HUNT J B TRANSPORT SERVICES INC Form 10-Q/A May 29, 2002

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q/A

AMENDMENT NO. 1 TO THE QUARTERLY REPORT PURSUANT TO

SECTION 13 OR 15(d) OF THE SECURITIES ACT OF 1934

FOR THE QUARTER ENDED MARCH 31, 2002

Commission file number 0-11757

J.B. HUNT TRANSPORT SERVICES, INC.

(Exact name of registrant as specified in its charter)

Arkansas

(State or other jurisdiction of

incorporation or organization)

615 J.B. Hunt Corporate Drive Lowell, Arkansas (Address of principal executive offices) **71-0335111** (I.R.S. Employer

Identification No.)

72745 (Zip Code)

(479) 820-0000

(Registrant s telephone number, including area code)

Explanatory Note

This Amendment No. 1 to the Quarterly Report on Form 10-Q for the three months ended March 31, 2002, is being filed primarily to correct errors in the table of Contractual Cash Obligations in the Liquidity section of Item 2, Management's Discussion and Analysis of Results of Operations and Financial Condition.

J.B. HUNT TRANSPORT SERVICES, INC.

Form 10-Q

For The Quarter Ended March 31, 2002

Index

- Part I. Financial Information
- Item. 1. Consolidated Financial Statements

Condensed Consolidated Statements of Earnings for the Three Months Ended March 31, 2002 and 2001

Condensed Consolidated Balance Sheets as of March 31, 2002 and December 31, 2001

Condensed Consolidated Statements of Cash Flows for the Three Months Ended March 31, 2002 and 2001

Notes to Condensed Consolidated Financial Statements as of March 31, 2002

Review Report of KPMG LLP

- Item 2. Management s Discussion and Analysis of Results of Operations and Financial Condition
- Item 3. Quantitative and Qualitative Disclosures About Market Risk
- Part II. Other Information
- Item 4. Submission of Matters to a Vote of Security Holders
- Item 5. Other Information
- Item 6. Exhibits and Reports on Form 8-K

Exhibits

Signatures

J.B. HUNT TRANSPORT SERVICES, INC.

Condensed Consolidated Statements of Earnings

(in thousands, except per share data)

(unaudited)

| | Three Months Ended March 31 2002 2001 | | |
|---|---|----|---------|
| Operating revenues | \$ 510,221 | \$ | 495,419 |
| | | | |
| Operating expenses | | | |
| Salaries, wages and employee benefits | 195,695 | | 196,685 |
| Rents and purchased transportation | 156,055 | | 131,789 |
| Fuel and fuel taxes | 46,980 | | 62,279 |
| Depreciation and amortization | 35,984 | | 35,513 |
| Operating supplies and expenses | 31,846 | | 34,262 |
| Insurance and claims | 10,959 | | 12,218 |
| Operating taxes and licenses | 7,988 | | 8,072 |
| General and administrative expenses, net of gains | 4,812 | | (372) |
| Communication and utilities | 6,271 | | 6,606 |
| Total operating expenses | 496,590 | | 487,052 |
| Operating income | 13,631 | | 8,367 |
| Interest expense | (6,836) | | (6,264) |
| Equity in earnings (loss) of associated companies | (450) | | 166 |
| Earnings before income taxes | 6,345 | | 2,269 |
| Income taxes | 1,491 | | 624 |
| Net earnings | \$ 4,854 | \$ | 1,645 |
| | | | |
| Average basic shares outstanding | 36,264 | | 35,273 |
| Basic earnings per share | \$ 0.13 | \$ | 0.05 |
| Average diluted shares outstanding | 37,269 | | 35,657 |
| Diluted earnings per share | \$ 0.13 | \$ | 0.05 |

See accompanying notes to condensed consolidated financial statements.

J.B. HUNT TRANSPORT SERVICES, INC.

Condensed Consolidated Balance Sheets

| | March 31, 2002 | December 31, 2001 |
|--------------------------------------|--------------------|-------------------|
| ASSETS | (unaudited) | |
| Current assets: | | |
| Cash and cash equivalents | \$ 12,404 \$ | 49,245 |
| Accounts receivable | 226,232 | 233,246 |
| Prepaid expenses and other | 90,912 | 102,308 |
| Total current assets | 329,548 | 384,799 |
| Property and equipment | 1,257,465 | 1,263,969 |
| Less accumulated depreciation | 419,861 | 432,258 |
| Net property and equipment | 837,604 | 831,711 |
| Other assets | 53,403 | 43,788 |
| | \$ 1,220,555 \$ | 1,260,298 |
| | | |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |

Current liabilities: Current maturities of long-term debt \$ Current installments of obligations under capital leases Trade accounts payable

| Current installments of obligations under capital leases | 28,8 | 84 28,426 |
|--|------------|-----------------|
| Trade accounts payable | 111,6 | 84 163,291 |
| Claims accruals | 12,0 | 50 18,003 |
| Accrued payroll | 32,8 | 64 30,251 |
| Other accrued expenses | 6,4 | 88 12,713 |
| Deferred income taxes | 3,6 | 72 3,150 |
| Total current liabilities | 228,6 | 42 265,834 |
| Long-term debt, excluding current maturities | 212,9 | 81 212,950 |
| Obligations under capital leases, excluding current installments | 133,4 | 76 140,657 |
| Claims accruals | 5,3 | 89 5,275 |
| Deferred income taxes | 167,5 | 74 177,265 |
| Stockholders' equity | 472,4 | 93 458,317 |
| | \$ 1,220,5 | 55 \$ 1,260,298 |

10,000

33,000 \$

⁽in thousands)

See accompanying notes to condensed consolidated financial statements.

J.B. Hunt Transport Services, Inc.

Condensed Consolidated Statements of Cash Flows

(in thousands)

(unaudited)

| | Three Months Ended March 31 | | | |
|---|-----------------------------|----------|----|----------|
| | | 2002 | | 2001 |
| Cash flows from operating activities: | | | | |
| Net earnings | \$ | 4,854 | \$ | 1,645 |
| Adjustments to reconcile net earnings to net cash provided by (used in) operating activities: | | | | |
| Depreciation and amortization | | 35,984 | | 35,513 |
| (Gain) loss on sale of revenue equipment | | 205 | | (5,337) |
| Deferred income taxes | | (9,169) | | 20 |
| Equity in loss (earnings) of associated companies | | 450 | | (166) |
| Tax benefit of stock options exercised | | 4,584 | | 80 |
| Amortization of discount, net | | 31 | | 160 |
| Changes in operating assets and liabilities: | | | | |
| Trade accounts receivable | | 7,014 | | 9,081 |
| Other assets | | 20,819 | | 10,248 |
| Trade accounts payable | | (51,607) | | (22,678) |
| Claims accruals | | (5,839) | | 1,769 |
| Accrued payroll and other accrued expenses | | (3,612) | | (3,102) |
| Net cash provided by operating activities | | 3,714 | | 27,233 |
| Cash flows from investing activities: | | | | |
| Additions to property and equipment | | (89,688) | | (13,411) |
| Proceeds from sale of equipment | | 48,767 | | 38,583 |
| Decrease in other assets | | (13,612) | | (12,626) |
| Net cash provided by (used in) investing activities | | (54,533) | | 12,546 |
| Cash flows from financing activities: | | | | |
| Net borrowings (repayments) under commercial paper program and revolving credit agreements | | | | (74,400) |
| Net borrowings (repayments) of long-term debt | | 23,000 | | 52,000 |
| Principal payments under capital lease obligations | | (6,723) | | (4,513) |
| Issuance (acquisition) of treasury stock | | (2,299) | | 988 |
| Net cash provided by (used in) financing activities | | 13,978 | | (25,925) |
| Net change in cash and cash equivalents | | (36,841) | | 13,854 |
| Cash and cash equivalents at beginning of period | | 49,245 | | 5,370 |
| Cash and cash equivalents at end of period | \$ | 12,404 | \$ | 19,224 |
| Supplemental disclosure of cash flow information: | | | | |
| Cash paid during the period for: | | | | |

| Interest | \$ 9,405 | \$ 8,371 |
|---|-------------|--------------|
| Income taxes | 14,320 | 186 |
| Non-cash activities: | | |
| Capital lease obligations for revenue equipment | \$ | \$ 26,426 |

See accompanying notes to condensed consolidated financial statements.

J.B. HUNT TRANSPORT SERVICES, INC.

Notes to Condensed Consolidated Financial Statements

(Unaudited)

1. Basis of Presentation

Our condensed consolidated financial statements included in this Form 10-Q have been prepared without audit (except that the balance sheet information as of December 31, 2001 has been derived from consolidated financial statements which were audited) in accordance with the rules and regulations of the Securities and Exchange Commission. Although certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United Sates of America have been condensed or omitted, we believe that the disclosures are adequate to make the information presented not misleading. You should read the accompanying condensed consolidated financial statements in conjunction with the audited financial statements and notes thereto included in our annual report on Form 10-K for the year ended December 31, 2001.

We believe that all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of the results of the interim periods presented have been made. The results of operations for the interim periods presented in this report are not necessarily indicative of the results to be expected for the full calendar year ending December 31, 2002.

2. Long-Term Debt

Long-term debt consists of (in thousands):

| | 3/31/2002 | 12/31/2001 |
|--|--------------|------------|
| Revolving credit line | \$ 23,000 | |
| | , i | |
| Senior notes payable, interest at 6.25% payable | | |
| semiannually, due 9/1/2003 | 98,260 | 98,260 |
| | | |
| Senior notes payable, interest at 7.00% payable | | |
| semiannually, due 9/15/2004 | 95,000 | 95,000 |
| | | |
| Senior subordinated notes, interest at 7.80% payable | | |
| semiannually | 30,000 | 30,000 |
| | 246,260 | 223,260 |
| | | |
| Less current maturities | (33,000) | (10,000) |
| | | |
| Unamortized discount | (279) | (310) |

Notes to Condensed Consolidated Financial Statements

\$ 212,981 \$ 212,950

We have a revolving line of credit with a number of banks. This agreement allows us to borrow up to \$165 million to meet short term cash requirements. This agreement expires on November 13, 2002. As noted above, we had \$23 million outstanding on this line of credit at March 31, 2002.

6

3. Capital Stock

We have a stock option plan (Management Incentive Plan) that provides for the awarding of our common stock and stock options to key employees. A summary of the restricted and non-statutory options to purchase our common stock follows:

| | Number of shares | Weighted average exercise price per share | Number of shares exercisable |
|----------------------------------|---------------------|---|------------------------------------|
| Outstanding at December 31, 2001 | 4,037,144 \$ | 15.57 | 488,620 |
| | | | |
| Granted | 292,500 | 23.09 | |
| Exercised | (171,471) | 14.30 | |
| Terminated | (17,300) | 16.38 | |
| | | | |
| Outstanding at March 31, 2002 | 4,140,873 \$ | 16.15 | 344,949 |

We revised our Management Incentive Plan in January of 2002. The amendments included changes in vesting provisions and changes in the process of granting options to certain employees.

4. Earnings Per Share

We compute basic earnings per share by dividing net earnings available to common shareholders by the weighted average number of common shares outstanding for the reporting period. Diluted earnings per share reflects the potential dilution that could occur if holders of options or other contracts to issue common stock options exercised or converted their holdings into common stock. Outstanding stock options represent the only dilutive effects on weighted average shares. The chart below presents a reconciliation between basic and diluted weighted average shares outstanding and the related earnings per share. All amounts in the chart, except per share amounts, are expressed in thousands.

| | Three Months Ended March 31 (in thousands, except per share data) | | | | |
|---|--|--------|----|--------|--|
| | | 2002 | | 2001 | |
| Net earnings | \$ | 4,854 | \$ | 1,645 | |
| Basic weighted average shares outstanding | | 36,264 | | 35,273 | |
| Dilutive effect of stock options | | 1,005 | | 384 | |
| Diluted weighted average shares outstanding | | 37,269 | | 35,657 | |
| Basic earnings per share | \$ | 0.13 | \$ | 0.05 | |
| Diluted earnings per share | \$ | 0.13 | \$ | 0.05 | |

We had some options to purchase shares of common stock which were outstanding during the periods shown, but were excluded from the computation of diluted earnings per share because the option price was greater than the average market price of the common shares. A summary of those options follows:

| | Three Months Er | Three Months Ended March 31 | | | |
|-------------------------------|-------------------|------------------------------------|--|--|--|
| | 2002 | 2001 | | | |
| Number of shares under option | 70,250 | 4,040,275 | | | |
| | | | | | |
| Range of exercise price | \$26.00 - \$37.50 | \$17.50 - \$37.50 | | | |
| | | | | | |
| | | | | | |
| | 7 | | | | |

5. Comprehensive Income

Comprehensive income consists of net earnings and foreign currency translation adjustments. During the three months ended March 31, 2002 and 2001, comprehensive income was equal to: (in thousands):

| | Three Months Ended March 31 | | | | |
|--|------------------------------------|--------|----|-------|--|
| | | 2002 | | 2001 | |
| Net earnings | \$ | 4,854 | \$ | 1,645 | |
| Foreign currency translation gain (loss) | | 7,037 | | (470) | |
| Comprehensive income | \$ | 11,891 | \$ | 1,175 | |

6. Income Taxes

The effective income tax rates for the three months ended March 31, 2002 and 2001, were based on estimated annual combined effective rates of 23.5% and 27.5% respectively.

7. Business Segments

We operated three distinct business segments during the first quarter of 2002. These segments included: Truck (JBT), Intermodal (JBI) and Dedicated Contract Services (DCS). The operation of each of these businesses is described in footnote (10) of our annual report (Form 10-K) for the year ended December 31, 2001. A summary of certain segment information is presented below (in millions):

| | | Ass | sets | |
|----------------------------|-----|----------------|------|-------|
| | | As of March 31 | | |
| | 200 | 2 | | 2001 |
| JBT | \$ | 860 | \$ | 878 |
| JBI | | 185 | | 124 |
| DCS | | 188 | | 148 |
| Other (includes corporate) | | (12) | | 60 |
| Total | \$ | 1,221 | \$ | 1,210 |

| | | Revenues | | | | |
|----------------------------|-------------------------------------|----------|----|--|-----|--|
| | For The Three Months Ended March 31 | | | | | |
| | 2002 2001 | | | | | |
| JBT | \$ | 188 | \$ | | 204 | |
| JBI | | 185 | | | 168 | |
| DCS | | 143 | | | 128 | |
| Subtotal | | 516 | | | 500 | |
| Inter-segment eliminations | | (6) | | | (5) | |
| Total | \$ | 510 | \$ | | 495 | |

| Operating Income (Loss) For The Three Months Ended March 31 | | | |
|--|--|---|--|
| 2002 | 2001 | | |
| (\$2.2) | | (\$3.2) | |
| 10.5 | | 7.3 | |
| 5.3 | | 4.3 | |
| | | | |
| \$ 13.6 | \$ | 8.4 | |
| Depreciation and Amortization Expense For The Three Months Ended March 31 | | | |
| 2002 | 2001 | | |
| \$ 18 | \$ | 18 | |
| 5 | | 6 | |
| 11 | | 10 | |
| 2 | | 2 | |
| \$ 36 | \$ | 36 | |
| \$ | (\$2.2) 10.5 5.3 \$ 13.6 Depreciation and Am For The Three Month 2002 \$ 18 5 11 2 | (\$2.2) 10.5 5.3 \$ 13.6 \$ Depreciation and Amortization For The Three Months Ended 2002 \$ 18 \$ 5 11 2 | |

8. Reclassifications

We have reclassified certain amounts from our 2001 financial statements so they will be consistent with the way we have classified amounts in 2002.

9

INDEPENDENT ACCOUNTANTS REVIEW REPORT

The Board of Directors

J.B. Hunt Transport Services, Inc.:

We have reviewed the accompanying condensed consolidated balance sheet of J.B. Hunt Transport Services, Inc. and subsidiaries as of March 31, 2002, and the related condensed consolidated statements of earnings and cash flows for the three-month periods ended March 31, 2002 and 2001. These condensed consolidated financial statements are the responsibility of the Company s management.

We conducted our review in accordance with standards established by the American Institute of Certified Public Accountants. A review of interim financial information consists principally of applying analytical procedures to financial data and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit in accordance with auditing standards generally accepted in the United States of America, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the condensed consolidated financial statements referred to above for them to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with auditing standards generally accepted in the United States of America, the consolidated balance sheet of J.B. Hunt Transport Services, Inc. and subsidiaries as of December 31, 2001, and the related consolidated statements of earnings, stockholders equity, and cash flows for the year then ended (not presented herein); and in our report dated February 1, 2002, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of December 31, 2001, is fairly presented, in all material respects, in relation to the consolidated balance sheet from which it has been derived. Our report dated February 1, 2002, contains an explanatory paragraph that refers to a restatement of retained earnings to reflect an increase in insurance claims payable.

/s/ KPMG LLP

Tulsa, Oklahoma

April 15, 2002

10

ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND FINANCIAL CONDITION

You should refer to the attached interim condensed consolidated financial statements and related notes and also to our annual report (Form 10-K) for the year ended December 31, 2001 as you read the following discussion. We may make statements in this report and in documents we incorporate by reference that reflect our current expectation regarding future results of operations, performance and achievements. These forward-looking statements are based on our belief or interpretation of information currently available. You should realize there are many risks and uncertainties that could cause actual results to differ materially from those described. Among all the factors and events that are not within our control and could have a significant impact on future operating results are general economic conditions, cost and availability of diesel fuel, adverse weather conditions, competitive rate fluctuations and availability of drivers. Current and future changes in fuel prices could result in significant fluctuations of quarterly earnings. Our future financial and operating results may fluctuate as a result of these and other risk factors as described from time to time in our filings with the Securities and Exchange Commission.

General

We are one of the largest full-load transportation companies in North America. We operate three distinct, but complementary, business segments and provide a wide range of general and specifically tailored freight and logistics services to our customers. We generate revenues primarily from the actual movement of freight from shippers to consignees and from serving as the logistics provider by offering or arranging for others to provide the transportation service. We account for our business on a calendar year basis with our full year ending on December 31 and our quarterly reporting ending on March 31, June 30 and September 30.

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Certain amounts included in or affecting our financial statements and related disclosures must be estimated, requiring certain assumptions with respect to values or conditions that cannot be known with certainty at the time the financial statements are prepared.

The preparation of financial statements in conformity with generally accepted accounting principles requires us to make estimates and assumptions that affect:

the amounts reported for assets and liabilities;

the disclosure of contingent assets and liabilities at the date of the financial statements; and

the amounts reported for revenues and expenses during the reporting period.

Therefore, the reported amounts of assets and liabilities, revenues and expenses and associated disclosures with respect to contingent assets and obligations are necessarily affected by these estimates. We evaluate these estimates on an ongoing basis, utilizing historical experience, consultation with experts and other methods considered reasonable in the particular circumstances. Nevertheless, actual results may differ significantly from estimates. Any effects on business, financial position or results of operations resulting from revisions to these estimates are recorded in the period in which the facts that give rise to the revision become known.

In preparing financial statements and related disclosures, we must use estimates in determining the economic useful lives of assets, provisions for uncollectible accounts receivable, exposures under self-insurance plans and various other recorded or disclosed amounts. However, we believe that certain accounting policies are of more significance in the financial statement preparation process than others and are discussed below. To the extent that actual outcomes differ from our estimates, or additional facts and circumstances cause us to revise estimates, earnings will be affected.

| 1 | 1 |
|---|---|
| 1 | 1 |

Workers Compensation and Accident Costs

We purchase insurance coverage for a portion of expenses related to employee injuries (workers compensation), vehicular collisions and accidents and cargo claims. Most insurance arrangements include a level of self insurance (deductible) coverage applicable to each claim, but provide an umbrella policy to limit our exposure to catastrophic claim costs that are completely insured. The amounts of self insurance change from time to time based on certain measurement dates and policy expiration dates. Our current insurance coverage specifies that the first \$5,000 of any claim is self insured and the self insured limit on certain claims is \$1.5 million effective January 1, 2002, which is prefunded with our insurance carrier. We are substantially self insured for loss of and damage to our owned and leased revenue equipment. Our safety and claims personnel work directly with representatives from the insurance companies to continually update the estimated ultimate cost of each claim. At March 31, 2002, we had approximately \$17 million of estimated net claims payable. In addition, we are required to pay certain advanced deposits and monthly premiums. At March 31, 2002, we had a prepaid insurance asset of approximately \$31 million.

Revenue Equipment

We operate a significant number of tractors, trailers and containers in connection with our business. This equipment may be purchased or acquired under capital or operating leases. In addition, we may rent revenue equipment from third parties and various railroads under short-term rental arrangements. Revenue equipment which is purchased is depreciated on the straight-line method over the estimated useful life down to an estimated salvage or trade-in value. Equipment acquired under capital leases is initially recorded at the net present value of the minimum lease payments and amortized on the straight-line method over the lease term or the estimated useful life, which ever is shorter.

We have an arrangement with our primary tractor supplier for fixed residual or trade-in values for certain new equipment acquired since 1999. We have utilized these values in accounting for purchased and leased tractors. If the supplier is unable to perform under the terms of such agreements, it could have a material negative impact on our financial results.

Revenue Recognition

We recognize revenue based on the relative transit time of the freight transported. Accordingly, a portion of the total revenue which will be billed to our customer once a load is delivered is recognized in each reporting period based on the percentage of the freight pickup and delivery service that has been completed at the end of the reporting period.

SEGMENTS

We operated three segments during the first quarter of 2002. These segments included: Truck (JBT, Intermodal (JBI) and Dedicated Contract Services (DCS). The operation of each of these businesses is described in footnote 10 of our annual report (Form 10-K) for the year ended December 31, 2001.

RESULTS OF OPERATIONS

Summary of Operating Segments Results

For The Three Months Ended March 31

(dollars in millions)

| | Operating Revenue | | | | | Operating Income (loss) | | | |
|----------------------------|-------------------|------|----|------|----------|--------------------------------|------|-------|--|
| | | 2002 | | 2001 | % Change | 2002 | 2001 | | |
| JBT | | | | | | | | | |
| | \$ | 188 | \$ | 204 | (8%) \$ | (2.2) | \$ | (3.2) | |
| JBI | | 185 | | 168 | 10% | 10.5 | | 7.3 | |
| DCS | | 143 | | 128 | 12% | 5.3 | | 4.3 | |
| Subtotal | | 516 | | 500 | 3% | 13.6 | | 8.4 | |
| Inter-segment eliminations | | (6) | | (5) | | | | | |
| Total | \$ | 510 | \$ | 495 | 3% \$ | 13.6 | \$ | 8.4 | |

Overview

Our total consolidated operating revenue for the first quarter of 2002 was \$510 million, up 3% over the \$495 million in the first quarter of 2001. The current quarter s revenue was reduced by \$18.4 million of fuel surcharge revenue due to lower fuel prices. Excluding this reduction in fuel surcharges, total revenue increased 7%.

JBT segment revenue declined 8%, to \$188 million for the first quarter of 2002, compared with \$204 million in 2001. If the amount of fuel surcharge revenue was excluded from both the 2002 and 2001 periods, the decline in JBT revenue would have been 4%. This 4% decrease in revenue was primarily a result of an approximate 7% decline in miles per tractor, partly offset by an approximate 3% increase in revenue per loaded mile, exclusive of fuel surcharges. The lower miles per tractor (productivity) was primarily due to relatively soft freight levels during January and the first half of February. While JBT generated an operating loss of \$2.2 million for the first quarter of 2002, the comparable loss in 2001 was \$3.2 million, which included a \$4.1 million gain on the sale of a group of older trailers. This improvement in results was in spite of relatively soft freight levels in 2002. The improved financial results in 2002 were partly due to the higher revenue per loaded mile, reduced empty miles and slightly lower driver pay costs. The higher revenue per mile and reduced empty miles were a result of our focus on yield management, an initiative which began last year.

JBI segment revenue increased 10%, to \$185 million during the first quarter of 2002, compared with \$168 million in 2001. If the amount of fuel surcharge revenue was excluded from both the 2002 and 2001 periods, the increase in JBI revenue would have been 14%. The increase in revenue was primarily due to an approximate 6% increase in load volume and a separate 6% increase in revenue per load. The higher revenue per load was a result of changes in freight mix which generated a longer average length of haul. Revenue was also enhanced by an approximate 1.4% increase in revenue per loaded mile. Operating income of the JBI segment was \$10.5 million in the first quarter of 2002, compared with \$7.3 million in 2001. This increase was primarily due to higher revenue levels and reduced dray cost per load. In addition, operating income

benefited from the higher revenue per loaded mile and lower equipment ownership and maintenance expenses.

The DCS segment increased revenue 12% during the current quarter, to \$143 million, from \$128 million in the comparable period of 2001. If the amount of fuel surcharge revenue was excluded from both the 2002 and 2001 periods, the increase in DCS revenue would have been 15%. This increase in DCS segment revenue was driven by an approximate 13% increase in the average size of the tractor fleet. DCS was also able to improve the utilization of segment assets which increased revenue per tractor in the first quarter of 2002. Operating income rose to \$5.3 million in the first quarter of 2002 from \$4.3 million in 2001. The 2001 results included a \$1.3 million gain on the sale of some older trailers. The improvement in 2002 operating income was partly due to the better utilization of tractors in service and efforts to reduce costs, including driver wages. The improved operating income in 2002 was also in spite of approximately 200 tractors parked during the current quarter.

The following table sets forth items in our Condensed Consolidated Statements of Earnings as a percentage of operating revenues and the percentage increase or decrease of those items as compared with the prior period.

| | Three Months Ended March 31 | | | | |
|---|-----------------------------|---------------------------------------|---------------|--|--|
| | Percentage | Percentage Change Between Quarters | | | |
| | Operating Rev | | | | |
| | 2002 | 2001 | 2002 vs. 2001 | | |
| Operating revenues | 100.0% | 100.0% | 3.0% | | |
| Operating expenses | | | | | |
| Salaries, wages and employee benefits | 38.4% | 39.7% | (0.5%) | | |
| Rents and purchased transportation | 30.6 | 26.6 | 18.4 | | |
| Fuel and fuel taxes | 9.2 | 12.6 | (24.6) | | |
| Depreciation and amortization | 7.1 | 7.2 | 1.3 | | |
| Operating supplies and expenses | 6.2 | 6.9 | (7.1) | | |
| Insurance and claims | 2.1 | 2.5 | (10.3) | | |
| Operating taxes and licenses | 1.6 | 1.6 | (1.0) | | |
| General and administrative expenses, net of gains | 0.9 | (0.1) | | | |
| Communication and utilities | 1.2 | 1.3 | (5.1) | | |
| Total operating expenses | 97.3 | 98.3 | 2.0 | | |
| Operating income | 2.7 | 1.7 | 62.9 | | |
| Interest expense | (1.3) | (1.3) | 9.1 | | |
| Equity in earnings (loss) of associated companies | (0.1) | 0.0 | | | |
| Earnings before income taxes | 1.3 | 0.4 | 179.6 | | |
| Income taxes | 0.3 | 0.1 | 138.9 | | |
| Net earnings | 1.0% | 0.3% | 195.1% | | |

Consolidated Operating Expenses

Total operating expenses during the first quarter of 2002 increased 2.0% over the comparable period in 2001. Rents and purchased transportation increased 18.4%, primarily due to the significant increase in JBI business which resulted in larger payments to railroads. In addition, payments to Transplace, Inc. (TPI) increased in 2002 as more freight was outsourced to our related logistics partner. The 24.6% decrease in fuel and fuel taxes was due to significantly lower fuel cost per gallon in 2002. As previously mentioned, this lower fuel cost resulted in corresponding decreases in fuel surcharge revenue. The 7.1% decline in operating supplies and expenses was primarily due to lower equipment maintenance costs at outside vendor repair locations. We are moving more of our maintenance and revenue equipment repair work to our own facilities. Insurance and claims costs declined 10.3%, primarily due to reduced accident frequency. Interest expense increased 9.1%, partly due to higher interest rates and slightly higher debt levels.

Equity in earnings of associated companies reflects our share of the operating results for Transplace, Inc. (TPI) and for our Mexican joint venture. Equity in earnings (loss) amounts include the following:

| | Three Months Ended March 31 | | | | | |
|-----------------------|------------------------------------|------|-------|----|------|-------|
| | (000) | | | | | |
| | | 2002 | | | 2001 | |
| TPI | \$ | | (450) | \$ | | (273) |
| Mexican joint venture | | | | | | 439 |
| Total | \$ | | | | | |