

SIERRA WIRELESS INC  
Form 6-K  
November 04, 2016

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 6-K

Report of Foreign issuer  
Pursuant to Rule 13a-16 or 15d-16 of the  
Securities Exchange Act of 1934

For the Month of November 2016

(Commission File. No 0-30718).

SIERRA WIRELESS, INC., A CANADIAN CORPORATION  
(Translation of registrant's name in English)

13811 Wireless Way  
Richmond, British Columbia, Canada V6V 3A4  
(Address of principal executive offices and zip code)

Registrant's Telephone Number, including area code: 604-231-1100

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F:

Form 20-F  40-F

Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934:

Yes:  No:

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Sierra Wireless, Inc.

By: /s/ David G. McLennan

David G. McLennan, Chief Financial Officer and Secretary

Date: November 4, 2016





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MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") provides information for the three and nine months ended September 30, 2016, and up to and including November 3, 2016. This MD&A should be read together with our unaudited interim consolidated financial statements for the three and nine month periods ended September 30, 2016 and September 30, 2015, respectively, and our audited annual consolidated financial statements and the accompanying notes for the year ended December 31, 2015 (collectively, "the consolidated financial statements"). The consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles ("U.S. GAAP"). Except where otherwise specifically indicated, all amounts in this MD&A are expressed in United States dollars.

We have prepared this MD&A with reference to National Instrument 51-102 "Continuous Disclosure Obligations" of the Canadian Securities Administrators. Under the U.S./Canada Multijurisdictional Disclosure System, we are permitted to prepare this MD&A in accordance with the disclosure requirements of Canada, which requirements are different than those of the United States.

Certain statements in this MD&A constitute forward-looking statements or forward-looking information within the meaning of applicable securities laws. You should carefully read "Cautionary Note Regarding Forward-Looking Statements" in this MD&A and should not place undue reliance on any such forward-looking statements.

Throughout this document, references are made to certain non-GAAP financial measures that are not measures of performance under U.S. GAAP. Management believes that these non-GAAP financial measures provide useful information to investors regarding the Company's results of operations as they provide additional measures of its performance and assist in comparisons from one period to another. These non-GAAP financial measures do not have any standardized meaning prescribed by U.S. GAAP and are therefore unlikely to be comparable to similar measures presented by other issuers. These non-GAAP financial measures are defined and reconciled to their nearest GAAP measure in "Non-GAAP Financial Measures".

In this MD&A, unless the context otherwise requires, references to the "Company", "Sierra Wireless", "we", "us" and "our" refer to Sierra Wireless, Inc. and its subsidiaries.

Additional information about the Company, including our most recent consolidated financial statements and our Annual Information Form, is available on SEDAR at [www.sedar.com](http://www.sedar.com) and on EDGAR at [www.sec.gov](http://www.sec.gov).

### Cautionary Note Regarding Forward-looking Statements

This MD&A contains certain statements and information that are not based on historical facts and constitute forward-looking statements or forward-looking information within the meaning of the U.S. Private Securities Litigation Reform Act of 1995 and Canadian securities laws (collectively, “forward-looking statements”), including our business outlook for the short and longer term and statements regarding our strategy, plans and future operating performance. Forward-looking statements are provided to help you understand our views of our short and long term plans, expectations and prospects. We caution you that forward-looking statements may not be appropriate for other purposes.

Any statements that express or involve discussions with respect to predictions, expectations, beliefs, plans, projections, objectives, assumptions or future events or performance (often, but not always, identified by words or phrases such as “expects”, “is expected”, “anticipates”, “believes”, “plans”, “projects”, “estimates”, “assumes”, “intends”, “strategy”, “objectives”, “potential”, “possible” or variations thereof or stating that certain actions, events, conditions or results “may”, “could”, “would”, “should”, “might” or “will” be taken, occur or be achieved, or the negative of any of these terms and similar expressions) are not statements of historical fact and may be forward-looking statements. Forward-looking statements are not promises or guarantees of future performance, they represent our current views and may change significantly. Forward-looking statements are based on a number of material assumptions, including, but not limited to, those listed below, which could prove to be significantly incorrect:

- our ability to develop, manufacture and sell new products and services that meet the needs of our customers and gain commercial acceptance;
- our ability to continue to sell our products and services in the expected quantities at the expected prices and expected times;
- expected cost of goods sold;
- expected component supply constraints;
- our ability to “win” new business;
  - our ability to integrate acquired businesses and realize expected benefits;
- expected deployment of next generation networks by wireless network operators;
- our operations not being adversely disrupted by component shortages or other development, operating or regulatory risks; and
- expected tax rates and foreign exchange rates.

Forward-looking statements are subject to a variety of known and unknown risks, uncertainties and other factors that could cause actual events or results to differ significantly from those expressed or implied in our forward-looking statements, including, without limitation:

- competition from new or established service providers or from those with greater resources;
  - disruption of, and demands on, our ongoing business and diversion of management's time and attention in connection with acquisitions or divestitures;
- the loss of any of our significant customers;
- cyber-attacks or other breaches of our information technology security;
- difficult or uncertain global economic conditions;
- our financial results being subject to fluctuation;
- our ability to attract or retain key personnel;
- risks related to infringement on intellectual property rights of others;
- our ability to obtain necessary rights to use software or components supplied by third parties;
- our ability to enforce our intellectual property rights;
- our ability to respond to changing technology, industry standards and customer requirements;
- our reliance on single source suppliers for certain components used in our products;



- failures of our products or services due to design flaws and errors, component quality issues, manufacturing defects or other quality issues;
- our dependence on a limited number of third party manufacturers;
- unanticipated costs associated with litigation or settlements;
- our dependence on wireless network carriers to promote and offer acceptable wireless data services;
- risks related to contractual disputes with counterparties;
- risks related to governmental regulation;
- risks related to the transmission, use and disclosure of user data and personal information; and
- risks inherent in foreign jurisdictions.

This list is not exhaustive of the factors that may affect any of our forward-looking statements. Forward-looking statements are statements about the future and are inherently uncertain, and our actual achievements or other future events or conditions may differ materially from those reflected in the forward-looking statements due to a variety of risks, uncertainties and other factors, including, without limitation, those referred to below under "Risks and Uncertainties" and those referred to in our other regulatory filings with the U.S. Securities and Exchange Commission (the "SEC") in the United States and the provincial securities commissions in Canada.

Our forward-looking statements are based on the beliefs, expectations and opinions of management on the date the statements are made, and we do not assume any obligation to update forward-looking statements if circumstances or management's beliefs, expectations or opinions should change, except as required by applicable law. For the reasons set forth above, investors should not place undue reliance on forward-looking statements.



## OVERVIEW

### Business Overview

Sierra Wireless is building a leading portfolio of device-to-cloud products and services for the Internet of Things ("IoT") including embedded and network solutions that are seamlessly integrated with our secure cloud and connectivity services. We offer the industry's most comprehensive portfolio of second generation ("2G"), third generation ("3G") and fourth generation ("4G") embedded wireless modules and gateways that, combined with our cloud and connectivity services, create a device-to-cloud solution for enabling IoT applications. Original Equipment Manufacturers ("OEMs") and enterprises worldwide trust our innovative solutions to get their connected products and services to market faster.

In 2015, we significantly advanced our device-to-cloud capabilities by successfully completing three acquisitions and rapidly expanding our cloud and connectivity services business. On January 16, 2015, we acquired all of the shares of Wireless Maingate AB ("Maingate"), a Sweden-based provider of IoT connectivity and data management services. On June 18, 2015, we acquired substantially all of the assets of Accel Networks LLC ("Accel"), a leader in managed cellular broadband connectivity services for distributed enterprises in North America. On September 2, 2015, we acquired all of the shares of MobiquiThings SAS ("MobiquiThings"), a France-based mobile virtual network operator providing intelligent global connectivity services to the IoT marketplace.

As a result of the aforementioned business acquisitions, and a reorganization to drive focus and growth in our key lines of business, we have operated under three reportable segments since October 1, 2015: (i) OEM Solutions; (ii) Enterprise Solutions; and (iii) Cloud and Connectivity Services. Prior to October 1, 2015, our Enterprise Solutions segment included the business operations that now comprise our Cloud and Connectivity Services segment.

Our OEM Solutions segment includes embedded cellular modules, software and tools for OEM customers who integrate cellular connectivity into their products and solutions across a broad range of industries, including automotive, transportation, energy, enterprise networking, sales and payment, mobile computing, security, industrial monitoring, field services, residential, healthcare and others. Within our OEM Solutions segment, our embedded wireless module portfolio spans 2G, 3G, and 4G cellular technologies. This product portfolio also includes cloud-based remote device management capability and support for on-board embedded applications using Legato, our open source, Linux-based application framework.

Our Enterprise Solutions segment includes a range of intelligent routers and gateways along with management tools and applications that enable cellular connectivity for mobile, industrial and enterprise customers. Our 2G, 3G and 4G LTE intelligent cellular routers and gateways are designed for use where reliability and security are essential, and are used in transportation, public safety, field services, energy, industrial, and distributed enterprise networking applications worldwide. Our routers and gateways can be easily configured for specific customer applications, and also support on-board embedded applications using our ALEOS application framework.

On August 3, 2016, we completed the acquisition of all of the outstanding shares of GenX Mobile Incorporated ("GenX"), a provider of in-vehicle cellular devices for fleet management, asset tracking and transportation markets for total cash consideration of \$7.8 million (\$5.9 million, net of cash acquired) plus contingent consideration for inventory consumption in excess of \$1.0 million. GenX is being integrated with our Enterprise Solutions segment and its financial results have been included in our Enterprise Solutions segment since the date of acquisition.



Our Cloud and Connectivity Services segment comprises three main areas of operation: (i) our cloud services, which provide a secure and scalable cloud platform for deploying and managing IoT applications; (ii) our global cellular connectivity services, which includes our Smart SIMs and core network platforms; and (iii) our managed broadband cellular services. These cloud, connectivity and broadband services support our fully integrated device-to-cloud strategy and are designed to enable worldwide IoT deployments by our customers. Our AirVantage cloud based services can be used to collect, manage and process data from any number of connected fixed and mobile assets. This device-to-cloud data connection provides our customers with a fully integrated, end-to-end solution that is simple to deploy and allows our customers to build and scale their IoT applications without investing in IT infrastructure. Our AirVantage cloud, platform can also be used to centrally deploy and monitor IoT devices at the edge of the network, including configuring device settings and delivering firmware and embedded application updates remotely over the air. Our connectivity services provide global, multi-operator subscriptions with unique benefits for IoT deployments including significant quality of service improvements and multi-operator network coverage. Our broadband services provide proactive network management solutions for distributed enterprises utilizing cellular broadband gateways, routers and advanced antennas.

We continue to seek opportunities to acquire or invest in businesses, products and technologies that help us drive our strategy forward and expand our position in the IoT market.

#### Acquisition of Blue Creation

On November 2, 2016, we completed the acquisition of all of the outstanding shares of the parent company and sole owner of Blue Creation for total cash consideration of approximately \$6.5 million (\$3.0 million, net of approximately \$3.5 million of cash acquired), subject to working capital adjustments, plus a maximum contingent consideration of \$0.5 million under a performance-based earnout formula. Based in the United Kingdom, Blue Creation specializes in Bluetooth, Bluetooth Low Energy, Wi-Fi and other embedded wireless technologies. The company's products include embedded modules and software protocol stacks which are complementary to our OEM Solutions portfolio. We believe that the acquisition of Blue Creation provides us with expanded short-range wireless capabilities in Bluetooth and Wi-Fi and will strengthen our strategic position with OEMs. The Blue Creation business will be integrated with our OEM Solutions business unit. In the short term, we expect the financial impact of adding Blue Creation to be minimal.

### Third Quarter Overview

Revenue of \$153.6 million in the third quarter and \$452.6 million in the first nine months of 2016 decreased 0.7% and 2.2%, respectively, compared to the same periods of 2015. The decrease in revenue was mainly driven by lower revenues from our OEM Solutions segment, partially offset by growth in our Enterprise Solutions and Cloud and Connectivity Services segments. In the third quarter of 2016 compared to the same period of 2015, OEM Solutions segment revenue decreased by 2.2% to \$127.8 million, Enterprise Solutions segment revenue increased by 6.8% to \$18.9 million, and Cloud and Connectivity Services segment revenue increased by 10.7% to \$6.9 million. In the first nine months of 2016 compared to the same period of 2015, OEM Solutions segment revenue decreased 5.1% to \$381.3 million, Enterprise Solutions segment revenue increased by 8.5% to \$50.5 million, and Cloud and Connectivity Services segment revenue increased by 42.7% to \$20.8 million.

Gross margin in the third quarter of 2016 was 32.1%, compared to 31.7% in the same period of 2015. For the first nine months of 2016, gross margin was 32.9%, compared to 32.1% in the same period of 2015. Cost of goods sold in the first nine months of 2016 included reimbursement of certain legal costs in the amount of \$1.9 million pursuant to a favorable arbitration decision on a contract dispute with an intellectual property licensor and an unrelated \$1.9 million cost recovery related to a legal settlement with a supplier that was received in the first quarter of 2016.

Foreign exchange rate changes impact our foreign currency denominated revenue and operating expenses. We estimate that changes in exchange rates between the third quarter of 2016 and the same period of 2015 had a nominal impact on our gross margin and our operating expenses in the third quarter of 2016.

Financial highlights for the third quarter of 2016:

#### GAAP:

Revenue was \$153.6 million, a decrease of 0.7%, compared to \$154.6 million in the third quarter of 2015.

Gross margin was 32.1%, compared to 31.7% in the third quarter of 2015.

Loss from operations was \$0.1 million, compared to earnings from operations of \$4.2 million in the third quarter of 2015.

Net loss was \$1.8 million, or \$0.06 per share, compared to net earnings of \$3.3 million, or \$0.10 per share, in the third quarter of 2015.

Cash and cash equivalents were \$112.0 million at the end of the third quarter of 2016, an increase of \$13.6 million, compared to the end of the second quarter of 2016.

#### NON-GAAP<sup>(1)</sup>:

Gross margin was 32.2%, compared to 31.8% in the third quarter of 2015.

Earnings from operations were \$6.3 million, compared to \$9.5 million in the third quarter of 2015.

Adjusted EBITDA was \$9.7 million, compared to \$12.1 million in the third quarter of 2015.

Net earnings were \$4.1 million or \$0.13 per share, compared to net earnings of \$7.4 million, or \$0.23 per share, in the third quarter of 2015.

(1) Non-GAAP financial measures exclude the impact of stock-based compensation expense and related social taxes, acquisition-related amortization, impairment, acquisition-related costs, integration costs, restructuring costs, other nonrecurring costs, foreign exchange gains or losses on translation of balance sheet accounts and certain tax adjustments. Refer to the section titled "Non-GAAP Financial Measures" for additional details and reconciliations to the applicable GAAP financial measures.

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Selected Consolidated Financial Information:

(in thousands of U.S. dollars, except where otherwise stated)	2016			2015				
	Q3	Q2	Q1	Total	Q4	Q3	Q2	Q1
Statement of Operations data:								
Revenue	\$153,560	\$156,229	\$142,797	\$607,798	\$144,846	\$154,581	\$157,965	\$150,406
Gross Margin								
- GAAP	\$49,368	\$52,764	\$46,815	\$193,855	\$45,063	\$49,009	\$50,947	\$48,836
- Non-GAAP (1)	49,476	52,871	46,921	194,502	45,169	49,155	51,094	49,084
Gross Margin %								
- GAAP	32.1	% 33.8	% 32.8	% 31.9	% 31.1	% 31.7	% 32.3	% 32.5
- Non-GAAP (1)	32.2	% 33.8	% 32.9	% 32.0	% 31.2	% 31.8	% 32.4	% 32.6
Earnings (loss) from operations								
- GAAP	\$(53 )	\$3,411	\$(1,255 )	\$10,114	\$(674 )	\$4,202	\$4,112	\$2,474
- Non-GAAP (1)	6,326	8,430	3,642	32,361	3,315	9,475	10,725	8,846
Adjusted EBITDA <sup>(1)</sup>	\$9,697	\$12,078	\$6,680	\$42,911	\$6,345	\$12,110	\$13,148	\$11,308
Net earnings (loss)								
- GAAP	\$(1,769 )	\$718	\$718	\$(2,674 )	\$(383 )	\$3,286	\$4,076	\$(9,653 )
- Non-GAAP (1)	4,141	6,376	2,621	25,774	2,536	7,419	8,637	7,182
Revenue by Segment:								
OEM Solutions	\$127,765	\$132,667	\$120,874	\$523,366	\$121,540	\$130,653	\$138,133	\$133,040
Enterprise Solutions	18,938	16,577	14,995	63,072	16,506	17,734	15,074	13,758
Cloud and Connectivity Services	6,857	6,985	6,928	21,360	6,800	6,194	4,758	3,608
Share and per share data:								
Basic net earnings (loss) per share (in dollars)								
- GAAP	\$(0.06 )	\$0.02	\$0.02	\$(0.08 )	\$(0.01 )	\$0.10	\$0.13	\$(0.30 )
	\$0.13	\$0.20	\$0.08	\$0.80	\$0.08	\$0.23	\$0.27	\$0.22

- Non-GAAP (1) Diluted net earnings (loss) per share (in dollars)									
- GAAP	\$ (0.06 )	\$ 0.02	\$ 0.02	\$ (0.08 )	\$ (0.01 )	\$ 0.10	\$ 0.12	\$ (0.30 )	
- Non-GAAP <sup>(1)</sup>	\$ 0.13	\$ 0.20	\$ 0.08	\$ 0.80	\$ 0.08	\$ 0.23	\$ 0.26	\$ 0.22	
Common shares (in thousands)									
At period-end	32,051	32,035	31,906	32,337	32,337	32,263	32,205	32,133	
Weighted average - basic	32,043	31,966	32,156	32,166	32,282	32,231	32,166	31,983	
Weighted average - diluted	32,043	32,430	32,500	32,166	32,282	32,823	32,915	31,983	

(1) Non-GAAP financial measures exclude the impact of stock-based compensation expense and related social taxes, acquisition-related amortization, impairment, acquisition-related costs, integration costs, restructuring costs, other nonrecurring costs, foreign exchange gains or losses on translation of balance sheet accounts and certain tax adjustments. Refer to the section titled “Non-GAAP Financial Measures” for additional details and reconciliations to the applicable GAAP financial measures.

See discussion under “Consolidated Results of Operations” for factors that have caused period-to-period variations.

Other key business highlights for the third quarter of 2016:

Our mangOH IoT Open Hardware platform won the GSMA's Best Mobile Technology Breakthrough Award at the Asia Mobile World Congress in Shanghai.

Our automotive-grade AirPrime AR Series modules were selected by PATEO to enable cellular connectivity for its telematics units being installed in automobiles for the China market.

Our family of smart automotive modules and AirVantage cloud platform was selected by Itelma to enable cellular connectivity and service delivery for its emergency response ERA-GLONASS units supplied to the Russian automotive market.

We introduced an eUICC (Embedded Universal Integrated Circuit Card) solution for our global Smart SIM and connectivity services. Our eUICC solution is one of the first in the market that conforms to the latest GSMA specification, ensuring global interoperability across hardware vendors, SIM vendors and mobile network operators.

We announced the availability of the AirLink MG90, a high performance LTE-Advanced vehicle networking platform that provides secure, always-on mobile connectivity.

#### Outlook

For the fourth quarter of 2016, we expect revenue to be in the range of \$157 million to \$166 million and non-GAAP earnings per share to be in the range of \$0.13 to \$0.19.

We believe that the market for wireless IoT solutions has strong long-term growth prospects. We anticipate strong long-term growth in the number of devices being wirelessly connected, driven by key enablers, such as lower wireless connectivity costs, faster wireless connection speeds, new wireless technologies designed specifically for the IoT, new devices and tools to simplify the development of IoT applications, and increased focus and investment from large ecosystem players. More importantly, we see emerging customer demand in many of our target verticals driven by increasing recognition of the value created by deploying IoT solutions, such as new revenue streams and cost efficiencies.

Key factors that we expect will affect our results in the near term are:

- the strength of our competitive position in the market;
- the timely ramp up of sales of our new products recently launched or currently under development;
- the level of success our customers achieve with sales of connected solutions;
- fluctuations in customer demand and inventory levels, particularly large customers;
- the timely launch and ramp up of new customer programs;
- our ability to secure future design wins with both existing and new customers;
- the end-of-life of existing customer programs;
- the availability of components from key suppliers;
- manufacturing capacity at our various manufacturing sites;
- our ability to manage component and product quality compliance;
- contributions to our operating results from the acquisitions we completed in 2015 and 2016;
- fluctuations in foreign exchange rates;
- general economic conditions in the markets we serve; and
- seasonality in demand.







Gross margin of 32.9% in the first nine months of 2016 included reimbursement of certain legal costs of \$1.9 million pursuant to a favorable arbitration decision on a contract dispute with an intellectual property licensor in the second quarter of 2016 and a separate and unrelated \$1.9 million recovery from a legal settlement with a supplier related to a component quality issue received in the first quarter of 2016. Excluding these recoveries, gross margin for the first nine months of 2016 was 32.1%, consistent with 32.1% in the same period of 2015.

In each of the third quarter of 2016 and 2015, gross margin included stock-based compensation expense and related social taxes of \$0.1 million. In the first nine months of 2016 and 2015, gross margin included stock-based compensation expense and related social taxes of \$0.3 million and \$0.5 million, respectively.

#### Sales and marketing

Sales and marketing expense increased by \$1.7 million, or 12.0%, in the third quarter of 2016 and by \$7.4 million, or 18.5%, in the first nine months of 2016 compared to the same periods of 2015. This increase was primarily driven by the targeted investments in our go-to-market strategy and costs added as a result of the acquisitions undertaken in 2015.

Sales and marketing expense included stock-based compensation expense and related social taxes of \$0.4 million and \$0.7 million in the third quarter of 2016 and 2015, respectively, and \$1.3 million and \$2.0 million in the first nine months of 2016 and 2015, respectively.

#### Research and development

Research and development (“R&D”) expense was similar in the third quarter of 2016 and decreased by \$0.5 million, or 0.8%, in the first nine months of 2016 compared to the same periods of 2015. The decrease in the first nine months of 2016 was primarily related to lower acquisition-related amortization costs, lower costs related to development parts and the favorable impact of foreign exchange. This was partially offset by higher product certification fees and compensation costs.

R&D expenses included stock-based compensation expense and related social taxes of \$0.3 million and \$0.4 million in the third quarter of 2016 and 2015, respectively, and \$1.0 million and \$1.2 million in the first nine months of 2016 and 2015, respectively. R&D expenses also included acquisition amortization of \$0.1 million and \$0.4 million in the third quarter of 2016 and the first nine months of 2016, respectively, compared to \$0.1 million and \$1.1 million in the same periods of 2015.

#### Administration

Administration expenses increased by \$2.0 million, or 21.4%, in the third quarter of 2016 and by \$0.3 million, or 1.0%, in the first nine months of 2016 compared to the same periods of 2015. The increase in the third quarter of 2016 was primarily due to higher compensation costs, including certain termination expenses, and professional fees. The increase in the first nine months of 2016 was primarily due to higher compensation costs partially offset by lower professional fees and the favorable impact of foreign exchange.

Administration expenses included stock-based compensation expense and related social taxes of \$1.0 million and \$1.3 million in the third quarter of 2016 and 2015, respectively, and \$3.2 million and \$4.3 million in the first nine months of 2016 and 2015, respectively.

#### Acquisition-related and integration

In the third quarter and first nine months of 2016, we incurred acquisition-related and integration costs of a nominal amount and \$0.5 million, respectively, compared to \$0.4 million and \$2.6 million, respectively, for the same periods of 2015. The decrease in the nine month period was due to the lower level of acquisition and integration activities and decrease in the fair value of contingent consideration.



#### Amortization

Amortization expense increased by \$1.4 million and by \$4.5 million, in the third quarter and the first nine months of 2016, respectively, compared to the same periods of 2015. The increase in both periods reflects a change in the estimate of useful life of some of our assets, including assets related to our office relocation in France, combined with higher acquisition-related amortization in 2016 driven by the acquisitions undertaken in 2015.

Amortization expense for the third quarter and the first nine months of 2016 included \$3.0 million and \$8.4 million of acquisition amortization, respectively, compared to \$2.1 million and \$5.8 million in the same periods of 2015, respectively.

#### Foreign exchange gain (loss)

Foreign exchange gain was \$0.6 million for the third quarter of 2016, compared to a foreign exchange loss of \$0.1 million in the same period of 2015 as a result of an increase in the value of the Euro compared to the U.S. Dollar.

Foreign exchange gain in the first nine months of 2016 was \$1.8 million compared to a foreign exchange loss of \$10.4 million in the same period of 2015. The nine month period in 2015 included the impact of an unrealized loss of \$6.2 million on revaluation of a Euro denominated loan (the "Intercompany Loan") to a self-sustaining subsidiary. We classified the Intercompany Loan as a net investment in a foreign subsidiary in the second quarter of 2015 when we determined the loan was permanent. As a result, the foreign exchange gain or loss from revaluation of the Intercompany Loan is being recognized in other comprehensive income.

#### Income tax expense

Income tax expense increased by \$1.5 million in both the third quarter and the first nine months of 2016 compared to the same periods of 2015. Despite the lower earnings in the third quarter of 2016, income tax expense increased due to a shift of earnings between jurisdictions.

#### Net earnings (loss)

In the third quarter of 2016, net loss was \$1.8 million compared to net earnings of \$3.3 million in the same period of 2015, primarily due to higher operating and income tax expenses.

In the first nine months of 2016, net loss was \$0.3 million compared to \$2.3 million in the same period of 2015. The improvement of \$2.0 million was primarily a result of a foreign exchange gain in 2016 compared to a foreign exchange loss in 2015 partially offset by higher operating and income tax expenses in 2016.

Net earnings (loss) in the third quarter and the first nine months of 2016 included stock-based compensation expense and related social taxes of \$1.9 million and \$5.8 million, respectively, and acquisition amortization of \$3.2 million and \$8.8 million, respectively. Net earnings (loss) in the third quarter and the first nine months of 2015 included stock-based compensation expense and related social taxes of \$2.6 million and \$8.0 million, respectively, and acquisition amortization of \$2.2 million and \$6.9 million, respectively.

## SEGMENTED INFORMATION

## OEM Solutions

(in thousands of U.S. dollars, except where otherwise stated)	Q3, 2016	Q3, 2015	Q3 YTD, 2016	Q3 YTD, 2015	% change		
					Q3, 2016 vs Q3, 2015	Q3 YTD, 2016 vs Q3 YTD, 2015	
Revenue	127,765	130,653	381,306	401,826	(2.2	)%(5.1	)%
Cost of goods sold	90,574	93,213	268,820	283,435	(2.8	)%(5.2	)%
Gross margin	\$37,191	\$37,440	\$112,486	\$118,391	(0.7	)%(5.0	)%
Gross margin %	29.1	% 28.7	% 29.5	% 29.5	%		

In the third quarter of 2016, OEM Solutions revenue decreased by \$2.9 million, or 2.2%, and by \$20.5 million, or 5.1%, in the first nine months of 2016 compared to the same periods of 2015. These decreases were primarily due to demand softness from certain established customers and programs, partially offset by contribution from new programs.

Gross margin dollars for OEM Solutions was relatively flat in the third quarter of 2016 and decreased by \$5.9 million in the first nine months of 2016, compared to the same period of 2015. The decrease in the first nine months of 2016, reflects the overall impact of lower revenues combined with unfavorable product mix reflecting higher sales of lower margin products and higher product costs for a component that was declared end-of-life by the supplier. This decrease was partially offset by the reimbursement of certain legal costs in the amount of \$1.9 million pursuant to a favorable arbitration decision on a contract dispute with an intellectual property licensor, of which \$1.7 million was attributable to OEM Solutions. Excluding this reimbursement, gross margin was 29.1% for the first nine months of 2016, compared to 29.5% in the same period of 2015.

## Enterprise Solutions

(in thousands of U.S. dollars, except where otherwise stated)	% change					
	Q3, 2016	Q3, 2015	Q3 YTD, 2016	Q3 YTD, 2015	Q3, 2016 vs Q3, 2015	Q3 YTD, 2016 vs Q3 YTD, 2015
Revenue	18,938	17,734	50,510	46,566	6.8	% 8.5
Cost of goods sold	9,665	8,823	22,563	22,276	9.5	% 1.3
Gross margin	\$9,273	\$8,911	\$27,947	\$24,290	4.1	% 15.1
Gross margin %	49.0	% 50.2	% 55.3	% 52.2	%	%

In the third quarter of 2016, revenue increased by \$1.2 million, or 6.8%, compared to the same period of 2015, driven by additional revenue from the recently acquired GenX business. In the first nine months of 2016, revenue increased by \$3.9 million, or 8.5%, compared to the same period of 2015, driven by revenue from the introduction of new gateway products and the impact of targeted investments in sales, as well as the additional revenue from the recently acquired GenX business.

In the third quarter of 2016, gross margin was 49.0% compared to 50.2% in the same period of 2015 as a result of the inclusion of lower margin GenX products beginning in August 2016.

Gross margin dollars increased by \$3.7 million, or 15.1%, in the first nine months of 2016, compared to the same period of 2015 and included cost recoveries of \$2.1 million from legal settlements. Excluding these recoveries, gross margin for the first nine months of 2016 was 51.2%, compared to 52.2% in the same period of 2015. The decrease in gross margin for the nine month period of 2016 was the result of an unfavorable product mix compared to the same period of 2015, mainly attributable to the inclusion of GenX revenues which has a lower gross margin than the average gross margin for the Enterprise Solutions business segment.

## Cloud and Connectivity Services

(in thousands of U.S. dollars, except where otherwise stated)	% change					
	Q3, 2016	Q3, 2015	Q3 YTD, 2016	Q3 YTD, 2015	Q3, 2016 vs Q3, 2015	Q3 YTD, 2016 vs Q3 YTD, 2015
Revenue	6,857	6,194	20,770	14,560	10.7	% 42.7
Cost of goods sold	3,953	3,536	12,256	8,449	11.8	% 45.1
Gross margin	\$2,904	\$2,658	\$8,514	\$6,111	9.3	% 39.3
Gross margin %	42.4	% 42.9	% 41.0	% 42.0	%	%

In the third quarter of 2016, Cloud and Connectivity Services revenue increased by \$0.7 million, or 10.7%, and by \$6.2 million, or 42.7%, in the first nine months of 2016, compared to the same periods of 2015 mainly as a result of the inclusion of revenues related to the acquisition of MobiquiThings for the full third quarter in 2016 and both MobiquiThings and Accel for the full nine months in 2016. The decrease in gross margin percentage for both the third quarter and first nine months of 2016 compared to the same periods of 2015 reflects the inclusion of Accel revenue which has a lower gross margin than the average gross margin for the Cloud and Connectivity Services business segment.

## SUMMARY OF QUARTERLY RESULTS OF OPERATIONS

The following table highlights selected consolidated financial information for each of the eight most recent quarters that, in management's opinion, have been prepared on a basis consistent with the audited consolidated financial statements for the year ended December 31, 2015. The selected consolidated financial information presented below reflects all adjustments, consisting primarily of normal recurring adjustments, which are, in the opinion of management, necessary for a fair presentation of results for the interim periods. These results are not necessarily indicative of results for any future period. You should not rely on these results to predict future performance.

(in thousands of U.S. 2016 dollars, except where otherwise stated)	2015				2014				
	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Q4	
Revenue	\$153,560	\$156,229	\$142,797	\$144,846	\$154,581	\$157,965	\$150,406	\$149,078	
Cost of goods sold	104,192	103,465	95,982	99,783	105,572	107,018	101,570	99,072	
Gross margin	49,368	52,764	46,815	45,063	49,009	50,947	48,836	50,006	
Gross margin %	32.1	% 33.8	% 32.8	% 31.1	% 31.7	% 32.3	% 32.5	% 33.5	
Expenses									
Sales and marketing	15,519	16,046	15,629	14,315	13,856	12,828	13,145	12,682	
Research and development	18,015	18,237	18,778	18,539	17,987	18,402	19,092	21,012	
Administration	11,435	10,286	9,527	9,393	9,416	11,092	10,420	9,008	
Restructuring	—	—	—	201	39	711	—	540	
Acquisition-related and integration	34	59	374	(616)	) 443	1,015	1,103	1,273	
Amortization	4,418	4,725	3,762	3,905	3,066	2,787	2,602	2,092	
	49,421	49,353	48,070	45,737	44,807	46,835	46,362	46,607	
Operating earnings (loss)	(53)	) 3,411	(1,255)	) (674)	) 4,202	4,112	2,474	3,399	
Foreign exchange gain (loss)	590	(1,071)	) 2,292	(1,398)	) (102)	) 1,550	(11,893)	) (3,852)	
Other income (expense)	23	32	26	(16)	) 13	13	105	246	
Earnings (loss) before income tax	560	2,372	1,063	(2,088)	) 4,113	5,675	(9,314)	) (207)	
Income tax expense (recovery)	2,329	1,654	345	(1,705)	) 827	1,599	339	1,494	
Net earnings (loss)	\$(1,769)	) \$718	\$718	\$(383)	) \$3,286	\$4,076	\$(9,653)	) \$(1,701)	
Earnings (loss) per share - in dollars									
Basic	\$(0.06)	) \$0.02	\$0.02	\$(0.01)	) \$0.10	\$0.13	\$(0.30)	) \$(0.05)	
Diluted	\$(0.06)	) \$0.02	\$0.02	\$(0.01)	) \$0.10	\$0.12	\$(0.30)	) \$(0.05)	
Weighted average number of shares (in thousands)									
Basic	32,043	31,966	32,156	32,282	32,231	32,166	31,983	31,759	
Diluted	32,043	32,430	32,500	32,282	32,823	32,915	31,983	31,759	

See "Overview" and "Consolidated Results of Operations" in this MD&A, for details of our results for the third quarter of 2016 compared to results for the third quarter of 2015.

Our quarterly results may fluctuate from quarter to quarter, driven by variation in sales volume, product mix, the combination of variable and fixed operating expenses and other factors.



## LIQUIDITY AND CAPITAL RESOURCES

## Selected Consolidated Financial Information

(in thousands of U.S. dollars)	Three months ended			Nine months ended		
	September 30		Change	September 30		Change
	2016	2015		2016	2015	
Cash flows provided (used) before changes in non-cash working capital:	\$6,562	\$10,643	\$(4,081)	\$24,098	\$25,634	\$(1,536)
Changes in non-cash working capital						
Accounts receivable	7,144	8,407	(1,263)	(4,190)	(12,438)	8,248
Inventories	(2,213)	(11,294)	9,081	10,964	(20,530)	31,494
Prepaid expense and other	3,514	1,521	1,993	3,455	(5,667)	9,122
Accounts payable and accrued liabilities <sup>(2)</sup>	7,763	1,387	6,376	13,462	15,950	(2,488)
Deferred revenue and credits	1,705	(127)	1,832	958	756	202
	17,913	(106)	18,019	24,649	(21,929)	46,578
Cash flows provided by (used in):						
Operating activities	24,475	10,537	13,938	48,747	3,705	45,042
Investing activities	(10,641)	(18,515)	7,874	(19,444)	(122,618)	103,174
Acquisitions	(5,900)	(14,881)	8,981	(5,900)	(112,580)	106,680
Capital expenditures and increase in intangible assets	(4,741)	(3,639)	(1,102)	(13,547)	(10,043)	(3,504)
Financing activities <sup>(2)</sup>	(67)	307	(374)	(9,947)	(1,759)	(8,188)
Issue of common shares	98	532	(434)	1,569	3,257	(1,688)
Repurchase of common shares for cancellation	—	—	—	(6,206)	—	(6,206)
Purchase of treasury shares for RSU distribution	—	(134)	134	(4,214)	(2,587)	(1,627)
Taxes paid related to net settlement of equity awards	(13)	(63)	50	(790)	(2,257)	1,467
Free Cash Flow <sup>(1)</sup>	\$19,734	\$6,898	12,836	\$35,200	\$(6,338)	41,538

(1) See section titled "Non-GAAP Financial Measures" for additional details and a reconciliation to the applicable GAAP financial measure.

(2) In Q3 2016, we adopted ASU 2016-09. We elected to apply on a retrospective basis the classification of excess tax benefits from financing activities to operating activities in the Consolidated Statements of Cash Flows.

## Operating Activities

Cash provided by operating activities increased by \$13.9 million and by \$45.0 million, in the third quarter and first nine months of 2016, respectively, compared to the same periods of 2015. This increase was primarily due to lower working capital requirements largely driven by lower end-of-life component purchases in 2016 compared to 2015.

## Investing Activities

Cash used in investing activities decreased by \$7.9 million and \$103.2 million in the third quarter and first nine months of 2016, respectively, compared to the same periods of 2015. Higher cash requirements in 2015 were driven by the acquisition of Maingate, Accel, and MobiquiThings in the first nine months of 2015.

Capital expenditures of \$4.7 million and \$13.5 million in the third quarter and first nine months of 2016, respectively, were utilized primarily for production and tooling equipment, R&D equipment, leasehold improvements, computer equipment and software, while cash used for intangible assets was driven primarily by patent registration costs.

#### Financing Activities

Cash used for financing activities increased by \$0.4 million in the third quarter of 2016, primarily due to lower proceeds received from stock option exercises, compared to the same period of 2015.

Cash used for financing activities increased by \$8.2 million in the first nine months of 2016, compared to the same period of 2015, primarily due to repurchase of common shares under our Normal Course Issuer Bid ("NCIB"), purchases of common shares to satisfy obligations under our restricted share unit plan and lower proceeds received from stock option exercises partially offset by lower taxes paid related to net settlement of equity awards.

#### Free Cash Flow

Free cash flow for the third quarter and the first nine months of 2016 increased by \$12.8 million and by \$41.5 million, respectively, compared to the same periods of 2015. The improvements were primarily a result of lower working capital requirements partially offset by higher capital spending. See "Non-GAAP Financial Measures".

#### Cash Requirements

Our near-term cash requirements are primarily related to funding our operations, including inventory and other working capital items, capital expenditures, and other obligations discussed below. Cash may also be used to finance acquisitions of businesses in line with our long-term growth strategy. We continue to believe our cash and cash equivalents balance of \$112.0 million at September 30, 2016 and cash generated from operations will be sufficient to fund our expected working capital and capital expenditure requirements for at least the next twelve months based on current business plans. We will use a net of \$3.0 million cash, comprising total consideration of \$6.5 million less approximately \$3.5 million of cash acquired, in the fourth quarter of 2016 to fund the initial cash payment related to our purchase of Blue Creation. Our capital expenditures during the fourth quarter of 2016 are expected to be primarily for R&D equipment, production and tooling equipment and patents. However, we cannot be certain that our actual cash requirements will not be greater than we currently expect.

The following table presents the aggregate amount of future cash outflows for contractual obligations as of September 30, 2016.

Payments due by period (in thousands of U.S. dollars)	Total	2016	2017	2018	2019	2020	Thereafter
Operating lease obligations	\$24,939	\$1,165	\$4,135	\$4,083	\$3,730	\$3,526	\$ 8,300
Capital lease obligations	786	77	270	227	155	45	12
Purchase obligations <sup>(1)</sup>	106,803	106,803	—	—	—	—	—
Acquisition contingent consideration <sup>(2)</sup>	1,669	1,000	438	231	—	—	—
Other obligations	895	54	128	389	16	16	292
Total	\$135,092	\$109,099	\$4,971	\$4,930	\$3,901	\$3,587	\$ 8,604

(1) Purchase obligations represent obligations with certain contract manufacturers and suppliers to buy a minimum amount of designated products between October 2016 and December 2016. In certain of these arrangements, we may be required to acquire and pay for such products up to the prescribed minimum or forecasted purchases.

(2) Acquisition contingent consideration relates to expected payments to be made under the performance-based earnout formulas for the MobiquiThings acquisition and the anticipated consumption of inventory for the GenX acquisition. The obligation include the portion recognized as purchase price consideration and do not reflect the effect of discount rates.

### Normal Course Issuer Bid

On February 4, 2016, we received approval from the TSX of our Notice of Intention to make an NCIB. Pursuant to the NCIB, we may purchase for cancellation up to 3,149,199 of our common shares, representing 10% of the public float as of the date of the announcement. The NCIB commenced on February 9, 2016 and will terminate on the earlier of: (i) February 8, 2017, (ii) the date we complete our purchases pursuant to the notice of intention filed with the TSX, or (iii) the date of notice by us of termination of the NCIB.

On February 29, 2016, in connection with the previously announced NCIB, we established an Automatic share Purchase Plan ("APP") incorporating certain price limits and volumes, with a designated broker to allow for the purchase of our common shares under the NCIB at times when we would ordinarily not be permitted to purchase shares due to regulatory restrictions. The APP expired on August 30, 2016.

As of September 30, 2016, since the commencement of the NCIB on February 9, 2016, we had purchased 553,932 common shares at an average price of \$11.20 per share.

### Capital Resources

The source of funds for our future capital expenditures and commitments includes cash, cash from operations and borrowings under our credit facilities.

(in thousands of U.S. dollars)	2016			2015			
	Sep 30	Jun 30	Mar 31	Dec 31	Sep 30	Jun 30	Mar 31
Cash and cash equivalents	\$112,054	\$98,433	\$86,120	\$93,936	\$88,369	\$96,474	\$99,555
Unused credit facilities	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total	\$122,054	\$108,433	\$96,120	\$103,936	\$98,369	\$106,474	\$109,555

### Credit Facilities

We have a \$10 million revolving term credit facility (the "Revolving Facility") with Toronto Dominion Bank and the Canadian Imperial Bank of Commerce expiring on January 31, 2017. The Revolving Facility is for working capital requirements, is secured by a pledge against all of our assets and is subject to borrowing base limitations. As at September 30, 2016, there were no borrowings under the Revolving Facility.

### Letters of Credit

We have access to a revolving standby letter of credit facility of \$10 million from Toronto Dominion Bank. The credit facility is used for the issuance of letters of credit for project-related performance guarantees and is guaranteed by Export Development Canada. As of September 30, 2016, there were no letters of credit issued against the revolving standby letter of credit facility.

## NON-GAAP FINANCIAL MEASURES

Our consolidated financial statements are prepared in accordance with U.S. GAAP on a basis consistent for all periods presented. In addition to results reported in accordance with U.S. GAAP, we use non-GAAP financial measures as supplemental indicators of our operating performance. The term “non-GAAP financial measure” is used to refer to a numerical measure of a company’s historical or future financial performance, financial position or cash flows that: (i) excludes amounts, or is subject to adjustments that have the effect of excluding amounts, that are included in the most directly comparable measure calculated and presented in accordance with U.S. GAAP in a company’s statement of earnings, balance sheet or statement of cash flows; or (ii) includes amounts, or is subject to adjustments that have the effect of including amounts, that are excluded from the most directly comparable measure so calculated and presented.

Our non-GAAP financial measures include non-GAAP gross margin, non-GAAP earnings (loss) from operations, non-GAAP net earnings (loss), non-GAAP earnings (loss) per share, adjusted EBITDA (earnings before interest, taxes, depreciation and amortization), and free cash flow.

Non-GAAP gross margin excludes the impact of stock-based compensation expense and related social taxes.

Non-GAAP earnings (loss) from operations excludes the impact of stock-based compensation expense and related social taxes, amortization related to acquisitions, acquisition-related and integration costs, restructuring costs, impairment and other nonrecurring costs.

Non-GAAP net earnings (loss) and non-GAAP diluted earnings (loss) per share exclude the impact of stock-based compensation expense and related social taxes, amortization related to acquisitions, acquisition-related and integration costs, restructuring costs, impairment, other nonrecurring costs, foreign exchange gains or losses on translation of certain balance sheet accounts and certain tax adjustments.

We use the above-noted non-GAAP financial measures for planning purposes and to allow us to assess the performance of our business before including the impacts of the items noted above as they affect the comparability of our financial results. These non-GAAP measures are reviewed regularly by management and the Board of Directors as part of the ongoing internal assessment of our operating performance. We also use non-GAAP earnings from operations as one component in determining short-term incentive compensation for management employees.

Adjusted EBITDA is defined as net earnings (loss) plus stock-based compensation expense and related social taxes, acquisition-related and integration costs, restructuring cost, impairment, other nonrecurring costs, amortization, foreign exchange gains or losses on translation of certain balance sheet accounts, interest and income tax expense. Adjusted EBITDA is a metric used by investors and analysts for valuation purposes and we believe that it is an important indicator of our operating performance and our ability to generate liquidity through operating cash flow that will fund future working capital needs and fund future capital expenditures.

Free cash flow is defined as cash flow from operating activities less capital expenditures and increases in intangibles. We believe that disclosure of free cash flow provides a good measure of our ability to internally generate cash that can be used for investment in the business and is an important indicator of our financial strength and performance. We also believe that certain investors and analysts use free cash flow to assess our business.

We disclose these non-GAAP financial measures as we believe they provide useful information to investors and analysts to assist them in their evaluation of our operating results and to assist in comparisons from one period to another. Readers are cautioned that non-GAAP financial measures do not have any standardized meaning prescribed by U.S. GAAP and therefore may not be comparable to similar measures presented by other companies. We strongly encourage investors to review our financial information in its entirety and not to rely on a single



financial measure. We therefore believe that despite these limitations, it is appropriate to supplement the U.S. GAAP measures with certain non-GAAP measures defined in this section of our MD&A.

The following table provides a reconciliation of the non-GAAP financial measures to our U.S. GAAP results:

(in thousands of U.S. dollars, except where otherwise stated)	2016			2015				
	Q3	Q2	Q1	Total	Q4	Q3	Q2	Q1
Gross margin - GAAP	\$49,368	\$52,764	\$46,815	\$193,855	\$45,063	\$49,009	\$50,947	\$48,836
Stock-based compensation and related social taxes	108	107	106	647	106	146	147	248
Gross margin - Non-GAAP	\$49,476	\$52,871	\$46,921	\$194,502	\$45,169	\$49,155	\$51,094	\$49,084
Earnings (loss) from operations - GAAP	\$(53)	\$3,411	\$(1,255)	\$10,114	\$(674)	\$4,202	\$4,112	\$2,474
Stock-based compensation and related social taxes	1,856	1,902	1,993	9,685	1,670	2,557	2,858	2,600
Acquisition-related and integration Restructuring	34	59	374	1,945	(616)	443	1,015	1,103
Other nonrecurring	1,283	—	—	—	—	—	—	—
Acquisition-related amortization	3,206	3,058	2,530	9,666	2,734	2,234	2,029	2,669
Earnings from operations - Non-GAAP	\$6,326	\$8,430	\$3,642	\$32,361	\$3,315	\$9,475	\$10,725	\$8,846
Net earnings (loss) - GAAP	\$(1,769)	\$718	\$718	\$(2,674)	\$(383)	\$3,286	\$4,076	\$(9,653)
Stock-based compensation and related social taxes, restructuring, impairment, acquisition-related, integration and other nonrecurring Amortization	3,173	1,961	2,367	12,581	1,255	3,039	4,584	3,703
Interest and other, net	6,577	6,706	5,568	20,216	5,764	4,869	4,452	5,131
Foreign exchange loss (gain)	(23)	(32)	(26)	(115)	16	(13)	(13)	(105)
Income tax expense (recovery)	(590)	1,071	(2,292)	11,843	1,398	102	(1,550)	11,893
Adjusted EBITDA	2,329	1,654	345	1,060	(1,705)	827	1,599	339
Amortization (exclude acquisition-related amortization)	9,697	12,078	6,680	42,911	6,345	12,110	13,148	11,308
Interest and other, net	(3,371)	(3,648)	(3,038)	(10,550)	(3,030)	(2,635)	(2,423)	(2,462)
Income tax expense - Non-GAAP	23	32	26	115	(16)	13	13	105
Net earnings - Non-GAAP	(2,208)	(2,086)	(1,047)	(6,702)	(763)	(2,069)	(2,101)	(1,769)
Diluted net earnings (loss) per share	\$4,141	\$6,376	\$2,621	\$25,774	\$2,536	\$7,419	\$8,637	\$7,182
GAAP - (in dollars)	\$(0.06)	\$0.02	\$0.02	\$(0.08)	\$(0.01)	\$0.10	\$0.12	\$(0.30)
Non-GAAP - (in dollars)	\$0.13	\$0.20	\$0.08	\$0.80	\$0.08	\$0.23	\$0.26	\$0.22

The following table provides a reconciliation of free cash flow: