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#### 2003

#### November

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Subject Company: WellPoint Health Networks Inc.

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# SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995

This presentation contains certain forward-looking information about Anthem, Inc. ( Anthem ), WellPoint Health Networks Inc. (WellPoint) and the combined company after completion of the transactions that are intended to be covered by the safe harbor for "forward-looking statements" provided by the Private Securities Litigation Reform Act of 1995. Forward-looking statements are statements that are not historical facts. Words such as "expect(s)", "feel(s)", "believe(s)", "will", "may", "anticipate(s)" and similar expressions are intended to identify forward-looking statements. These statements include, but are not limited to, financial projections and estimates and their underlying assumptions; statements regarding plans, objectives and expectations with respect to future operations, products and services; and statements regarding future performance. Such statements are subject to certain risks and uncertainties, many of which are difficult to predict and generally beyond the control of Anthem and WellPoint, that could cause actual results to differ materially from those expressed in, or implied or projected by, the forward-looking information and statements. These risks and uncertainties include: those discussed and identified in public filings with the U.S. Securities and Exchange Commission ( SEC ) made by Anthem and WellPoint; trends in health care costs and utilization rates; our ability to secure sufficient premium rate increases; competitor pricing below market trends of increasing costs; increased government regulation of health benefits and managed care; significant acquisitions or divestitures by major competitors; introduction and utilization of new prescription drugs and technology; a downgrade in our financial strength ratings; litigation targeted at health benefits companies; our ability to contract with providers consistent with past practice; our ability to consummate Anthem s merger with WellPoint, to achieve expected synergies and operating efficiencies in the merger within the expected time-frames or at all and to successfully integrate our operations; such integration may be more difficult, time-consuming or costly than expected; revenues following the transaction may be lower than expected; operating costs, customer loss and business disruption, including, without limitation, difficulties in maintaining relationships with employees, customers, clients or suppliers, may be greater than expected following the transaction; the regulatory approvals required for the transaction may not be obtained on the terms expected or on the anticipated schedule; our ability to meet expectations regarding the timing, completion and accounting and tax treatments of the transaction and the value of the transaction consideration; future bio-terrorist activity or other potential public health epidemics; and general economic downturns. Readers are cautioned not to place undue reliance on these forwardlooking statements that speak only as of the date hereof. Neither Anthem nor WellPoint undertakes any obligation to republish revised forward-looking statements to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events. Readers are also urged to carefully review and consider the various disclosures in Anthem s and WellPoint s various SEC reports, including but not limited to Annual Reports on Form 10-K for the year ended December 31, 2002 and Quarterly Reports on Form 10-Q for the reporting periods of 2003.

#### ADDITIONAL INFORMATION AND WHERE TO FIND IT

This presentation may be deemed to be solicitation material in respect of the proposed merger of Anthem and WellPoint. In connection with the proposed transaction, a registration statement on Form S-4 will be filed with the SEC. SHAREHOLDERS OF ANTHEM AND STOCKHOLDERS OF WELLPOINT ARE ENCOURAGED TO READ THE REGISTRATION STATEMENT AND ANY OTHER RELEVANT DOCUMENTS FILED WITH THE SEC, INCLUDING THE JOINT PROXY STATEMENT/PROSPECTUS THAT WILL BE PART OF THE REGISTRATION STATEMENT, BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT THE PROPOSED MERGER. The final joint proxy statement prospectus will be mailed to shareholders of Anthem and stockholders of WellPoint. Investors and security holders will be able to obtain the documents free of charge at the SEC s web site, www.sec.gov, from Anthem Investor Relations at 120 Monument Circle, Indianapolis, IN 46204-4903, or from WellPoint Investor Relations at 1 WellPoint Way, Thousand Oaks, CA 91362.

Anthem, WellPoint and their directors and executive officers and other members of their management and employees may be deemed to be participants in the solicitation of proxies in respect of the proposed transaction. Anthem s Current Report on Form 8-K, which was filed with the SEC on October 27, 2003, contains information regarding Anthem s participants and their interests in the solicitation. Information concerning WellPoint s participants is set forth in the proxy statement, dated March 31, 2003, for Wellpoint s 2003 annual meeting of stockholders as filed with the SEC on Schedule 14A. Additional information regarding the interests of Anthem s and WellPoint s participants in the solicitation of proxies in respect of the proposed transaction will be included in the registration statement and joint proxy statement/prospectus to be filed with the SEC.

#### PARTICIPANTS IN SOLICITATION

Today s Agenda	
Financial results	
Third quarter	
Membership growth	
WellPoint merger	

**Q&A** and open discussion

### **Financial Results**

Financial Highlights <u>Three Months</u> Ended September 30, 2003

#### **Financials**

Diluted earnings per share of \$1.38 exceeded the investor consensus estimate and improved over prior year third quarter by 7.0%

Financial Highlights <u>Nine Months</u> Ended September 30, 2003

Diluted earnings per share of \$3.98 improved over prior year-to-date by 20.6%

# Summary Results of Operations: Nine Months Ended September 30, 2003 **Financials** (\$ in millions except EPS) (1) Administrative expense ratio calculated using total operating revenue. **Actual** Change **Prior Year** 2002 Membership (000s) 11,847 10,952 8% Operating Revenue \$12,260.9 \$9,090.2 35% Net Income 565.5 377.2 50% Net income per diluted share \$3.98 \$3.30 21% Benefit Expense Ratio

81.3%
83.1%
(180) bp
Admin. Expense Ratio <sup>(1)</sup>
18.5%
19.1%
(60) bp
Income before taxes and minority interest as a percentage of total revenue
7.1%
5.8%
130 bp
2003

Operating Gain by Segment Nine Months Ended September 30, 2003
(in millions)
Actual 2003
Prior Year 2002
Operating Gain (Loss):
Financials
(1) If Anthem had owned Trigon for the entire nine months ended September 2002, operating results would have included an additional \$117.9 million in operating gain. These amounts have been reclassified to Anthem s presentation format.
Change
Midwest
\$323.6
\$182.9
77%
East
212.8
156.8
36%
Southeast <sup>(1)</sup>
243.4
46.3
-
West
79.9

49.3
62%
Regional Health Segments
859.7
435.3
97%
Specialty
47.6
38.6
23%
Other
(97.4)
(55.2)
76%

Peer Information Compared to Anthem - 2004
Financials
Peer
Average (A)
Top 2 Peer
Average (B)
<b>Operating Revenue Growth</b>
8.2%
11.5%
Low double- digit growth
Administrative Expense Ratio
18.4%
16.5%
17.8% - 18.3%
Benefit Expense Ratio
83.0%
81.8%
82% - 83%
Diluted Earnings per Share Growth
13.9%
17.1%
13% - 16%
Membership Growth

1.8%

3.5%

4% - 6%

- (A) Peers include: Aetna, Cigna, Health Net, Humana, UnitedHealth, WellChoice and WellPoint.
- (B) Top 2 peer average is the weighted average performance metric for UnitedHealth and WellPoint.

# Anthem Guidance

# **Membership Growth**

<u>Sept-03</u>
<u>Dec-02</u>
<u>Chg</u>
<u>%Chg</u>
Total Membership by Region
Membership in 000s
Midwest
5,624
5,234
390
7.5%
East
2,621
2,434
187
7.7%
Southeast
2,671
2,549
122
4.8%
West
931
836
95

11.4%

Total

11,847

11,053

**794** 

7.2%

<u>Sept-03</u>
<u>Dec-02</u>
<u>Chg</u>
<u>%Chg</u>
Total Membership by Funding Arrangement
Membership in 000s
Total
11,847
11,053
794
7.2%
Large Group
3,868
3,867
1
Small Group
1,223
1,168
55
4.7%
Individual
1,182
1,084

98

9.0%

National

Natl Excl. BlueCard	
1,765	
1,532	
233	
15.2%	
BlueCard	
2,809	
2,419	
390	
16.1%	
Total National	
4,574	
3,951	
623	
15.8%	
Medicare + Choice	
96	
103	
(7)	
(6.8%)	
FEP	
699	
677	
	17

22

3.2%

Medicaid

205

203

2

1.0%

<u>Sept-03</u>

Dec 02
<u>Dec-02</u>
<u>Chg</u>
<u>%Chg</u>
Total Membership by Funding Arrangement (cont.)
Membership in 000s
Fully Insured
5,479
5,436
43
0.8%
ASO
6,368
5,617
751
13.4%
Total
11,847
11,053
794
7.2%

SM

#### **WellPoint Overview**

WellPoint is the second largest health plan in the U.S.

14 million medical members

49 million specialty members

20,000 associates

\$13.9 billion in assets

\$19.4 billion in revenue

Fortune Magazine s Most Admired health care company

**WellPoint: Family of Companies** 

**Blue Cross of California** 

Blue Cross Blue Shield of Georgia

Blue Cross Blue Shield of Missouri

Blue Cross Blue Shield of Wisconsin\*

Unicare

Specialty: Pharmacy, Dental and Vision, Behavioral, Life, Disability, Worker s Compensation

Health Link: Network rental and administrative services

WellPoint offers a broad range of medical and specialty products.

<sup>\*</sup> Closed on September 23, 2003

#### **Wellpoint: Recognition**

#### BusinessWeek 50

Wellpoint ranked number two on the magazines list of 50 bestperforming large public corporations in the S&P500.

# Fortune s Most Admired Health Care Company

Wellpoint topped FORTUNE s list for an unprecedented fifth consecutive year.

#### **Forbes Magazine Platinum List**

Wellpoint named to list four years in a row. The company is currently ranked as one of America s 400 Best big companies

# Worth Magazine s Best CEO List

Leonard Schaeffer was named one of America s best CEOs for the fourth consecutive year.

#### **WORTH**

Executive Female Magazine s Top 25 Companies for Executive Women

Recognized for the three consecutive years.

#### **Executive**

#### **Female**

Why Merge with WellPoint?

Creates the nation s leading health benefits company

Geographic diversification with local focus and national reach

Growth opportunities in regional and national markets

**Building on combined strength to create operating synergies** 

Operational excellence with strong, consistent performance

#### **Growth Opportunities**

**Utilize strong local presence to add members** in all segments

**Introduce new products to under-served** markets

Offer an enhanced Specialty product portfolio

Penetrate fragmented markets

Complement portfolio with disciplined acquisitions

Implement best practices across the enterprise

Use technology to support information-based consumer decisions

Offer Per WellPoint Shar	e:
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\$23.80 cash and 1 Anthem share

Offer Price<sup>1</sup>:

\$101.06 per WellPoint share

**Consideration:** 

76% stock, 24% cash Expected Closing:

Mid-2004

**Required Approvals:** 

**Anthem and WellPoint shareholders** 

**State Departments of Insurance and Other Regulators** 

**Blue Cross Blue Shield Association** 

**Hart-Scott-Rodino** 

**Transaction Summary** 

<sup>&</sup>lt;sup>1</sup> Based on Anthem closing price as of October 24, 2003

Transaction Summary	
Name:	WellPoint, Inc.*
Headquarters:	
Indiana Board Representation:	
60% Anthem, 40% WellPoint Chairman:	
Leonard Schaeffer President and CEO:	
Larry Glasscock Chief Financial Officer:	
David Colby Co-Heads of Integration:	
Mike Smith, Alice Rosenblatt *Anthem will continue to do business as Anthem Blue Cross and Blue Shie markets we currently serve and WellPoint will use its brand names in state operates.	

Reaching Across the Nation
Anthem
WellPoint
co
ОН
KY
VA
2
IN
GA
MO
NV
CA ME
WI
TX
CT
NH
$\Pi$ L
UNICARE and HealthLink greater than 100K members
MA

# **Geographic Diversification**

# Combined Membership at 9/30/2003 = 26 million (Excludes BlueCard Host Members for WellPoint) Colorado 3% Wisconsin 2% New Hampshire 2% Maine 2% Nevada 1% California 26% Virginia 10%Ohio 10% Georgia 8% Indiana 7%

Missouri

6%

6%

Kentucky

5%

**Non-Branded** 

12%

#### **Creating Operating Synergies**

Recognize at least \$250 million in pre-tax synergies

Information technology

\$75 million +

**Specialty businesses** 

\$75 million + Operations

\$50 million +

**Corporate & Shared Services** 

\$50 million +

Positioned to implement over 18 - 24 months: \$50 million in 2004, \$175 million in 2005, and \$250 million in 2006

Targets consistent with accomplishments in prior transactions

Synergies represent approximately 4% to 5% of combined administrative expenses

#### **Industry Leading Size and Scale**

Source: Latest company filings as of 9/30/03 or 6/30/03.

- (a) Excludes BlueCard host membership for WellPoint.
- (b) Latest 12 months(LTM) revenues as of 9/30/03 for Anthem, WellPoint and UnitedHealth. LTM as of 6/30/03 for CIGNA, Aetna and MAMSI.

(in millions)

(\$ in billions)

 $Membership^{(a)}\\$ 

**Latest 12 Months Revenues**(b)

<sup>1</sup> After-tax margin is calculated by dividing net income by total revenue.
Anthem
WellPoint
~\$16.7
Operational Excellence
~\$20.4
Mid-4%
Mid-4% Revenue CAGR 24%
Revenue CAGR 30%
4.1%
\$17.3
\$12.4
\$9.2
\$13.3
\$10.4
\$8.8
4.1%
3.3%
2.6%
3.3%
3.7%

#### **A Commitment to Values**

#### WellPoint

Be customer-focused in everything we do and everyone we serve

Take personal responsibility for achieving planned results

Be a leader

Be creative and entrepreneurial

Embody ethics, pride, integrity and passion in everything we do

Collaborate to achieve company results

Respect and listen to others

Help the organization work faster, simpler, smarter and more profitably

Anthem

**Customer focus** 

Commitment to excellence

Continuous improvement and innovation

**Results with integrity** 

**Teamwork** 

Day One - The Reaction

October 28, 2003

October 27, 2003

October 28, 2003

October 28, 2003

Day One - The Reaction (cont.)
October 27, 2003
998 participated in the analyst call and 440 on Webcast
More than 100 media inquiries to Anthem and WellPoint
8 broadcast interviews including:
Bloomberg
CNBC
175 print stories including:
The Chicago Tribune
The Los Angeles Times
The New York Times
The Wall Street Journal
The Washington Post
USA Today

### The WellPoint Merger and Stock Price Performance

The 8% decline in Anthem s stock price after the deal was announced was not unusual

In addition, the decline on the day of the announcement was relatively consistent with that experienced with Trigon

WellPoint naturally saw an 8.5% increase in stock price the day the deal was announced

Most of our other peers experienced a stock price decline the day the deal was announced

## **Anthem Stock Price Performance\***

Day One - The Reaction (cont.) 10/24/03

10/27/03

10/28/03

10/29/03

10/30/03

10/31/03

\*ATH closing price on NYSE on day indicated

4/26/02

4/29/02

4/30/02

5/1/02

5/2/02

5/3/02

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# Increase/(Decrease) 10/27/03 -10.0% -8.0% -6.0% -4.0% -2.0% 0.0% 2.0% ATH UNH AET WC HNT HUM CI \$65.00 \$70.00 \$75.00 \$80.00 Day Before Day Of 1 Day After 2 Days

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After		
3 Days		
After		
4 Days		
After		
During WLP		
During TGH		

What This Means for All Associates

Additional opportunities for professional growth

Greater opportunities for advancement

Larger, growing company with an eye for talent

Opportunity to leverage best practices

What Doesn t Change

Our commitment to associates

Our commitment to communicating

Our focus on customers and the business at hand

Our commitment to core values

What We Need You to Do

Stay focused -- Lots of excitement ahead

Remember the customer -- continue to give exceptional service

Talk to your manager; support your peers

Best security comes from profitable growth

Together, we are making a difference and heading in the right direction

Believe in the future

Next Steps
Filing S-4
Filing form A s
Participating in regulatory hearings
Regulatory approval
Multiple states
Securities and Exchange Commission
<b>Blue Cross Blue Shield Association</b>
Shareholders of both companies
Transition planning teams being put in place
Anthem CFO Mike Smith co-leading team
Expected to close mid-2004

**Summary of Key Points** 

Strong competitive position as a leading health benefits company

Complementary cultures focused on customer needs and quality service

Geographically diverse with strong local focus and national reach

Significant operational synergies

Well positioned for future growth

## The Challenge

This is a good time for us to introduce some new products that can compete with them, while this acquisition consumes their time and energy.

- President and CEO of PacifiCare Health Systems (Source: The New York Times 10/30/03) What questions do you have?

**Reminder: Follow-up & Expectations** 

Upon the conclusion of this session of Management Meetings, you will receive a *streamlined* version of the presentation (11/11/03) and talking points by e-mail to share with your staff

#### Please remember

The reason that we send the presentation material after the end of all meetings is to ensure all management has had the opportunity to view before release to associates

Please share with your staff and submit any questions by December 4, 2003

Allows 3 weeks for delivery (+2 extra days for Thanksgiving)

As usual, please update your information on the Notes database

Any questions?

**Contact Paul Branks** 

# **Open Forum**

What Questions/Concerns Do You Have About Our Direction and Progress?