FEDERATED INVESTORS INC /PA/

Form 10-Q October 31, 2011 Table of Contents

**UNITED STATES** 

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

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FORM 10-Q

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(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2011

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to Commission File Number 001-14818

Federated Investors, Inc.

(Exact name of registrant as specified in its charter)

Pennsylvania 25-1111467
(State or other jurisdiction of incorporation or organization) Identification No.)

Federated Investors Tower

Pittsburgh, Pennsylvania

(Address of principal executive offices) (Zip Code)

(Registrant's telephone number, including area code) 412-288-1900

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o.

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No o.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer x Accelerated filer o

Non-accelerated filer o Smaller reporting company of Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No x.

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the last practicable date: As of October 26, 2011, the Registrant had outstanding 9,000 shares of Class A Common Stock and 103,757,440

shares of Class B Common Stock.

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## Special Note Regarding Forward-Looking Information

Certain statements in this report on Form 10-Q including those related to asset flows and business mix; obligations to make additional contingent payments pursuant to acquisition agreements; obligations to make additional payments pursuant to employment arrangements; legal proceedings; future cash needs and future principal uses of cash; management's expectations regarding borrowing; performance indicators; impact of accounting policies and new accounting pronouncements; concentration risk; indemnification obligations; the impact of increased regulation, including potential changes relating to the regulation of money market funds; the prospect of increased distribution-related expenses; management's expectations regarding fee waivers and the impact of such waivers on revenues and net income; the ability to raise additional capital; the rising costs of risk management; possible impairment charges; tax liability and the realization of deferred tax assets; capital losses; the impact of the interest rate swap and the various items set forth under the section entitled Risk Factors constitute forward-looking statements, which involve known and unknown risks, uncertainties, and other factors that may cause the actual results, levels of activity, performance or achievements of Federated or industry results, to be materially different from any future results, levels of activity, performance or achievements expressed or implied by such forward-looking statements. Among other risks and uncertainties, market conditions may change significantly resulting in changes to Federated's asset flows and business mix, which may cause a decline in revenues and net income, result in impairments and increase the amount of fee waivers incurred by Federated. The obligation to make contingent payments is based on certain growth and fund performance targets and will be affected by the achievement of such targets, and the obligation to make additional payments pursuant to employment arrangements is based on satisfaction of certain conditions set forth in those arrangements. Future cash needs and future uses of cash will be impacted by a variety of factors, including the number and size of any acquisitions, Federated's success in distributing its products, the resolution of pending litigation, potential increases in costs relating to risk management, as well as potential changes in assets under management and/or changes in the terms of distribution and shareholder services contracts with intermediaries who offer Federated's products to customers. Federated's risks and uncertainties also include liquidity and credit risks in Federated's money market funds and revenue risk, which will be affected by yield levels in money market fund products, changes in market values of assets under management and the ability of Federated to collect fees in connection with the management of such products. Many of these factors may be more likely to occur as a

result of the ongoing threat of terrorism and the increased scrutiny of the mutual fund industry by federal and state regulators, and the recent and ongoing disruption in global financial markets. As a result, no assurance can be given as to future results, levels of activity, performance or achievements, and neither Federated nor any other person assumes responsibility for the accuracy and completeness of such statements in the future. For more information on these items, see the section entitled Risk Factors herein under Item 2 of Part I, Management's Discussion and Analysis of Financial Condition and Results of Operations.

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## Part I. Financial Information

Item 1. Financial Statements Consolidated Balance Sheets (dollars in thousands) (unaudited)

	September 30, 2011	December 31, 2010
ASSETS		
Current Assets		
Cash and cash equivalents	\$132,796	\$198,756
Investments	189,393	134,885
Receivables – affiliates	10,542	11,651
Receivables – other, net of reserve of \$190 and \$60, respectively	8,573	9,577
Prepaid expenses	16,460	15,861
Current deferred tax asset, net	4,329	1,129
Other current assets	1,222	1,311
Total current assets	363,315	373,170
Long-Term Assets		
Goodwill	636,182	635,313
Renewable investment advisory rights	64,600	64,500
Other intangible assets, net of accumulated amortization of \$58,274 and \$112,502,	15 240	21.012
respectively	15,240	21,012
Deferred sales commissions, net of accumulated amortization of \$5,873 and	0.002	10.217
\$57,480, respectively	9,903	10,317
Property and equipment, net of accumulated depreciation of \$47,709 and \$41,981,	20.120	20 516
respectively	39,139	38,516
Other long-term assets	16,802	10,676
Total long-term assets	781,866	780,334
Total assets	\$1,145,181	\$1,153,504
LIABILITIES		
Current Liabilities		
Short-term debt – recourse	\$42,500	\$42,500
Accounts payable and accrued expenses	39,882	86,191
Accrued compensation and benefits	49,088	61,129
Other current liabilities	54,757	24,532
Total current liabilities	186,227	214,352
Long-Term Liabilities		
Long-term debt – recourse	329,375	361,250
Long-term deferred tax liability, net	66,910	51,380
Other long-term liabilities	32,046	32,807
Total long-term liabilities	428,331	445,437
Total liabilities	614,558	659,789
Commitments and contingencies (Note (15))		
TEMPORARY EQUITY		
Redeemable noncontrolling interests in subsidiaries	519	1,543
PERMANENT EQUITY		
Federated Investors shareholders' equity		
Common stock:		

Class A, no par value, 20,000 shares authorized, 9,000 shares issued and outstanding	189	189				
Class B, no par value, 900,000,000 shares authorized, 129,505,456 shares issued	248,047	237,208				
Additional paid-in capital from treasury stock transactions	340	135				
Retained earnings	1,064,552	1,036,571				
Treasury stock, at cost, 25,748,016 and 25,841,365 shares Class B common stock, respectively	(771,817	) (778,609	)			
Accumulated other comprehensive loss, net of tax	(12,460	) (3,695	)			
Total Federated Investors, Inc. shareholders' equity	528,851	491,799				
Nonredeemable noncontrolling interest in subsidiary	1,253	373				
Total permanent equity	530,104	492,172				
Total liabilities, temporary equity and permanent equity	\$1,145,181	\$1,153,504				
(The accompanying notes are an integral part of these Consolidated Financial Statements.)						

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Consolidated Statements of Income (dollars in thousands, except per share data) (unaudited)

(unaudicu)	Three Months E September 30,	nded	Nine Months End September 30,	ded
	2011	2010	2011	2010
Revenue				
Investment advisory fees, net-affiliates	\$123,510	\$148,051	\$400,754	\$428,364
Investment advisory fees, net-other	15,889	15,732	47,361	45,866
Administrative service fees, net-affiliates	54,928	53,085	163,527	161,233
Other service fees, net-affiliates	16,056	21,788	55,790	60,160
Other service fees, net-other	2,952	2,857	9,346	8,821
Other, net	713	660	1,930	2,182
Total revenue	214,048	242,173	678,708	706,626
Operating Expenses				
Compensation and related	57,930	61,387	184,819	186,469
Distribution	54,440	68,800	176,930	190,068
Professional service fees	9,437	9,401	44,171	9,596
Office and occupancy	6,202	5,841	18,436	16,990
Systems and communications	5,825	5,362	17,131	16,996
Advertising and promotional	3,887	2,724	9,889	7,480
Travel and related	2,809	2,692	8,501	8,005
Intangible asset related	1,263	3,397	6,672	16,522
Amortization of deferred sales commissions	1,338	2,987	5,999	9,274
Other	3,906	4,494	10,566	14,467
Total operating expenses	147,037	167,085	483,114	475,867
Operating income	67,011	75,088	195,594	230,759
Nonoperating Income (Expenses)				
Investment income, net	1,022	1,049	3,206	2,058
(Loss) gain on securities, net	(2,293)	3,426	515	835
Debt expense – recourse	(3,972)	(4,958)	(13,187)	(10,196 )
Other, net	(83)	(65)	(192)	(310)
Total nonoperating expenses, net	(5,326)	(548)	(9,658)	(7,613)
Income before income taxes	61,685	74,540	185,936	223,146
Income tax provision	23,165	26,477	69,477	82,613
Net income including noncontrolling interests	\$38,520	\$48,063	¢ 116 450	¢140.522
in subsidiaries	\$30,320	\$40,003	\$116,459	\$140,533
Less: Net income attributable to the	200	5,007	2,495	7,820
noncontrolling interests in subsidiaries	200	3,007	2,493	7,820
Net income	\$38,320	\$43,056	\$113,964	\$132,713
Amounts attributable to Federated Investors, Ir	ic.			
Earnings per common share – Basic and Diluted	\$0.37	\$0.42	\$1.09	\$1.27
Cash dividends per share	\$0.24	\$0.24	\$0.72	\$1.98
(The accompanying notes are an integral part of		•		
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Consolidated Statements of Changes in Equity (dollars in thousands) (unaudited)

,	Federated 1	Investor	s, Inc. Share	eho	olders						
	Common Stock	Additional Paid-in Capital from Treasur Stock Transa	n l Retained Earnings ry		Treasury Stock	Accumula Other Comprehe Loss, Net of Tax	er	Total	Nonrede Noncont Miterest in Subsidia	r <b>Thin</b> g Permanent Equity	Redeemable Noncontrollin Interests in Subsidiaries/ Temporary Equity
Balance at December 31, 2009	\$217,009	\$0	\$1,105,073	3	\$(795,389)	\$1,514		\$528,207	\$608	\$528,815	\$13,913
Net Income Other comprehensive loss, net of tax: Unrealized gain on securities available for	0	0	132,713		0	0		132,713	7,420	140,133	400
sale, net of reclassification adjustment <sup>1</sup> Unrealized loss on	0	0	16		0	890		906	0	906	0
interest rate swap, net of reclassification adjustment <sup>2</sup>	0	0	0		0	(11,947	)	(11,947 )	0	(11,947 )	0
Foreign currency translation loss3 Comprehensive Income <sup>4</sup> Subscriptions –	0	0	0		0	(303	)	(303 ) 121,369	0 7,420	(303 ) 128,789	(35 )
redeemable noncontrolling interest holders	0	0	0		0	0		0	0	0	7,467
Stock award activity Dividends	15,472	0	(8,283	)	8,283	0		15,472	0	15,472	0
declared/Distributions to noncontrolling interest in subsidiaries	0	0	(203,423	)	0	0		(203,423)	(7,536)	(210,959)	(2,134 )
Exercise of stock options	240	153	(129	)	660	0		924	0	924	0
Purchase of treasury stock	0	0	0		(9,289 )	0		(9,289 )	0	(9,289 )	0
Balance at September 30, 2010	\$232,721	\$153	\$1,025,967	,	\$(795,735)	\$(9,846)	)	\$453,260	\$492	\$453,752	\$19,611
Balance at December 31, 2010	\$237,397	\$135	\$1,036,571		\$(778,609)	\$(3,695)	)	\$491,799	\$373	\$492,172	\$1,543
Net Income Other comprehensive loss, net of tax:	0	0	113,964		0	0		113,964	2,384	116,348	111

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Unrealized loss on securities available for sale, net of	0	0	(3	) (	0	(5,810	(5,813	)	0	(5,813	) (	0
reclassification adjustment <sup>1</sup>												
Unrealized loss on												
interest rate swap, net	0	0	0		0	(2,934	(2,934	)	0	(2,934	)	0
of reclassification adjustment <sup>2</sup>	·	Ü	O .		O	(2,754	(2,754	,	O .	(2,754	,	O
Foreign currency	0	0	0	(	0	(21	(21	)	0	(21	)	(3
translation loss <sup>3</sup>	-				-	( )	(	,		(=-	,	(-
Comprehensive Income <sup>4</sup>							105,196		2,384	107,580		
Subscriptions –												
redeemable	0	0	0		0	0	0		0	0		C 511
noncontrolling interest	0	0	0	(	0	0	0		0	0		6,511
holders												
Deconsolidation	0	0	0		0	0	0		0	0		(7,626
Stock award activity	14,812	(457)	(10,948	)	11,428	0	14,835		0	14,835		0
Dividends												
declared/Distributions to noncontrolling	0	0	(75,032	) (	0	0	(75,032	)	(1,504)	(76,536	)	(17
interest in subsidiaries												
Stock option activity	(3,973)	662	0		14,468	0	11,157		0	11,157		0
Purchase of treasury	0	0	0			0	(19,104	`	0		)	0
stock	U	U	U	,	(19,104 )	U	(19,104	)	U	(19,104	, '	U
Balance at September 30, 2011	\$248,236	\$340	\$1,064,552	2 :	\$(771,817)	\$(12,460)	\$528,851		\$1,253	\$530,104		\$519

(The accompanying notes are an integral part of these Consolidated Financial Statements.)

<sup>1</sup> The tax related to this line item was \$4,247 and \$(662) for the nine months ended September 30, 2011 and 2010, respectively.

<sup>&</sup>lt;sup>2</sup> The tax related to this line item was \$2,107 and \$6,433 for the nine months ended September 30, 2011 and 2010, respectively.

<sup>3</sup> The tax related to this line item was \$11 and \$163 for the nine months ended September 30, 2011 and 2010, respectively.

Comprehensive income for Total Shareholders' Equity, Nonredeemable Noncontrolling Interest in Subsidiary and Total Permanent Equity was \$29,726, \$165 and \$29,891, respectively, for the three months ended September 30,

<sup>&</sup>lt;sup>4</sup> 2011. Comprehensive income for Total Shareholders' Equity, Nonredeemable Noncontrolling Interest in Subsidiary and Total Permanent Equity was \$42,879, \$2,446 and \$45,325, respectively, for the three months ended September 30, 2010.

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Consolidated Statements of Cash Flows (dollars in thousands) (unaudited)

(unaudited)	Nine Months I September 30,		
	2011	2010	
Operating Activities			
Net income including noncontrolling interest in subsidiaries	\$116,459	\$140,533	
Adjustments to Reconcile Net Income to Net Cash Provided by Operating			
Activities			
Amortization of deferred sales commissions	5,999	9,274	
Depreciation and other amortization	11,301	16,074	
Share-based compensation expense	14,464	14,703	
Gain on disposal of assets	(2,443	) (663	)
Provision for deferred income taxes	13,470	14,003	
Fair-value adjustments for contingent liabilities	900	0	
Tax benefit from share-based compensation	128	1,536	
Excess tax benefits from share-based compensation	(1,447	) (2,702	)
Impairment of assets	0	6,956	
Net purchases of trading securities	(7,823	) (3,448	)
Deferred sales commissions paid	(6,765	) (8,095	)
Contingent deferred sales charges received	1,191	1,761	
Proceeds from sale of certain B-share-related future revenue	0	1,223	
Other changes in assets and liabilities:			
Decrease (increase) in receivables, net	2,495	(885	)
Decrease in prepaid expenses and other assets	2,680	14,426	
Decrease in accounts payable and accrued expenses	(16,962	) (17,203	)
Increase in income taxes payable	1,569	1,079	
Increase (decrease) in other liabilities	9,756	(17,581	)
Net cash provided by operating activities	144,972	170,991	
Investing Activities			
Purchases of securities available for sale	(72,108	) (58,202	)
Cash paid for business acquisitions	(47,975	) (46,127	)
Cash paid for property and equipment	(6,820	) (5,126	)
Cash paid for purchased loans	0	(44,343	)
Proceeds from disposal of property and equipment	0	3,298	
Proceeds from redemptions of securities available for sale	26,795	45,402	
Net cash used by investing activities	(100,108	) (105,098	)
Financing Activities			
Dividends paid	(75,061	) (203,951	)
Purchases of treasury stock	(19,867	) (9,289	)
Distributions to noncontrolling interests in subsidiaries	(1,521	) (9,670	)
Contributions from noncontrolling interests in subsidiaries	6,511	7,467	
Proceeds from shareholders for share-based compensation	15,153	683	
Excess tax benefits from share-based compensation	1,447	2,702	
Proceeds from new borrowings – recourse	0	407,000	
Proceeds from new borrowings – nonrecourse	0	271	
Payments on debt – recourse	(31,875	) (118,625	)
Payments on debt – nonrecourse	(3,775	) (7,383	)

Other financing activities	(1,836	) (2,866	)				
Net cash (used) provided by financing activities	(110,824	) 66,339					
Net (decrease) increase in cash and cash equivalents	(65,960	) 132,232					
Cash and cash equivalents, beginning of period	198,756	90,452					
Cash and cash equivalents, end of period	\$132,796	\$222,684					
(The accompanying notes are an integral part of these Consolidated Financial Statements.)							
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Notes to the Consolidated Financial Statements (Unaudited)

#### (1) Basis of Presentation

The interim consolidated financial statements of Federated Investors, Inc. and its subsidiaries (collectively, Federated) included herein have been prepared in accordance with U.S. generally accepted accounting principles (GAAP). In the opinion of management, the financial statements reflect all adjustments that are of a normal recurring nature and necessary for a fair presentation of the results for the interim periods presented.

In preparing the financial statements, management is required to make estimates and assumptions that affect the amounts reported in the Consolidated Financial Statements and accompanying notes. Actual results may differ from such estimates, and such differences may be material to the Consolidated Financial Statements.

These financial statements should be read in conjunction with Federated's Annual Report on Form 10-K for the year ended December 31, 2010. Certain items previously reported have been reclassified to conform to the current period's presentation.

## (2) Significant Accounting Policies

For a listing of Federated's significant accounting policies, please refer to Federated's Annual Report on Form 10-K for the year ended December 31, 2010.

### (3) Recent Accounting Pronouncements

#### (a) Fair Value Measurement

On May 12, 2011, the Financial Accounting Standards Board (FASB) issued an update to the accounting standard on fair value measurement. The update amends certain fair value measurement guidance and expands disclosure requirements primarily for fair value measurements utilizing significant unobservable inputs (Level 3) and items not measured at fair value but for which fair value must be disclosed. This update is effective for interim and annual periods beginning after December 15, 2011. Management is currently evaluating the impact this update may have on Federated's Consolidated Financial Statements but does not expect the impact to be material.

#### (b) Comprehensive Income

On June 16, 2011, the FASB issued an update to the accounting standard on the presentation of comprehensive income. The update requires presentation of the components of comprehensive income in either (1) a continuous statement of comprehensive income or (2) two separate but consecutive statements. The update, which does not modify the components of comprehensive income, is effective for interim and annual periods beginning after December 15, 2011. As this update affects disclosure only, the adoption of the update will not impact Federated's Consolidated Financial Statements.

### (c) Intangibles - Goodwill and Other

On September 15, 2011, the FASB issued an update to the accounting standard on intangibles. The update amends guidance on testing goodwill for impairment to permit a qualitative assessment prior to performance of the two-step impairment test. If the result of the qualitative assessment reveals that there are no indicators of impairment, a quantitative calculation would not be required. This update is effective for interim and annual periods beginning after

December 15, 2011. Management does not expect the adoption of the update to impact Federated's Consolidated Financial Statements.

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Notes to the Consolidated Financial Statements (continued) (Unaudited)

## (4) Business Combinations and Acquisitions

On September 20, 2010, Federated acquired the money market management business of SunTrust Banks, Inc. (SunTrust Acquisition). Pursuant to the definitive agreement signed on July 16, 2010, \$14.1 billion of money market assets transitioned to Federated during the third and fourth quarters of 2010. Money market mutual fund assets in nine money market mutual funds managed by SunTrust's RidgeWorth Capital Management were transitioned into eight existing Federated money market mutual funds with similar investment objectives in connection with a series of closings during the third and fourth quarters of 2010, the first, and most significant of which, occurred on September 20, 2010.

The SunTrust Acquisition included upfront cash payments that totaled \$6.6 million. The transaction also includes annual contingent purchase price payments payable in the fourth quarters of each of the five years following the acquisition date. The contingent purchase price payments are calculated as a percentage of revenue less operating expenses directly attributed to certain eligible assets. At September 30, 2011, management estimated contingent payments could total \$25 million over five years, however, the actual amount of the contingent payments will vary based on asset levels and related net revenues and is not limited by any maximum amount. A wide range of outcomes for actual payments is possible due to the extent of reasonably possible flow-rate volatility for the assets under management.

The SunTrust Acquisition was accounted for under the acquisition method of accounting. The valuation resulted in total consideration with a fair value of \$24.1 million assignable to a single identifiable intangible asset with an indefinite life and recorded in Renewable investment advisory rights on the Consolidated Balance Sheets. This asset is deductible for tax purposes. The valuation results, which were finalized in the first quarter 2011, are reflected in the Consolidated Balance Sheet and the related footnotes as of and for the period ended September 30, 2011. As of September 30, 2011, a liability of \$18.4 million representing the estimated fair value of future consideration payments was recorded in Other current liabilities (\$5.0 million) and Other long-term liabilities (\$13.4 million) (see Note (7)(a) for a discussion regarding the valuation methodology). This liability is remeasured at each reporting date with changes in the fair value recognized in Intangible asset related expense on the Consolidated Statements of Income.

The results of operations for the SunTrust Acquisition were included in Federated's Consolidated Financial Statements beginning in September 2010 based on the date of the acquisition. The following table summarizes unaudited pro forma financial information assuming the SunTrust Acquisition occurred at the beginning of the period presented. This pro forma financial information is for informational purposes only and is not indicative of future results. In addition, the following pro forma financial information has not been adjusted to reflect lower current levels of assets under management:

	(pro forma) Three Months Ended	(pro forma) d Nine Months Ended
(in millions, except per share data)	September 30, 2010	September 30, 2010
Revenue	\$ 249.8	\$ 735.8
Net income attributable to Federated Investors, Inc.	\$ 45.3	\$ 140.8
Earnings per share – Basic and Diluted attributable to Federated Investors, Inc.	\$ 0.44	\$ 1.35

The pro forma results include adjustments for the effect of acquisition-related expenses including accretion of interest on the contingent consideration liability and income tax expense.

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Notes to the Consolidated Financial Statements (continued) (Unaudited)

#### (5) Concentration Risk

Revenue concentration by asset class – Approximately 46% of Federated's total revenue for the nine months ended September 30, 2011 was attributable to money market assets. A significant change in Federated's money market business or a significant reduction in money market assets due to regulatory changes, changes in the financial markets including significant increases in interest rates over a short period of time, significant deterioration in investor confidence, further persistent declines in or additional prolonged periods of historically low short-term interest rates and resulting fee waivers or other circumstances, could have a material adverse effect on Federated's results of operations.

In certain money market funds, the gross yield is not sufficient to cover all of the fund's normal operating expenses due to historically low short-term interest rates. Since the fourth quarter 2008, Federated has voluntarily waived fees in order for certain funds to maintain positive or zero net yields.

During the nine months ended September 30, 2011, fee waivers in order for certain money market funds to maintain positive or zero net yields totaled \$231.7 million and were partially offset by a related reduction in distribution expenses of \$170.5 million and net income attributable to noncontrolling interests of \$5.5 million such that the net negative pre-tax impact to Federated was \$55.7 million. The impact of these fee waivers for the nine months ended September 30, 2011 was more than the impact for the nine months ended September 30, 2010 with \$181.6 million in waived fees, \$138.9 million in reduced distribution expenses, \$0.9 million in reduced net income attributable to noncontrolling interests and a net negative pre-tax impact of \$41.8 million. During the third quarter 2011, changes in asset mix as well as further declines in interest rates for certain money market investments caused an increase in these fee waivers. As such, the net negative pre-tax impact of these fee waivers on income for the quarter ended September 30, 2011 (\$23.2 million) was more than the impact in the second quarter 2011 (\$19.4 million), the first guarter 2011 (\$13.1 million), the fourth guarter 2010 (\$12.1 million) and the third guarter 2010 (\$11.0 million). Management expects the fee waivers and the related reduction in distribution expense and net income attributable to noncontrolling interests will continue at least into 2013. Based on recent market conditions and assuming asset levels remain constant, fee waivers for the fourth quarter 2011 may result in a net negative pre-tax impact on income of approximately \$26 million. Increases in short-term interest rates that result in higher yields on securities purchased in money market fund portfolios would reduce the net pre-tax impact of these waivers. Management estimates that an increase of 10 basis points in gross yields on securities purchased in money market fund portfolios will likely reduce the net pre-tax impact of these waivers by about forty percent from the current levels and an increase of 25 basis points would reduce the impact by about seventy percent. The actual amount of future fee waivers could vary significantly from management's estimates as they are contingent on a number of variables including, but not limited to, available yields on instruments held by the money market funds, changes in assets within the money market funds, actions by the Federal Reserve, the U.S. Department of the Treasury and other governmental entities, changes in expenses of the money market funds, changes in the mix of money market customer assets, Federated's willingness to continue the fee waivers and changes in the extent to which the impact of the waivers is shared by third parties.

Revenue concentration by product – Approximately 12% and 11% of Federated's total revenue were derived from services provided to two sponsored funds, the Federated Kaufmann Fund and the Federated Prime Obligations Fund, respectively, for both the three and nine months ended September 30, 2011. A significant and prolonged decline in the assets under management in these funds could have a material adverse effect on Federated's future revenues and net income.

Revenue concentration by customer – Approximately 9% and 10% of Federated's total revenue for the three and nine months ended September 30, 2011, respectively, were derived from services provided to one intermediary customer,

the Bank of New York Mellon Corporation (including its Pershing subsidiary). Significant changes in Federated's relationship with this customer could have a material adverse effect on Federated's future revenues and, to a lesser extent, net income, due to related material reductions to distribution expenses associated with this intermediary.

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Notes to the Consolidated Financial Statements (continued) (Unaudited)

A listing of Federated's risk factors is included herein under the section entitled Risk Factors under Item 2 of Part I, Management's Discussion and Analysis of Financial Condition and Results of Operations.

#### (6) Variable Interest Entities

Federated is involved with various entities in the normal course of business that may be deemed to be voting rights entities or variable interest entities (VIEs). In accordance with Federated's consolidation accounting policy, Federated first determines whether the entity being evaluated is a voting rights entity or a VIE. Once this determination is made, Federated proceeds with its evaluation of whether or not to consolidate the entity. The disclosures below represent the results of such consolidation evaluation of VIEs pertaining to September 30, 2011 and December 31, 2010.

## (a) Consolidated Variable Interest Entities

From time to time, Federated invests in investment companies that meet the definition of a VIE for general corporate investment purposes or, in the case of newly launched sponsored products, in order to provide investable cash thereby allowing the product to establish a performance history. Most of Federated's sponsored mutual funds meet the definition of a VIE primarily due to the fact that given the funds' typical series fund structure, the shareholders of each participating portfolio underlying the series fund generally lack the ability as an individual group to make decisions through voting rights regarding the board of directors/trustees of the fund. Federated's investment in investment companies represents its maximum exposure to loss. As of September 30, 2011 and December 31, 2010, Federated was the sole or majority investor in certain investment companies and was deemed to be the primary beneficiary since Federated's majority interest would absorb the majority of the variability of the net assets of the VIE. At September 30, 2011, the aggregate assets and liabilities of such entities that Federated consolidated were \$51.0 million and \$18.7 million, respectively, and Federated recorded \$0.5 million to Redeemable noncontrolling interest in subsidiaries on Federated's Consolidated Balance Sheets, At December 31, 2010, the aggregate assets and liabilities of such entities that Federated consolidated were \$27.1 million and \$0.2 million, respectively, and Federated recorded \$1.5 million to Redeemable noncontrolling interest in subsidiaries on Federated's Consolidated Balance Sheets. The assets of the investment companies are primarily classified as Investments and Cash and cash equivalents on Federated's Consolidated Balance Sheets and are restricted for use by the investment company. The liabilities of the investment companies are primarily classified as Other current liabilities on Federated's Consolidated Balance Sheets and primarily represent unsettled trades and operating liabilities of the entities.

Federated's conclusion to consolidate an investment company may vary from period to period based on changes in Federated's percentage interest in the entity resulting from changes in the number of fund shares held by either Federated or third parties. Given that the entities follow investment company accounting, which prescribes fair-value accounting, a deconsolidation generally does not result in gains or losses for Federated. During the nine months ended September 30, 2011, Federated deconsolidated two sponsored mutual funds based on a determination that it no longer was the primary beneficiary of the funds as a result of new subscriptions in fund shares by unrelated third parties. Accordingly, Federated deconsolidated \$17.7 million in Investments and \$7.6 million in Redeemable noncontrolling interest in subsidiaries on the Consolidated Balance Sheet as of the dates of deconsolidation. There was no gain or loss recorded to the Consolidated Statements of Income for the three and nine months ended September 30, 2011 as a result of deconsolidating these entities. During the fourth quarter of 2010, Federated deconsolidated a sponsored mutual fund based on a determination that it no longer was the primary beneficiary of the fund as a result of new subscriptions in fund shares by unrelated third parties. Accordingly, Federated deconsolidated \$22.0 million in Investments and \$21.3 million in Redeemable noncontrolling interest in subsidiaries on the Consolidated Balance Sheet as of the date of deconsolidation.

Neither creditors nor equity investors in the investment companies have any recourse to Federated's general credit. In the ordinary course of business, from time to time, Federated may choose to waive certain fees or assume

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Notes to the Consolidated Financial Statements (continued) (Unaudited)

operating expenses of sponsored investment companies for competitive, regulatory or contractual reasons (see Note (1)(p) of Federated's Annual Report on Form 10-K for the year ended December 31, 2010). Federated has not provided financial support to any of these entities outside the ordinary course of business.

### (b) Non-Consolidated Variable Interest Entities

At September 30, 2011 and December 31, 2010, Federated was involved with certain VIEs in which it held a variable interest but for which it was not the primary beneficiary. The assets and liabilities of these unconsolidated VIEs and Federated's maximum risk of loss related thereto were as follows:

	September 30, 2	011		December 31, 2		
in millions	Unconsolidated VIE assets	Unconsolidated VIE Liabilities	• •	Unconsolidated VIE assets	Unconsolidated VIE Liabilities	
Investment companies <sup>1</sup>	\$277,285.8	<b>\$</b> —	\$270.8	\$275,365.1	<b>\$</b> —	\$297.0
Collateralized debt obligations <sup>2</sup>	\$2.0	\$12.0	\$—	\$12.8	\$121.6	<b>\$</b> —
Equity investment	\$4.6	\$0.6	\$7.2	\$6.4	\$2.4	\$7.4

The unconsolidated VIE assets for the investment companies represent total net assets under management for the related investment companies. Of Federated's \$270.8 million invested in these entities at September 30, 2011, \$99.2 million represents investments in money market funds included in Cash and cash equivalents, with the remaining

Investment Companies – Federated's involvement with certain investment companies that are deemed to be VIEs includes servicing as the investment manager, holding a minority investment, or both. Accordingly, Federated is not the primary beneficiary of these VIEs. As a result, Federated's variable interest is not deemed to absorb the majority of the variability of the entity's net assets and therefore Federated has not consolidated these entities.

In the ordinary course of business, from time to time, Federated may choose to waive certain fees or assume operating expenses of sponsored investment companies for competitive, regulatory or contractual reasons (see Note (1)(p) of Federated's Annual Report on Form 10-K for the year ended December 31, 2010). Federated has not provided financial support to any of these entities outside the ordinary course of business.

Collateralized Debt Obligations (CDOs) – At December 31, 2010, Federated acted as the investment manager for two CDOs with assets under management of \$12.8 million. Because one of these CDOs unwound in the first quarter 2011, Federated acted as the investment manager for only one CDO with assets under management of \$2.0 million as of September 30, 2011. The CDOs met the definition of a VIE due primarily to the lack of unilateral decision making authority of the equity holders. These CDOs were not consolidated at September 30, 2011 or December 31, 2010.

<sup>&</sup>lt;sup>1</sup> \$171.6 million included in Investments on the Consolidated Balance Sheets. Of Federated's \$297.0 million invested in these entities at December 31, 2010, \$191.2 million represents investments in money market funds included in Cash and cash equivalents, with the remaining \$105.8 million included in Investments on the Consolidated Balance Sheets

<sup>&</sup>lt;sup>2</sup> The risk of loss does not include the potential loss associated with related deferred tax assets expiring unutilized.

CDOs are alternative investment vehicles created for the sole purpose of issuing collateralized debt instruments that offer investors the opportunity for returns that vary with the risk level of their investment. The notes issued by the remaining CDO are partially collateralized by high yield bonds and had an original expected maturity of twelve years. Federated's variable interests in the remaining CDO is limited to a 25% equity interest and a fixed, asset-based management fee earned prospectively as services are provided. As an equity holder, Federated participates in all rights and obligations to income and expected losses of the CDO on a proportionate basis with all other equity holders. In its role as investment manager, Federated is not entitled to any additional residual return nor is it obligated to absorb any expected losses of the entity. Federated has not provided financial support to the CDO.

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Notes to the Consolidated Financial Statements (continued) (Unaudited)

Federated was not the primary beneficiary of either of these VIEs at September 30, 2011 or at December 31, 2010. Upon consideration of the qualitative model prescribed by the FASB, Federated determined that as of September 30, 2011 and December 31, 2010, neither its equity interest nor its management fee potential could result in Federated receiving benefits or absorbing losses that could potentially be significant to either of these entities. Therefore Federated has not consolidated these entities.

Equity Investment – Federated holds a 12% non-voting, noncontrolling interest in both Dix Hills Partners, LLC, a registered investment adviser and commodity trading adviser, and its affiliate, Dix Hills Associates, LLC (collectively, Dix Hills). Dix Hills is based in Jericho, New York and manages over \$800 million in both absolute return and enhanced fixed-income mandates, including a hedge fund strategy and an enhanced cash strategy. Due primarily to the nature of the voting rights of the equity holders, Dix Hills meets the definition of a VIE, however, with its non-voting 12% interest, Federated is not deemed to have power to direct the activities of Dix Hills and therefore is not the primary beneficiary. Federated has not provided financial support to Dix Hills. Federated's investment in Dix Hills is included in Other long-term assets on the Consolidated Balance Sheets.

#### (7) Fair Value Measurements

The FASB defines fair value as the price that would be received to sell an asset or the price paid to transfer a liability on the measurement date. As defined, fair value focuses on the exit price in the principal or most advantageous market for the asset or liability in an orderly transaction between willing market participants. The FASB established a fair value reporting hierarchy to maximize the use of observable inputs and defines the three levels of inputs as follows:

Level 1 – Quoted prices for identical instruments in active markets. Level 1 assets and liabilities may include debt securities and equity securities that are traded in an active exchange market.

Level 2 – Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations in which all significant inputs and significant value drivers are observable in active markets. Level 2 inputs may include observable market data such as closing market prices provided by independent pricing services after considering factors such as the yields or prices of investments of comparable quality, coupon, maturity, call rights and other potential prepayments, terms and type, reported transactions, indications as to values from dealers and general market conditions. In addition, pricing services may determine the fair value of equity securities traded principally in foreign markets when it has been determined that there has been a significant trend in the U.S. equity markets or in index futures trading. Level 2 assets and liabilities may include debt and equity securities, purchased loans and over-the-counter derivative contracts whose fair value is determined using a pricing model without significant unobservable market data inputs.

Level 3 – Valuations derived from valuation techniques in which one or more significant inputs or significant value drivers are unobservable in active exchange markets.

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Notes to the Consolidated Financial Statements (continued) (Unaudited)

## (a) Fair Value Measurements on a Recurring Basis

The following table presents fair value measurements for classes of Federated's financial assets and liabilities measured at fair value on a recurring basis:

	September Fair Value	30, 2011 Measureme	ents Using		December 31, 2010 Fair Value Measurements Using				
(in thousands)	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total	
Financial Assets									
Cash and cash equivalents	\$132,796	\$0	\$0	\$132,796	\$198,756	\$0	\$0	\$198,756	
Available-for-sale equity securities <sup>1</sup>	153,568	0	0	153,568	105,724	0	0	105,724	
Trading securities – equity <sup>1</sup>	23,493	4,660	0	28,153	6,937	4,431	0	11,368	
Trading securities – debt <sup>1</sup>	557	7,115	0	7,672	10,016	7,777	0	17,793	
Foreign currency forward contract <sup>2</sup>	0	0	0	0	0	68	0	68	
Total financial assets Financial Liabilities	\$310,414	\$11,775	\$0	\$322,189	\$321,433	\$12,276	\$0	\$333,709	
Interest rate swap <sup>3</sup>	\$0	\$16,776	\$0	\$16,776	\$0	\$11,734	\$0	\$11,734	
SunTrust Acquisition									
future consideration payments liability	0	0	18,358	18,358	0	0	20,058	20,058	
Foreign currency forward contract <sup>4</sup>	0	181	0	181	0	0	0	0	
Total financial liabilities	\$0	\$16,957	\$18,358	\$35,315	\$0	\$11,734	\$20,058	\$31,792	

<sup>&</sup>lt;sup>1</sup> Amount included in Investments on the Consolidated Balance Sheets.

Amount included in Receivables - other on the Consolidated Balance Sheets. Pricing is determined by interpolating a

Amount included in Other current liabilities on the Consolidated Balance Sheets. Pricing is determined based on a

Amount included in Accounts payable and accrued expenses on the Consolidated Balance Sheets, Pricing is

Between December 31, 2010 and September 30, 2011, there were no significant transfers between Level 1 and Level 2. From time to time, transfers between Level 1 and 2 occur reflecting a change in whether pricing services were used to determine the fair value of equity securities traded principally in foreign markets based upon a determination by management that there had been a significant trend in the U.S. equity markets or in index futures trading after the foreign markets closed or if quoted market prices were used to determine fair values of these equity securities.

<sup>&</sup>lt;sup>2</sup> value by utilizing the spot foreign exchange rate and forward points (based on the spot rate and currency interest rate differentials), which are all inputs that are observable in active markets.

<sup>3</sup> third-party, model-derived valuation in which all significant inputs are observable in active markets including the Eurodollar future rate and yields for three- and thirty-year Treasury securities. See Note (10) for more information regarding the swap.

<sup>&</sup>lt;sup>4</sup> determined by interpolating a value by utilizing the spot foreign exchange rate and forward points (based on the spot rate and currency interest rate differentials), which are all inputs that are observable in active markets.

Transfers into and out of Levels 1 and 2 of the fair value hierarchy are reported at fair values as of the beginning of the period in which the transfers occur.

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Notes to the Consolidated Financial Statements (continued) (Unaudited)

The following table presents a reconciliation of the beginning and ending fair value measurements of Federated's liability for future consideration payments related to the SunTrust Acquisition (a Level 3 financial liability measured at fair value on a recurring basis):

(in thousands)

Balance at December 31, 2010	\$20,058
Adjustment to reflect final valuation <sup>1</sup>	(2,600)
Changes in fair value <sup>2</sup>	900
Contingent consideration payments	0
Balance at September 30, 2011	\$18,358

As a result of finalizing the valuation relating to the SunTrust Acquisition this adjustment was required to revise the preliminary estimate of fair value.

The liability for future consideration payments related to the SunTrust Acquisition is recorded at fair value in Other current liabilities (\$5.0 million) and Other long-term liabilities (\$13.4 million) on the Consolidated Balance Sheet as of September 30, 2011. Management estimated the fair value of future consideration payments related to the SunTrust Acquisition based primarily upon expected future cash flows using an income approach valuation methodology with unobservable market data inputs (Level 3). Such inputs included (1) an estimated rate of change for underlying assets under management based on estimated net redemptions or sales; (2) expected net revenue per managed asset based generally on contract terms; and (3) a discount rate estimated at the current market rate of return.

Federated did not hold any nonfinancial assets or liabilities measured at fair value on a recurring basis at September 30, 2011 or December 31, 2010.

## (b) Fair Value Measurements on a Nonrecurring Basis

Since 2008, Federated experienced significant declines in the assets under management related to certain quantitative investment products acquired in 2006. The declines in assets under management reflected significant market depreciation as well as investor net redemptions. In light of these declines in assets under management, performance relative to peers and indices and the uncertainty regarding each of these in the future, the carrying values of the related intangible assets were tested for recoverability at various times over the past several years. Management's quarterly recoverability test of the carrying value of these intangible assets performed as of June 30, 2010 and December 31, 2010 indicated that the carrying values were not fully recoverable. Cash flow projections at June 30, 2010 and December 31, 2010 were lower than previous projections prepared in connection with recoverability testing as a result of actual and projected declines in assets under management in excess of prior estimates. Management estimated the fair value of these intangible assets at June 30, 2010 and December 31, 2010 based primarily upon expected future cash flows using an income approach valuation methodology with unobservable market data inputs (Level 3). Such inputs included (1) an estimated rate of change for underlying assets under management; (2) expected revenue per managed asset; (3) direct operating expenses; and (4) a discount rate. Management estimated a rate of change for underlying assets under management based on a combination of an estimated rate of market appreciation or depreciation and an estimated net redemption or sales rate. Expected revenue per managed asset and direct operating expenses are generally based on contract terms, average market participant data and historical experience. The discount rate was estimated at the current market rate of return. In addition, because of the subjective nature of the projected discounted cash flows, management considered several scenarios and used probability weighting to

<sup>&</sup>lt;sup>2</sup> Amounts included in Intangible asset related expense on the Consolidated Statements of Income.

calculate the expected future cash flows attributable to the intangible assets. The probability-weighted scenarios assumed growth rates in assets under management ranging from -100% to 9% over the cash-flow projection period. As a result of these fair value analyses, during 2010 Federated recorded a \$10.2 million impairment charge on the Consolidated Statements of Income, \$8.2 million of which was included

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Notes to the Consolidated Financial Statements (continued) (Unaudited)

in Intangible asset related expenses with the remainder in Other operating expenses. The related customer relationship intangible assets were written down to \$2.0 million, the noncompete agreement included in Other intangible assets was written down to \$0.8 million and the related fixed assets were written down to \$0.7 million as of December 31, 2010. Intangible asset amortization expense for future periods was reduced as a result of this impairment. Given the uncertainties regarding future market conditions, the timing and pace of a forecasted recovery and possible prolonged periods of underperformance of the quantitative products compared to peers and indices and the significance of these factors to assets under management, management cannot be certain of the outcome of future undiscounted cash flow analyses for these assets with a remaining net book value of \$3.0 million at September 30, 2011.

Federated did not hold any assets or liabilities measured at fair value on a nonrecurring basis that were remeasured at fair value at September 30, 2011.

## (c) Fair Value Measurements of Other Financial Instruments

The fair value of Federated's recourse debt is estimated based on the current market rate for debt with similar remaining maturities. Based on this fair value estimate, the carrying value of recourse debt appearing on the Consolidated Balance Sheets approximates fair value.

#### (8) Investments

Investments on the Consolidated Balance Sheets as of September 30, 2011 and December 31, 2010 included available-for-sale and trading securities. At September 30, 2011 and December 31, 2010, Federated held investments totaling \$153.6 million and \$105.7 million, respectively, in fluctuating-value mutual funds that were classified as available-for-sale securities. Federated's trading securities totaled \$35.8 million and \$29.2 million at September 30, 2011 and December 31, 2010, respectively. Federated consolidates certain investment companies into its Consolidated Financial Statements as a result of Federated's controlling financial interest in the products (see Note (6)). As a result, all investments held by these investment companies were included in Federated's Consolidated Balance Sheets as of September 30, 2011 and December 31, 2010 as trading securities. Federated's trading securities primarily represented foreign mutual fund and debt securities and stocks of large-cap U.S. and international companies.

Available-for-sale securities were as follows:

	September 30, 2011			December 31, 2010				
		Gross Unr	ealized	zed Estimated Gross Unrealized		ealized	Estimated Market	
(in thousands)	Cost	Gains	(Losses)	Value	Cost	Gains	(Losses)	Value
Equity mutual funds	\$43,142	\$369	\$(3,573)	\$39,938	\$41,879	\$5,200	\$(24)	\$47,055
Fixed-income mutual funds	114,765	430	(1,565)	113,630	58,143	662	(136 )	58,669
Total fluctuating-value mutual funds	\$157,907	\$799	\$(5,138)	\$153,568	\$100,022	\$5,862	\$(160)	\$105,724

The increase in available-for-sale securities at September 30, 2011 as compared to December 31, 2010, was primarily due to Federated investing \$60.0 million of available cash in certain sponsored fixed-income mutual funds during the first nine months of 2011. As of September 30, 2011, unrealized losses of \$5.1 million related to equity and fixed-income investments with a fair value of \$107.2 million, all of which were outstanding for less than twelve months.

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Notes to the Consolidated Financial Statements (continued) (Unaudited)

The following table presents gains and losses recognized in (Loss) gain on securities, net on the Consolidated Statements of Income in connection with investments and economic derivatives held by certain consolidated investment companies:

	Three Months Ended		Nine Months En	ded
	September 30,		September 30,	
(in thousands)	2011	2010	2011	2010
Unrealized (loss) gain				
Trading securities	\$(1,963	) \$2,201	\$(1,688)	\$(438)
Derivatives <sup>2</sup>	(163	) 239	(270)	363
Realized gains <sup>1</sup>				
Available-for-sale securities	223	10	2,310	35
Trading securities	92	797	704	1,986
Derivatives <sup>2</sup>	23	297	429	308
Realized losses <sup>1</sup>				
Available-for-sale securities	0	0	0	(2)
Trading securities	(214	) (58	) (529	(682)
Derivatives <sup>2</sup>	(291	) (60	) (441 )	(735)
(Loss) gain on securities, net <sup>3</sup>	\$(2,293	) \$3,426	\$515	\$835

<sup>&</sup>lt;sup>1</sup> Realized gains and losses are computed on a specific-identification basis.

#### (9) Other Current Liabilities

Federated's Other current liabilities at September 30, 2011 included an accrual of \$18.0 million representing a subscription payable for securities purchased by a consolidated investment company but for which the trade had not settled as of September 30, 2011, \$16.8 million related to an interest rate swap (see Note (10) for additional information) and \$5.0 million for the short-term portion of the SunTrust Acquisition future consideration payments liability (see Note (4) for additional information). Also included in Other current liabilities at September 30, 2011 was \$10.0 million related to insurance proceeds for claims submitted to cover costs associated with various legal proceedings. Federated is involved in legal proceedings with certain insurance carriers to, among other things, retain these insurance reimbursements. In the event that Federated does not prevail, it will be required to repay all or a portion of these advance payments. Because the outcome of this claim is uncertain at this time, Federated recorded the advance payments as a liability and will continue to evaluate the contingency until it is resolved.

Federated's Other current liabilities at December 31, 2010 included an accrual of \$11.7 million related to the aforementioned interest rate swap and \$5.3 million for the short-term portion of the SunTrust Acquisition future consideration payments liability.

<sup>&</sup>lt;sup>2</sup> These items relate to the settlement of economic derivatives held by certain consolidated sponsored products.

<sup>&</sup>lt;sup>3</sup> (Loss) gain on securities, net related to consolidated investment companies totaled \$(2.3) million and \$2.6 million for the three months ended September 30, 2011 and 2010, respectively, and \$(1.7) million and \$0.1 million for the nine months ended September 30, 2011 and 2010, respectively.

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Notes to the Consolidated Financial Statements (continued) (Unaudited)

#### (10) Recourse Debt and Interest Rate Swap

## Recourse debt consisted of the following:

	Weighted-Aver	age Interest Ra	September 30,	December 31,	
(dollars in thousands)	$2011^{1}$	$2010^2$		2011	2010
Term Loan <sup>3</sup>	3.646 %	4.396	%	\$371,875	\$403,750
Less: Short-term debt – recourse				42,500	42,500
Long-term debt – recourse				\$329,375	\$361,250

As of September 30, 2011. See additional information below regarding the interest rate fixed at 3.646% in connection with an interest rate swap, which expires on April 1, 2015.

On June 10, 2011, Federated entered into an Amended and Restated Credit Agreement by and among Federated, certain of its subsidiaries, PNC Bank, National Association as administrative agent, a syndicate of 19 banks led by PNC Capital Markets LLC as sole bookrunner and joint lead arranger and Citigroup Global Markets, Inc. as joint lead arranger (Credit Agreement). The Credit Agreement amended and restated Federated's prior \$425 million term loan facility dated April 9, 2010. The borrowings of \$382.5 million under the Credit Agreement represented the remaining principal balance from the prior \$425 million term loan. The Credit Agreement qualified for modification accounting treatment. Accordingly, closing costs of \$1.8 million were capitalized in the second quarter 2011 and are being amortized over the 5-year term of the amended loan.

The Credit Agreement also contains a \$200 million revolving credit facility. This new revolving credit facility replaced the previous \$200 million revolving credit facility, which was scheduled to expire on October 31, 2011, and was terminated in connection with Federated's entry into the Credit Agreement. Federated had no borrowings outstanding on the previous revolving credit facility. Federated pays an annual facility fee, currently 15 basis points, based on its credit rating. Borrowings under the new revolving credit facility bear interest similar to the term loan borrowings under the Credit Agreement except the London Interbank Offering Rate (LIBOR) spread is currently 110 basis points, based on Federated's credit rating. As of September 30, 2011, the entire \$200 million revolving credit facility was available for borrowings.

The Credit Agreement expires on June 10, 2016 and requires principal payments of \$10.6 million per quarter for the first three years and \$28.3 million per quarter for the fourth and fifth years and a final payment of \$28.3 million due upon its expiration. Certain subsidiaries entered into an Amended and Restated Continuing Agreement of Guaranty and Suretyship whereby these subsidiaries guarantee payment of all obligations incurred through the Credit Agreement. The Credit Agreement also includes representations, warranties and other financial and non-financial covenants. Federated was in compliance with all such covenants at and for the nine months ended September 30, 2011.

The borrowings under the term loan component of the Credit Agreement bear interest at a reduced spread over LIBOR, as compared to the prior term loan. The interest rate swap (the Swap) that Federated entered into with PNC Bank, National Association and certain other banks during 2010 to hedge its interest rate risk associated with the prior \$425 million term loan remains in effect.

Under the Swap, which expires on April 1, 2015, Federated will receive payments based on LIBOR plus a spread and will make payments based on an annual fixed rate of 3.646%. The Swap requires monthly cash settlements of interest

<sup>&</sup>lt;sup>2</sup> As of December 31, 2010.

<sup>&</sup>lt;sup>3</sup> The term loan borrowings under the Credit Agreement expire on June 10, 2016.

paid or received. The fair value of the Swap agreement at September 30, 2011 was a liability of \$16.8 million which was recorded in Other current liabilities on the Consolidated Balance Sheet. The entire amount of this loss in fair value was recorded in Accumulated other comprehensive loss, net of tax on the Consolidated Balance Sheet at September 30, 2011. During the next twelve months management expects to charge \$6.9 million of this loss to Debt expense – recourse on the Consolidated Statements of Income as a component of Federated's fixed

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Notes to the Consolidated Financial Statements (continued) (Unaudited)

interest rate of 3.646%. This amount could differ from amounts actually recognized due to changes in interest rates subsequent to September 30, 2011 and will not affect the amount of interest expense recognized in total on the Credit Agreement for any period presented. During the three- and nine-month periods ended September 30, 2011, \$2.1 million and \$6.3 million, respectively, were charged to Debt expense – recourse on the Consolidated Statements of Income as a component of Federated's fixed interest rate associated with the Swap. During the three- and nine-month periods ended September 30, 2010, \$2.2 million and \$4.3 million, respectively, were charged to Debt expense–recourse on the Consolidated Statements of Income as a component of Federated's fixed interest rate associated with the Swap.

#### (11) Share-Based Compensation Plans

#### (a) Restricted Stock

During the first nine months of 2011, Federated awarded 464,376 shares of restricted Federated Class B common stock, nearly all of which was awarded in connection with a bonus program in which certain key employees received a portion of their bonus in the form of restricted stock under Federated's Stock Incentive Plan. This restricted stock, which was granted on the bonus payment date and issued out of treasury, will generally vest over a three-year period.

Federated awarded 897,379 shares of restricted Federated Class B common stock under its Stock Incentive Plan to certain key employees during 2010.

#### (b) Stock Options

During the first nine months of 2011, 603,418 employee stock options were exercised and the resulting shares were issued out of treasury. Options exercised during 2010 totaled 486,150.

#### (c) Non-Management Director Stock Award

During the first nine months of 2011 and for the entire year of 2010, Federated awarded 4,500 shares and 6,000 shares of Federated Class B common stock, respectively, to non-management directors.

#### (12) Equity

During 2008, the board of directors authorized a share repurchase program with no stated expiration date that allows Federated to buy back as many as 5 million shares of Class B common stock. The program authorizes executive management to determine the timing and the amount of shares for each purchase. The repurchased stock will be held in treasury for employee share-based compensation plans, potential acquisitions and other corporate activities.

During the first nine months of 2011, Federated repurchased 1.0 million shares of common stock for \$19.1 million, the majority of which were repurchased in the open market and the remainder of which were repurchased in connection with employee separations and were not counted against the board-approved share repurchase program. At September 30, 2011, 2.7 million shares remain available to be purchased under the current buyback program.

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Notes to the Consolidated Financial Statements (continued) (Unaudited)

### (13) Earnings Per Share Attributable to Federated Investors, Inc. Shareholders

The following table sets forth the computation of basic and diluted earnings per share for amounts attributable to Federated Investors, Inc. using the two-class method:

	Three Months Ended September 30,		Nine Months End September 30,	ded
(in thousands, except per share data)	2011	2010	2011	2010
Numerator – Basic and Diluted				
Net income attributable to Federated Investors, Inc.	\$38,320	\$43,056	\$113,964	\$132,713
Less: Total income available to participating unvested restricted shareholders <sup>1</sup>	(1,211 )	(1,251 )	(3,746)	(5,766 )
Total net income attributable to Federated Common Stock <sup>2</sup>	\$37,109	\$41,805	\$110,218	\$126,947
Denominator				
Basic weighted-average common shares outstanding	100,684	99,916	100,725	99,907
Dilutive potential shares from stock options	0	38	31	84
Diluted weighted-average common shares outstanding	100,684	99,954	100,756	99,991
Earnings per Share				
Net income attributable to Federated Common Stock – Basic and Diluted	\$0.37	\$0.42	\$1.09	\$1.27

<sup>1</sup> Income available to participating restricted shareholders includes dividends paid to unvested restricted shareholders, net of forfeited dividends, and their proportionate share of undistributed earnings, if any.

For the three- and nine-month periods ended September 30, 2011, 0.4 million and 0.9 million stock option awards, respectively, were outstanding but not included in the computation of diluted earnings per share for each period because the exercise price was greater than the average market price of Federated Class B common stock for each respective period. In the event the awards become dilutive, these shares would be included in the calculation of diluted earnings per share and would result in additional dilution. For the three- and nine-month periods ended September 30, 2010, 3.4 million and 2.9 million stock option awards, respectively, were outstanding but not included in the computation of diluted earnings per share for each period because the exercise price was greater than the average market price of Federated Class B common stock for each respective period.

#### (14) Purchased Loans

As part of seeding a new Federated-sponsored fund, Federated began investing in purchased loans, consisting primarily of syndicated, commercial, US dollar-denominated, floating-rate term loans during the second quarter 2010. Federated transferred \$43.4 million in purchased loans and \$2.7 million in cash into the new Federated-sponsored fund in exchange for shares of the fund during the third quarter 2010. This transfer of assets was recorded as a sale for accounting purposes given that the loans were legally isolated from Federated, the Federated-sponsored fund has the

<sup>&</sup>lt;sup>2</sup> Federated Common Stock excludes unvested restricted stock which are deemed participating securities in accordance with the two-class method of computing earnings per share.

right to pledge or exchange the loans and Federated has not maintained effective control over the transferred loans. As of September 30, 2011 and December 31, 2010, Federated did not hold any purchased loans but maintains a seed investment in this fund.

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Notes to the Consolidated Financial Statements (continued) (Unaudited)

(15) Commitments and Contingencies

#### (a) Contractual

As part of the SunTrust Acquisition, Federated is required to make annual contingent purchase price payments payable in the fourth quarters of each of the five years following the acquisition date. The contingent purchase price payments are calculated as a percentage of revenue less operating expenses directly attributed to certain eligible assets. At September 30, 2011, management estimated contingent payments could total \$25 million over five years, however, the actual amount of the contingent payments will vary based on asset levels and related net revenues and is not limited by any maximum amount. A wide range of outcomes for actual payments is possible due to the extent of reasonably possible flow-rate volatility for the assets under management. As of September 30, 2011, a liability of \$18.4 million representing the estimated fair value of future consideration payments was recorded in Other current liabilities (\$5.0 million) and Other long-term liabilities (\$13.4 million) (see Note (7)(a) for a discussion regarding the valuation methodology). This liability is remeasured at each reporting date with changes in the fair value recognized in Intangible asset related expense on the Consolidated Statements of Income.

In the fourth quarter 2008, Federated acquired certain assets of David W. Tice & Associates LLC that relate to the management of the Prudent Bear Fund and the Prudent DollarBear Fund (Prudent Bear Acquisition). As part of the Prudent Bear Acquisition, Federated is required to make contingent purchase price payments based upon certain revenue growth targets over the four year period following the acquisition date. The contingent purchase price payments are recorded as additional goodwill at the time the contingency is resolved. The first two contingent purchase price payments of \$5.1 million and \$44.7 million were paid in the first quarters of 2010 and 2011, respectively. The remaining contingent purchase price payments could total as much as \$49 million. As of September 30, 2011, no amounts were accrued for the third anniversary year ending in December 2011.

In the fourth quarter 2008, Federated acquired certain assets of Clover Capital Management, Inc. (Clover Capital Acquisition). As part of the Clover Capital Acquisition, Federated is required to make contingent purchase price payments based upon growth in revenues over the five year period following the acquisition date. The contingent purchase price payments, which could total as much as \$56 million, will be recorded as additional goodwill at the time the contingency is resolved. The applicable growth targets were not met for the first two anniversary years and as such, no amounts were accrued or paid related to 2009 or 2010. As of September 30, 2011, no amounts were accrued for the third anniversary year ending in December 2011.

In the third quarter 2007, Federated completed a transaction with Rochdale Investment Management LLC to acquire certain assets relating to its business of providing investment advisory and investment management services to the Rochdale Atlas Portfolio (Rochdale Acquisition). The Rochdale Acquisition agreement provides for two forms of contingent purchase price payments that are dependent upon asset growth and fund performance through 2012. The first form of contingent payment is payable in 2010 and 2012 and could aggregate to as much as \$20 million. The second form of contingent payment is payable on a semi-annual basis over the five year period following the acquisition closing date based on certain revenue earned by Federated from the Federated InterContinental Fund. As of September 30, 2011, \$3.6 million was paid in semi-annual contingent purchase price payments, \$0.7 million was accrued related to future semi-annual contingent purchase price payments and \$1.1 million was paid in the fourth quarter 2010 with regard to the first form of contingent payment. The future semi-annual contingent purchase price payment was accrued in Other current liabilities and recorded as goodwill. Contingent payments are recorded as additional goodwill at the time the related contingency is resolved.

Pursuant to various significant employment arrangements, Federated may be required to make certain incentive compensation-related payments. The employment contracts expire on various dates through the year 2014 with payments possible through 2018. As of September 30, 2011, the maximum bonus payable over the remaining terms of the contracts approximates \$68 million. In addition, certain employees have incentive compensation opportunities related to the Federated Kaufmann Large Cap Fund (the Fund Bonus). Based on asset levels at September 30, 2011, \$0.5 million would be paid in 2012. Management is unable to reasonably estimate a range of

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Notes to the Consolidated Financial Statements (continued) (Unaudited)

possible bonus payments for the Fund Bonus for subsequent years due to the wide range of possible growth-rate scenarios.

During the third quarter 2011, Federated amended its operating lease for its corporate headquarters building in Pittsburgh, Pennsylvania. The amendment extended the lease through 2021 and contained options to renew for additional periods through 2032. The amendment also included provisions for leasehold improvement incentives, rent escalation and early termination. As of September 30, 2011, payments due for the remainder of 2011 approximate \$2 million. Payments approximate \$6 million for each of the years 2012 through 2015 and a total of \$38 million for 2016 and thereafter.

#### (b) Guarantees and Indemnifications

On an intercompany basis, various wholly owned subsidiaries of Federated guarantee certain financial obligations of Federated Investors, Inc., and Federated Investors, Inc. guarantees certain financial and performance-related obligations of various wholly owned subsidiaries. In addition, in the normal course of business, Federated has entered into contracts that provide a variety of indemnifications. Typically, obligations to indemnify third parties arise in the context of contracts entered into by Federated, under which Federated agrees to hold the other party harmless against losses arising out of the contract, provided the other party's actions are not deemed to have breached an agreed upon standard of care. In each of these circumstances, payment by Federated is contingent on the other party making a claim for indemnity, subject to Federated's right to challenge the other party's claim. Further, Federated's obligations under these agreements may be limited in terms of time and/or amount. It is not possible to predict the maximum potential amount of future payments under these or similar agreements due to the conditional nature of Federated's obligations and the unique facts and circumstances involved in each particular agreement. Management believes that if Federated were to incur a loss in any of these matters, such loss should not have a material effect on its business, financial position or results of operations.

### (c) Legal Proceedings

Federated has claims asserted and threatened against it in the ordinary course of business. As of September 30, 2011, Federated does not believe that a material loss related to these claims is reasonably estimable. These claims are subject to inherent uncertainties. It is possible that an unfavorable determination will cause a material adverse impact on Federated's reputation, financial position, results of operations and/or liquidity in the period in which the effect becomes reasonably estimable.

#### (16) Subsequent Events

On October 27, 2011, the board of directors declared a \$0.24 per share dividend to shareholders of record as of November 8, 2011 to be paid on November 15, 2011.

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Part I, Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations (Unaudited)

The discussion and analysis below should be read in conjunction with the consolidated financial statements appearing elsewhere in this report. Management has presumed that the readers of this interim financial information have read or have access to Management's Discussion and Analysis of Financial Condition and Results of Operations appearing in Federated's Annual Report on Form 10-K for the year ended December 31, 2010.

#### General

Federated Investors, Inc. (together with its subsidiaries, Federated) is one of the largest investment managers in the United States with \$352 billion in managed assets as of September 30, 2011. The majority of Federated's revenue is derived from advising and administering Federated mutual funds and Separate Accounts (which include separately managed accounts, institutional accounts, sub-advised funds and other managed products) in both domestic and international markets. Federated also derives revenue from providing various other mutual fund-related services, including distribution, shareholder servicing and retirement plan recordkeeping services (collectively, Other Services).

Federated's investment products are primarily distributed in three markets. These markets and the relative percentage of managed assets at September 30, 2011 attributable to such markets are as follows: wealth management and trust (50%), broker/dealer (30%) and global institutional (17%).

Investment advisory fees, administrative service fees and certain fees for Other Services, such as distribution and shareholder service fees, are contract-based fees that are generally calculated as a percentage of the net assets of the investment portfolios that are managed by Federated. As such, Federated's revenue is primarily dependent upon factors that affect the value of managed assets including market conditions and the ability to attract and retain assets. Nearly all assets under management in Federated's investment products can be redeemed at any time with no advance notice requirement. Fee rates for Federated's services generally vary by asset type and investment objective and, in certain instances, decline as the average net assets of the individual portfolios exceed certain thresholds. Generally, management-fee rates charged for advisory services provided to equity products are higher than management-fee rates charged to money market and fixed-income products. Likewise, mutual funds typically have a higher management-fee rate than Separate Accounts. Similarly, traditional separate accounts typically have a higher management-fee rate than liquidation portfolios. Accordingly, revenue is also dependent upon the relative composition of average assets under management across both asset and product types. Federated may waive certain fees for competitive reasons such as to maintain positive or zero net yields or to meet regulatory or contractual requirements. Since Federated's products are largely distributed and serviced through financial intermediaries, Federated pays a significant portion of the distribution fees earned from sponsored products to the financial intermediaries that sell these products. These payments are generally calculated as a percentage of net assets attributable to the financial intermediary selling the product and are recorded on the Consolidated Statements of Income as a distribution expense. Certain components of distribution expense can vary depending upon the asset type, distribution channel and/or the size of the customer relationship. Federated generally pays out a larger portion of the distribution revenue earned from managed assets in money market funds than managed assets in equity or fixed-income funds.

Federated's remaining Other Services fees are primarily based on fixed rates per retirement plan participant. Revenue relating to these services generally depends upon the number of plan participants which may vary as a result of sales and marketing efforts, competitive fund performance, introduction and market reception of new product features and acquisitions.

Federated's most significant operating expenses include compensation and related costs, which include fixed and variable compensation and related employee benefits, and distribution expenses. Certain of these expenses are

dependent upon sales, product performance, levels of assets and asset mix and the willingness to continue fee waivers in order for certain money market funds to maintain positive or zero net yields.

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Management's Discussion and Analysis (continued) of Financial Condition and Results of Operations (Unaudited)

The discussion and analysis of Federated's financial condition and results of operations are based on Federated's Consolidated Financial Statements. Management evaluates Federated's performance at the consolidated level based on the view that Federated operates in a single operating segment, the investment management business. Management analyzes all expected revenue and expenses and considers market demands in determining an overall fee structure for services provided and in evaluating the addition of new business. Federated's growth and profitability are dependent upon its ability to attract and retain assets under management and, in light of the recent and continuing adverse market conditions, are also dependent upon the profitability of those assets, which is impacted, in part, by management's decisions regarding fee waivers in order for certain money market funds to maintain positive or zero net yields. Fees for fund-related services are ultimately subject to the approval of the independent directors or trustees of the mutual funds. Management believes the most meaningful indicators of Federated's performance are assets under management, total revenue and net income, both in total and per diluted share.

## **Business Developments**

### Historically Low Short-Term Interest Rates

During the latter half of 2008 and early 2009, disruptions in the financial markets caused severe dislocations on the functioning of the credit markets and unprecedented strain on the availability of liquidity in the short-term debt markets, including the commercial paper markets, which are important for the operation of prime money market funds which invest primarily in a portfolio of short-term, high-quality, fixed-income securities.

In certain money market funds, the gross yield is not sufficient to cover all of the fund's normal operating expenses due to historically low short-term interest rates. Since the fourth quarter 2008, Federated has voluntarily waived fees in order for certain funds to maintain positive or zero net yields.

Fee waivers in order for certain money market funds to maintain positive or zero net yields were as follows:

	Three M	Three Months Ended					Nine Months Ended						
	Septemb	eptember 30,						September 30,					
(in millions)	2011	2010	Change		Percent Change		2011		2010	Change		Percent Change	
Investment advisory fees	\$(57.2	) \$(28.1	) \$(29.1	)	104	%	\$(142.8	)	\$(101.6	) \$(41.2	)	41	%
Other service fees	(31.7	) (25.7	) (6.0	)	23		(88.9	)	(80.0	) (8.9	)	11	
Total Revenue	(88.9	) (53.8	) (35.1	)	65		(231.7	)	(181.6	) (50.1	)	28	
Distribution expense	(63.2	) (42.6	) (20.6	)	48		(170.5	)	(138.9	) (31.6	)	23	
Operating income	(25.7	) (11.2	) (14.5	)	129		(61.2	)	(42.7	) (18.5	)	43	
Noncontrolling interest	(2.5	) (0.2	) (2.3	)	1,150		(5.5	)	(0.9)	) (4.6	)	511	
Pre-tax impact	\$(23.2	) \$(11.0	) \$(12.2	)	111	%	\$(55.7	)	\$(41.8	) \$(13.9	)	33	%

During the third quarter 2011, changes in asset mix as well as further declines in interest rates for certain money market investments caused an increase in these fee waivers. As such, the net negative pre-tax impact of these fee waivers on income for the quarter ended September 30, 2011 (\$23.2 million) was more than the impact in the second quarter 2011 (\$19.4 million), the first quarter 2011 (\$13.1 million), the fourth quarter 2010 (\$12.1 million) and the third quarter 2010 (\$11.0 million). Management expects the fee waivers and the related reduction in distribution expense and net income attributable to noncontrolling interests will continue at least into 2013. Based on recent market conditions and assuming asset levels remain constant, fee waivers for the fourth quarter 2011 may result in a net negative pre-tax impact on income of approximately \$26 million. Increases in short-term interest rates that result

in higher yields on securities purchased in money market fund portfolios would reduce the net pre-tax impact of these waivers. Management estimates that an increase of 10 basis points in gross yields on securities purchased in money market fund portfolios will likely reduce the net pre-tax impact of these waivers by about forty

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Management's Discussion and Analysis (continued) of Financial Condition and Results of Operations (Unaudited)

percent from the current levels and an increase of 25 basis points would reduce the impact by about seventy percent. The actual amount of future fee waivers could vary significantly from management's estimates as they are contingent on a number of variables including, but not limited to, available yields on instruments held by the money market funds, changes in assets within the money market funds, actions by the Federal Reserve, the U.S. Department of the Treasury and other governmental entities, changes in expenses of the money market funds, changes in the mix of money market customer assets, Federated's willingness to continue the fee waivers and changes in the extent to which the impact of the waivers is shared by third parties.

For the nine months ended September 30, 2011, approximately 46% of Federated's total revenue was attributable to money market assets as compared to 50% for the same period of 2010. A significant change in Federated's money market business or a significant reduction in money market assets due to regulatory changes, changes in the financial markets including significant increases in interest rates over a short period of time, significant deterioration in investor confidence, further persistent declines in or additional prolonged periods of historically low short-term interest rates and resulting fee waivers or other circumstances, could have a material adverse effect on Federated's results of operations.

### Amended and Restated Credit Agreement

On June 10, 2011, Federated entered into an Amended and Restated Credit Agreement by and among Federated, certain of its subsidiaries, PNC Bank, National Association as administrative agent, a syndicate of 19 banks led by PNC Capital Markets LLC as sole bookrunner and joint lead arranger and Citigroup Global Markets, Inc. as joint lead arranger (Credit Agreement). The Credit Agreement amended and restated Federated's prior \$425 million term loan facility dated April 9, 2010. The borrowings of \$382.5 million under the Credit Agreement represented the remaining principal balance from the prior \$425 million term loan. The Credit Agreement qualified for modification accounting treatment. Accordingly, closing costs of \$1.8 million were capitalized in the second quarter 2011 and are being amortized over the 5-year term of the amended loan.

The Credit Agreement also contains a \$200 million revolving credit facility. This new revolving credit facility replaced the previous \$200 million revolving credit facility, which was scheduled to expire on October 31, 2011, and was terminated in connection with Federated's entry into the Credit Agreement. Federated had no borrowings outstanding on the previous revolving credit facility. As of September 30, 2011, the entire \$200 million revolving credit facility was available for borrowings.

The Credit Agreement expires on June 10, 2016 and requires principal payments of \$10.6 million per quarter for the first three years and \$28.3 million per quarter for the fourth and fifth years and a final payment of \$28.3 million due upon its expiration.

The borrowings under the term loan component of the Credit Agreement bear interest at a reduced spread over the London Interbank Offering Rate (LIBOR), as compared to the prior term loan. The interest rate swap (the Swap) that Federated entered into with PNC Bank, National Association and certain other banks during 2010 to hedge its interest rate risk associated with the prior \$425 million term loan remains in effect. Under the Swap, which expires on April 1, 2015, Federated will receive payments based on LIBOR plus a spread and will make payments based on an annual fixed rate of 3.646%. See Note (10) to the Consolidated Financial Statements for additional information regarding the Credit Agreement and Swap.

## **Current Legal Proceedings**

On April 28, 2011, Federated reached a final settlement to resolve the consolidated cases involving the fees being charged to the Federated Kaufmann Fund. Prior to the settlement, Federated had been preparing for trial. Operating income for the nine-month period ended September 30, 2011 included a charge of \$17.4 million in legal and related costs associated with these cases. This amount was recorded primarily in the first quarter of 2011 and was charged mainly to Professional service fees. Federated is involved in legal proceedings with certain insurance carriers to

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Management's Discussion and Analysis (continued) of Financial Condition and Results of Operations (Unaudited)

obtain and/or retain insurance reimbursements for these and other related costs.

### **Business Combinations and Acquisitions**

In the third quarter 2010, Federated acquired the money market management business of SunTrust Banks, Inc. (SunTrust Acquisition). Pursuant to the definitive agreement signed on July 16, 2010, \$14.1 billion of money market assets transitioned to Federated during the third and fourth quarters of 2010. The SunTrust Acquisition included upfront cash payments that totaled \$6.6 million and annual contingent purchase price payments payable in the fourth quarters of each of the five years following the acquisition date. The contingent purchase price payments are calculated as a percentage of revenue less operating expenses directly attributed to certain eligible assets. At September 30, 2011, management estimated contingent payments could total \$25 million over five years, however, the actual amount of the contingent payments will vary based on asset levels and related net revenues and is not limited by any maximum amount. A wide range of outcomes for actual payments is possible due to the extent of reasonably possible flow-rate volatility for the assets under management. The SunTrust Acquisition was accounted for under the acquisition method of accounting. The valuation resulted in total consideration with a fair value of \$24.1 million assignable to a single identifiable intangible asset with an indefinite life and recorded in Renewable investment advisory rights on the Consolidated Balance Sheets. This asset is deductible for tax purposes. The valuation results, which were finalized in the first quarter 2011, are reflected in the Consolidated Balance Sheet and the related footnotes as of and for the period ended September 30, 2011. A liability of \$18.4 million representing the estimated fair value of future consideration payments was recorded in Other current liabilities (\$5.0 million) and Other long-term liabilities (\$13.4 million) as of September 30, 2011. This liability is remeasured at each reporting date with changes in the fair value recognized in Intangible asset related expense on the Consolidated Statements of Income.

#### Recognition of Insurance Proceeds

In the second quarter 2010, Federated obtained the final approval by the insurance carrier for \$25 million of claims submitted over the past several years to cover costs associated with the government investigations into past mutual fund trading practices and related legal proceedings. Accordingly, Federated recognized the \$25 million of insurance proceeds on the Consolidated Statements of Income as reductions to the operating expense line items originally charged, including Professional service fees (\$21.6 million); Compensation and related (\$1.5 million); Office and occupancy (\$1.4 million); and Advertising and promotional (\$0.5 million).

### **Asset Impairments**

Since 2008, Federated experienced significant declines in the assets under management related to certain quantitative investment products acquired in 2006. The declines in assets under management reflected significant market depreciation as well as investor net redemptions. In light of these declines in assets under management, performance relative to peers and indices and the uncertainty regarding each of these in the future, the carrying values of the related intangible assets were tested for recoverability at various times over the past several years. During 2010, Federated recorded \$10.2 million in impairment charges on the Consolidated Statements of Income, \$8.2 million of which was included in Intangible asset related expenses with the remainder in Other operating expenses. See Note (7)(b) to the Consolidated Financial Statements for additional information regarding these impairments. Given the uncertainties regarding future market conditions, the timing and pace of a forecasted recovery and possible prolonged periods of underperformance of the quantitative products compared to peers and indices and the significance of these factors to assets under management, management cannot be certain of the outcome of future undiscounted cash flow analyses for these assets with a remaining net book value of \$3.0 million at September 30, 2011.

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Management's Discussion and Analysis (continued) of Financial Condition and Results of Operations (Unaudited)

# Asset Highlights

Managed Assets at Period End

	September 30	,	Percent Change		
(in millions)	2011	2010	reiceiii (	Juange	
By Asset Class					
Money market	\$271,653	\$260,899	4	%	
Fixed-income	42,883	40,174	7	%	
Equity	27,971	29,133	(4	)%	
Liquidation portfolios <sup>1</sup>	9,144	11,071	(17	)%	
Total managed assets	\$351,651	\$341,277	3	%	
By Product Type					
Funds:					
Money market	\$245,293	\$233,611	5	%	
Fixed-income	35,620	32,211	11	%	
Equity	20,140	21,325	(6	)%	
Total mutual fund assets	\$301,053	\$287,147	5	%	
Separate Accounts:					
Money market	\$26,360	\$27,288	(3	)%	
Fixed-income	7,263	7,963	(9	)%	
Equity	7,831	7,808	0	%	
Total separate account assets	\$41,454	\$43,059	(4	)%	
Liquidation Portfolios <sup>1</sup>	\$9,144	\$11,071	(17	)%	
Total managed assets	\$351,651	\$341,277	3	%	

# Average Managed Assets

-	Three Months Ended				Nine Months Ended				
	September 3	30,	Percent		September 3	Percent	:		
(in millions)	2011	2010	Change		2011	2010	Change	•	
By Asset Class									
Money market	\$266,756	\$260,098	3	%	\$270,236	\$270,276	0	%	
Fixed-income	43,001	39,192	10	%	42,105	36,691	15	%	
Equity	29,699	28,033	6	%	30,758	28,769	7	%	
Liquidation portfolios <sup>1</sup>	9,309	11,313	(18	)%	9,994	11,797	(15	)%	
Total average managed assets	\$348,765	\$338,636	3	%	\$353,093	\$347,533	2	%	
By Product Type									
Funds:									
Money market	\$239,406	\$232,230	3	%	\$239,807	\$239,523	0	%	
Fixed-income	35,478	31,491	13	%	33,759	30,362	11	%	
Equity	21,491	20,411	5	%	22,277	20,657	8	%	
Total average mutual fund assets	\$296,375	\$284,132	4	%	\$295,843	\$290,542	2	%	
Separate Accounts:									
Money market	\$27,350	\$27,868	(2	)%	\$30,429	\$30,753	(1	)%	
Fixed-income	7,523	7,701	(2	)%	8,346	6,329	32	%	
Equity	8,208	7,622	8	%	8,481	8,112	5	%	
Total average separate account assets	\$43,081	\$43,191	0	%	\$47,256	\$45,194	5	%	

Liquidation Portfolios <sup>1</sup>	\$9,309	\$11,313	(18	)% \$9,994	\$11,797	(15	)%
Total average managed assets	\$348,765	\$338,636	3	% \$353,093	\$347,533	2	%

Liquidation portfolios include portfolios of distressed fixed-income securities. Federated has been retained by a third party to manage these assets through an orderly liquidation process that will generally occur over a multi-year period.

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Management's Discussion and Analysis (continued) of Financial Condition and Results of Operations (Unaudited)

## Changes in Fixed-Income and Equity Fund Assets

	Three Mont	hs Ended	Nine Months E	Ended
	September 3	30,	September 30,	
(in millions)	2011	2010	2011	2010
Fixed-Income Funds				
Beginning assets	\$34,874	\$30,651	\$31,933	\$28,427
Sales	4,049	3,655	13,294	11,775
Redemptions	(3,707	) (2,829	) (12,427	) (9,393
Net sales	342	826	867	2,382
Net exchanges	29	20	1,835	51
Acquisition-related	132	0	132	0
Market gains and losses/reinvestments <sup>1</sup>	243	714	853	1,351
Ending assets	\$35,620	\$32,211	\$35,620	\$32,211
Equity Funds				
Beginning assets	\$22,678	\$19,344	\$22,626	\$20,960
Sales	2,434	1,639	5,448	4,532
Redemptions	(1,966	) (1,582	) (5,690	) (5,104
Net sales (redemptions)	468	57	(242	) (572
Net exchanges	(40	) (31	) (44	) (54
Acquisition-related	463	0	463	0
Market gains and losses/reinvestments <sup>1</sup>	(3,429	) 1,955	(2,663	) 991
Ending assets	\$20,140	\$21,325	\$20,140	\$21,325

Reflects approximate changes in the market value of the securities held by the funds, and, to a lesser extent, reinvested dividends, distributions, net investment income and the impact of changes in foreign exchange rates.

Changes in Fixed-Income and Equity Separate Account Assets and Liquidation Portfolios

	Three Mor	ths Ended	Nine Month	ns Ended	
	September	30,	September	30,	
(in millions)	2011	2010	2011	2010	
Fixed-Income Separate Accounts					
Beginning assets	\$7,544	\$7,361	\$8,772	\$5,360	
Sales <sup>2</sup>	198	530	1,283	3,289	
Redemptions <sup>2</sup>	(469	) (244	) (1,248	) (1,078	)
Net (redemptions) sales <sup>2</sup>	(271	) 286	35	2,211	
Net exchanges	0	0	(1,807	) 0	
Market gains and losses/reinvestments <sup>3</sup>	(10	) 316	263	392	
Ending assets	\$7,263	\$7,963	\$7,263	\$7,963	
Equity Separate Accounts					
Beginning assets	\$8,702	\$7,470	\$8,176	\$8,713	
Sales <sup>2</sup>	723	522	1,988	1,225	
Redemptions <sup>2</sup>	(631	) (975	) (1,981	) (2,389	)
Net sales (redemptions) <sup>2</sup>	92	(453	) 7	(1,164	)
Net exchanges	7	9	28	31	
Market gains and losses/reinvestments <sup>3</sup>	(970	) 782	(380	) 228	
Ending assets	\$7,831	\$7,808	\$7,831	\$7,808	
Liquidation Portfolios					

Beginning assets	\$9,964	\$11,491	\$10,708	\$12,596	
Sales <sup>2</sup>	0	3	2	10	
Redemptions <sup>2</sup>	(820	) (423	) (1,565	) (1,535	)
Net redemptions <sup>2</sup>	(820	) (420	) (1,563	) (1,525	)
Market gains and losses/reinvestments <sup>3</sup>	0	0	(1	) 0	
Ending assets	\$9,144	\$11,071	\$9,144	\$11,071	

<sup>&</sup>lt;sup>2</sup> For certain accounts, Sales, Redemptions or Net sales/redemptions are calculated as the remaining difference between beginning and ending assets after the calculation of Market gains and losses/reinvestments.

<sup>3</sup> Reflects approximate changes in the market value of the securities held in the portfolios, and, to a lesser extent, reinvested dividends, distributions, net investment income and the impact of changes in foreign exchange rates.

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Management's Discussion and Analysis (continued) of Financial Condition and Results of Operations (Unaudited)

Changes in Federated's average asset mix period-over-period across both asset and product types have a direct impact on Federated's operating income. Asset mix impacts Federated's total revenue due to the difference in the fee rates per invested dollar earned on each asset and product type. Equity products generally have a higher management-fee rate than fixed-income products, money market products and liquidation portfolios. Likewise, mutual fund products typically have a higher management-fee rate than Separate Accounts. Similarly, traditional separate accounts typically have a higher management-fee rate than liquidation portfolios. Additionally, certain components of distribution expense can vary depending upon the asset type, distribution channel and/or the size of the customer relationship. Federated generally pays out a larger portion of the revenue earned from managed assets in money market funds than managed assets in equity or fixed-income funds. The following table presents the relative composition of average managed assets and the percent of total revenue derived from each asset type for the nine months ended September 30:

	Percent of Total Average Managed Ass						sseRercent of Total Revenue			
	2011		2010		2011		2010			
By Asset Class										
Money market assets	76	%	78	%	46	%	50	%		
Fixed-income assets	12	%	11	%	20	%	18	%		
Equity assets	9	%	8	%	33	%	31	%		
Liquidation portfolios	3	%	3	%	_		_			
Other activities	N/A		N/A		1	%	1	%		
By Product Type										
Funds:										
Money market assets	68	%	69	%	45	%	49	%		
Fixed-income assets	10	%	9	%	18	%	17	%		
Equity assets	6	%	6	%	29	%	27	%		
Separate Accounts:										
Money market assets	8	%	9	%	1	%	1	%		
Fixed-income assets	2	%	2	%	2	%	1	%		
Equity assets	3	%	2	%	4	%	4	%		
Liquidation Portfolios	3	%	3	%	_					
Other activities	N/A		N/A		1	%	1	%		

Total managed assets represent the balance of assets under management at a point in time. By contrast, average managed assets represent the average balance of assets under management during a period of time. Because substantially all revenue and certain components of distribution expense are generally calculated daily based on assets under management, changes in average managed assets are typically a key indicator of changes in revenue earned and asset-based expenses incurred during the same period.

September 30, 2011 period-end managed assets increased 3% over period-end managed assets at September 30, 2010 due to increases in period-end money market and fixed-income assets. Average managed assets for the three-month period ended September 30, 2011 increased 3% compared to the same period of 2010 due to increases in average money market, fixed-income and equity assets. Average managed assets for the nine-month period ended September 30, 2011 increased 2% over average managed assets for the same period in 2010 primarily as a result of increases in average fixed-income and equity assets. Period-end money market assets at September 30, 2011 increased 4% as compared to September 30, 2010. Average money market assets increased 3% for the three-month period ended September 30, 2011 and remained flat for the nine-month period ended September 30, 2011 as compared to the same periods in 2010.

Period-end fixed-income assets at September 30, 2011 increased 7% as compared to September 30, 2010 and average fixed-income assets for the three- and nine-month periods ended September 30, 2011 increased 10% and 15%, respectively, as compared to the same periods in 2010 primarily due to positive net sales and, to a lesser

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Management's Discussion and Analysis (continued) of Financial Condition and Results of Operations (Unaudited)

extent, market appreciation. Period-end equity assets at September 30, 2011 decreased 4% as compared to September 30, 2010 primarily due to market depreciation and net redemptions. Average equity assets for the three-and nine-month periods ended September 30, 2011 increased 6% and 7%, respectively, as compared to the same periods in 2010. As expected, liquidation portfolios at September 30, 2011 decreased 17% as compared to September 30, 2010 and average assets in liquidation portfolios decreased 18% and 15%, respectively, for the three-and nine-month periods ended September 30, 2011 as compared to the same periods in 2010 due to the gradual liquidation of the portfolio.

## Results of Operations

Revenue. The following table sets forth components of total revenue for the three- and nine-month periods ended September 30:

	Three Mor September	ths Ended 30,		Nine Months Ended September 30,							
(in millions)	2011	2010	Change	Percent Change		2011	2010	Change		Percent Change	
Revenue from managed assets Revenue from	\$212.0	\$240.3	\$(28.3)	(12	)%	\$672.7	\$700.8	\$(28.1	) (	(4	)%
sources other than managed assets	2.0	1.9	0.1	5	%	6.0	5.8	0.2		3	%
Total revenue	\$214.0	\$242.2	\$(28.2)	(12	)%	\$678.7	\$706.6	\$(27.9	) (	(4	)%

Revenue from managed assets decreased \$28.3 million for the three-month period ended September 30, 2011 as compared to the same period in 2010 primarily due to an increase of \$35.1 million in voluntary fee waivers related to certain money market funds in order for these funds to maintain positive or zero net yields. The decrease in revenue was partially offset by an increase of \$3.9 million resulting from higher average money market assets (inclusive of an increase in revenue of approximately \$7.6 million from average assets attributable to the SunTrust Acquisition), an increase of \$3.0 million due to higher average fixed-income assets and an increase of \$1.8 million due to higher average equity assets.

Revenue from managed assets decreased \$28.1 million for the nine-month period ended September 30, 2011 as compared to the same period in 2010 primarily due to an increase of \$50.1 million in voluntary fee waivers related to certain money market funds in order for these funds to maintain positive or zero net yields. The decrease in revenue was partially offset by an increase of \$11.4 million resulting from higher average fixed-income assets, an increase of \$9.7 million due to higher average equity assets and an increase of \$3.3 million due to a change in the mix of average money market assets (inclusive of an increase in revenue of approximately \$25.3 million from average assets attributable to the SunTrust Acquisition).

See Business Developments – Historically Low Short-Term Interest Rates for additional information on voluntary fee waivers related to certain money market funds in order for these funds to maintain positive or zero net yields, including the offsetting decrease in expense, the net pre-tax impact on income and a discussion of management's expectation regarding fee waivers and the related reduction in distribution expense for the fourth quarter of 2011.

For the nine-month period ended September 30, 2011, Federated's ratio of revenue from managed assets to average managed assets was 0.25% as compared to 0.27% for the same period of 2010. The decrease in the rate was primarily due to the significant increase in voluntary fee waivers to maintain positive or zero net yields.

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Operating Expenses. The following table sets forth operating expenses for the three- and nine-month periods ended September 30:

	Three Mor September	nths Ended : 30,					Nine Mon September					
(in millions)	2011	2010	Change		Percent Change		2011	2010	Change		Percent Change	
Distribution	\$54.4	\$68.8	\$(14.4	)	(21	)%	\$176.9	\$190.1	\$(13.2	)	(7	)%
Professional service fees	9.4	9.4	0.0		0	%	44.2	9.6	34.6		360	%
Intangible asset related	1.3	3.4	(2.1	)	(62	)%	6.7	16.5	(9.8	)	(59	)%
All other	81.9	85.5	(3.6	)	(4	)%	255.3	259.7	(4.4	)	(2	)%
Total operating expenses	\$147.0	\$167.1	\$(20.1	)	(12	)%	\$483.1	\$475.9	\$7.2		2	%

Total operating expenses for the three-month period ended September 30, 2011 decreased \$20.1 million compared to the same period in 2010. Distribution expense decreased \$14.4 million in the third quarter 2011 as compared to the same period of the prior year primarily due to a \$20.6 million decrease as a result of higher fee waivers in order for certain money market funds to maintain positive or zero net yields, partially offset by a \$4.5 million increase resulting from higher average money market assets in the third quarter 2011 as compared to the same period in 2010. Intangible asset related expense decreased \$2.1 million due primarily to certain intangible assets becoming fully amortized in the second quarter of 2011. All other operating expenses decreased by \$3.6 million in the third quarter 2011 as compared to the same period in 2010 primarily due to a decrease in incentive compensation.

Total operating expenses for the nine-month period ended September 30, 2011 increased \$7.2 million compared to the same period in 2010. Distribution expense decreased \$13.2 million primarily due to a \$31.6 million decrease in the first nine months of 2011 as compared to the same period of the prior year as a result of higher fee waivers in order for certain money market funds to maintain positive or zero net yields, partially offset by a \$13.1 million increase related to the client mix of average money market assets in the first nine months of 2011 as compared to the same period in 2010 and \$2.8 million and \$1.4 million increases primarily related to higher average fixed-income and equity assets, respectively, in the first nine months of 2011 as compared to the same period in 2010. Professional service fees increased \$34.6 million primarily due to the recognition of \$25.0 million in insurance proceeds in the second quarter of 2010 related to various previously disclosed legal proceedings, \$21.6 million of which was recorded as a reduction to Professional service fees. See Business Developments – Recognition of Insurance Proceeds for additional information. In addition, there was a \$10.2 million increase in Professional service fees related to these legal proceedings. See Business Developments – Current Legal Proceedings for information regarding these charges. Intangible asset related expense decreased \$9.8 million due primarily to the impairment of certain intangible assets in the second quarter of 2010. See Business Developments – Asset Impairments for additional information.

Nonoperating Income (Expenses). Nonoperating expenses, net increased \$4.8 million for the three months ended September 30, 2011 as compared to the same period in 2010 due primarily to a \$5.7 million change in (Loss) gain on securities, net due primarily to decreases in market values of trading securities held during the third quarter of 2011 as compared to increases in market values of trading securities held during the third quarter of 2010.

Nonoperating expenses, net increased \$2.0 million for the nine months ended September 30, 2011 as compared to the same period in 2010. Debt expense – recourse increased \$3.0 million primarily related to increased borrowings

beginning in April 2010 (see Business Developments – Amended and Restated Credit Agreement for additional information). This was partially offset by a \$1.1 million increase in Investment income, net in the first nine months of 2011 compared to the first nine months of 2010 due primarily to investing in higher yielding products and increases in average investment balances.

Income Taxes. The income tax provision decreased \$3.3 million for the three months ended September 30, 2011 as compared to the same period in 2010 primarily due to lower income before income taxes. The effective tax rate was

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37.6% for the three-month period ended September 30, 2011 as compared to 35.5% for the same period in 2010. The increase in the effective tax rate relates to the inclusion of Net income attributable to noncontrolling interest in the calculation of the rate. Excluding noncontrolling interests, the effective tax rate was 37.7% for the three-month period ended September 30, 2011 as compared to 38.1% for the same period in 2010.

The income tax provision decreased \$13.1 million for the nine months ended September 30, 2011 as compared to the same period in 2010 primarily due to lower income before income taxes. The effective tax rate was 37.4% for the nine-month period ended September 30, 2011 as compared to 37.0% for the same period in 2010.

Net Income attributable to Noncontrolling Interests in Subsidiaries. Net income attributable to noncontrolling interests in subsidiaries decreased \$4.8 million for the three months ended September 30, 2011 as compared to the same period in 2010 primarily as a result of gains in the third quarter 2010 on the value of certain securities held by investment products previously consolidated (\$2.6 million) and a decrease related to the impact of higher fee waivers in order for certain money market funds to maintain positive or zero net yields (\$2.3 million).

Net income attributable to noncontrolling interests in subsidiaries decreased \$5.3 million for the nine months ended September 30, 2011 as compared to the same period in 2010 primarily due to the impact of higher fee waivers in order for certain money market funds to maintain positive or zero net yields.

Net Income attributable to Federated Investors, Inc. Net income decreased \$4.7 million for the three months ended September 30, 2011 as compared to the same period in 2010, primarily as a result of the changes in revenues and expenses noted above. Basic and diluted earnings per share for the three months ended September 30, 2011 decreased \$0.05 as compared to the same period of 2010 primarily due to decreased net income attributable to Federated.

Net income decreased \$18.7 million for the nine months ended September 30, 2011 as compared to the same period in 2010, primarily as a result of the changes in revenues and expenses noted above. Basic and diluted earnings per share for the nine months ended September 30, 2011 decreased \$0.18 as compared to the same period of 2010 primarily due to decreased net income attributable to Federated (\$0.19), partially offset by a decrease in income available to participating unvested restricted shareholders (\$0.02) primarily as a result of the special cash dividend paid in the first quarter 2010. See Note (13) to the Consolidated Financial Statements for additional information.

## Liquidity and Capital Resources

Liquid Assets. At September 30, 2011, liquid assets, consisting of cash and cash equivalents, investments and receivables, totaled \$341.3 million as compared to \$354.9 million at December 31, 2010. The decrease of \$13.6 million primarily reflects a decrease of \$66.0 million in Cash and cash equivalents which is described further below, partially offset by an increase of \$54.5 million in Investments.

Cash Provided by Operating Activities. Net cash provided by operating activities totaled \$145.0 million for the nine months ended September 30, 2011 as compared to \$171.0 million for the same period in 2010. The decrease of \$26.0 million was primarily due to (1) a decrease in cash received from customers due to the 28.1 million decrease in revenue from managed assets previously discussed, (2) an increase of net cash paid for trading securities (\$4.4 million) and (3) an increase in cash paid for interest (\$4.1 million) due to the increased average outstanding loan balance and a higher average interest rate during the nine months ended September 30, 2011 as compared to the same period of the prior year. These items were partially offset by an increase in insurance proceeds received (\$5.8 million) during the nine months ended September 30, 2011 as compared to the same period of the prior year.

Cash Used by Investing Activities. During the nine-month period ended September 30, 2011, Federated used \$100.1 million for investing activities primarily related to cash paid for securities available for sale (\$72.1 million) and cash paid in connection with a contingent purchase price payment for a prior year acquisition (\$44.7 million). These items were partially offset by proceeds from redemptions of securities available for sale (\$26.8 million).

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Cash Used by Financing Activities. During the nine-month period ended September 30, 2011, cash used by financing activities was \$110.8 million. During the first nine months of 2011, Federated paid \$75.1 million or \$0.72 per share in dividends to holders of its common shares, repaid \$31.9 million in connection with its long-term debt obligations (see Business Developments – Amended and Restated Credit Agreement for additional information) and used \$19.9 million to repurchase 1.0 million shares of Class B common stock in the open market under the stock repurchase program and in private transactions. These items were partially offset by \$15.2 million received related primarily to the exercise of 0.6 million options in the first nine months of 2011.

Borrowings. During the six-month period ended June 30, 2010, Federated made principal payments of \$10.6 million on its \$140 million term loan. In the second quarter 2010, Federated amended and restated this loan with its \$425 million term loan. In the second quarter 2011, Federated amended and restated the \$425 million term loan. During the nine-month period ended September 30, 2011, Federated made principal payments of \$31.9 million on these loans. See Business Developments – Amended and Restated Credit Agreement for additional information.

The Credit Agreement also contains a \$200 million revolving credit facility. This new revolving credit facility replaced the previous \$200 million revolving credit facility, which was scheduled to expire on October 31, 2011, and was terminated in connection with Federated's entry into the Credit Agreement. Federated had no borrowings outstanding on the previous revolving credit facility. As of September 30, 2011, the entire \$200 million revolving credit facility was available for borrowings.

Proceeds from the debt facilities have been used for general corporate purposes including cash payments related to acquisitions, quarterly dividends and share repurchases.

The Credit Agreement has an interest coverage ratio covenant (consolidated earnings before interest, taxes, depreciation and amortization (EBITDA) to consolidated interest expense) and a leverage ratio covenant (consolidated debt to consolidated EBITDA) as well as other customary terms and conditions. An interest coverage ratio of at least 4 to 1 is required and as of September 30, 2011, the interest coverage ratio was 19.26 to 1. A leverage ratio of no more than 2.5 to 1 is required and as of September 30, 2011, the leverage ratio was 1.16 to 1. Federated was in compliance with its interest coverage and leverage ratios at and during the nine months ended September 30, 2011. The Credit Agreement and the Swap also have certain stated events of default and cross default provisions which would permit the lenders/counterparties to accelerate the repayment of the debt or the Swap if not cured within the applicable grace periods. The events of default generally include breaches of contract, failure to make required loan payments, insolvency, cessation of business, notice of lien or assessment and other proceedings, whether voluntary or involuntary, that would require the repayment of amounts borrowed.

Future Cash Needs. In addition to the contractual obligations and contingent liabilities described below, management expects that principal uses of cash will include paying incentive and base compensation, funding distribution expenditures, repaying recourse debt obligations, paying shareholder dividends, funding business acquisitions, paying taxes, repurchasing company stock, advancing sales commissions, seeding new products and funding property and equipment acquisitions, including computer-related software and hardware. As a result of the highly regulated nature of the investment management business, management anticipates that expenditures for compliance and investment management personnel, compliance systems and related professional and consulting fees may continue to increase.

On October 27, 2011, the board of directors declared a \$0.24 per share dividend to shareholders of record as of November 8, 2011 to be paid on November 15, 2011.

After evaluating Federated's existing liquid assets, expected continuing cash flow from operations, its remaining borrowing capacity under the revolving credit facility of the Credit Agreement and its ability to obtain additional financing arrangements and issue debt or stock, management believes it will have sufficient liquidity to meet its present and reasonably foreseeable cash needs. Although management currently is not projecting to draw on the

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Management's Discussion and Analysis (continued) of Financial Condition and Results of Operations (Unaudited)

availability under the revolving credit facility for the remainder of 2011, management may choose to borrow additional amounts up to the maximum available under the revolving credit facility which could cause total outstanding borrowings to total as much as \$561 million.

#### **Financial Position**

The following discussion summarizes significant changes in assets and liabilities that are not discussed elsewhere in Management's Discussion and Analysis of Financial Condition and Results of Operations and the status of Federated's goodwill as of September 30, 2011.

Accounts payable and accrued expenses at September 30, 2011 decreased \$46.3 million from December 31, 2010 primarily due to the payment of contingent consideration related to a prior year acquisition (\$44.7 million).

Accrued compensation and benefits at September 30, 2011 decreased \$12.0 million from December 31, 2010 primarily due to the annual 2010 accrued incentive compensation being paid in the first quarter 2011 (\$50.8 million), partially offset by three quarters of certain 2011 incentive compensation accruals net of payments recorded in the first nine months of 2011 (\$41.5 million).

Other current liabilities at September 30, 2011 increased \$30.2 million from December 31, 2010 primarily as a result of (1) an accrual of \$18.0 million at September 30, 2011 representing a subscription payable for securities purchased by a consolidated investment company but for which the trade had not settled as of September 30, 2011 and (2) the \$10.0 million in insurance proceeds received related to claims submitted to cover costs associated with various legal proceedings. See Note (9) to the Consolidated Financial Statements for additional information.

Long-term deferred tax liability, net at September 30, 2011 increased \$15.5 million from December 31, 2010 primarily as a result of tax amortization in excess of book amortization of intangible assets (\$14.7 million).

As of September 30, 2011, Federated's market capitalization exceeded the recorded goodwill balance by more than 150%.

#### Contractual Obligations and Contingent Liabilities

Minimum Contractual Payments. As disclosed in Federated's 2010 Annual Report on Form 10-K, Federated's contractual obligations consist of payments related to long-term debt and related interest expense, among other obligations. Due to the recent changes described in the section entitled Business Developments – Amended and Restated Credit Agreement, Federated has updated contractual obligation information related to its amended long-term debt obligations. As of September 30, 2011, payments due for the remainder of 2011 approximate \$14 million; 2012-2013: \$109 million; 2014-2015: \$205 million; and 2016: \$86 million. Amounts include principal and interest payments. The interest payments reflect the fixed rate of 3.646% in effect under the Swap.

During the third quarter 2011, Federated amended its operating lease for its corporate headquarters building in Pittsburgh, Pennsylvania. The amendment extended the lease through 2021 and contained options to renew for additional periods through 2032. The amendment also included provisions for leasehold improvement incentives, rent escalation and early termination. As of September 30, 2011, payments due for the remainder of 2011 approximate \$2 million. Payments approximate \$6 million for each of the years 2012 through 2015 and a total of \$38 million for 2016 and thereafter.

Contingent Liabilities and Payments. As part of the SunTrust Acquisition, Federated is required to make annual contingent purchase price payments payable in the fourth quarters of each of the five years following the acquisition date. The contingent purchase price payments are calculated as a percentage of revenue less operating expenses directly attributed to certain eligible assets. At September 30, 2011, management estimated contingent payments could total \$25 million over five years, however, the actual amount of the contingent payments will vary based on

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asset levels and related net revenues and is not limited by any maximum amount. A wide range of outcomes for actual payments is possible due to the extent of reasonably possible flow-rate volatility for the assets under management. As of September 30, 2011, a liability of \$18.4 million representing the estimated fair value of future consideration payments was recorded in Other current liabilities (\$5.0 million) and Other long-term liabilities (\$13.4 million) (see Note (7)(a) to the Consolidated Financial Statements for a discussion regarding the valuation methodology). This liability is remeasured at each reporting date with changes in the fair value recognized in Intangible asset related expense on the Consolidated Statements of Income.

In the fourth quarter 2008, Federated acquired certain assets of David W. Tice & Associates LLC that relate to the management of the Prudent Bear Fund and the Prudent DollarBear Fund (Prudent Bear Acquisition). As part of the Prudent Bear Acquisition, Federated is required to make contingent purchase price payments based upon certain revenue growth targets over the four year period following the acquisition date. The contingent purchase price payments are recorded as additional goodwill at the time the contingency is resolved. The first two contingent purchase price payments of \$5.1 million and \$44.7 million were paid in the first quarters of 2010 and 2011, respectively. The remaining contingent purchase price payments could total as much as \$49 million. As of September 30, 2011, no amounts were accrued for the third anniversary year ending in December 2011.

In the fourth quarter 2008, Federated acquired certain assets of Clover Capital Management, Inc. (Clover Capital Acquisition). As part of the Clover Capital Acquisition, Federated is required to make contingent purchase price payments based upon growth in revenues over the five year period following the acquisition date. The contingent purchase price payments, which could total as much as \$56 million, will be recorded as additional goodwill at the time the contingency is resolved. The applicable growth targets were not met for the first two anniversary years and as such, no amounts were accrued or paid related to 2009 or 2010. As of September 30, 2011, no amounts were accrued for the third anniversary year ending in December 2011.

In the third quarter 2007, Federated completed a transaction with Rochdale Investment Management LLC to acquire certain assets relating to its business of providing investment advisory and investment management services to the Rochdale Atlas Portfolio (Rochdale Acquisition). The Rochdale Acquisition agreement provides for two forms of contingent purchase price payments that are dependent upon asset growth and fund performance through 2012. The first form of contingent payment is payable in 2010 and 2012 and could aggregate to as much as \$20 million. The second form of contingent payment is payable on a semi-annual basis over the five year period following the acquisition closing date based on certain revenue earned by Federated from the Federated InterContinental Fund. As of September 30, 2011, \$3.6 million was paid in semi-annual contingent purchase price payments, \$0.7 million was accrued related to future semi-annual contingent purchase price payments and \$1.1 million was paid in the fourth quarter 2010 with regard to the first form of contingent payment. The future semi-annual contingent purchase price payment was accrued in Other current liabilities and recorded as goodwill. Contingent payments are recorded as additional goodwill at the time the related contingency is resolved.

Pursuant to various significant employment arrangements, Federated may be required to make certain incentive compensation-related payments. The employment contracts expire on various dates through the year 2014 with payments possible through 2018. As of September 30, 2011, the maximum bonus payable over the remaining terms of the contracts approximates \$68 million. In addition, certain employees have incentive compensation opportunities related to the Federated Kaufmann Large Cap Fund (the Fund Bonus). Based on asset levels at September 30, 2011, \$0.5 million would be paid in 2012. Management is unable to reasonably estimate a range of possible bonus payments for the Fund Bonus for subsequent years due to the wide range of possible growth-rate scenarios.

Legal Proceedings. Federated has claims asserted and threatened against it in the ordinary course of business. As of September 30, 2011, Federated does not believe that a material loss related to these claims is reasonably estimable. These claims are subject to inherent uncertainties. It is possible that an unfavorable determination will cause a material adverse impact on Federated's reputation, financial position, results of operations and/or liquidity in the period in which the effect becomes reasonably estimable.

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Management's Discussion and Analysis (continued) of Financial Condition and Results of Operations (Unaudited)

### **Recent Accounting Pronouncements**

For a complete list of new accounting standards recently adopted by Federated, see Note (3) to the Consolidated Financial Statements.

### **Critical Accounting Policies**

Federated's Consolidated Financial Statements have been prepared in accordance with U.S. generally accepted accounting principles (GAAP). In preparing the financial statements, management is required to make estimates and assumptions that affect the amounts reported in the Consolidated Financial Statements and accompanying notes. Management continually evaluates the accounting policies and estimates it uses to prepare the Consolidated Financial Statements. In general, management's estimates are based on historical experience, information from third-party professionals and various other assumptions that are believed to be reasonable under the facts and circumstances. Actual results may differ from those estimates made by management and those differences may be material.

Of the significant accounting policies described in Federated's Annual Report on Form 10-K for the year ended December 31, 2010, management believes that its policies regarding accounting for variable interest entity consolidation, intangible assets, the acquisition-related future consideration liability, income taxes and loss contingencies involve a higher degree of judgment and complexity. See Note (1) of the Consolidated Financial Statements and the section entitled Critical Accounting Policies in Management's Discussion and Analysis of Financial Condition and Results of Operations included in Federated's Annual Report on Form 10-K for the year ended December 31, 2010 for a complete discussion of these policies.

#### Risk Factors

Potential Adverse Effects of a Material Concentration in Revenue. For the nine months ended September 30, 2011, approximately 46% of Federated's total revenue was attributable to money market assets as compared to 50% for the same period of 2010. A significant change in Federated's money market business or a significant reduction in money market assets due to regulatory changes, changes in the financial markets including significant increases in interest rates over a short period of time, significant deterioration in investor confidence, further persistent declines in or additional prolonged periods of historically low short-term interest rates and resulting fee waivers or other circumstances, could have a material adverse effect on Federated's results of operations.

Potential Adverse Effects of Historically Low Interest Rates. In December 2008, the Federal Reserve cut the federal funds target rate, a benchmark used by banks to set rates paid on many types of consumer and business loans, to a range between 0% and 0.25%. This action by the Federal Reserve negatively impacts the yields of money market funds, in particular treasury and government agency money market funds. Money market fund yields reflect the return on short-term investments (e.g. Treasury bills), less fund expenses. With short-term interest rates at or near zero, money market funds may not be able to maintain positive yields for shareholders. On August 9, 2011, the Federal Reserve announced that they would keep the target range between 0% and 0.25% and that economic conditions are likely to warrant exceptionally low levels for the federal funds rate at least through mid-2013. Federated voluntarily waives certain fees or assumes expenses of the funds for competitive reasons such as to maintain positive or zero net yields, which has and could continue to cause material adverse effects on Federated's results of operations. Federated, however, is not obligated to make such fee waivers or to assume such fund expenses.

Since the fourth quarter 2008, Federated has voluntarily waived fees in order for certain money market funds to maintain positive or zero net yields. See Business Developments – Historically Low Short-Term Interest Rates for

additional information on voluntary fee waivers related to certain money market funds in order for these funds to maintain positive or zero net yields, including a discussion of management's expectation regarding fee waivers and the related reduction in distribution expense for the fourth quarter of 2011. Increases in short-term interest rates that

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result in higher yields on securities purchased in money market fund portfolios would reduce the net pre-tax impact of these waivers. Management estimates that an increase of 10 basis points in gross yields on securities purchased in money market fund portfolios will likely reduce the net pre-tax impact of these waivers by about forty percent from the current levels and an increase of 25 basis points would reduce the impact by about seventy percent. The actual amount of future fee waivers could vary significantly from management's estimates as they are contingent on a number of variables including, but not limited to, available yields on instruments held by the money market funds, changes in assets within the money market funds, actions by the Federal Reserve, the U.S. Department of the Treasury and other governmental entities, changes in expenses of the money market funds, changes in the mix of money market customer assets, Federated's willingness to continue the fee waivers and changes in the extent to which the impact of the waivers is shared by third parties.

Potential Adverse Effects of Rising Interest Rates. While a rising short-term interest rate environment will result in reduced fee waivers in order for certain money market funds to maintain positive or zero net yields as noted above, certain investors using money market products and other short-term duration fixed-income products for cash management purposes may shift these investments to direct investments in comparable instruments in order to realize higher yields than those available in money market and other fund products holding lower-yielding instruments. In addition, rising interest rates will tend to reduce the market value of securities held in various investment portfolios and other products. Thus, increases in interest rates could have an adverse effect on Federated's revenue from money market products and from other fixed-income products.

Potential Adverse Effects of a Decline or Disruption in the Economy or Financial Markets. Economic or financial market downturns, including disruptions in securities and credit markets, may adversely affect the profitability and performance of, demand for and investor confidence in Federated's investment products and services. The ability of Federated to compete and sustain asset and revenue growth is dependent, in part, on the relative attractiveness of the types of investment products Federated offers and its investment performance and strategies under prevailing market conditions. In the event of extreme circumstances, including economic, political, or business crises, Federated's products may suffer significant net redemptions in assets under management causing severe liquidity issues in its short-term sponsored investment products and declines in the value of and returns on assets under management, all of which could cause material adverse effects on Federated's reputation, financial position, results of operations or liquidity.

Likewise, a service provider or vendor of Federated, including the major banks that provide custody and portfolio accounting services for Federated's investment products, could also be adversely affected by the adverse market conditions described above. It is not possible to predict with certainty the extent to which the services or products Federated receives from such service provider or vendor would be interrupted or affected by such situations. Accordingly, there can be no assurance that potential service interruption or Federated's ability to find a suitable replacement would not have a material adverse effect on Federated's reputation, financial position, results of operations or liquidity.

Potential Adverse Effects of Changes in Laws and Regulations on Federated's Investment Management Business. Federated and its investment management business are subject to extensive regulation in the United States and abroad. Federated and the Federated Funds are subject to Federal securities laws, principally the Securities Act of 1933, the Investment Company Act of 1940 (Investment Company Act) and the Investment Advisers Act of 1940, state laws regarding securities fraud and regulations promulgated by various regulatory authorities, including the SEC, the Financial Industry Regulatory Authority (FINRA) and the New York Stock Exchange (the NYSE). Federated is also affected by certain regulations governing banks and other financial institutions and, to the extent operations take place outside the United States, by foreign laws and regulatory authorities. Changes in laws, regulations or governmental

policies, and the costs associated with compliance, could materially and adversely affect the business and operations of Federated.

From time to time, the Federal securities laws have been augmented substantially. For example, among other measures, Federated has been impacted by the Sarbanes-Oxley Act of 2002, the Patriot Act of 2001 and the Gramm-

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Leach-Bliley Act of 1999. The Dodd-Frank Wall Street Reform and Consumer Protection Act (Dodd-Frank Act) was enacted into law on July 21, 2010. Under the Dodd-Frank Act, Federated, as well as mutual funds, continue to be primarily regulated by the SEC. The Dodd-Frank Act provides, however, for a new systemic risk regulation regime under which it is possible that Federated and/or any one or more of its mutual funds could be designated by a newly created Financial Stability Oversight Council (FSOC) for enhanced prudential regulation by the Federal Reserve Board, in addition to primary regulation by the SEC. Examples of regulatory changes that could occur are the creation of capital requirements for designated investment advisers or money market funds, and/or a change in the rules governing money market mutual fund net asset value (NAV) calculations including the elimination of amortized cost accounting, which would result in fluctuating NAVs for money market mutual funds. Certain of these regulatory changes, if implemented, such as a change to fluctuating NAVs for money market mutual funds, could have a material adverse affect on the business and operations of Federated. Recent developments have increased the risk that some form of capital or a fluctuating NAV could be required for money market mutual funds. Other provisions of the Dodd-Frank Act may affect intermediaries in their sale or use of Federated's products. Prior to complete implementation, it will be difficult to assess the full impact of the Dodd-Frank Act on Federated.

In addition, during the past few years the SEC, FINRA and the NYSE have adopted regulations that have increased Federated's operating expenses and affected the conduct of its business, and may continue to do so. Other significant regulations or amendments to regulations have been proposed that, if adopted, will affect Federated and the Federated Funds. Federated anticipates that other reforms and regulatory actions affecting Federated and/or the mutual fund industry are likely to occur, including possible further amendments to Rule 2a-7 of the Investment Company Act.

On October 21, 2010, the President's Working Group issued its report on Money Market Fund Reform Options (the Report). The President's Working Group was tasked with studying possible reforms relating to money market funds that could mitigate systemic risk in the financial markets (including the potential for disruption in the financial markets caused by rapid shareholder redemptions in money market funds). The Report discusses the conditions that could cause money market funds to experience rapid shareholder redemptions and describes the advantages and disadvantages of a variety of policy options that could reduce the risk of such rapid redemptions. The Report suggests that the FSOC examine these options as part of its implementation of the Dodd-Frank Act. At this time, it is difficult to assess what impact, if any, the Report's recommendations will have on Federated.

Over the past few years, various service industries, including mutual fund service providers, have been the subject of changes in tax policy that impact their state and local tax liability. Changes that have been adopted or proposed include (1) an expansion of the nature of a service company's activities that subject it to tax in a jurisdiction, (2) a change in the methodology by which multi-state companies apportion their income between jurisdictions, and (3) a requirement that affiliated companies calculate their state tax as one combined entity. As adopted changes become effective and additional jurisdictions effect similar changes, there could be a material adverse effect on Federated's tax liability and effective tax rate and, as a result, net income.

Potential Adverse Effect of Providing Financial Support to Investment Products. Federated may, at its sole discretion, from time to time elect to provide financial support to its sponsored investment products. Providing such support utilizes capital that would otherwise be available for other corporate purposes. Losses on such support, or failure to have or devote sufficient capital to support products, could have a material adverse effect on Federated's reputation, financial position, results of operations or liquidity.

Risk of Federated's Money Market Products' Ability to Maintain a Stable \$1.00 Net Asset Value. Approximately 46% of Federated's total revenue for the first nine months of 2011 was attributable to money market assets. An investment in money market funds is neither insured nor guaranteed by the Federal Deposit Insurance Corporation. Although

money market funds seek to preserve an NAV of \$1.00 per share, it is possible for an investor to lose money by investing in these funds. Federated devotes substantial resources including significant credit analysis to the management of its products. Federated money market funds have always maintained a \$1.00 NAV; however, there is no guarantee that such results will be achieved in the future. Market conditions could lead

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to severe liquidity issues and/or prolonged periods of historically low yields in money market products which could impact their NAVs. If the NAV of a Federated money market fund were to decline to less than \$1.00 per share, Federated money market funds would likely experience significant redemptions in assets under management, loss of shareholder confidence and reputational harm, all of which could cause material adverse effects on Federated's financial position, results of operations or liquidity.

No Assurance of Access to Sufficient Liquidity. From time to time, Federated's operations may require more cash than is then available from operations. In these circumstances, it may be necessary to borrow from lending facilities or to raise capital by securing new debt or by selling shares of Federated equity or debt securities. Federated's ability to raise additional capital in the future will be affected by several factors including Federated's creditworthiness, the market value of Federated's common stock, as well as general market conditions. There can be no assurance that Federated will be able to obtain these funds and financing on acceptable terms, if at all.

Retaining and Recruiting Key Personnel. Federated's ability to locate and retain quality personnel has contributed significantly to its growth and success and is important to attracting and retaining customers. The market for qualified executives, investment managers, analysts, traders, sales representatives and other key personnel is extremely competitive. There can be no assurance that Federated will be successful in its efforts to recruit and retain the required personnel. Federated has encouraged the continued retention of its executives and other key personnel through measures such as providing competitive compensation arrangements and in certain cases employment agreements. The loss of any such personnel could have an adverse effect on Federated. In certain circumstances, the departure of key employees could cause higher redemption rates for certain assets under management or the loss of client accounts. Moreover, since certain of Federated's products contribute significantly to its revenues and earnings, the loss of even a small number of key personnel associated with these products could have a disproportionate impact on Federated's business.

Various executives, investment, sales and other key personnel own restricted stock and hold stock options subject to vesting periods of up to ten years from the date acquired or awarded and to provisions that require resale or forfeiture to Federated in certain circumstances upon termination of employment. In addition, certain of these employees are employed under contracts which require periodic review of compensation and contain restrictive covenants with regard to divulging confidential information and engaging in competitive activities.

Potential Adverse Effects of Increased Competition in the Investment Management Business. The investment management business is highly competitive. Federated competes in the management and distribution of mutual funds and Separate Accounts with other fund management companies, national and regional broker/dealers, commercial banks, insurance companies and other institutions. Many of these competitors have substantially greater resources and brand recognition than Federated. Competition is based on various factors, including business reputation, investment performance, quality of service, the strength and continuity of management and selling relationships, distribution services offered, the range of products offered and fees charged.

Many of Federated's products are designed for use by institutions such as banks, insurance companies and other corporations. A large portion of Federated's managed assets, particularly money market and fixed-income assets are held by institutional investors. Because most institutional investment vehicles are sold without sales commissions at either the time of purchase or the time of redemption, institutional investors may be more inclined to transfer their assets among various institutional funds than investors in retail mutual funds.

A significant portion of Federated's revenue is derived from providing mutual funds to the wealth management and trust market, comprising approximately 1,500 banks and other financial institutions. Future profitability of Federated

will be affected by its ability to retain its share of this market, and could also be adversely affected by consolidations occurring in the banking industry, as well as regulatory changes.

Potential Adverse Effects of Changes in Federated's Distribution Channels. Federated acts as a wholesaler of investment products to financial intermediaries including banks, broker/dealers, registered investment advisers and

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Management's Discussion and Analysis (continued) of Financial Condition and Results of Operations (Unaudited)

other financial planners. Federated also sells investment products directly to corporations and institutions. Approximately 9% and 10% of Federated's total revenue for the three and nine months ended September 30, 2011, respectively, were derived from services provided to one intermediary customer, the Bank of New York Mellon Corporation (including its Pershing subsidiary). If this financial intermediary were to cease operations or limit or otherwise end the distribution of Federated's investment products, it could have a material adverse effect on Federated's future revenues and, to a lesser extent, net income. There can be no assurance that Federated will continue to have access to the financial intermediaries that currently distribute Federated products or that Federated's relationship with such intermediaries will continue over time. In addition, Federated has experienced increases in the cost of distribution as a percentage of total revenue over the years and expects such costs to continue to increase due to asset growth and the competitive nature of the mutual fund business, exclusive of decreases related to certain money market funds maintaining positive or zero net yields. Higher distribution costs reduce Federated's operating and net income.

Adverse Effects of Declines in the Amount of or Changes in the Mix of Assets Under Management. A significant portion of Federated's revenue is derived from investment advisory fees, which are based on the value of managed assets and vary with the type of asset being managed, with higher fees generally earned on equity products than on fixed-income and money market products and liquidation portfolios. Likewise, mutual fund products generally have a higher management fee than Separate Accounts. Similarly, traditional separate accounts typically have a higher fee rate than liquidation portfolios. Additionally, certain components of distribution expense can vary depending upon the asset type, distribution channel and/or the size of the customer relationship. Consequently, significant fluctuations in the market value of securities held by, or the level of redemptions from, the funds or other products advised by Federated may materially affect the amount of managed assets and thus Federated's revenue, profitability and ability to grow. Similarly, changes in Federated's average asset mix across both asset and product types have a direct impact on Federated's revenue and profitability. Federated generally pays out a larger portion of the revenue earned from assets in money market funds than assets in equity or fixed-income funds. Substantially all of Federated's managed assets are in investment products that permit investors to redeem their investment at any time. Additionally, changing market conditions may cause a shift in Federated's asset mix towards money market and fixed-income products which may cause a decline in Federated's revenue and net income.

Adverse Effects of Poor Investment Performance. Success in the investment management business is largely dependent on investment performance relative to market conditions and the performance of competing products. Good performance generally assists retention and growth of assets, resulting in additional revenues. Conversely, poor performance tends to result in decreased sales and increased redemptions with corresponding decreases in revenues to Federated. Poor performance could, therefore, have a material adverse effect on Federated's business, results of operations or business prospects. In terms of revenue concentration by product, approximately 12% and 11% of Federated's total revenue were derived from services provided to two sponsored funds, the Federated Kaufmann Fund and the Federated Prime Obligations Fund, respectively, for both the three and nine months ended September 30, 2011. A significant and prolonged decline in the assets under management in these funds could have a material adverse effect on Federated's future revenues and net income.

Operational Risks. Operational risks include, but are not limited to, improper or unauthorized execution and processing of transactions, deficiencies in operating systems, business disruptions, inadequacies or breaches in Federated's internal control processes and noncompliance with regulatory requirements. Management relies on its employees and systems to comply with established procedures, controls and regulatory requirements. Breakdown or improper use of systems, human error or improper action by employees, or noncompliance with regulatory rules could cause material adverse effects on Federated's reputation, financial position, results of operations and/or liquidity.

No Assurance of Successful Acquisitions. Federated's business strategy contemplates the acquisition of other investment management companies, domestic and foreign, as well as investment assets. There can be no assurance that Federated will find suitable acquisition candidates at acceptable prices, have sufficient capital resources to realize its acquisition strategy, be successful in entering into definitive agreements for desired acquisitions, or

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Management's Discussion and Analysis (continued) of Financial Condition and Results of Operations (Unaudited)

successfully integrate acquired companies into Federated, or that any such acquisitions, if consummated, will prove to be advantageous to Federated.

Impairment Risk. At September 30, 2011, Federated had intangible assets including goodwill totaling \$716.0 million on its Consolidated Balance Sheet, the vast majority of which represent assets capitalized in connection with Federated's acquisitions and business combinations. Accounting for intangible assets requires significant management estimates and judgment. Federated may not realize the value of these intangible assets. Management performs an annual review of the carrying values of goodwill and indefinite-lived intangible assets and periodic reviews of the carrying values of all other intangible assets to determine whether events and circumstances indicate that an impairment in value may have occurred. A variety of factors could cause the carrying value of an intangible asset to become impaired. Should a review indicate impairment, a write-down of the carrying value of the intangible asset would occur, resulting in a non-cash charge which would adversely affect Federated's results of operations for the period.

Systems and Technology Risks. Federated utilizes software and related technologies throughout its businesses including both proprietary systems and those provided by outside vendors. Unanticipated issues could occur and it is not possible to predict with certainty all of the adverse effects that could result from a failure of a third party to address computer system problems. Accordingly, there can be no assurance that potential system interruptions or the cost necessary to rectify the problems would not have a material adverse effect on Federated's business, financial condition, results of operations or business prospects. In addition, Federated cannot predict the impact to its business and/or the costs to rectify situations involving unauthorized system access, computer theft and computer viruses.

Adverse Effects of Rising Costs of Risk Management. Since 2001, expenses related to risk management have increased and management expects these costs to be significant going forward. As a result of a heightened regulatory environment, management anticipates that expenditures for risk management personnel, risk management systems and related professional and consulting fees may continue to increase. Insurance coverage for significant risks may not be available or may only be available at prohibitive costs. Renewals of insurance policies may expose Federated to additional cost through the assumption of higher deductibles, and co-insurance liability and/or lower coverage levels. Higher insurance costs, incurred deductibles and lower coverage levels may reduce Federated's operating and net income.

Potential Adverse Effects of Reputational Harm. Any material losses in client or shareholder confidence in Federated or in the mutual fund industry as a result of pending litigation, previously settled governmental inquiries, economic or financial market downturns or disruptions, material errors in public news reports, misconduct, rumors on the internet or other matters could increase redemptions from and reduce sales of Federated Funds and other investment management services, resulting in a decrease in future revenues.

Adverse Effects of Termination or Failure to Renew Fund Agreements. A substantial majority of Federated's revenues are derived from investment management agreements with sponsored funds that, as required by law, are terminable upon 60 days notice. In addition, each such investment management agreement must be approved and renewed annually by each fund's board of directors or trustees, including disinterested members of the board, or its shareholders, as required by law. Failure to renew, changes resulting in lower fees, or termination of a significant number of these agreements could have a material adverse impact on Federated. As required by the Investment Company Act, each investment advisory agreement with a mutual fund automatically terminates upon its assignment, although new investment advisory agreements may be approved by the mutual fund's directors or trustees and shareholders. A sale of a sufficient number of shares of Federated's voting securities to transfer control of Federated could be deemed an assignment in certain circumstances. An assignment, actual or constructive, will trigger these

termination provisions and may adversely affect Federated's ability to realize the value of these agreements.

Under the terms of a settlement agreement with the SEC and NYAG, a Federated investment advisory subsidiary

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Management's Discussion and Analysis (continued) of Financial Condition and Results of Operations (Unaudited)

may not serve as investment adviser to any registered investment company unless: (1) at least 75% of the fund's directors are independent of Federated; (2) the chairman of each such fund is independent of Federated; (3) no action may be taken by the fund's board of directors or trustees or any committee thereof unless approved by a majority of the independent board members of the fund or committee, respectively; and (4) the fund appoints a senior officer who reports to the independent directors or trustees and is responsible for monitoring compliance by the fund with applicable laws and fiduciary duties and for managing the process by which management fees charged to a fund are approved.

Potential Adverse Effects of Unpredictable Events. Unpredictable events, including natural disaster, technology failure, pandemic, war and terrorist attack, could adversely impact Federated's ability to conduct business. Such events could cause disruptions in economic conditions, system interruption, loss of life, unavailability of personnel or additional costs. As such, there can be no assurance that unpredictable events, or the costs to address such events, would not have a material adverse effect on Federated's business, financial condition, results of operations or business prospects.

Capital Losses on Investments. Federated has and may continue to realize capital losses upon disposition of some of its investments. To the extent that these losses are not offset by capital gains in the year realized, there are specific rules in each tax jurisdiction (federal and state) that dictate the other tax years, if any, in which these losses may be used to offset net capital gains. The inability to utilize the capital loss deferred tax assets net of a valuation allowance within the prescribed timeframe may increase Federated's federal and/or state income tax expense and, as a result, reduce net income.

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Part I, Item 3. Quantitative and Qualitative Disclosures About Market Risk (Unaudited)

There have not been any material changes to Federated's exposures to market risk during the nine months ended September 30, 2011 that would require an update to the disclosures provided in Federated's Annual Report on Form 10-K for the year ended December 31, 2010.

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Part I, Item 4. Controls and Procedures (Unaudited)

Federated carried out an evaluation, under the supervision and with the participation of management, including Federated's President and Chief Executive Officer and Chief Financial Officer, of the effectiveness of Federated's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) as of September 30, 2011. Based upon that evaluation, the President and Chief Executive Officer and the Chief Financial Officer concluded that Federated's disclosure controls and procedures were effective at September 30, 2011.

There has been no change in Federated's internal control over financial reporting that occurred during the quarter (b) ended September 30, 2011 that has materially affected, or is reasonably likely to materially affect, Federated's internal control over financial reporting.

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Part II. Other Information (Unaudited)

### Item 1. Legal Proceedings

The information required by this Item is contained in Note (15)(c) to the Consolidated Financial Statements contained in Part I of this report and is incorporated herein by reference.

#### Item 1A. Risk Factors

A listing of Federated's risk factors is included herein under the section entitled Risk Factors under Item 2 of Part I, Management's Discussion and Analysis of Financial Condition and Results of Operations. There are no material changes to the risk factors included in Federated's Annual Report on Form 10-K for the fiscal year ended December 31, 2010.

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

(c) The following table summarizes stock repurchases under Federated's share repurchase program during the third quarter 2011.

	Total Number of Shares Purchased	Average Price Paid per Share		
July <sup>2</sup>	9,992	\$1.35	0	3,211,300
August <sup>2</sup>	508,300	17.17	500,000	2,711,300
September <sup>2</sup>	11,841	4.04	1,466	2,709,834
Total	530,133	\$16.58	501,466	2,709,834

Federated's share repurchase program was authorized in August 2008 by the board of directors and permits the purchase of up to 5.0 million shares of Federated Class B common stock with no stated expiration date. In July, August and September 2011, 9,992, 8,300 and 10,375 shares, respectively, of restricted stock with 2 weighted-average prices of \$1.35, \$3.00 and \$2.27 per share, respectively, were repurchased in connection with employee separations.

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Part II, Item 6. Exhibits (Unaudited)

The following exhibits required to be filed or furnished by Item 601 of Regulation S-K are filed or furnished herewith and incorporated by reference herein:

Exhibit 10.1 – Amendments No. 8 and 7 to Federated Investors Tower Lease dated as of September 9, 2011 and August 15, 2007 (filed herewith)

Exhibit 31.1 – Certification of the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith)

Exhibit 31.2 – Certification of the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith)

Exhibit 32 – Certification pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (filed herewith)

Exhibit 101 – The following materials from Federated's Quarterly Report on Form 10-Q for the quarter ended September 30, 2011, formatted in Extensible Business Reporting Language, include: (i) the Consolidated Balance Sheets, (ii) the Consolidated Statements of Income, (iii) the Consolidated Statements of Changes in Equity, (iv) the Consolidated Statements of Cash Flows and (v) related notes (furnished herewith).

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### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Federated Investors, Inc.

(Registrant)

Date October 31, 2011 By: /s/ J. Christopher Donahue

J. Christopher Donahue

President and

Chief Executive Officer

Date October 31, 2011 By: /s/ Thomas R. Donahue

Thomas R. Donahue Chief Financial Officer