

KOMATSU LTD  
Form 6-K  
December 19, 2006  
Table of Contents

---

## FORM 6-K

---

### SECURITIES AND EXCHANGE COMMISSION

Washington, D. C. 20549

Report of Foreign Private Issuer

Pursuant to Rule 13a-16 or 15d-16 of  
the Securities Exchange Act of 1934

For the month of December 2006

COMMISSION FILE NUMBER: 1-7239

---

## KOMATSU LTD.

Translation of registrant's name into English

---

3-6 Akasaka 2-chome, Minato-ku, Tokyo, Japan

Address of principal executive offices

---

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F ☒ Form 40-F ☐

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1): ☐

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7): ☐

Indicate by check mark whether by furnishing the information contained in this Form, the registrant is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes ☐ No ☒

If "Yes" is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b): 82-\_\_\_\_\_



**Table of Contents**

**INFORMATION TO BE INCLUDED IN REPORT**

1. **Information Distributed to Security Holders**

The registrant, KOMATSU LTD., distributed, or made available from its web-site, to its security holders either or both of the following two documents:

- (1) Interim Report for 2006 (as of September 30, 2006) relative to the 138th Fiscal Period; original prepared and distributed in the Japanese language which is not attached hereto as the Semi-Annual Report referred to in (2) below is the English translation of (1) (except that (1) does not include the charts which are indicated in U.S. dollars and the names and the addresses of the depositaries and that (2) does not include the explanation for the shareholders in Japan regarding the receipt of the dividends);
- (2) Semi-Annual Report 2007 for the six-month period ended September 30, 2006, prepared in the English language, which is attached hereto and constitutes a part hereof.

**Table of Contents**

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

KOMATSU LTD.  
(Registrant)

Date: December 19, 2006

By: /s/ KENJI KINOSHITA  
Kenji Kinoshita  
Senior Executive Officer

**Table of Contents**

**Table of Contents****To All Our Stakeholders****Board of Directors**

Back row, from left : Yoshinori Komamura, Masahiro Yoneyama, Hajime Sasaki, Toshio Morikawa, Morio Ikeda, Yasuo Suzuki

Front row, from left : Kunio Noji, Toshitaka Hagiwara, Masahiro Sakane, Kunihiro Komiyama

**Consolidated**

&lt; U.S. GAAP &gt;

|                                                                       |                 |            |
|-----------------------------------------------------------------------|-----------------|------------|
| Net sales                                                             | ¥ 941.1 billion | (Up 16.2)% |
| Operating income*                                                     | ¥ 122.2 billion | (Up 37.3)% |
| Income before income taxes, minority interests and equity in earnings | ¥ 117.6 billion | (Up 38.2)% |
| Net income                                                            | ¥ 67.2 billion  | (Up 12.4)% |

[Sales by Operation]

|                                           |                 |            |
|-------------------------------------------|-----------------|------------|
| Construction and Mining Equipment         | ¥ 738.6 billion | (Up 20.1)% |
| Industrial Machinery, Vehicles and Others | ¥ 147.8 billion | (Up 5.2)%  |
| Electronics                               | ¥ 54.6 billion  | (Up 1.1)%  |

**Non-consolidated**

|                  |                 |             |
|------------------|-----------------|-------------|
| Net sales        | ¥ 355.7 billion | (Up 22.3)%  |
| Operating profit | ¥ 39.0 billion  | (Up 73.4)%  |
| Ordinary profit  | ¥ 45.5 billion  | (Up 85.6)%  |
| Net income       | ¥ 30.7 billion  | (Up 117.2)% |

Notes: 1. Yen figures of less than one hundred million are omitted.

2. Changes(%) from the previous interim period.

For the interim period ended September 30, 2006, we are very pleased to report the fifth consecutive interim period of growth in sales and profits of the Komatsu Group, which also represents record-high 6-month figures. These excellent results were driven by a continued improvement of our construction and mining equipment business as well as good results of our industrial machinery, vehicles and others business.

**Interim Results**

Consolidated net sales for the interim period under review expanded 16.2% over the previous interim period, to ¥941.1 billion (US\$7,976 million, at US\$1=¥118). As demand for construction and mining equipment continued to expand around the world, we stepped up sales of the construction and mining equipment business by not only expanding our production capacity, but also working to boost sales of renewed models compliant with new emission regulations of the United States, Europe and Japan, to realize selling prices and to reinforce product support capabilities. In the industrial machinery, vehicles and others business, we expanded sales of industrial machinery and forklift trucks, in particular, by capitalizing on strong private-sector capital outlays. Sales of the electronics business also improved over the interim period a year ago, as the silicon wafer market remained buoyant.

Operating income\* reached ¥122.2 billion (US\$1,036 million) for the interim period, registering substantial growth of 37.3% from the previous interim period. Operating income ratio amounted to 13.0%, up 2.0 percentage points from a year ago. Improved profitability is supported by not only expanded sales of the construction and mining equipment business and the industrial machinery, vehicles and others business, but also increased selling prices in Japan and overseas. This outstanding improvement of operating income was reflected by income before income taxes advancing to ¥117.6 billion (US\$997 million), up 38.2% over the last corresponding period. As a result, net income for the interim period climbed 12.4% over the previous interim period, to ¥67.2 billion (US\$570 million).

\*

## Edgar Filing: KOMATSU LTD - Form 6-K

Starting in the interim period under review, Komatsu expresses operating income in accordance with U.S. GAAP. To ensure accurate comparison, we are also indicating operating income for the corresponding period a year ago by recalculating it in accordance with U.S. GAAP.

On a non-consolidated basis, interim sales expanded to ¥355.7 billion (US\$3,015 million), up 22.3% over the corresponding period a year ago, supported by strong sales of large presses which feature AC Servo technologies in addition to brisk exports of construction and mining equipment. Ordinary profit and net income for the interim period reached ¥45.5 billion (US\$386 million) and ¥30.7 billion (US\$260 million), up 85.6% and 117.2%, respectively, from the previous interim period. As a result, we recorded the fourth consecutive interim period of improvement in both sales and profits.

## **Table of Contents**

### **Interim Dividends**

Komatsu is building a sound financial position and flexible and agile corporate strength to increase its corporate value. Concerning cash dividends to shareholders, the Company maintains the basic policy of redistributing profits by first striving to continue stable dividends and then considering consolidated business results, while working for the goal of a consolidated payout ratio of 20% or higher. So, at the Board of Directors meeting held on October 31, we decided on ¥13 for interim cash dividend per share, an increase of ¥5 from the previous interim dividends.

### **Outlook for the Fiscal Year ending March 31, 2007**

While there are some concerns such as slowing housing starts in North America, we are projecting that the construction and mining equipment market will continue to enjoy firm demand from growth in infrastructure and burgeoning resource development projects around the world. Under such an environment, we are well prepared to concert our efforts on the market introduction and sales promotion of our DANTOTSU products with advanced features in the areas of environmental friendliness, safety and IT. At the same time, we will also continue to expand our production capacity both in Japan and overseas. In North America and Europe, following Japan and China, we have already launched the models equipped with KOMTRAX (Komatsu Machine Tracking System) as a standard feature. Therefore, we are making effective utilization of the information gained from KOMTRAX to reform our production, sales and inventories, reinforce our product support capability and incorporate in product development. To further enhance our position in the global marketplace, we are focusing our efforts to strengthen our production, sales and service capabilities in the Greater Asia region as an important growth market.

In the industrial machinery, vehicles and others business, respective Komatsu Group companies are working to improve their profitability by launching products with outstanding advantages and thus differentiate themselves from competitors. With respect to large presses for which we are expecting a high level of orders into the future, we are going to expand our production capacity by ensuring the scheduled start-up of a new plant in January 2007. In October this year, we decided to acquire 20.4% of the shares of NIPPEI TOYAMA CORPORATION which manufactures and sells transfer machines for use in the machining process of automobile engines, grinding and other machines. By leveraging this acquisition, we are going to further reinforce our sheet metal and machine tool operations.

Also in October this year, Komatsu transferred 51% of the outstanding shares of Komatsu Electronic Metals to SUMCO CORPORATION. The Komatsu Group remains committed to focused allocation of management resources to the industrial-use machinery sector in the broad sense of the term, including construction and mining equipment, forklift trucks and sheet metal and forging machinery in order to further step up business results.

We at the Komatsu Group believe our corporate value is the total sum of trust given to us by all our stakeholders and society. To enhance this corporate value, we have defined the following two management goals.

- 1) To maintain industry's top-level profitability and financial position, and to enhance our position in the global marketplace, especially in the Greater Asia region: and
- 2) To continue our management practices by keeping in mind market value which reflects the amount of trust given to us by society and shareholders.

To accomplish these two goals, we have been working on the second-stage Reform of Business Structure project. Specifically, we are going to advance reforms on a global scale by incorporating IT into our value chain and by further strengthening our jobsite capabilities. By anticipating our future needs, we are also emphasizing human resource development through these reform activities, as it is human resources that support sustainable corporate growth.

The Komatsu Group is also working to strengthen its corporate governance to ensure sound and transparent management, while striving to improve management efficiency.

On behalf of the board members of Komatsu Group companies, we would like to extend our sincere appreciation to our valued shareholders, customers, business partners and employees around the world for their support.

December 2006



## Edgar Filing: KOMATSU LTD - Form 6-K

Toshitaka Hagiwara  
Chairman of the Board

Masahiro Sakane  
President and CEO

2

## **Table of Contents**

### **Review of Operations**

#### **Construction and Mining Equipment**

##### **Net Sales**

##### **Sales by Region**

For the six months ended September 30, 2006

Consolidated net sales of construction and mining equipment for the interim period advanced 20.1% over the corresponding period a year ago, to ¥738.6 billion (US\$6,260 million), against the backdrop of expanded market demand around the world. Mainly reflecting multiplied sales volume and realized selling prices, segment profit for the interim period accelerated 56.7% over the previous interim period, to ¥101.4 billion (US\$860 million). Segment profit ratio improved to 13.7%, up 3.2 percentage points.

##### **Japan**

While Japanese public works remained slack, private-sector capital investments increased. In addition, robust exports of used equipment promoted market stock adjustment in Japan. As a result, demand for new equipment grew, especially from the rental equipment industry. Interim sales of construction and mining equipment in Japan improved 3.0% over the previous interim period, to ¥133.2 billion (US\$1,129 million), supported by increased sales of used equipment in addition to expanded sales of new equipment and increased selling prices.

In the rental equipment business, Komatsu worked to further enhance management efficiency in order to improve profitability. On October 1 this year, Komatsu combined 10 consolidated rental companies in Japan and established Komatsu Rental Japan Ltd.

##### **The Americas**

North American demand remained at a high level during the interim period, driven by non-residential construction projects, highway-related works, and burgeoning resource developments in both the United States and Canada, which overrode the slowdown of U.S. housing starts. In Latin America, demand advanced particularly for mining equipment. In these conditions, the Komatsu Group worked to promote sales of renewed models which are compliant with Tier 3 emission gas regulations, while concerting its efforts to realize selling prices. The Komatsu Group also worked to reinforce sales and product support capabilities to mines in both regions. Interim sales in both North and Latin Americas reached ¥245.0 billion (US\$2,076 million), up 24.7% over the interim period a year ago.

## **Table of Contents**

### **Europe & CIS**

As European markets steadily expanded in tandem with growth of the European Union, the market recovery of Germany, the largest market of Europe, became very evident during the interim period. Sales in Europe for the interim period improved over the previous interim period, as the Komatsu Group worked to expand sales of large wheel loaders with enhanced performance and other products which are compliant with Stage 3 emission gas regulations, uplift production efficiency, and reinforce its distributor networks in eastern Europe, in addition to expanded markets. In CIS, demand was strong from aggressive resource development and from infrastructure development in metropolitan cities, and the Komatsu Group expanded sales. As a result, interim sales of Europe & CIS advanced 28.1% over the previous interim period, to ¥135.5 billion (US\$1,148 million).

WA600 large wheel loader renewed for performance equal to one class larger models

### **China**

The Chinese market continued to sustain a high level of growth during the interim period under review, fueled by increased civil engineering works under the regional development policy of China's 11th five-year plan and resulting from advances of urbanization, in addition to enhanced management of mining operation and development of new mines. Under such an environment, The Komatsu Group and distributors teamed up to improve efficiency of sales and production operations based on information gained from IT deployment, concerning sales negotiations in progress and operating conditions of customers' machines. As a result, interim sales advanced 75.9% over the corresponding period a year ago, to ¥46.8 billion (US\$397 million).

A large-lot delivery of PC220 hydraulic excavators made by Komatsu Shantui Construction Machinery

### **Asia & Oceania**

During the interim period under review, Southeast Asian demand declined from the previous interim period as mainly affected by the skyrocketed oil prices. In Indonesia, the largest market of the region, demand in the mining sector decreased, but demand from the construction, agriculture and forestry industries expanded, showing some signs of market recovery. In Oceania, demand for mining equipment remained strong. As a result, while interim sales in Asia decreased from the previous interim period, those in Oceania advanced. Combined interim sales in Asia and Oceania increased 3.9% over the corresponding period a year ago, to ¥107.6 billion (US\$913 million).

### **The Middle East & Africa**

Demand continued to expand in both regions, driven mainly by an increase in infrastructure development projects in Saudi Arabia and other oil producing countries as well as in Turkey, and growth in mining in African countries. The Komatsu Group concerted efforts to carry out aggressive sales activities and improve and reinforce product support capabilities, and accelerated sales to ¥70.3 billion (US\$596 million) for the interim period, registering a gain of 32.4% over the corresponding period last year.

## **Table of Contents**

### **Industrial Machinery, Vehicles and Others**

#### **Net Sales**

Komatsu Machinery's new production facility for LCD manufacturing-related equipment

Interim sales of this business segment advanced 5.2% over the previous interim period, to ¥147.8 billion (US\$1,253 million), supported by good business performance of forklift trucks and industrial machinery. Segment profit for the interim period reached ¥13.9 billion (US\$118 million), up 29.8% over the corresponding period last year. Segment profit ratio for the interim period improved to 9.4%, an increase of 1.8 percentage points.

Komatsu Forklift Co., Ltd. expanded interim sales by aggressively promoting sales of forklift trucks, centering on its flagship LEO-NXT-V series, in the Middle East, CIS and other markets. In August this year, Komatsu bought 35% of the shares of Komatsu Forklift held by Linde AG of Germany, transforming Komatsu Forklift into a wholly owned subsidiary.

Interim sales of the industrial machinery business increased from the previous interim period, driven by excellent sales of large presses, sheet metal and metal forging machines, machine tools and other machines against the backdrop of strong private-sector capital investments centering on the automobile manufacturing industry. In addition, Komatsu Industries Corporation remodeled its flagship small AC Servo Press H1F series in September this year and worked to gain new orders.

AC Servo Press H1F Series made by Komatsu Industries

Interim sales of the agricultural and forestry equipment business of Komatsu Zenoah Co. increased over the previous interim period, as the company worked to expand export sales. In September this year, Komatsu reached a basic agreement with Husqvarna AB of Sweden for the sale of this business of Komatsu Zenoah. Komatsu and Husqvarna have started negotiations for the formal contract.

## **Table of Contents**

### **Electronics**

#### **Net Sales**

Silicon wafers made by Komatsu Electronic Metals

Interim sales from the electronics segment increased 1.1% over the previous interim period, to ¥54.6 billion (US\$463 million), supported by excellent performance of the silicon wafer business which offset a drop in sales as affected by the sale of the polycrystalline silicon business completed in the previous fiscal year. Segment profit for the interim period reached ¥9.7 billion (US\$83 million), registering a sharp increase of 75.1%, and segment profit ratio improved to 17.8%, up 7.5 percentage points from the previous interim period.

During the interim period under review, the silicon wafer market sustained good conditions. Komatsu Electronic Metals Co., Ltd. (KEM) boosted sales of 300-mm wafers for which KEM had expanded its production capacity, while recording excellent sales of 200-mm and smaller wafers. Sales of KEM for the interim period increased sharply over the corresponding period a year ago.

Komatsu accepted SUMCO CORPORATION's tender offer for KEM and transferred 51% of the shares of KEM held by Komatsu. Komatsu had held 61.93% before the tender offer. (The transfer was completed on October 18, 2006.)

Note: As a result of the completion of the tender offer, KEM and its subsidiaries are no longer consolidated subsidiaries of Komatsu. For the full fiscal year ending March 31, 2007, Komatsu will state the gain on the sale of KEM and the operation results of KEM and its subsidiaries as a separate line item, Net income from discontinued operations, in the Consolidated Statements of Income in accordance with Statement of Financial Accounting Standards No. 144 of U.S. GAAP.

**Table of Contents**

**Communicating with Shareholders and Investors**

As part of communication efforts with shareholders and investors, we disclose a variety of information on our website. In the Investor Relations section, you can check our latest business results as well as the trend of our performance to date. We also offer video presentations with the sound, including an interview with Masahiro Sakane, President and CEO of Komatsu Ltd., to promote a better understanding of the company.

## **Table of Contents**

### **Top page of our investor relations section**

Click the [Investor Relations](#) tab, and you will see this page with the latest news of our IR-related events.

### **IR Info**

We provide the most recent and past annual reports and news releases for quarterly, interim and full-year business results. We also offer graphs and charts for key items, such as sales, segment profit and cash dividends, for year-to-year comparisons. When you view them, you can also choose the presentation from a variety of categories, depending on your needs and interest. The categories include: by division, by region, by quarter, and by fiscal year. Starting from the current fiscal year, our website also provides Komatsu's stock price on a 20-minute delayed real-time basis.

### **Interview with the President**

This is a video presentation, on a quarterly basis, in which Masahiro Sakane, President and CEO, describes the most recent business results and topics in an interview format. This is part of our efforts to help shareholders and investors feel familiar with the president. At the start of each interview, we introduce a variety of involvements in society.

### **Analyst Meetings:**

#### **Hand-out Materials and Q&A Memos**

We hold quarterly meetings with securities analysts and investors on the day we announce our business results. To ensure fair disclosure of information, we provide the same hand-out materials used in the meetings and memos of main questions and answers.

### **Wins the Top Award for Disclosure of Financial Information**

We won the Best Disclosure Award of the Security Analyst Association of Japan in the machinery sector in October this year, marking our second consecutive time to win and the sixth time in total. We are pleased that our daily efforts regarding information disclosure are highly appreciated by

security analysts.



**Table of Contents****Consolidated Balance Sheets (Unaudited)****Komatsu Ltd. and subsidiaries**

As of September 30, 2006 and 2005, of fiscal 2007 and 2006, respectively

|                                                                             |                 |             | Thousands of  |
|-----------------------------------------------------------------------------|-----------------|-------------|---------------|
|                                                                             | Millions of yen |             | U.S. dollars  |
|                                                                             | 2007            | 2006        | 2007          |
| Assets                                                                      |                 |             |               |
| Current assets                                                              |                 |             |               |
| Cash and cash equivalents                                                   | ¥ 84,100        | ¥ 85,076    | \$ 712,712    |
| Time deposits                                                               | 182             | 77          | 1,542         |
| Trade notes and accounts receivable less allowance for doubtful receivables | 432,452         | 351,397     | 3,664,847     |
| Inventories                                                                 | 419,980         | 337,679     | 3,559,153     |
| Other current assets                                                        | 117,041         | 105,318     | 991,873       |
| Total current assets                                                        | 1,053,755       | 879,547     | 8,930,127     |
| Long-term trade receivables                                                 | 61,788          | 71,786      | 523,627       |
| Investments                                                                 | 122,793         | 100,225     | 1,040,619     |
| Property, plant and equipment less accumulated depreciation                 | 427,369         | 375,169     | 3,621,771     |
| Other assets                                                                | 96,325          | 106,251     | 816,314       |
| Total*                                                                      | ¥ 1,762,030     | ¥ 1,532,978 | \$ 14,932,458 |
| Liabilities and shareholders' equity                                        |                 |             |               |
| Current liabilities                                                         |                 |             |               |
| Short-term debt (including current maturities of long-term debt)            | ¥ 209,645       | ¥ 184,994   | \$ 1,776,652  |
| Trade notes and accounts payable                                            | 348,154         | 286,527     | 2,950,458     |
| Income taxes payable                                                        | 33,270          | 23,593      | 281,949       |
| Other current liabilities                                                   | 177,131         | 154,479     | 1,501,110     |
| Total current liabilities                                                   | 768,200         | 649,593     | 6,510,169     |
| Long-term liabilities                                                       | 266,102         | 287,478     | 2,255,102     |
| Minority interests                                                          | 44,530          | 43,465      | 377,373       |
| Shareholders' equity                                                        |                 |             |               |
| Common stock                                                                | 67,870          | 67,870      | 575,170       |
| Capital surplus                                                             | 136,414         | 136,172     | 1,156,051     |
| Retained earnings                                                           | 457,210         | 353,385     | 3,874,661     |
| Accumulated other comprehensive income (loss)                               | 25,276          | (458)       | 214,203       |
| Treasury stock                                                              | (3,572)         | (4,527)     | (30,271)      |
| Total shareholders' equity*                                                 | 683,198         | 552,442     | 5,789,814     |

## Edgar Filing: KOMATSU LTD - Form 6-K

|                                                                 |             |             |               |
|-----------------------------------------------------------------|-------------|-------------|---------------|
| Total                                                           | ¥ 1,762,030 | ¥ 1,532,978 | \$ 14,932,458 |
| Accumulated other comprehensive income (loss):                  |             |             |               |
| Foreign currency translation adjustments                        | ¥ 2,518     | ¥ (13,280)  | \$ 21,339     |
| Net unrealized holding gains on securities available for sale   | 34,093      | 26,619      | 288,924       |
| Pension liability adjustments                                   | (10,860)    | (13,177)    | (92,034)      |
| Net unrealized holding gains (losses) on derivative instruments | (475)       | (620)       | (4,026)       |

Note: The translation of Japanese yen amounts into United States dollar amounts is included solely for convenience and has been made at the rate of ¥ 118 to \$1, the approximate rate of exchange at September 30, 2006.

\*Trade notes and accounts receivable as well as inventories grew in response to expanded marketing and manufacturing operations, which were implemented to meet thriving demand. Fixed assets also increased, reflecting proactive capital investments. Meanwhile, shareholders' equity increased due mainly to expanded profits, resulting in the growth of shareholders' equity ratio to 38.8%.

**Table of Contents****Consolidated Statements of Income (Unaudited)****Komatsu Ltd. and subsidiaries**

For the six months ended September 30, 2006 and 2005, of fiscal 2007 and 2006, respectively

|                                                                                                | Thousands of                       |           |                                       |
|------------------------------------------------------------------------------------------------|------------------------------------|-----------|---------------------------------------|
|                                                                                                | Millions of yen                    |           | U.S. dollars                          |
|                                                                                                | (except per share amounts)<br>2007 | 2006      | (except<br>per share amounts)<br>2007 |
| Net sales*                                                                                     | ¥ 941,162                          | ¥ 809,709 | \$ 7,975,949                          |
| Cost of sales                                                                                  | 671,173                            | 595,472   | 5,687,907                             |
| Selling, general and administrative expenses                                                   | 146,966                            | 134,538   | 1,245,474                             |
| Other operating income (expenses)                                                              | (774)                              | 9,314     | (6,560)                               |
| Operating income*                                                                              | 122,249                            | 89,013    | 1,036,008                             |
| Other income (expenses)                                                                        |                                    |           |                                       |
| Interest and dividend income                                                                   | 4,179                              | 3,357     | 35,415                                |
| Interest expense                                                                               | (7,484)                            | (6,086)   | (63,424)                              |
| Other net                                                                                      | (1,295)                            | (1,148)   | (10,974)                              |
| Other income (expenses)                                                                        | (4,600)                            | (3,877)   | (38,983)                              |
| Income before income taxes, minority interests and equity in earnings of affiliated companies* | 117,649                            | 85,136    | 997,025                               |
| Income taxes                                                                                   | 45,134                             | 20,849    | 382,492                               |
| Minority interests in income of consolidated subsidiaries                                      | (6,623)                            | (5,027)   | (56,127)                              |
| Equity in earnings of affiliated companies                                                     | 1,316                              | 536       | 11,153                                |
| Net income*                                                                                    | ¥ 67,208                           | ¥ 59,796  | \$ 569,559                            |
| Net income per share:                                                                          |                                    |           |                                       |
| Basic                                                                                          | ¥ 67.65                            | ¥ 60.27   | 57.33¢                                |
| Diluted                                                                                        | ¥ 67.51                            | ¥ 60.18   | 57.21¢                                |
| Dividends per share                                                                            | ¥ 10.00                            | ¥ 6.00    | 8.47¢                                 |

- Notes: 1. Starting from the first half period ended September 30, 2006, Komatsu changed its form of consolidated statement of income from single- to multiple-step. Operating income is expressed in conformity with U.S. GAAP. The consolidated statement of income for the six months ended September 30, 2005 reflects the reclassification of the change.
2. In consolidation, dividends per share have been calculated based on dividends paid in each fiscal year.

As for fiscal 2007, interim dividend payment of ¥13 per share has been approved by the Board of Directors of the Company.

\* Komatsu recorded the fifth consecutive interim period of growth in sales and profits, supported by improved results of the Industrial Machinery, Vehicles and Others segment, in addition to accelerated performance of the Construction and Mining Equipment segment, centering on export sales. Operating income ratio improved to 13.0%, up 2.0 percent points from the corresponding period a year ago.



**Table of Contents****Consolidated Statement of Shareholders Equity (Unaudited)****Komatsu Ltd. and subsidiaries**

For the six months ended September 30, 2006 and 2005, of fiscal 2007 and 2006, respectively

|                                                                                                         | Millions of yen  |                  | Thousands of<br>U.S. dollars |
|---------------------------------------------------------------------------------------------------------|------------------|------------------|------------------------------|
|                                                                                                         | 2007             | 2006             | 2007                         |
| <b>Common stock</b>                                                                                     |                  |                  |                              |
| Balance, beginning of period                                                                            | ¥ 67,870         | ¥ 67,870         | \$ 575,170                   |
| Balance, end of period                                                                                  | ¥ 67,870         | ¥ 67,870         | \$ 575,170                   |
| <b>Capital surplus</b>                                                                                  |                  |                  |                              |
| Balance, beginning of period                                                                            | ¥ 136,137        | ¥ 135,792        | \$ 1,153,703                 |
| Sales of treasury stock                                                                                 | 36               | 380              | 305                          |
| Issuance of stock acquisition rights                                                                    | 265              |                  | 2,246                        |
| Stock issue cost                                                                                        | (24)             |                  | (203)                        |
| Balance, end of period                                                                                  | ¥ 136,414        | ¥ 136,172        | \$ 1,156,051                 |
| <b>Retained earnings, appropriated for legal reserve</b>                                                |                  |                  |                              |
| Balance, beginning of period                                                                            | ¥ 23,416         | ¥ 22,341         | \$ 198,441                   |
| Transfer from unappropriated retained earnings                                                          | 519              | 354              | 4,398                        |
| Balance, end of period                                                                                  | ¥ 23,935         | ¥ 22,695         | \$ 202,839                   |
| <b>Unappropriated retained earnings</b>                                                                 |                  |                  |                              |
| Balance, beginning of period                                                                            | ¥ 376,522        | ¥ 277,196        | \$ 3,190,864                 |
| Net income                                                                                              | 67,208           | 59,796           | 569,559                      |
| Cash dividends paid                                                                                     | (9,936)          | (5,948)          | (84,203)                     |
| Transfer to retained earnings appropriated for legal reserve                                            | (519)            | (354)            | (4,398)                      |
| Balance, end of period                                                                                  | ¥ 433,275        | ¥ 330,690        | \$ 3,671,822                 |
| <b>Accumulated other comprehensive income (loss)</b>                                                    |                  |                  |                              |
| Balance, beginning of period                                                                            | ¥ 23,095         | ¥ (21,485)       | \$ 195,720                   |
| Aggregate adjustment for the period resulting from translation of foreign currency financial statements | 4,758            | 8,881            | 40,322                       |
| Increase (decrease) in net unrealized holding gains on securities available for sale                    | (2,817)          | 8,014            | (23,873)                     |
| Adjustment for the period of pension liability                                                          | 439              | 4,163            | 3,720                        |
| Increase (decrease) in net unrealized holding losses on derivative instruments                          | (199)            | (31)             | (1,686)                      |
| Balance, end of period                                                                                  | ¥ 25,276         | ¥ (458)          | \$ 214,203                   |
| <b>Treasury stock</b>                                                                                   |                  |                  |                              |
| Balance, beginning of period                                                                            | ¥ (4,043)        | ¥ (4,570)        | \$ (34,263)                  |
| Purchase of treasury stock                                                                              | (432)            | (1,711)          | (3,661)                      |
| Sales of treasury stock                                                                                 | 903              | 1,754            | 7,653                        |
| Balance, end of period                                                                                  | ¥ (3,572)        | ¥ (4,527)        | \$ (30,271)                  |
| <b>Total shareholders equity</b>                                                                        | <b>¥ 683,198</b> | <b>¥ 552,442</b> | <b>\$ 5,789,814</b>          |
| <b>Disclosure of comprehensive income</b>                                                               |                  |                  |                              |
| Net income                                                                                              | ¥ 67,208         | ¥ 59,796         | \$ 569,559                   |
| Other comprehensive income, net of tax                                                                  | 2,181            | 21,027           | 18,483                       |

|                             |          |          |            |
|-----------------------------|----------|----------|------------|
| <b>Comprehensive income</b> | ¥ 69,389 | ¥ 80,823 | \$ 588,042 |
|-----------------------------|----------|----------|------------|

**Table of Contents****Consolidated Statements of Cash Flows (Unaudited)****Komatsu Ltd. and subsidiaries**

For the six months ended September 30, 2006 and 2005, of fiscal 2007 and 2006, respectively

|                                                                                   | Millions of yen<br>2007 | Millions of yen<br>2006 | Thousands of<br>U.S. dollars<br>2007 |
|-----------------------------------------------------------------------------------|-------------------------|-------------------------|--------------------------------------|
| <b>Operating activities</b>                                                       |                         |                         |                                      |
| Net income                                                                        | ¥ 67,208                | ¥ 59,796                | \$ 569,559                           |
| Adjustments to reconcile net income to net cash provided by operating activities: |                         |                         |                                      |
| Depreciation and amortization                                                     | 38,759                  | 34,388                  | 328,466                              |
| Deferred income taxes                                                             | 6,547                   | (6,318)                 | 55,483                               |
| Net loss (gain) from sale of investment securities and subsidiaries               | 676                     | (19,506)                | 5,729                                |
| Net loss (gain) on sale of property                                               | 64                      | (465)                   | 542                                  |
| Loss on disposal of fixed assets                                                  | 885                     | 1,718                   | 7,500                                |
| Impairment loss on long-lived assets held for use                                 | 2                       | 1,809                   | 17                                   |
| Pension and retirement benefits net                                               | 1,074                   | 1,040                   | 9,102                                |
| Changes in assets and liabilities:                                                |                         |                         |                                      |
| Increase in trade receivables                                                     | (17,936)                | (20,821)                | (152,000)                            |
| Increase in inventories                                                           | (45,207)                | (28,084)                | (383,110)                            |
| Increase in trade payables                                                        | 39,782                  | 19,245                  | 337,136                              |
| Increase (decrease) in income taxes payable                                       | (3,977)                 | 10,399                  | (33,703)                             |
| Other net                                                                         | 14,635                  | 5,525                   | 124,025                              |
| Net cash provided by operating activities*                                        | 102,512                 | 58,726                  | 868,746                              |
| <b>Investing activities</b>                                                       |                         |                         |                                      |
| Capital expenditures                                                              | (63,945)                | (50,100)                | (541,907)                            |
| Proceeds from sale of property                                                    | 5,188                   | 5,488                   | 43,966                               |
| Proceeds from sale of available for sale investment securities                    | 249                     | 2,851                   | 2,110                                |
| Purchases of available for sale investment securities                             | (2,538)                 | (2,415)                 | (21,508)                             |
| Proceeds from sale of subsidiaries, net of cash disposed                          |                         | 25,195                  |                                      |
| Acquisition of subsidiaries, net of cash acquired                                 | (11,321)                | 920                     | (95,940)                             |
| Collection of loan receivables                                                    | 3,058                   | 6,936                   | 25,915                               |
| Disbursement of loan receivables                                                  | (2,625)                 | (8,163)                 | (22,246)                             |
| Decrease (increase) in time deposits                                              | (128)                   | (23)                    | (1,085)                              |
| Net cash used in investing activities*                                            | (72,062)                | (19,311)                | (610,695)                            |
| <b>Financing activities</b>                                                       |                         |                         |                                      |
| Proceeds from long-term debt                                                      | 7,446                   | 12,230                  | 63,102                               |
| Repayments on long-term debt                                                      | (22,312)                | (52,406)                | (189,085)                            |
| Increase (decrease) in short-term debt net                                        | 13,476                  | (1,022)                 | 114,203                              |
| Repayments of capital lease obligations                                           | (5,752)                 | (5,137)                 | (48,746)                             |
| Sale of treasury stock net                                                        | 471                     | 42                      | 3,992                                |
| Dividends paid                                                                    | (9,936)                 | (5,948)                 | (84,203)                             |
| Net cash used in financing activities*                                            | (16,607)                | (52,241)                | (140,737)                            |
| Effect of exchange rate change on cash and cash equivalents                       | 260                     | 392                     | 2,203                                |
| Net increase (decrease) in cash and cash equivalents                              | 14,103                  | (12,434)                | 119,517                              |

## Edgar Filing: KOMATSU LTD - Form 6-K

|                                                |          |          |            |
|------------------------------------------------|----------|----------|------------|
| Cash and cash equivalents, beginning of period | 69,997   | 97,510   | 593,195    |
| Cash and cash equivalents, end of period       | ¥ 84,100 | ¥ 85,076 | \$ 712,712 |

\* With the resource of excellent cash flows from operating activities, Komatsu increased the amount of dividends, proactively strengthened its production capacities in Japan and overseas and made investments to enhance productivity.



**Table of Contents****Consolidated Business Information (Unaudited)****Komatsu Ltd. and subsidiaries**

As of September 30, 2006 and 2005 as well as for the six months ended September 30, 2006 and 2005, of fiscal 2007 and 2006, respectively

**<Information by Business Unit>**

|                                                                                               | <b>Millions of yen</b> |             | <b>Thousands of<br/>U.S. dollars</b> |
|-----------------------------------------------------------------------------------------------|------------------------|-------------|--------------------------------------|
|                                                                                               | <b>2007</b>            | <b>2006</b> | <b>2007</b>                          |
| <b>Net sales:</b>                                                                             |                        |             |                                      |
| Construction and mining equipment                                                             | ¥ 750,538              | ¥ 623,753   | \$ 6,360,492                         |
| Industrial machinery, vehicles and others                                                     | 197,466                | 178,120     | 1,673,441                            |
| Electronics                                                                                   | 54,660                 | 54,064      | 463,220                              |
| Total                                                                                         | 1,002,664              | 855,937     | 8,497,153                            |
| Elimination                                                                                   | (61,502)               | (46,228)    | (521,204)                            |
| Consolidated                                                                                  | ¥ 941,162              | ¥ 809,709   | \$ 7,975,949                         |
| <b>Segment profit:</b>                                                                        |                        |             |                                      |
| Construction and mining equipment                                                             | ¥ 101,462              | ¥ 64,732    | \$ 859,847                           |
| Industrial machinery, vehicles and others                                                     | 13,940                 | 10,737      | 118,136                              |
| Electronics                                                                                   | 9,752                  | 5,569       | 82,644                               |
| Total                                                                                         | 125,154                | 81,038      | 1,060,627                            |
| Corporate expenses and elimination                                                            | (2,131)                | (1,339)     | (18,059)                             |
| Consolidated segment profit                                                                   | 123,023                | 79,699      | 1,042,568                            |
| Other operating income (expenses)                                                             | (774)                  | 9,314       | (6,560)                              |
| Operating income                                                                              | 122,249                | 89,013      | 1,036,008                            |
| Interest and dividend income                                                                  | 4,179                  | 3,357       | 35,415                               |
| Interest expense                                                                              | (7,484)                | (6,086)     | (63,424)                             |
| Other-net                                                                                     | (1,295)                | (1,148)     | (10,974)                             |
| Income before income taxes, minority interests and equity in earnings of affiliated companies | ¥ 117,649              | ¥ 85,136    | \$ 997,025                           |
| <b>Identifiable assets:</b>                                                                   |                        |             |                                      |
| Construction and mining equipment                                                             | ¥ 1,250,029            | ¥ 1,062,376 | \$ 10,593,466                        |
| Industrial machinery, vehicles and others                                                     | 277,726                | 238,441     | 2,353,610                            |
| Electronics                                                                                   | 139,919                | 121,261     | 1,185,755                            |
| Total                                                                                         | 1,667,674              | 1,422,078   | 14,132,831                           |
| Corporate assets and elimination                                                              | 94,356                 | 110,900     | 799,627                              |
| Consolidated                                                                                  | ¥ 1,762,030            | ¥ 1,532,978 | \$ 14,932,458                        |

**Depreciation and amortization:**

## Edgar Filing: KOMATSU LTD - Form 6-K

|                                           |   |        |   |        |    |         |
|-------------------------------------------|---|--------|---|--------|----|---------|
| Construction and mining equipment         | ¥ | 28,346 | ¥ | 23,605 | \$ | 240,221 |
| Industrial machinery, vehicles and others |   | 3,915  |   | 3,818  |    | 33,178  |
| Electronics                               |   | 6,029  |   | 6,361  |    | 51,093  |

|              |   |        |   |        |    |         |
|--------------|---|--------|---|--------|----|---------|
| Consolidated | ¥ | 38,290 | ¥ | 33,784 | \$ | 324,492 |
|--------------|---|--------|---|--------|----|---------|

### Capital expenditures:

|                                           |   |        |   |        |    |         |
|-------------------------------------------|---|--------|---|--------|----|---------|
| Construction and mining equipment         | ¥ | 46,172 | ¥ | 42,378 | \$ | 391,288 |
| Industrial machinery, vehicles and others |   | 9,317  |   | 6,418  |    | 78,958  |
| Electronics                               |   | 15,893 |   | 12,555 |    | 134,686 |

|              |   |        |   |        |    |         |
|--------------|---|--------|---|--------|----|---------|
| Consolidated | ¥ | 71,382 | ¥ | 61,351 | \$ | 604,932 |
|--------------|---|--------|---|--------|----|---------|

Note: Segment profit is obtained by subtracting cost of sales and selling, general and administrative expenses from net sales.

**Table of Contents****<Geographic Information>**

Net sales to customers recognized by sales destination for the six months ended September 30, 2006 and 2005, of fiscal 2007 and 2006, respectively

|                                           | Millions of yen |           | Thousands of<br>U.S. dollars |
|-------------------------------------------|-----------------|-----------|------------------------------|
|                                           | 2007            | 2006      | 2007                         |
| Japan                                     | ¥ 252,045       | ¥ 249,775 | \$ 2,135,975                 |
| The Americas                              | 275,843         | 225,500   | 2,337,652                    |
| Europe and CIS                            | 145,896         | 114,272   | 1,236,407                    |
| China                                     | 59,101          | 38,185    | 500,856                      |
| Asia (excluding Japan, China) and Oceania | 134,150         | 124,917   | 1,136,864                    |
| The Middle East and Africa                | 74,127          | 57,060    | 628,195                      |
| Consolidated                              | ¥ 941,162       | ¥ 809,709 | \$ 7,975,949                 |

Net sales recognized by geographic origin and property, plant and equipment at September 30, 2006 and 2005, of fiscal 2007 and 2006, respectively

|                   | Millions of yen |           | Thousands of<br>U.S. dollars |
|-------------------|-----------------|-----------|------------------------------|
|                   | 2007            | 2006      | 2007                         |
| <b>Net sales:</b> |                 |           |                              |
| Japan             | ¥ 376,598       | ¥ 352,370 | \$ 3,191,508                 |
| U.S.A.            | 267,677         | 222,030   | 2,268,449                    |
| Europe            | 133,595         | 104,743   | 1,132,161                    |
| Others            | 163,292         | 130,566   | 1,383,831                    |
| Consolidated      | ¥ 941,162       | ¥ 809,709 | \$ 7,975,949                 |

**Property, plant and equipment:**

|              | Millions of yen |           | Thousands of<br>U.S. dollars |
|--------------|-----------------|-----------|------------------------------|
|              | 2007            | 2006      | 2007                         |
| Japan        | ¥ 307,044       | ¥ 288,638 | \$ 2,602,068                 |
| U.S.A.       | 52,754          | 43,218    | 447,068                      |
| Europe       | 21,912          | 17,290    | 185,695                      |
| Others       | 45,659          | 26,023    | 386,940                      |
| Consolidated | ¥ 427,369       | ¥ 375,169 | \$ 3,621,771                 |

Note: No individual country within Europe or other areas had a material impact on net sales or property, plant and equipment. There were no sales to a single major external customer for the six months ended September 30, 2006 and 2005, of fiscal 2007 and 2006.

**Table of Contents****<Information by Region>**

For the six months ended September 30, 2006 and 2005, of fiscal 2007 and 2006, respectively

|                   | Millions of yen |           | Thousands of<br>U.S. dollars |
|-------------------|-----------------|-----------|------------------------------|
|                   | 2007            | 2006      | 2007                         |
| <b>Net sales:</b> |                 |           |                              |
| Japan             | ¥ 587,363       | ¥ 502,850 | \$ 4,977,653                 |
| The Americas      | 285,044         | 233,708   | 2,415,627                    |
| Europe            | 150,102         | 118,002   | 1,272,051                    |
| Others            | 176,680         | 140,604   | 1,497,288                    |
| Elimination       | (258,027)       | (185,455) | (2,186,670)                  |
| Consolidated      | ¥ 941,162       | ¥ 809,709 | \$ 7,975,949                 |

**Segment profit:**

|                                    |           |          |              |
|------------------------------------|-----------|----------|--------------|
| Japan                              | ¥ 66,238  | ¥ 37,121 | \$ 561,339   |
| The Americas                       | 31,465    | 22,911   | 266,653      |
| Europe                             | 12,239    | 8,065    | 103,720      |
| Others                             | 20,502    | 12,285   | 173,746      |
| Corporate expenses and elimination | (7,421)   | (683)    | (62,890)     |
| Consolidated                       | ¥ 123,023 | ¥ 79,699 | \$ 1,042,568 |

**Identifiable assets:**

|                                  |             |             |               |
|----------------------------------|-------------|-------------|---------------|
| Japan                            | ¥ 1,098,699 | ¥ 991,483   | \$ 9,311,008  |
| The Americas                     | 446,394     | 371,947     | 3,783,000     |
| Europe                           | 173,693     | 128,184     | 1,471,975     |
| Others                           | 229,030     | 164,788     | 1,940,932     |
| Corporate assets and elimination | (185,786)   | (123,424)   | (1,574,457)   |
| Consolidated                     | ¥ 1,762,030 | ¥ 1,532,978 | \$ 14,932,458 |

**Table of Contents**

| Overseas sales: | Millions of yen      |                      | Thousands of<br>U.S. dollars |
|-----------------|----------------------|----------------------|------------------------------|
|                 | 2007                 | 2006                 | 2007                         |
| The Americas    | ¥ 275,843<br>(29.3)% | ¥ 225,500<br>(27.8)% | \$ 2,337,652<br>(29.3)%      |
| Europe          | 145,896<br>(15.5)%   | 114,272<br>(14.1)%   | 1,236,407<br>(15.5)%         |
| Others          | 267,378<br>(28.4)%   | 220,162<br>(27.2)%   | 2,265,915<br>(28.4)%         |
| Total           | 689,117<br>(73.2)%   | 559,934<br>(69.1)%   | 5,839,974<br>(73.2)%         |
| Consolidated    | ¥ 941,162            | ¥ 809,709            | \$ 7,975,949                 |

- Notes:
1. Overseas sales represent the sales of the Company and its consolidated subsidiaries to customers in countries or regions other than Japan.
  2. Area segments are separated by the geographical proximity.
  3. Main countries or areas of each segment above are as follows:
    - (1) The Americas: North America and Latin America
    - (2) Europe: Germany, the United Kingdom and CIS
    - (3) Others: China, Australia and Southeast Asia
  4. Figures in the parentheses represent the percentages of overseas sales in consolidated net sales.

**Table of Contents****Non-Consolidated Balance Sheets****Komatsu Ltd.**

As of September 30, 2006 and 2005, of fiscal 2007 and 2006, respectively

|                                                                      | Thousands of    |              |
|----------------------------------------------------------------------|-----------------|--------------|
|                                                                      | Millions of yen | U.S. dollars |
|                                                                      | 2007            | 2006         |
| Assets                                                               |                 |              |
| Current assets:                                                      | ¥ 423,703       | ¥ 405,309    |
| Cash on hand and in banks                                            | 44,619          | 59,493       |
| Notes receivable                                                     | 3,106           | 3,984        |
| Trade accounts receivable                                            | 194,166         | 157,370      |
| Bonds issued by affiliated companies                                 |                 | 500          |
| Finished products and merchandise                                    | 25,462          | 24,959       |
| Materials and supplies                                               | 4,180           | 3,771        |
| Work in process                                                      | 36,681          | 32,374       |
| Prepaid expenses                                                     | 1,147           | 837          |
| Deferred income taxes-current                                        | 17,128          | 15,916       |
| Short-term loans receivable                                          | 62,964          | 74,035       |
| Other current assets                                                 | 35,281          | 33,006       |
| Allowance for doubtful receivables                                   | (1,034)         | (940)        |
| Fixed assets:                                                        | 497,238         | 426,302      |
| Tangible fixed assets                                                | 142,179         | 114,942      |
| Buildings                                                            | 38,475          | 38,262       |
| Structures                                                           | 6,820           | 6,945        |
| Machinery and equipment                                              | 38,270          | 30,330       |
| Vehicles and delivery equipment                                      | 246             | 237          |
| Tools, furniture and fixtures                                        | 7,637           | 7,277        |
| Land                                                                 | 40,004          | 31,024       |
| Construction in progress                                             | 10,724          | 863          |
| Intangible fixed assets                                              | 10,129          | 8,254        |
| Utility rights                                                       | 81              | 78           |
| Software                                                             | 9,403           | 8,160        |
| Other intangible assets                                              | 644             | 15           |
| Investments and miscellaneous assets                                 | 344,929         | 303,105      |
| Investment securities                                                | 77,791          | 64,586       |
| Securities and other investments in affiliated companies             | 295,490         | 270,407      |
| Long-term loans receivable                                           | 1,115           | 3,430        |
| Long-term prepaid expenses                                           | 815             | 885          |
| Deferred income taxes non-current                                    |                 | 1,866        |
| Other investments                                                    | 4,486           | 4,527        |
| Allowance for doubtful receivables                                   | (5,074)         | (4,945)      |
| Allowance for loss on valuation of investments in unlisted companies | (29,697)        | (37,653)     |
| Total assets                                                         | ¥ 920,942       | ¥ 831,611    |
|                                                                      |                 | \$ 7,804,595 |

Notes: 1. Yen figures of less than one million are omitted.

2. Accumulated depreciation of tangible fixed assets 2007: ¥299,864 million 2006: ¥300,816 million

## Edgar Filing: KOMATSU LTD - Form 6-K

3. The company adopted a New Accounting Standard for Presentation of Net Assets in the Balance Sheet and Related Implementation Guidance. Shareholders' equity under the previous presentation method amounted to ¥529,069 million as of September 30, 2006.

**Table of Contents**

|                                                                    | Thousands of    |           |              |
|--------------------------------------------------------------------|-----------------|-----------|--------------|
|                                                                    | Millions of yen |           | U.S. dollars |
|                                                                    | 2007            | 2006      | 2007         |
| <b>Liabilities and net assets (Shareholders' equity)</b>           |                 |           |              |
| Current liabilities:                                               | ¥ 319,704       | ¥ 234,850 | \$ 2,709,363 |
| Trade notes payable                                                | 464             | 304       | 3,939        |
| Trade accounts payable                                             | 161,192         | 125,673   | 1,366,042    |
| Short-term debt                                                    | 40,614          | 2,719     | 344,188      |
| Current portion of bonds                                           | 20,000          | 35,000    | 169,491      |
| Other accounts payable                                             | 35,522          | 28,871    | 301,040      |
| Income taxes payable                                               | 15,209          | 7,754     | 128,895      |
| Advances received                                                  | 660             | 2,155     | 5,597        |
| Deferred profit on installment sales                               |                 | 148       |              |
| Accrued bonuses                                                    | 5,495           | 5,985     | 46,567       |
| Accrued bonuses for directors                                      | 185             |           | 1,567        |
| Warranty reserve                                                   | 7,322           | 7,422     | 62,050       |
| Other current liabilities                                          | 33,037          | 18,815    | 279,981      |
| Long-term liabilities:                                             | 72,051          | 106,682   | 610,605      |
| Bonds                                                              | 10,000          | 30,000    | 84,745       |
| Long-term debt                                                     | 35,008          | 60,622    | 296,681      |
| Deferred income taxes - non-current                                | 9,645           |           | 81,745       |
| Liabilities for employee retirement benefits                       | 15,883          | 14,537    | 134,603      |
| Liabilities for director and corporate auditor retirement benefits | 684             | 633       | 5,797        |
| Other long-term liabilities                                        | 829             | 888       | 7,032        |
| Total liabilities                                                  | 391,756         | 341,533   | 3,319,969    |
| <b>Net assets:</b>                                                 |                 |           |              |
| Shareholders' equity:                                              | 494,391         | 462,791   | 4,189,760    |
| Common stock                                                       | 70,120          | 70,120    | 594,242      |
| Capital surplus                                                    | 140,637         | 140,636   | 1,191,844    |
| Additional paid-in capital                                         | 140,140         | 140,140   | 1,187,627    |
| Other capital surplus                                              | 497             | 496       | 4,217        |
| Retained earnings                                                  | 287,010         | 256,021   | 2,432,292    |
| Legal earnings reserve                                             | 18,036          | 18,036    | 152,854      |
| Other retained earnings                                            | 268,973         | 237,984   | 2,279,437    |
| Reserve for special depreciation                                   | 138             | 29        | 1,172        |
| Reserve for advanced depreciation deduction                        | 16,379          | 14,683    | 138,809      |
| Reserve for special advanced depreciation account                  |                 | 2,585     |              |
| General reserve                                                    | 180,359         | 180,359   | 1,528,466    |
| Retained earnings brought forward                                  | 72,096          | 40,326    | 610,989      |
| Treasury stock                                                     | (3,377)         | (3,987)   | (28,619)     |
| Difference of appreciation and conversion                          | 34,528          | 27,287    | 292,617      |
| Net unrealized gains(losses) on available-for-sale securities      | 34,678          | 27,287    | 293,882      |
| Net deferred profits(losses) on hedges                             | (149)           |           | (1,264)      |
| Stock acquisition rights                                           | 265             |           | 2,248        |
| Stock acquisition rights                                           | 265             |           | 2,248        |
| Total net assets (shareholders' equity)                            | 529,185         | 490,078   | 4,484,625    |
| Total liabilities and net assets (shareholders' equity)            | ¥ 920,942       | ¥ 831,611 | \$ 7,804,595 |



**Table of Contents****Non-Consolidated Statements of Income and Unappropriated Retained Earnings****Komatsu Ltd.**

For the six months ended September 30, 2006 and 2005, of fiscal 2007 and 2006, respectively

|                                                                    | Thousands of    |           |              |
|--------------------------------------------------------------------|-----------------|-----------|--------------|
|                                                                    | Millions of yen |           | U.S. dollars |
|                                                                    | 2007            | 2006      | 2007         |
| Net sales                                                          | ¥ 355,793       | ¥ 290,966 | \$ 3,015,198 |
| Cost of sales                                                      | 270,054         | 225,195   | 2,288,596    |
| Deferred profit on installment sales                               | (34)            | (199)     | (290)        |
| Gross profit                                                       | 85,773          | 65,970    | 726,892      |
| Selling, general and administrative expenses                       | 46,772          | 43,483    | 396,374      |
| Operating profit                                                   | 39,001          | 22,487    | 330,518      |
| Non-operating income:                                              | 10,808          | 8,437     | 91,596       |
| Interest and dividend income                                       | 9,956           | 8,032     | 84,375       |
| Other non-operating income                                         | 852             | 404       | 7,220        |
| Non-operating expenses:                                            | 4,263           | 6,379     | 36,131       |
| Interest expenses                                                  | 567             | 761       | 4,809        |
| Other non-operating expenses                                       | 3,695           | 5,618     | 31,321       |
| Ordinary profit                                                    | 45,546          | 24,544    | 385,983      |
| Extraordinary income:                                              | 3,779           | 16,904    | 32,032       |
| Gain on sale of land                                               | 19              |           | 164          |
| Gain on sale of investment securities                              | 0               | 361       | 0            |
| Reversal of loss on valuation of investments in unlisted companies | 3,760           | 16,542    | 31,867       |
| Extraordinary losses:                                              | 109             | 5,039     | 931          |
| Loss on sale of land                                               |                 | 41        |              |
| Loss on valuation of investment securities                         | 109             |           | 931          |
| Impairment loss                                                    |                 | 4,287     |              |
| Expenditure for protection of natural environment                  |                 | 711       |              |
| Income before income taxes                                         | 49,215          | 36,409    | 417,084      |
| Income taxes:                                                      |                 |           |              |
| Current                                                            | 15,417          | 8,953     | 130,657      |
| Deferred                                                           | 3,073           | 13,307    | 26,043       |
| Net income                                                         | 30,725          | 14,148    | 260,383      |
| Unappropriated retained earnings at the beginning of the period    |                 | 26,178    |              |
| Unappropriated retained earnings at the end of the period          |                 | ¥ 40,326  |              |

**Table of Contents**

- Notes:
1. Yen figures of less than one million are omitted.
  2. Net income per share (using the average number of common shares outstanding, less treasury stocks.) 2007: ¥30.91 2006: ¥14.26
  3. The company adopted a New Accounting Standard for Directors' Bonus from for the six months ended September 30, 2006. The effect of adopting this accounting standard was to decrease operating profit, ordinary profit and income before income taxes by ¥185 million, respectively.
  4. The company adopted a New Accounting Standard for Shared-Based payment and Related Implementation Guidance from for the six months ended September 30, 2006.  
The effect of adopting this accounting standard was to decrease operating profit, ordinary profit and income before income taxes by ¥265 million, respectively.

**Table of Contents****Non-Consolidated Statement of Changes in Net Assets****Komatsu Ltd.**

For the six months ended September 30, 2006, of fiscal 2007

|                                                         |                 |            |         |         |          |                         |              |              |         |          |          | Millions of yen |             |
|---------------------------------------------------------|-----------------|------------|---------|---------|----------|-------------------------|--------------|--------------|---------|----------|----------|-----------------|-------------|
|                                                         | Capital surplus |            |         |         |          | Shareholders' equity    |              |              |         |          |          | Total           |             |
|                                                         |                 |            |         |         |          | Retained earnings       |              |              |         |          |          | Total           |             |
|                                                         |                 |            |         |         |          | Other retained earnings |              |              |         |          |          | Total           |             |
|                                                         |                 |            |         |         |          | Reserve                 |              |              |         |          |          | Total           |             |
|                                                         | Common          | Additional | Other   | Total   | Legal    | Reserve                 | for advanced | for special  | General | Retained | Total    | Treasury        | shareholder |
|                                                         | stock           | paid-in    | capital | capital | earnings | for special             | depreciation | advanced     | reserve | earnings | retained | stock           | equity      |
|                                                         |                 | capital    | surplus | surplus | reserve  | depreciation            | deduction    | depreciation |         | brought  | earnings |                 |             |
|                                                         |                 |            |         |         |          |                         |              | account      |         | forward  |          |                 |             |
| Balance of March 31, 2006                               | 70,120          | 140,140    | 461     | 140,601 | 18,036   | 29                      | 14,683       | 2,585        | 180,359 | 50,872   | 266,567  | (3,502)         | 473,780     |
| Changes in the term                                     |                 |            |         |         |          |                         |              |              |         |          |          |                 |             |
| Transfer to reserve for special depreciation            |                 |            |         |         |          | 128                     |              |              |         | (128)    |          |                 |             |
| Reversal of reserve for special depreciation            |                 |            |         |         |          | (19)                    |              |              |         | 19       |          |                 |             |
| Transfer to reserve for advanced depreciation deduction |                 |            |         |         |          |                         | 2,884        |              |         | (2,884)  |          |                 |             |
| Reversal of reserve for advanced depreciation deduction |                 |            |         |         |          |                         | (1,188)      |              |         | 1,188    |          |                 |             |
| Transfer to reserve for advanced depreciation account   |                 |            |         |         |          |                         |              | (2,585)      |         | 2,585    |          |                 |             |
| Dividends from surplus                                  |                 |            |         |         |          |                         |              |              |         | (9,936)  | (9,936)  |                 | (9,936)     |
| Bonus of directors and corporate auditors               |                 |            |         |         |          |                         |              |              |         | (346)    | (346)    |                 | (346)       |
| Net income                                              |                 |            |         |         |          |                         |              |              |         | 30,725   | 30,725   |                 | 30,725      |
| Purchase of treasury stock                              |                 |            |         |         |          |                         |              |              |         |          |          | (237)           | (237)       |
| Disposal of treasury stock                              |                 |            | 36      | 36      |          |                         |              |              |         |          |          | 362             | 398         |

|                                                                |        |         |     |         |        |     |        |         |        |         |         |         |
|----------------------------------------------------------------|--------|---------|-----|---------|--------|-----|--------|---------|--------|---------|---------|---------|
| Net change of<br>items other<br>than<br>shareholders<br>equity |        |         |     |         |        |     |        |         |        |         |         |         |
| Total changes<br>for the term                                  |        |         | 36  | 36      |        | 108 | 1,695  | (2,585) | 21,223 | 20,442  | 125     | 20,600  |
| Balance of<br>September 30,<br>2006                            | 70,120 | 140,140 | 497 | 140,637 | 18,036 | 138 | 16,379 | 180,359 | 72,096 | 287,010 | (3,377) | 494,390 |

**Table of Contents**

|                                                               | Difference of appreciation and conversion |                  |                 |             | Millions of yen |
|---------------------------------------------------------------|-------------------------------------------|------------------|-----------------|-------------|-----------------|
|                                                               | Net unrealized                            | Total            |                 |             |                 |
|                                                               | gains (losses)                            | Net deferred     | difference      | Stock       |                 |
|                                                               | on available-for-sale                     | profits (losses) | of appreciation | acquisition | Total           |
|                                                               | securities                                | on hedges        | and conversion  | rights      | net assets      |
| Balance of March 31, 2006                                     | 37,435                                    |                  | 37,435          |             | 511,222         |
| Changes in the term                                           |                                           |                  |                 |             |                 |
| Transfer to reserve for special depreciation                  |                                           |                  |                 |             |                 |
| Reversal of reserve for special depreciation                  |                                           |                  |                 |             |                 |
| Transfer to reserve for advanced depreciation deduction       |                                           |                  |                 |             |                 |
| Reversal of reserve for advanced depreciation deduction       |                                           |                  |                 |             |                 |
| Reversal of reserve for special advanced depreciation account |                                           |                  |                 |             |                 |
| Dividends from surplus                                        |                                           |                  |                 |             | (9,936)         |
| Bonus of directors and corporate auditors                     |                                           |                  |                 |             | (346)           |
| Net income                                                    |                                           |                  |                 |             | 30,725          |
| Purchase of treasury stock                                    |                                           |                  |                 |             | (237)           |
| Disposal of treasury stock                                    |                                           |                  |                 |             | 399             |
| Net change of items other than shareholders equity            | (2,756)                                   | (149)            | (2,906)         | 265         | (2,640)         |
| Total changes in the term                                     | (2,756)                                   | (149)            | (2,906)         | 265         | 17,963          |
| Balance of September 30, 2006                                 | 34,678                                    | (149)            | 34,528          | 265         | 529,185         |

**Table of Contents**

**Directors, Auditors and Officers**

As of September 30, 2006

**Board of Directors**

---

**Toshitaka Hagiwara**

Chairman of the Board

**Masahiro Sakane**

President and Chief Executive Officer

**Kunio Noji**

Director and Senior Executive Officer

General Manager, KOMATSU Way Division

Supervising Construction & Mining Equipment Business, e-KOMATSU and KOMATSU Way

**Kunihiko Komiyama**

Director and Senior Executive Officer

President, Development Division and President, Engines & Hydraulics Business Division

Supervising R&D and Quality Assurance Operations

**Masahiro Yoneyama**

Director and Senior Executive Officer

Assistant to President & CEO

Representative of All China Operations

**Yoshinori Komamura**

Director and Senior Executive Officer

President, Construction & Mining Equipment Marketing Division

Supervising External Corporate and Legal Affairs

**Yasuo Suzuki**

Director and Senior Executive Officer

General Manager, Corporate Planning

## Edgar Filing: KOMATSU LTD - Form 6-K

Supervising Structural Reorganization, Environment, Electronics, Human Resources and Industrial Machinery Business

### **Toshio Morikawa**

Director

Advisor, Sumitomo Mitsui Banking Corporation

### **Hajime Sasaki**

Director

Chairman of the Board, NEC Corporation

### **Morio Ikeda**

Director

Advisor, Shiseido Company, Limited

### **Corporate Auditors**

---

#### **Makoto Nakamura**

Corporate Auditor (Full time)

#### **Masafumi Kanemoto**

Corporate Auditor (Full time)

#### **Masahiro Yoshiike**

Outside Corporate Auditor

Chairman, Taiyo Life Insurance Company

#### **Takaharu Dohi**

Corporate Auditor

#### **Makoto Okitsu**

Outside Corporate Auditor

Chairman, Teijin Limited

### **Executive Officers**

---

#### **Susumu Isoda**

Senior Executive Officer

President, Production Division

#### **Shigeki Fujimori**

Senior Executive Officer

President, Defense Systems Division

**Munenori Nakao**

Senior Executive Officer

Supervising Compliance, CSR, General Affairs, Corporate Communications and Investor Relations

**Kenji Kinoshita**

Senior Executive Officer

Chief Financial Officer

Supervising Audit

**Mamoru Hironaka**

Executive Officer

Vice President, Construction & Mining Equipment Marketing Division

President, Product Support Division

**Masao Fuchigami**

Executive Officer

President, Research Division

**Taizo Kayata**

Executive Officer

President, Overseas Marketing, Construction & Mining Equipment Marketing Division

**Masaji Kitamura**

Executive Officer

President, Construction & Mining Equipment Strategy Division

**Nobukazu Kotake**

Executive Officer

Vice President, Development Division

General Manager, Product Planning

**Yasuki Sato**

Executive Officer



Mooka Plant Manager, Production Division

**Susumu Yamanaka**

Executive Officer

President, Japanese Marketing, Construction & Mining Equipment Marketing Division

**Masakatsu Hioki**

Executive Officer

General Manager, Human Resources Supervising Safety

**Koji Yamada**

Executive Officer

President, Industrial Machinery Division

**Tetsuro Kajiya**

Executive Officer

President, Procurement Division

**Nobuki Hasegawa**

Executive Officer

General Manager, Construction Equipment Technical Center 2, Development Division

**Mikio Fujitsuka**

Executive Officer

Deputy General Manager, Corporate Planning

**Ichiro Sasaki**

Executive Officer

Osaka Plant Manager, Production Division

**Fujitoshi Takamura**

Executive Officer

General Manager, Construction Equipment Technical Center 1, Development Division

**Yoshisada Takahashi**

Executive Officer

Awazu Plant Manager, Production Division



**Table of Contents**

**Corporate Information**

As of September 30, 2006

**General**

**Head Office:**

2-3-6 Akasaka, Minato-ku, Tokyo 107-8414, Japan

**Date of Establishment:**

May 13, 1921

**Common Stock Outstanding:**

Consolidated: ¥67,870 million (US\$575 million)

Non-consolidated: ¥70,120 million (US\$594 million)

**Number of Employees:**

Consolidated: 35,666 Non-consolidated: 6,177

**Stock Related**

**Business Year:**

The one (1) year period from April 1 of each year to March 31 of the following year

**Ordinary General Meeting of Shareholders:**

June

**Record Date:**

For Voting Rights at the Ordinary General Meeting of Shareholders: March 31

For Year End Dividends: March 31

For Interim Dividends: September 30

**Transfer Agent:**

Mitsubishi UFJ Trust and Banking Corporation

1-4-5, Marunouchi, Chiyoda-ku,

Tokyo 100-8212, Japan

**Depositories**

ADRs: Depositary Receipts Services, Citibank, N.A.,  
388 Greenwich Street, 14th Floor, New York,

NY 10013, U.S.A.

## **Table of Contents**

### **Stock Information**

As of September 30, 2006

#### **Total Number of Shares Issued and Outstanding:**

998,744,060 shares

#### **One Unit (tangen) of Shares:**

100

Effective August 1, 2006, Komatsu changed the number of shares per stock trading unit from 1,000 to 100 shares.

#### **Number of Shareholders:**

103,401

#### **Breakdown of Shareholders**

#### **Tokyo Stock Price Range**

### **Cautionary Statement**

This Semi-Annual Report contains forward-looking statements that reflect management's views and assumptions in the light of information currently available with respect to certain future events, including expected financial position, operating results and business strategies. These statements can be identified by the use of terms such as will, believes, should, projects, plans, expects and similar terms and expressions to identify future events or expectations. Actual results may differ materially from those projected, and the events and results of such forward-looking assumptions cannot be assured. Any forward-looking statements speak only as of the date of this Semi-Annual Report, and Komatsu assumes no duty to update such statements.

Factors that may cause actual results to differ materially from those predicted by such forward-looking statements include, but are not limited to, unanticipated changes in demand for the Company's principal products, owing to changes in the economic conditions in the Company's principal markets; changes in exchange rates or the impact of increased competition; unanticipated costs or delays encountered in achieving the Company's objectives with respect to globalized product sourcing and new information technology tools; uncertainties as to the results of the Company's research and development efforts and its ability to access and protect certain intellectual property rights; the impact of regulatory changes and accounting principles and practices; and the introduction, success and timing of business initiatives and strategies.

#### **For further information, please contact:**

Komatsu Ltd.

Corporate Communications Department

Tel: 81-3-5561-2687

Fax: 81-3-3505-9662

E-mail: [ir@komatsu.co.jp](mailto:ir@komatsu.co.jp)



**Table of Contents**

**Komatsu Ltd.**

2-3-6 Akasaka, Minato-ku

Tokyo 107-8414, Japan

<http://www.komatsu.com/>