.S. GAAP results of operations. This definition applies to all ARPU figures hereinafter.

#### ii) MOU (Minutes of Usage): Average monthly communication time per subscription.

#### 2. ARPU Calculation Methods

#### i) ARPU (FOMA + mova)

Aggregate ARPU (FOMA+mova) = Voice ARPU (FOMA+mova) + Packet ARPU (FOMA+mova)

Voice ARPU (FOMA+mova): Voice ARPU (FOMA+mova) Related Revenues (monthly charges, voice communication charges) / No. of active cellular phone subscriptions (FOMA+mova)

Packet ARPU (FOMA+mova): {Packet ARPU (FOMA) Related Revenues (monthly charges, packet communication charges)+ i-mode ARPU (mova) Related Revenues (monthly charges, packet communication charges)}/ No. of active cellular phone subscriptions (FOMA+mova)

i-mode ARPU (FOMA+mova) <sup>2</sup>: i-mode ARPU (FOMA+mova) Related Revenues (monthly charges, packet communication charges) / No. of active cellular phone subscriptions (FOMA+mova)

ARPU generated purely from i-mode (FOMA+mova)  $^3$ : i-mode ARPU (FOMA+mova) Related Revenues (monthly charges, packet communication charges) / No. of active i-mode subscriptions (FOMA+mova)

#### ii) ARPU (FOMA)

Aggregate ARPU (FOMA) = Voice ARPU (FOMA) + Packet ARPU (FOMA)

Voice ARPU (FOMA): Voice ARPU (FOMA) Related Revenues (monthly charges, voice communication charges) / No. of active cellular phone subscriptions (FOMA)

Packet ARPU (FOMA): Packet ARPU (FOMA) Related Revenues (monthly charges, packet communication charges) / No. of active cellular phone subscriptions (FOMA)

i-mode ARPU<sup>2</sup> (FOMA): i-mode ARPU (FOMA) Related Revenues (monthly charges, packet communication charges) / No. of active cellular phone subscriptions (FOMA)

ARPU generated purely from i-mode (FOMA) <sup>3</sup>: i-mode ARPU (FOMA) Related Revenues (monthly charges, packet communication charges) / No. of active i-mode subscriptions (FOMA)

# iii) ARPU (mova)

Aggregate ARPU (mova) = Voice ARPU (mova) + i-mode ARPU (mova)

Voice ARPU (mova): Voice ARPU (mova) Related Revenues (monthly charges, voice communication charges) / No. of active cellular phone subscriptions (mova)

i-mode ARPU (mova) <sup>2</sup>: i-mode ARPU (mova) Related Revenues (monthly charges, packet communication charges) / No. of active cellular phone subscriptions (mova)

ARPU generated purely from i-mode (mova) <sup>3</sup>: i-mode ARPU (mova) Related Revenues (monthly charges, packet communication charges) / No. of active i-mode subscriptions (mova)

#### iv) ARPU (PHS)

ARPU (PHS): ARPU (PHS) Related Revenues (monthly charges, voice communication charges) / No. of active PHS subscriptions

#### 3. Active Subscriptions Calculation Methods

No. of active subscriptions used in ARPU/MOU/Churn Rate calculations is as follows:

No. of active subscriptions for each month:

(No. of subscriptions at the end of previous month + No. of subscriptions at the end of current month) / 2

No. of active subscriptions for full-year results/forecasts:

Sum of No. of active subscriptions for each month from April to March

- 1 Communication Module service subscriptions and the revenues thereof are not included in the ARPU and MOU calculations.
- 2 The denominator used in calculating i-mode ARPU (FOMA+mova, FOMA, mova) is the aggregate number of cellular subscriptions to each service (FOMA+mova, FOMA, mova, respectively), regardless of whether i-mode service is activated or not.
- 3 ARPU generated purely from i-mode (FOMA+mova, FOMA, mova) is calculated using only the number of active i-mode subscriptions as a denominator.

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(APPENDIX 3)

#### Reconciliations of the Disclosed Non-GAAP Financial Measures to

# the Most Directly Comparable GAAP Financial Measures

# 1. EBITDA and EBITDA margin

	Billio	Billions of yen		
	Nine months ended December 31, 2006	Nine months ended December 31, 2007		
a. EBITDA	¥ 1,242.9	¥	1,206.9	
Depreciation and amortization  Losses on sale or disposal of property, plant and equipment	(537.4) (28.6)		(558.0) (23.9)	
Operating income	676.9		625.0	
Other income (expense)	3.8		3.7	
Income taxes	(276.7)		(253.3)	
Equity in net income (losses) of affiliates	(0.2)		1.2	
Minority interests in consolidated subsidiaries	(0.0)		(0.1)	
b. Net income	403.7		376.5	
c. Total operating revenues	3,597.0		3,522.0	
EBITDA margin (=a/c)	34.6%		34.3%	
Net income margin (=b/c)	11.2%		10.7%	

Note: EBITDA and EBITDA margin, as we use them, are different from EBITDA as used in Item 10(e) of regulation S-K and may not be comparable to similarly titled measures used by other companies.

# 2. Free cash flows excluding irregular factors and changes in investments for cash management purposes

	Billions of yen			
	Nine months ended December 31, 2006	Decer	Nine months ended December 31, 2007	
Free cash flows excluding irregular factors and changes in investments for cash				
management purposes	¥ 31.9	¥	361.2	
Irregular factors (1)	(217.0)		9.0	
Changes of investments for cash management purposes (2)	49.4		147.7	
Free cash flows	(135.7)		517.9	
Net cash used in investing activities	(717.8)		(509.5)	

Net cash provided by operating activities

582.0

1,027.4

Note: (1) Irregular factors represent the effects of uncollected revenues due to a bank closure at the end of the fiscal period. Irregular factors during the nine months ended December 31, 2007 were the net effect of bank closures as of March 31, 2007 and December 31, 2007.

(2) Changes in investments for cash management purposes were derived from purchases, redemption at maturity and sales of financial instruments held for cash management purposes with original maturities of longer than three months.

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#### **Special Note Regarding Forward-Looking Statements**

This Earnings Release contains forward-looking statements such as forecasts of results of operations, management strategies, objectives and plans, forecasts of operational data such as expected number of subscribers, and expected dividend payments. All forward-looking statements that are not historical facts are based on management scurrent plans, expectations, assumptions and estimates based on the information currently available. Some of the projected numbers in this report were derived using certain assumptions that are indispensable for making such projections in addition to historical facts. These forward-looking statements are subject to various known and unknown risks, uncertainties and other factors that could cause our actual results to differ materially from those contained in or suggested by any forward-looking statement. Potential risks and uncertainties include, without limitation, the following:

- As competition in the market becomes more fierce due to changes in the business environment caused by the Mobile Number
  Portability, new market entrants, competition from other cellular service providers or other technologies, and other factors, could
  limit our acquisition of new subscribers, retention of existing subscribers and ARPU, or may lead to an increase in our costs and
  expenses.
- 2. The new services and usage patterns introduced by our corporate group may not develop as planned, which could limit our growth.
- 3. The introduction or change of various laws or regulations or the application of such laws and regulations to our corporate group could restrict our business operations, which may adversely affect our financial condition and results of operations.
- 4. Limitations in the amount of frequency spectrum or facilities made available to us could negatively affect our ability to maintain and improve our service quality and level of customer satisfaction.
- 5. The W-CDMA technology that we use for our 3G system and/or mobile multimedia services may not be introduced by other overseas operators, which could limit our ability to offer international services to our subscribers.
- Our domestic and international investments, alliances and collaborations may not produce the returns or provide the opportunities we expect.
- 7. As electronic payment capability and many other new features are built into our cellular phones, and services of parties other than those belonging to our corporate group are provided through our cellular handsets, potential problems resulting from malfunctions, defects or loss of handsets, or imperfection of services provided by such other parties may arise, which could have an adverse effect on our financial condition and results of operations.
- 8. Social problems that could be caused by misuse or misunderstanding of our products and services may adversely affect our credibility or corporate image.
- 9. Inadequate handling of confidential business information including personal information by our corporate group, contractors and other factors, may adversely affect our credibility or corporate image.
- 10. Owners of intellectual property rights that are essential for our business execution may not grant us the right to license or otherwise use such intellectual property rights on acceptable terms or at all, which may limit our ability to offer certain technologies, products and/or services, and we may also be held liable for damage compensation if we infringe the intellectual property rights of others.

- 11. Earthquakes, power shortages, malfunctioning of equipment, software bugs, computer viruses, cyber attacks, hacking, unauthorized access and other problems could cause systems failures in the networks required for the provision of service, disrupting our ability to offer services to our subscribers and may adversely affect our credibility or corporate image.
- 12. Concerns about wireless telecommunications health risks may adversely affect our financial condition and results of operations.
- 13. Our parent company, Nippon Telegraph and Telephone Corporation (NTT), could exercise influence that may not be in the interests of our other shareholders.

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Copyright (C) 2008 NTT DoCoMo, Inc. All rights reserved. NTT DoCoMo, Inc. RESULTS FOR THE NINE MONTHS OF THE FISCAL YEAR ENDING MAR. 31, 2008 January 29, 2008

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OF FY2007
SLIDE No.
1
1
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Forward-Looking Statements

This presentation contains forward-looking statements such as forecasts of results of operations, management strategies, object plans, forecasts of operational data such as expected number of subscribers, and expected dividend payments. All forward-look that are not historical facts are based on management scurrent plans, expectations, assumptions and estimates based on the incurrently available. Some of the projected numbers in this report were derived using certain assumptions that are indispensable such projections in addition to historical facts. These forward-looking statements are subject to various known and unknown ri

uncertainties and

other

factors

that

could

cause

our

actual

results

to

differ

materially

from

those

contained

in

or

suggested

by

any

forward-looking statement. Potential risks and uncertainties include, without limitation, the following:

1. As competition in the market becomes more fierce due to changes in the business environment caused by Mobile Number Ponew market

entrants,

competition

from

other

cellular

service

providers

or

other

technologies,

and other factors, could limit our acquisition of new subscribers, retention of existing subscribers and ARPU, or may lead to an increase in our costs and expens 2. The new services and usage patterns introduced by our corporate group may not develop as planned, which could limit our g 3. The introduction or change of various laws or regulations or the application of such laws and regulations to our corporate gr restrict our business operations, which may adversely affect our financial condition and results of operations. 4. Limitations in the amount of frequency spectrum or facilities made available to us could negatively affect our ability maintain and

our service quality and level of customer satisfaction.

improve

5. The W-CDMA technology that we use for our 3G system and/or mobile multimedia services may not be introduced by other operators, which could limit our ability to offer international services to our subscribers.

6. Our domestic and international investments, alliances and collaborations may not produce the returns or provide the opportu

7. As electronic payment capability and many other new features are built into our cellular phones, and services of parties othe belonging to our corporate group are provided through our cellular handsets, potential problems resulting from malfunctions, defects or loss of handsets,

or manc

01

imperfection

of

services

provided

by

such

other

parties

may

arise,

which

could

have

an

adverse

effect

on

our

financial

condition and results of operations.

- 8. Social problems that could be caused by misuse or misunderstanding of our products and services may adversely affect our corporate image.
- 9. Inadequate handling of confidential business information, including personal information by our corporate group, contractor factors, may adversely affect our credibility or corporate image.
- 10. Owners of intellectual property rights that are essential for our business execution may not grant us the right to license or o such intellectual property rights on acceptable terms or at all, which may limit our ability to offer certain technologies, product services, and we may also be held liable for damage compensation if we infringe the intellectual property rights of others.
- 11. Earthquakes, power shortages, malfunctioning of equipment, software bugs, computer viruses, cyber attacks, hacking, unat access and other problems could cause systems failures in the networks required for the provision of services, disrupting our all services to our subscribers and may adversely affect our credibility or corporate image.
- 12. Concerns about wireless telecommunications health risks may adversely affect our financial condition and results of operat
- 13. Our parent company, Nippon Telegraph and Telephone Corporation (NTT), could exercise influence that may not be in the our other shareholders.

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```
RESULTS FOR 3Q
RESULTS FOR 3Q
OF FY2007
OF FY2007
SLIDE No.
3
3
/29
FY2007/1-3Q Financial Results
US GAAP
34.2
-0.3
points
34.3
34.6
EBITDA
Margin
(%)
```

```
78.5%
460.0
+1,032.3%
361.2
31.9
Adjusted Free Cash Flow
(Billions of yen) **
75.4%
4,060.0
-3.1%
3,060.5
3,157.6
Cellular Services Revenues
(Billions of yen)
Progress to
forecast (2)/(3)
2008/3 E
(full-year)
(3)
(As announced on Oct. 26, 2007)
Changes
(1)
(2)
2007/4-12
(1Q~3Q)
(2)
2006/4-12
(1Q~3Q)
(1)
1,595.0
476.0
785.0
780.0
4,667.0
80.1%
-7.6%
628.7
680.7
Income Before Income Taxes
(Billions of yen)
80.1%
-7.7%
625.0
676.9
Operating Income
(Billions of yen)
```

75.5% -2.1% 3,522.0

3,597.0

Operating Revenues

(Billions of yen)

75.7%

-2.9%

1,206.9

1,242.9

**EBITDA** 

(Billions of yen)\*

79.1%

-6.7%

376.5

403.7

Net Income

(Billions of yen)

Consolidated

financial statements in this document are unaudited.

<sup>\*</sup> For an explanation of the calculation processes for these numbers, please see the reconciliations to the most directly compara calculated and presented in accordance with GAAP on Slide 29 and the IR page of our website, www.nttdocomo.co.jp.

<sup>\*\*</sup>Adjusted free cash flow excludes the effects of uncollected revenues due to bank holidays at the end of the fiscal year and cleash management purposes with original maturities of longer than three months.

```
RESULTS FOR 3Q
OF FY2007
SLIDE No.
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4
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Financial Results Highlights for the First 9 Months of FY2007
Operating income:
¥625 billion (Down ¥51.9 billion year-on-year)
.
Progress of FY2007 full-year forecast: 80.1%
Operating revenues: Down ¥75 billion year-on-year
.
Cellular services revenues: Down ¥97.1 billion
(Inclusive of ¥26.7 billion impact of accounting change in FY2006 to initially recognize as revenues the portion of Nikagetsu
```

```
Kurikoshi
(two-month carry-over) allowances that are projected to expire)
Operating expenses: Down ¥23.1 billion year-on-year
Non-personnel expenses dropped ¥44.8 billion year-on-year due to
reduction of
distributor
commissions
including
the
impact
of
the
new
handset purchase
methods,
and
decline
in
cost
of
equipment
sold,
etc.
Depreciation/amortization increased ¥20.6 billion
year-on-year due
to
impact
of
changes
maximum
depreciatable
```

amount, etc.

```
RESULTS FOR 3Q
OF FY2007
SLIDE No.
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/29
.
ARPU for FY2007/3Q was 6,290 yen (Down 5.7% year-on-year)
Packet ARPU was 2,200 yen (Up 9.5%)
6,940
7,050
6,920
6,530
6,900
*
```

6,720 6,670 6,720 6,560 6,550 6,290 Cellular (FOMA+mova) ARPU International service-related revenues, which had not been included in previous reports, have been included in the **ARPU** data calculations as of the fiscal year ended Mar. 31, 2006, in view of their growing contribution

For an explanation of

ARPU,

to total revenues.

please

see Slide 28 of this document, Definition and Calculation Methods of MOU and ARPU . (%) (yen) 0 1,000 2,000 3,000 4,000 5,000 6,000 7,000 8,000 -20.0 -15.0 -10.0 -5.0 0.0 5.0 10.0 15.0 20.0 Packet ARPU (Left axis) 1,820 1,880 1,880 1,940 1,970 1,980 2,010 2,080 2,120

2,210 2,200

1,810 1,870 1,860

(Incl.) i-mode ARPU

```
1,920
1,950
1,960
1,990
2,060
2,090
2,180
2,170
Voice ARPU (Left Axis)
5,120
5,170
5,040
4,780
4,930
4,740
4,660
4,450
4,440
4,340
4,090
(Incl.) International service ARPU
30
40
40
40
50
50
50
60
60
70
70
Year-on-year changes in aggregate ARPU (Right axis)
-6.2
-4.0
-3.5
-2.9
-0.6
-4.7
-3.6
-2.8
-4.9
-2.5
-5.7
05/4-6(1Q)
7-9(2Q)
10-12(3Q)
06/1-3(4Q)
4-6(1Q)
7-9(2Q)
```

```
10-12(3Q)
07/1-3(4Q)
4-6(1Q)
7-9(2Q)
10-12(3Q)
Full-year
aggregate
ARPU:
¥
(Down 4.0% year-on-year)
Full-year
aggregate
ARPU:
¥6,700
(Down 3.0% year-on-year)
* The ARPU data for FY2006/1Q and FY2006 full-year include the impact of
incurring revenues for the portion of Nikagetsu
Kurikoshi
(two-month carry-over)
allowances that are projected to expire, which are estimated
as follows:
FY2006/1Q (actual): 200 yen
FY2006/full-year (actual): 50 yen
YoY
changes
in
aggregate
ARPU
(excluding
the
impact
of
incurring
revenues
for
the
portion
of
 Nikagetsu
Kurikoshi
(two
month
carryover)
allowances
that
are
projected
to
```

expire)

```
RESULTS FOR 3Q
OF FY2007
SLIDE No.
6
6
/29
0
10
20
30
40
50
60
05/12
06/3
06/6
06/9
```

```
06/12
07/3
07/6
07/9
07/12
08/3 (Forecast)
mova
53.48
43.98
(82.2%)
42.08
(79.2\%)
53.15
FOMA subscribers reached 42.08 million as of Dec. 31, 2007
(79.2% of DoCoMo s
total cellular subscribers)
52.62
35.53
(67.5\%)
51.14
23.46
(45.9%)
Subscriber Migration to FOMA
(Million
subs.)
Inclusive of Communication Module Service subscribers
Numbers
in
parentheses
indicate
the
percentage
of
FOMA
subscribers
to
total
cellular
subscribers
FOMA subs.
projected
```

to reach 80% of total

```
RESULTS FOR 3Q
OF FY2007
SLIDE No.
7
7
7/29
0.00
0.50
1.00
1.50
2.00
05/4-6(1Q)
7-9(2Q)
10-12(3Q)
06/1-3(4Q)
```

06/4-6(1Q) 7-9(2Q) 10-12(3Q) 07/1-3(4Q) 07/4-6(1Q) 7-9(2Q) 10-12(3Q) 0.93% FY07/1-3Q cumulative churn rate: 0.85%

Churn rate for FY2007/3Q was 0.74%

0.74%

Churn Rate

FY05 full-year churn rate: 0.77% FY06 full-year churn rate: 0.78%

Inclusive of Communication Module Service subscribers

FY2005 FY2006 FY2007 (%)

```
RESULTS FOR 3Q
OF FY2007
SLIDE No.
8
8
/29
-20
0
20
40
60
80
100
05/4-6(1Q)
7-9(2Q)
```

```
10-12(3Q)
06/1-3(4Q)
06/4-6(1Q)
7-9(2Q)
10-12(3Q)
07/1-3(4Q)
07/4-6(1Q)
7-9(2Q)
10-12(3Q)
DoCoMo s
market share of net additions in FY2007/3Q was 18.9%
SoftBank
SoftBank
KDDI(au+TU-KA)
FY07 1-3Q cumulative
net adds share: 14.7%
Market Share of Net Additions
FY05 full-year net adds share: 48.4%
FY06 full-year net adds share: 30.0%
FY2005
FY2006
FY2007
Source
of
data
used
in
calculation:
Telecommunications
Carriers
Association
(TCA)
Subscribers of EMOBILE, Ltd. are not included
```

(%)

Planned Actions for FY2007 Copyright (C) 2008 NTT DoCoMo, Inc. All rights reserved.

**RESULTS FOR 3Q** OF FY2007 SLIDE No. 10

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New Discount Services

Combined

subscriber

count

of

Fami-wari

MAX

50 ,

Hitoridemo

Discount

```
50
and
 Office-wari
MAX
50
billing
plans:
As of Dec. 31, 2007: Approx. 17.6 million
Approx.
17.6 million
(33\%*)
Plan to offer greater benefits to long-term users by revamping
 DoCoMo
Premier Club
point program (from April 2008)
(As announced 2007/10/26)
Increase time-binding
contracts
Contribute to future
reduction of churns
Percentage
of
combined
 Fami-wari
MAX
50,
 Hitoridemo
Discount
50
and
 Office-wari
MAX
subscribers to total cellular subscribers
Dec. 31, 2007
(Launched Aug. 22, 2007)
(Launched Sept. 22, 2007)
19
million
(36\%*)
Mar. 31, 2008 (Forecast)
```

Uptake of new discount services has grown steadily

```
RESULTS FOR 3Q
OF FY2007
SLIDE No.
11
11
/29
New Handset Sales Schemes -1-
94%
76%
24%
 Value Course
 Basic Course
Installment
payment
One-time
lump-sum
```

payment
Breakdown of Handsets Sold
Payment method ( Value Course )
76% of users who purchased
a handset using Value Course
chose to pay in installments
n
Acceptance of new sales schemes
(Nov. 26-Dec. 31, 2007)
94% of users chose
Value Course
No. of Value Plan
subs as of Jan. 15, 2008:
Over 2 million
6%

```
RESULTS FOR 3Q
OF FY2007
SLIDE No.
```

12

12

/29

New Handset Sales Schemes

-2-

Plan to release a total of 23 new models of 905i/705i handsets in 75 different colors during FY2007/2H 2007

Nov

2008

Dec

Jan

Feb

Mar

Xmas sales

Spring sales

905i Series

ALL-IN global phone

705i Series

Smart, Slim, Surprise!

10 models

in 36 colors

13 models

in 39 colors

Apply new

handset sales

schemes

HSDPA, GSM roaming, one-segment TV,

etc. included as standard features

Unique 905i

models

w/ distinctive features

Winter 2.0 campaign!

START!

DoCoMo

campaign

RESULTS FOR 3Q OF FY2007 SLIDE No. 13 13

/29

0

2

4

```
6
8
10
12
14
06/12
07/3
07/6
07/9
07/12
08/3(Forecast)
11.95
0
2
4
6
8
10
12
14
16
18
06/12
07/3
07/6
07/9
07/12
08/3(Forecast)
14.95
Derived from FY07/1-3Q cumulative data & estimates
Jan. 3, 2008
Topped 15 million
Topped 15 million
No.
of
 pake-hodai
subscribers*:
Billing
plan
No.
of
 i-channel
subscribers:
Contents
Flat-Rate Business -1-
(Million
subscribers)
(Million subscribers)
Richer contents
Pake-
```

```
hodai
Service
menu
Grow users
**:
pake-hodai
subscription
rate=
No.
Of
pake-hodai
subscribers/Total
FOMA
subscribers
Inclusive
of
 pake-hodai
full
subscribers
***.
i-channel
subscription
rate=
No.
of
i-channel
subscribers/Total
users
of
compatible
handsets
****: Sum of monthly subscription fee (¥150) and usage-based communication charges
(As of Dec.31,2007)
 pake-hodai
subscription rate **
29%
(As of Dec.31,2007)
 i-channel
subscription
rate
***
45%
(As of Dec.31,2007)
 pake-hodai
subscription rate of
 i-channel
subscribers
Approx.
```

40%

n
Boosted packet ARPU
i-channel revenue per sub
330
yen/month\*\*\*\*
(Equivalent to 90
yen of packet ARPU)

```
RESULTS FOR 3Q
OF FY2007
SLIDE No.
14
14
/29
1 year before joining
flat-rate package
Month of joining flat-rate
package
¥3,900
0
500
1,000
1,500
2,000
```

```
2,500
10-12(3Q)
06/1-3(4Q)
4-6(1Q)
7-9(2Q)
10-12(3Q)
07/1-3(4Q)
4-6(1Q)
7-9(2Q)
10-12(3Q)
-20
-10
0
10
20
30
Historical Growth of Packet
ARPU
Historical growth of Packet ARPU (mova+FOMA)
(Year-on-year changes (%))
(Packet ARPU (yen))
Growth
of
packet
bill
of
 pake-hodai
users
before joining flat-rate package (image)
Contribute to
ARPU growth
Flat-Rate Business -2-
Growth of Packet ARPU
Enrichment of content
ARPU growth of
volume-based billing users
Migration to flat-rate package
Estimated
from
user
samples
who
joined
 pake-hodai
in
April,
2007
:Packet ARPU (mova+FOMA)
```

:Year -on-year changes

:Year -on-year changes

(Excluding impact of recognizing as revenues the unused portion of

Nikagetsu

Kurikoshi

(2-month carry over) allowances

FY2005

FY2006

FY2007

```
RESULTS FOR 3Q
OF FY2007
SLIDE No.
15
15
/29
Flat-Rate Business -3-
No. of HSDPA-enabled handset users
Net additional pake-hodai
full
subscribers
0.0
0.5
1.0
1.5
```

2.0

```
2.5
3.0
06/12
07/3
07/6
07/9
07/12
(Million subscribers)
No. of net additional pake-hodai
full
subscribers increased after
the
launch
of
FOMA
905i
handsets
(HSDPA
embedded
as
standard
feature)
0
10
20
30
40
Compared to before
the launch of 905i,
Approx. 2 times
faster growth
Average monthly net additions
for Mar.-Nov. 2007
Net additions in Dec. 2007
User base of HSDPA-enabled handsets
increased sharply following
the release of FOMA 905i
Increased uptake of
 pake-hodai
full
service
(1,000 subscribers)
 pake-hodai
sub: 94%
 pake-hodai
subs: 87%
 pake-hodai
full
```

subs:

13%

pake-hodai

full

subs:

6%

<sup>\*</sup> Pie charts represent the breakdown of net additional pake-hodai subscribers

```
RESULTS FOR 3Q
OF FY2007
SLIDE No.
16
16
/29
.
DCMX
subscribers
```

grew to 4.66 million, and no.

of

```
iD
payment
terminals installed reached approx. 240,000 units
0
1
2
3
4
5
06/6
06/9
06/12
07/3
07/6
07/9
07/12
DCMX subs:
4.66 million
iD
payment terminals installed:
Approx.
240,000
Targets for Mar. 31, 2008
Credit Business
No. of DCMX subs/iD payment terminals
(As of Dec. 31, 2007)
(Million subscribers)
Sales
Sales
channel
channel
Card
Card
lineup
lineup
Expanded
Expanded
shops
shops
supporting
supporting
iD credit
iD credit
service
service
Started accepting DCMX members
Started accepting DCMX members
at DoCoMo Shops
```

at DoCoMo Shops

Issued Family Card/ETC Card/

Issued Family Card/ETC Card/

Gold Card

Gold Card

Principal convenience store chains

Principal convenience store chains

Fast food chains

Fast food chains

Small/mid-sized retailers

(Announced 10/26/2007)

DCMX subs:

No. of iD

terminals:

5 mil

250,000

Principal actions undertaken

```
RESULTS FOR 3Q
OF FY2007
SLIDE No.
17
17
/29
Business Tie-up with Google
.
Jointly promote initiatives aimed at further enhancing the convenience of mobile Internet
New
search services
Platform
Google
applications
```

```
Search-related advertisements using Google s ad platform
Adwords<sup>TM</sup>
New
mobile marketing
 Android
is
a
software
platform
for
mobile
phones,
announced
by
the
Open
Handset
Alliance™
participated
by
Google
and
other
companies
Search results for official/non-official i-mode sites and PC
web sites to be displayed simultaneously
Set up search-box on top screen of iMenu
Study possibility of
preloading Google Maps application as default handset
feature, and
supporting
Gmail,
YouTube,
Picasa,
etc.,
on
i-mode
handsets
Study commercial introduction of Android*
on DoCoMo
handsets
```

To be studied jointly by Google and DoCoMo Group

```
RESULTS FOR 3Q
OF FY2007
SLIDE No.
18
18
/29
.
International services revenues grew 37% year-on-year
FY2006
1-3Q
FY2007
1-3Q
12.5
12.5
24.5
24.5
```

```
33.5
33.5
5
18.9
18.9
.9
9
+37%
+51%
No. of int 1 roaming users
12.0
12.0
14.6
14.6
.6
6
(1,000 users)
Int 1 roaming service users
(total roaming users including multiple counting of same user)
0
200
400
600
800
06/4-6(1Q)
7-9(2Q)
10-12(3Q)
07/1-3(4Q)
07/4-6(1Q)
7-9(2Q)
10-12(3Q)
International Business
Int 1 dialing
revenues
Int 1 roaming
revenues
(Billions of yen)
Int 1 services revenues
Further expansion of international roaming revenues
GSM + 3G roaming capability installed in
FOMA905i series as a standard feature
```

```
RESULTS FOR 3Q
OF FY2007
SLIDE No.
19
19
/29
.
FOMA coverage buildup entered phase of quality enhancement 06/12
07/3
07/6
07/9
07/12
08/3
(forecast)
32,500
```

```
9,100
10,400
35,700
39,000
14,200
11,300
37,300
Principal actions
HSDPA coverage
12,100
42,700
64.4%
758.0
-28.1%
488.2
679.3
CAPEX
(billions of yen)
Change
(1)
(2)
2008/3
(Full-year forecast)
(Announced on 07/10/26)
Progress to
full-year forecast
(2)/(3)
2007/4-12
(1Q~3Q)(2)
2006/4-12
(1Q~3Q)(1)
FOMA area quality enhancements
POP coverage
As of Dec. 31, 2007: 96%
As of Mar. 31, 2008:
97% (planned)
FOMA Network -1-
No. of outdoor base stations
No. of indoor systems
40,600
13,300
Coverage improvement in downtown
areas and other busy districts.
```

Coverage improvement taking human

traffic flow into consideration

•

Countermeasures against congestions caused by Happy New Year calls

```
RESULTS FOR 3Q
OF FY2007
SLIDE No.
20
20
/29
FOMA coverage and quality improved significantly, as a result of
meticulous network quality enhancement efforts
Countermeasures
against
congestion
caused
by
 Happy
New
Year
calls
```

Coverage improvement

taking human traffic flow into consideration Restricted time Restriction rate Base stations subject to restriction Max. 30 min Max. 70% 20% of total Max. 20 min Max. 50% 5% of total (2007)(2008)(Conceptual image) (Conceptual image) FOMA Network -2-Coverage improvement in downtown areas, etc. For lower floors of buildings, underground areas BS for lower floors **Booster** Highways, railways, pedestrian flow Area tuning tuning Reinforced base stations and switches **Booster** BS for lower floors Outdoor rooftop BS Booster BS for lower floors

Significantly reduced time/areas subject to call restrictions as

well as restriction rate, to enhance customers

Outdoor rooftop BS

convenience

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RESULTS

FOR

3Q

OF

FY2007

SLIDE No.

22

22

/29

US GAAP

0

1,000

2,000

3,000

4,000

5,000

Equipment sales

```
348.3
363.3
477.0
Other revenues
72.8
88.9
121.0
PHS revenues
18.4
9.4
9.0
Cellular services revenues (voice, packet)*
3,157.6
3,060.5
4,060.0
2006/4-12(1Q~3Q)
2007/4-12(1Q~3Q)
2008/3(Forecast)
3,597.0
3,522.0
4,667.0
Operating Revenues
(Billions of yen)
(Billions of yen)
 International
services
revenues
are
included
in
 Cellular
services
revenues
(voice,
packet) .
Operating revenues
for the first nine months
of FY2007
Compared to same
period of FY2006:
Down 2.1%
(Cellular services revenues)
Down 3.1% year-on-year
(Equipment sales revenues)
Up 4.3% year-on-year
Progress to full year
forecast:
```

75.5%

RESULTS FOR 3Q OF FY2007 SLIDE No. 23 23

/29

US GAAP

2,920.1

2,720.1

2,897.0

3,887.0

\*Revenue-linked expenses: Cost of equipment sold + distributor commissions + cost of DoCoMo Point service (Billions of yen)

(Billions of yen)

Operating expenses

for the first nine months of

FY2007

Compared to same

period of FY2006:

```
Down 0.8%
Progress to full year
forecast:
74.5%
Operating Expenses
0
1,000
2,000
3,000
4,000
Personnel expenses
188.8
186.7
226.0
Taxes and public duties
27.4
29.2
39.0
Depreciation and amortization
537.4
558.0
772.0
Loss on disposal of property, plant and equipment and
intangible assets
35.5
43.5
69.0
Communication network charges
270.7
264.1
346.0
Non-personnel expenses
1,860.4
1,815.6
2,435.0
(Incl.) Revenue-linked expenses*
1,349.8
1,270.5
1,679.0
(Incl.) Other non-personnel expenses
510.6
545.1
756.0
```

2006/4-12(1Q~3Q) 2007/4-12(1Q~3Q) 2008/3(Full year forecast)

RESULTS FOR 3Q OF FY2007 SLIDE No. 24 24

/29 0

100

200

300

400

500

600

700

800

900

1,000

Other (information systems, etc.) 94.8 84.2 141.0 PHS business 0.9 0.3 0.0 Mobile phone business (FOMA) 495.7 337.2 512.0 Mobile phone business (mova) 15.2 10.4 13.0 Mobile phone business (Other) 72.7 56.1 92.0 2006/4-12(1Q~3Q) 2007/4-12(1Q~3Q) 2008/3(Forecast) 679.3 488.2 758.0 Capital Expenditures (Billions of yen) (Billions of yen) Capital expenditures for the first nine months of FY2007 Compared to same period of FY2006:

Down 28.1%

forecast: 64.4%

Progress to full year

RESULTS

FOR

3Q

OF

FY2007

SLIDE No.

25

25

/29 0

20

40

60

80

100

120

```
140
160
180
200
-25
-20
-15
-10
-5
0
5
10
15
20
25
MOU (Left axis)
149
152
151
146
145
146
146
139
140
140
139
Year-on-year changes in MOU (Right axis)
-2.0
-1.9
-1.3
0.7
-2.7
-3.9
-3.3
-4.8
-3.4
-4.1
-4.8
05/4-6(1Q)
7-9(2Q)
10-12(3Q)
06/1-3(4Q)
06/4-6(1Q)
7-9(2Q)
10-12(3Q)
07/1-3(4Q)
07/4-6(1Q)
7-9(2Q)
```

10-12(3Q)

.

MOU for FY2007/3Q was 139 minutes (Down 4.8% year-on-year)

FY07/1-3Q cumulative

MOU: 140 minutes

Cellular (FOMA+mova) MOU

For an explanation of MOU, please see Slide 28

of this document, Definition and Calculation Methods of MOU and ARPU .

Full-year MOU: 149

minutes

(Down 1.3% year-on-year) Full-year MOU: 144 minutes (Down 3.4% year-on-year)

(%) (minutes)

**RESULTS FOR 3Q** 

OF FY2007

SLIDE No.

26

26

/29

48,170

+1.3%

47,831

47,208

i-mode

Other\*\*

Migration from

mova

New

Replacement

New

PHS

**FOMA** 

```
mova
Communication Module Service
FOMA
mova
MOU
(minutes)***
ARPU
(yen)***
No. of Subscribers (1,000)
Churn rate (%)
Handsets sold
(1,000)
(including handsets
sold without
involving sales by
DoCoMo)
Market share (%
No. of Subscribers (1,000)*
-79.4%
213
1,035
-77.0%
167
725
-2.1
points
52.9
55.0
1,390
+47.2%
1,360
924
43,980
+31.0%
42,078
32,114
9,490
-44.9%
11,073
20,100
53,480
+1.8%
53,151
52,214
```

-2.6%

```
3,030
3,110
2008/3
(Forecast)
Changes
(1)
(2)
2007/4-12
(1Q~3Q)
(2)
2006/4-12
(1Q~3Q)
(1)
+51.0%
9,414
6,233
-25.8%
5,137
6,924
+16.5%
4,389
3,767
-22.0%
46
59
-70.7%
155
530
+0.13
points
0.85
0.72
```

\*Communication Module Service subscribers are included in the number of cellular phone subscribers in order to align the cal subscribers with that of other cellular phone carriers. (Market share, the number of handsets sold and churn rate are calculated Communication Module Service subscribers.)

\*\* Other includes purchases of additional handsets by existing FOMA subscribers.

\*\*\*

For

an

explanation

of

MOU

and

ARPU,

please

see

Slide

28

of

this

document,

Definition

and

Calculation

Methods

of

MOU

and

ARPU .

Operational Results and Forecasts

```
RESULTS FOR 3Q
OF FY2007
SLIDE No.
27
27
/29
No. of shares repurchased
(millions of shares)
Budget (billions of yen)
1.0
1.4
Max. authorized
0.3
(29.6%)
50
(25.0\%)
200
```

```
Repurchase authorized at 16th
ordinary general shareholder mtg
0.95
(67.7\%)
180.2
(72.1\%)
250
Repurchase authorized at 15th
ordinary general shareholder mtg
Actual no. of shares
repurchased
Actual amount spent
Max. authorized
Fiscal
year
ending
Mar.
31,
2008
Planned
Dividend
per
share:
4,800
yen
(Up
20%)
Repurchase of own shares:
Authorized to repurchase up to 1 million shares (maximum) for up to
200
billion
yen
at
Ordinary
General
Meeting
of
Shareholders on
June
19,
2007.
(Plan to cancel treasury shares kept in excess of 5% of issued shares at end of fiscal year.)
Returning profits to shareholders is considered one of the most important
issues in our corporate policies
Return to Shareholders
«Repurchase of Own Shares»
(As of Dec. 31, 2007)
```

```
RESULTS
RESULTS
FOR
```

FOR

OF

OF

FY2007

FY2007

SLIDE No.

28

28

/29

Definition and Calculation Methods of MOU and ARPU

MOU

(Minutes

of

usage): Average communication time per one month per one user. **ARPU** (Average monthly Revenue Per Unit): Average monthly revenue per unit, or ARPU, is used to measure average monthly operating revenues attributable to designated subscription basis. ARPU is calculated by dividing various revenue items included in our wireless services revenues, such as n transmission charges and packet transmission charges, from designated services which are incurred consistently each month, b subscriptions to the relevant services. Accordingly, the calculation of ARPU excludes revenues that are not representative of r as activation fees. We believe that our ARPU figures provide useful information to analyze the average usage per subscription changes in our billing arrangements. The revenue items included in the numerators of our **ARPU** figures are based on our U.S. **GAAP** results of operations. Aggregate ARPU (FOMA+mova): Voice ARPU (FOMA+mova) + Packet ARPU (FOMA+mova) Voice

Table of Contents 110

**ARPU** 

(FOMA+mova):

```
Voice
ARPU
(FOMA+mova)
Related
Revenues
(monthly
charges,
voice
transmission
charges) /
No.
of active cellular phone subscriptions (FOMA+mova)
Packet
ARPU
(FOMA+mova):
{Packet
ARPU
(FOMA)
Related
Revenues
(monthly
charges,
packet
transmission
charges) +
i-mode ARPU (mova) Related Revenues (monthly charges, packet transmission charges)} /
No. of active cellular phone subscriptions (FOMA+mova)
i-mode
ARPU
(FOMA+mova):
i-mode
ARPU
(FOMA+mova)
Related
Revenues
(monthly
charges,
packet
transmission
charges) /
No. of active cellular phone subscriptions (FOMA+mova)
Aggregate ARPU (FOMA): Voice ARPU (FOMA) + Packet ARPU (FOMA)
Voice
ARPU
(FOMA):
Voice
ARPU
(FOMA)
```

Related Revenues

```
(monthly
charges,
voice
transmission
charges)
/
No.
of
active
cellular phone subscriptions (FOMA)
Packet
ARPU
(FOMA):
Packet
ARPU
(FOMA)
Related
Revenues
(monthly
charges,
packet
transmission
charges)
No.
of
active
cellular phone
subscriptions (FOMA)
i-mode
ARPU
(FOMA):
i-mode
ARPU
(FOMA)
Related
Revenues
(monthly
charges,
packet
transmission
charges)
No.
of
active
cellular phone subscriptions (FOMA)
Aggregate ARPU (mova): Voice ARPU (mova) + i-mode ARPU (mova)
Voice
ARPU
```

```
(mova):
Voice
ARPU
(mova)
Related
Revenues
(monthly
charges,
voice
transmission
charges)
No.
of
active
cellular phone subscriptions (mova)
i-mode
ARPU
(mova):
i-mode
ARPU
(mova)
Related
Revenues
(monthly
charges,
packet
transmission
charges)
/
No.
of
active
cellular phone subscriptions (mova)
Number
of
active
subscriptions
used
in
ARPU
and
MOU
calculations
are
as
follows:
Quarterly data: sum of No. of active subscriptions in each month * of the current quarter
Half-year data: sum of No. of active subscriptions in each month * of the current half
Full-year data: sum of No. of active subscriptions in each month * of the current fiscal year
```

\*

No. of active subscriptions in each month: (No. of subs at end of previous month + No. of subs at end of current month)/2 The revenues and no. of subscriptions of Communication Module Service are not included in the above calculation of ARPU a 3Q

¥ 1,206.9

```
RESULTS FOR 3Q
OF FY2007
SLIDE No.
29
29
/29
Reconciliation of the Disclosed Non-GAAP Financial Measures to
the Most Directly Comparable GAAP Financial Measures
1.
EBITDA and EBITDA margin
Billions of yen
Nine months ended
December 31, 2006
Nine months ended
December 31, 2007
a. EBITDA
¥ 1,242.9
```

```
(537.4)
(558.0)
(28.6)
(23.9)
676.9
625.0
3.8
3.7
(276.7)
(253.3)
(0.2)
1.2
(0.0)
(0.1)
403.7
376.5
3,597.0
3,522.0
34.6%
34.3%
11.2%
10.7%
  Note:
2.
Free cash flows excluding irregular factors and changes in investments for cash management purposes
Billions of yen
Nine months ended
December 31, 2006
Nine months ended
December 31, 2007
¥ 31.9
¥ 361.2
(217.0)
9.0
49.4
147.7
(135.7)
517.9
(717.8)
(509.5)
582.0
1,027.4
Note:
(1) Irregular factors represent the effects of uncollected revenues due to a bank closure at the end of the fiscal period.
```

Changes of investments for cash management purposes (2)

Free cash flows

Net cash used in investing activities

Net cash provided by operating activities

Free cash flows excluding irregular factors and changes in investments

for cash management purposes

Net income margin (=b/c)

EBITDA and EBITDA margin, as we use them, are different from EBITDA as used in Item 10(e) of regulation S-K and may no similarly titled measures used by other companies.

Minority interests in consolidated subsidiaries

- b. Net income
- c. Total operating revenues

EBITDA margin (=a/c)

Irregular factors during the nine months ended December 31, 2007 were the net effect of bank closures as of March 31, 200

(2) Changes in investments for cash management purposes were derived from purchases, redemption at maturity and disposals held for cash management purposes with original maturities of longer than three months.

Irregular factors (1)

Depreciation and amortization

Losses on sale or disposal of property, plant and equipment

Operating income

Other income (expense)

Income taxes

Equity in net income (losses) of affiliates



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